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No.30,815

Tuesday April 11 1989

### Greenpeace claims N-sub contempt on may explode on seabed

The environmental group, Greenpeace, claimed that the Soviet nuclear-powered subma-rine which sank in the Norwelgan Sea at the weekend could explode and spread radioactive contamination. Page 2.

Kabul residents flee Thousands of Kabul residents, fearing an imminent offensive by Afghan Mujahideen gueril-las, have fied the capital for the safety of provincial towns and neighbouring countries.

Filipino base attack Suspected communist rebels in the Philippines have attacked a small US military base housing US communications equipment, destroying microwave antennae and other equipment. Page 4

Greek deal

The former Greek banker and press baron George Koskotas has released new details of a deal allegedly struck with the Greek Socialist Government four years ago, Page 8

Freighters collide Fourteen crewmen were miss-

ing after one of two Turkish freighters involved in a colli-sion sank in the central Adria-

### Chinese PM visit

Li Peng, the Chinese Premier, begins a visit to Japan tomorrow that will be important for the development of his own . fledgling international stature.

Indonesian bomb Home-made bomb rocked a building housing a British High Commission office in Kuela Lumpur, injuring four people. Page 4

### Recruit deal

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 $\pi_{n,n} = 2e^{i(-\frac{n}{2}M^n)}$ 

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20

Japan's opposition and ruling share scandal involving payments to public figures. Prime Minister Noboru Takeshita is to address parliament about his links with the affair, Page

**Beirut bombardment** Scattered shells hit Christian areas of Beirut amid fears that French ships carrying supplies to Lebanon would refuel flerce artillery battles. An overnight bombardment killed one man and wounded 12. Page 4

Turkish protest Nearly 600,000 Turkish public and private sector workers started a passive campaign to protest against deadlocks in talks with the Government on new wage pacts.

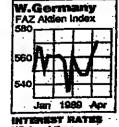
Austrian party upset Mr Alois Mock, the Austrian Foreign Minister and her the Conservative People's Party (OeVP), was fighting for his political life after the party's disastrous results in recent provincial elections.

### **Arafat in Poland**

Palestinian leader Yassir Ara-fat arrived in Poland for a two-day visit which is expected to bring agreement on upgrad-ing a PLO diplomatic mission in Warsaw to an embassy.

Bookshops attacked Two London bookshops were hit by firebombs in separate attacks apparently connected with the row over Salman Rushdie'a book The Satanic

### MARKETS



INTEREST RATES US lunchtime rederet Funds 932% (9%) 3-mth Treasury Bills: FFr Lang Bond: ( (9733) yicid: 9.1% (9.06)

GOLD New York latest

New York han London: \$1.6975 (same) DM3.1900 (3.1825) FF10.7700 (10.750) SF(2.8100 (2.800) Y225.00 (224.75)

FT-8E 100 2,025.7 (-20.7) World: 143.05 (Fri) 32,999,02 (-186,03) 1,699.2 (+20.7)

\$20.505 (+0.51) (May)

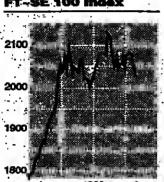
### **Business Summary** Lonrho faces

# House of Fraser case

Lourho, the UK international trading conglomerate, faces contempt proceedings by the House of Lords, the UK's highest court, amid speculation it had tried to influence a hearing on the Government's report on House of Fraser takeover. Page 7

DEALINGS in the FT-SB 100 Index again captured some-one-third of business in traded

FT-SE 100 Index



1989 . Jan options, on a total of 12,743 contracts, out of the market total of 39,108

UK NEGOTIATORS are trying to persuade Malaysia to enlarge a package agreement for the supply of British arms, restoring items that were unex pectedly cut out of the deal by the Malaysians, Page 6

TDK of Japan, the world's largest maker of recording tapes, has made a \$200m, or \$20 per share, agreed hid for Silicon Systems, a California based semiconductor maker, Page

CREDITANSTALT-Bankverein, Austria's leading bank, has signed a financing deal worth \$735m to build a luxury hotel in Soviet Georgia. Page 6 PLESSEY, the UK electronics.

company, has won an \$85m contract for satellite earth stations. Page 8 ARTATAL The Italian state attitue, has blamed acts of God

and Man for a 21 per cent fall. In het profits last year. Page JORDAN will shortly sign a letter of intent with the inter-national Monetary Fund (IMF)

to undertake economic reforms. Page 4 THREE of Britain's largest ITV companies are moving into

the television barter business with US partners. Page 8 INTEL, the US microchip producer, yesterday announced. a long expected expansion of its microprocessor product line with the introduction of power-

ful new chips. Page 26 THE DOUGLAS Aircraft Division of McDonnell Douglas, which is developing the new MD-11 sircraft, annound delays in delivery. Page 6

WESTMINSTER City Council has disrupted plans for the £150m modernisation of the Royal Opera House, London. Page 8 AUSTRALIA is to join the

exclusive and secretive club of 16 Western nations known as CoCom, which restricts de in militarily sensitive technology. Page 6

IRELAND may face a severe shortage of petrol following decisions by Shell and Esso to suspend petrol imports.

Page 2 POLAND devalued the zloty by 4.76 per cent. It was the third devaluation this year and the official rate is now 630 zioties to the US dollar.

PARIBAS, the French investment bank, has completed a \$48m debt-equity swap in Mexico. Page 29

LAMONT Holdings, the North-ern Ireland textiles group, announced a 26 per cent increase in pre-tax profits to

# Shevardnadze sent to calm ethnic unrest in Georgia

By John Lloyd in Moscow

THE SOVIET leadership yesterday sent Mr Eduard Shevardnadze, Foreign Minis-ter, to Tbilisi, the Georgian capital, as the death toll in six days of ethnic unrest climbed to at least 17 and a general strike in the city closed schools and some businesses.

Mr Gennady Gerasimov, the Soviet Foreign Ministry spokesmen, said 10 women and six men were killed when troops broke up a demonstra-tion early on Sunday morning. Some 200 people were injured.

"Among those taken to hospital with serious injuries one or two more women have since died," he added.
Mr Gerasimov specifically

denied that shots were fired during the clashes on Sunday. He said that most of the victims had died after being crushed by crowds as the troops moved in.

However, a member of staff at the Gruzinform press agency in the state capital said the official figures were "out of date" and indicated that the figure of 30 dead, circulating among opposition groups since Sunday, was closer to the

Other nationalist sources have given a death toll of 45 while the highest estimate

came from Mr Karlo Bardanidze, a member of the flercely nationalist National Democratic Party. He claimed in a call to the Glasnost dissident journal in Moscow that 150 people had died in the city's hospitals; that troops had opened fire on a demonstration early yesterday morning kill-ing and wounding 40; and that demonstrators had armed themselves with Molotov cock-

No other observer has confirmed these claims, although some Tollsi residents contacted by Western agencies said that soldiers had fired warning shots at demonstrations mounted by students. No independent assessment is possible because the authorities have sealed off the republic.

Journalists cannot travel to the republic, telephone lines are almost impossible to get and official information is meagre, much lower than the relatively more open standards set over the past two years.

Mr Shevardnadze, until mid-1985 the First Secretary of the Georgian Communist Party and a native Georgian, yester-day called off a trip to East Germany to fly to Tbilisi with Mr Georgy Razumovsky, the Central Committee's head of They attended a meeting of the Georgian Party Polithuro, which described the situation as "extremely tense." Mr Shev-ardnadze and Mr Razumovsky then met prominent Georgian intellectuals and scientists. The national television news

last night showed pictures of the capital for the first time - with soldiers patrolling in tanks, but with no sign of

It broadcast part of a speech made to scientists and writers by Mr Dzumber Patlashvili, the Communist Party boss, who blamed the deaths on nationalist provocateurs and said that the troops deployed against demonstrators early on Sunday morning had been unarmed, and had been ordered merely to clear the square of demonstrators after repeated appeals from leaders of the party, the intelligentsia and the Church.

The latest wave of demon-strations had their immediate root in calls by the ethnic inhabitants of Abkhazia, an autonomous area within Geor gia, to secede from the Republic. This provoked counter demonstrations last week which took on a nationalist

nature. Bubbling cauldron, Page 21

# Poll boost for radicals

THE cluster of radical voices in the Soviet Union's new Congress of People's Deputies was gress of People's Deputies was yesterday strengthened in run-off elections which brought into the assembly Mr Roy Med-

vedev, the leading Soviet dissi-dent, John Lloyd writes.

Mr Medvedev, whose critical studies of Stalinism were until recently banned in the Soviet Union, won 523 per cent of the vote: in his race in Moscow's Voroshilov district against Ms Ksenya Razumova, head of an atomic research laboratory in

Supporters of radical refor were given a further boost yesterday with the nomination of Dr Andrei Sakharov to the list of candidates for the Congress from the Academy of Sciences, due to vote in 10 days. Dr Sakharov had previously

been proposed as a candidate, but the Acadamy's electoral commission had failed to include him and other well-known reformers in its original list. The omission dates failed to obtain the quali-fying number of votes of the full Academy for election.

Other nominees put forward at yesterday's session include Dr. Nikolai Shmelyov, the reform-minded economist, and Prof. Roald Sagdeysv, the space expert, as well as the more conservative. To Georgy Arbatov, a specialist on the US and Canada. and Canada. The candidates will be cho-

sen at a general assembly between 19 and 21 April. Mr Medvedev's election added to the number of strikingly independent voices chosen in the main ballot of March 26. The 64 seats re-balloted on Sunday were in constituencies

where none of the candidates had won the 50 per cent of the vote required for election. An aide of Mr Medvedev said the historian's concern in parbament would be to "examine the history and the sociology

of the Soviet Union and the Communist Party, and to pro-mote the potential of demo-cratic socialism."

Mr Chernichenko, a sup-porter of Mr Boris Yeltsin, the

disgraced Moscow party chief, faced 11 other candidates in the first round. In Lithuania, a spokesman

for the pro-independence Saju-dis Movement said that five of its eight members standing had been returned in run-off ballots. They will join 31 of their fellows who won the majority of the 42 seats filled Mr Kjastutis Zaljaskas, Com-

munist Party leader in the capital Vilnius, was also elected. In Leningrad, where the upper echelons of the Commnnist Party were beaten in the first round, Mr Anatoly Sobchak, a lawyer, won one of the six run-off elections on a platform of direct elections of party leaders (including the General Secretary) and an end

### Gold Fields turns down £3.5bn final offer from **Minorco**

By Kenneth Gooding, Mining Correspondent, in London

BRITAIN'S biggest bid battle entered its closing phase yes-terday when Consolidated Gold Fields rejected a higher and final offer from Minorco, the South African-controlled investment company, valuing the UK diversified mining

group at £3.5bn (\$5.9bn). Immediately following the offer's announcement, Gold Fields' share price was marked up by 80p to £14.75, compared with the new offer worth £15.50 a share. However, the price then collapsed sharply to £13.35. It later recovered slightly to £13.40, down 55p from Friday's close.

Some analysts suggested that market-makers had pan-icked and that they had all attempted to hale out at once. This produced what one analyst described as "an avalanche of selling" which saw 3.2m Gold Fields shares traded in a short time.

It also appeared that some speculators decided to take cash in the market because not only was the new bid considered too low to win overwhelming acceptance, but there remained considerable doubt about whether Minorco would be able to persuade a New York court to remove an injunction which prevents it buying any more shares in the

target company. Mr Jeff Ware, an analyst with County NatWest Securi-ties, said last night he had taken a straw poll among 30 of Gold Fields' major institu-tional shareholders which showed that fewer than half would accept the latest

Minorco offer.

"My guess is, however, that
that is just about enough to
give Minorco (which already owns nearly 30 per cent of Gold Fields) victory. But Minorco will not get the overwhelming majority it needs to put pressure on the Gold Fields board to withdraw the New York action," he added. Sir Michael Edwardes, that his company had decided to add another £1.50 cash a share to its previous offer mainly because Gold Fields had produced new information about the expected profits from its wholly owned subsidiary ARC, formerly known as the Amey Roadstone Corpora-

He stressed the latest offer Continued on Page 22 Lex, Page 22

# G+W move fuels bid speculation

By James Buchan in New York

TAKEOVER speculation swept the US entertainment industry yesterday in response to plans by Gulf+Western to sell its valuable financial services business and concentrate on film and publishing operations. The planned sale of the New York company's Associates finance business, which could provide over \$3bn in proceeds, adds a new twist to the specu-lation that her coincide the US adds a new twist to the speculation that has gripped the US media and entertainment industry since Time and Warner Communications announced last month they were merging to form a \$15bn worldwide group.

Companies such as Time, McGraw-Hill, Tribune, MCA and CBS rose sharply in value on the stock market vectories.

on the stock market yesterday. Wall Street is betting that Mr Martin Davis, Gulf+Western's tongh and successful chairman, wants to buy his way into the top flight of the media and entertainment industry alongside Bertelsmann of West doch's News Corp and, if its merger succeeds, Time-Warner. The sale of The Associates would leave Gulf+Western,

which last year had sales of \$5.1bn, with a strong film and television business, dominated by Paramount Pictures, and a set of publishing operations grouped round Simon & Schus-ter.

These divisions have sales of \$3.1bn and operating profits of

"Jettisoning The Associates and getting the cash is one way of positioning the com-pany so it can acquire or merge its way to becoming one of these worldwide entertain-ment groups," said Mr David Londoner, an analyst at the New York brokerage Wertheim

But there were dissenting voices on Wall Street and Hollywood. Some say that Mr Davis, who has sold more businesses than he has bought since taking over the conglomerate that was Gulf+Western in 1983, will balk at paying the film, television and publishing

Mr Jeffrey Logsdon, a well-regarded West Coast analyst, said Mr Davis is more likely to sell or take his company pri-vate. "The only thing he's going to end up buying is him-self," he said. Gulf+Western stock rose sharply yesterday. In a statement late on Sunday, Gulf+Western seemed to keep its options open. It said it



**Martin Davis of Gulf** 

would "expand its communications operations globally, both internally through product development and distribution

and externally through acquisi-tions and investments." The company will be renamed Paramount Communi-But Gulf+Western also said

would also use the proceeds to buy in its own stock The Associates, which was founded in 1918, is the third largest US consumer and com-

mercial finance company.

It has grown steadily throughout the 1980s and and now enjoys assets of over \$13bn. It contributes nearly half of Gulf+Western's profits. But

the business has never been highly valued by Wall Street and this has hampered its overall valuation. Mr Herbert Goodfriend, a financial-services expert at Prudential Bache in New York, said: "These finance businesses have never caught the mar-

ket's imagination and have very modest appraisals."
He said that The Associates is worth at least twice its book value of \$1.2bn and possibly much more, if overseas insurance and banking companies

Industry analysts say that Mr Davis, frustrated by Gulf+Western's low stock-market valuation, was torn between the finance and entertainment sides of the business. Ultimately, he decided that the opportunities lay with Par-amount and publishing.

"To continue in our present configuration would place us at a competitive disadvantage Continued on Page 22

# Rolls-Royce in £300m takeover of UK engineering group

By Nick Garnett in London

ROLLS-ROYCE, the UK aero-engine manufacturer, is acquiring Northern Engineering Industries after an agreed all-paper bid which values the

all-paper bin which values the UK power station equipment and general engineering group at just over £300m (\$510m).

The deal marks the first step in what Sir Francis Tombs, chairman of Rolls-Royce, said yesterday would be a long-term discountification programme. If diversification programme. It also ends uncertainty about the position of NEI, which has looked vulnerable to a take-over for some months.

NEL based in north-east

England, will become a sepa-rate operating group within Rolls-Royce.

It will keep its board and structure of subsidiary companies and Mr Terry Harrison will remain NEI's chairman.

Both he and Mr Bob Hawley, NETs operations director, will move on to the Rolls-Royce

Meanwhile Sir Ralph Robins,

Rolls-Royce's managing director, is to become Rolls-Royce become deputy chairman.

There were no plans for redundancies or to sell any of NEI's activities. Sir Francis said. The aim was to develop Apart from turbines, boilers, switchgear and complete power station packages, NEI's products include mining and

rail equipment and cranes. There was some speculation in the industry yesterday that some of these activities might eventually be sold and NEI become essentially a contractor for small power stations. Both companies said the deal would strengthen their posi-tion in the supply of small power stations, likely to be more important in the UK after electricity privatisation. Rolls-Royce makes gas tur-bines for power stations. The two companies said NEI would bensfit from Rolls-Royce's experience in

obtaining finance for large purchases, they could offer broader services in nuclear design and construction, and Rolls-Royce research would help NEI's product develop-

Mr Harrison said the deal would provide a firmer and broader base that would allow NEI to achieve things it could not do on its own. Rolls Royce and NEI had merger talks at the end of last year after Rolls-Royce had secretly built up a 4.7 per cent stake in the company. Those talks were halted in December

after fallure to agree a price.
Rolls-Royce made its latest
offer on Thursday last week and it was agreed by the NEI board the following day. The change in the board's position might have been influanced by delays, amounced last month, in the UK's power station building programme.

Merger of unequals, Page 20; Lex, Page 22

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Oskar Lafontaine, Saarland premier, is spearheading the W German states cam paign against a French nuclear reactor in Lorraine. The dispute ehows the cultural gap tries over ecological issues. Page 22

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# Irish face petrol crisis as imports are cut

IRELAND FACES the possibility of a severe shortage of petrol following decisions by Shell and Esso to suspend pet-rol imports into the country in response to a government

freeze on pump prices.
Other suppliers, including British Petroleum and Texaco. warned yesterday that they would follow suit shortly unless the Government eased

Mr Albert Reynolds, the Finance Minister, yesterday called the companies' actions "totally unjustified," and accused them of msking

threatening statements. The Government is scheduled to meet the companies on Thursday to discuss the situation. It froze petrol prices on March 31 when it became apparent that prices were about to be put up by the oil companies following increases in wholesale prices.

Shell said yesterday that the Government was warned last week that supplies would be put at risk because the freeze in prices meant that the oil companies would be importing petrol at s loss, given the steep rise in Rotterdam spot market

prices, which are used as a basis for pricing throughout the industry. "For a commer-cial enterprise, this is plainly unacceptable," a Shell spokes-man said.

BP said yesterday that it would delay any decision until the meeting on Thursday with Mr Ray Burke, the Industry and Commerce Minister, although it, too, would proba-bly he forced to suspend imports. Esso said that its decision to suspend imports had been taken last Friday before it became sware that a meeting with the Dublin Government

was to take place.
Imports account for about two-thirds of the irish market. with the balance provided from the government-owned White-gate Refinery in County Cork. The oil companies are continu-ing to accept petrol deliveries from the refinery, which is pro-vided at an artificially low

The companies and the Government had agreed to a tem-porary formula for determining petrol prices in October 1987, pending an inquiry by the Fair Trade Commission which is now getting under way. However the Government suspended the formula on March 31.

Shell has indicated that it will restore imports if the Covernment returns to the agreed formula. It said that wholesale prices for petrol had risen from \$230 a tonne to \$270 following the freeze in prices.

Ireland is thought to have two or three weeks of supplies after which severe shortages would develop. The oil companies said, however, that they expected a wave of panic buy-



Reynolds: angry reaction to oil company "threats"

# Polish farmers angry at delay in price rises

By Christopher Bobinski in Warsaw

POLAND'S Prime Minister, Mr Miczyslaw Rakowski, yester-day promised that state prices for farm produce would be

durable consumer goods, as well as farming equipment, which have increased by some 20 per cent since the beginning of the year.

Farmers have been with-

holding tax and insurance payments and in some places. especially in the eastern prov-inces, refusing to deliver farm produce to officially controlled

date for the prices rise. Later, Mr Kazmierz Olesiak, the Agriculture Minister, told angry delegates privately that prices would go up early in May, while food procurement. price controls would be removed later in the month. The Government wants to eliminate subsidies to producers and reduce the state monopoly over the farming system, while putting up the cost of food to the consumer probably after the parliamen-tary elections in June.

The plans have the backing of Farmers' Solidarity, as well as the official farmers' union, but Mr Lech Walesa's Solidarity trade union is insisting that the action which could see mest prices increase 230

per cent be introduced gradually. Under government plans, consumers would be compensated for the price increase with wage rises.

At the weekend, Solidarity itself started its election campillating with a stability and the compensation of the com

paign with the establishment of a national election commit-tee to co-ordinate nominations of the 250 candidates it is planning to put forward.
Yesterday, Mr Leszek
Moczmoczulski, head of the
KPN independence party, said
his group would be putting up around 50 candidates.

# Greenpeace warns of contamination by Soviet submarine

THE ENVIRONMENTAL bodies of only 19 sailors.
group, Greenpeace, claimed Yesterday, Norway
yesterday that the Soviet Defence officials said a nuclear-powered submarine which sank in the Norwegian Sea at the weekend could explode and spread radioactive contamination, agencies

report.
It dismissed Mr Mikhail Gor-bachev's assurances that the bachev's assurances that the reactors were safe, and said the submarine could be "a ticking environmental bomb. If the coolant in the two nuclear reactors . . . come in contact with sea water, there will be an explosion."

Greenpeace saked the Soviet embessy in Conenhagen for

embassy in Copenhagen for precise information about the reactor system and about the two nuclear warheads Moscow says are on the vessel.

The Soviet news agency Tass has said that 42 seamen were killed and 27 survived when

the boat sank 126 miles southwest of Beer Island. Yestsrday, Soviet naval authorities located the subma-rine at the bottom of the Norwegian Sea and determined that a short circuit may have caused the fire and explosions that doomed it, according to the Soviet newspaper Izvestia. It said rescuers had found the

Posterday. Norwegian Defence officials said a Social salvage vessel had been sent to the area. A spokesman asid Norway had no clear indication whether the salvage ship, accompanied by a rug and two other vessels, would fry to raise the submarine, which sank in 4,500 ft of water. However, civilian experts had salvaged wrocks and parts of wreckage from much deeper water and the Soviet Union would certainly be interested in hoisting the beat from the seabed if possible.

A Soviet embassy press attache said Soviet vessels were in the area to test for radiation, matching studies by Norwegian scientists.

Event the Defence Ministrative and the Defence Ministrative water a Ministrative water and the Defence Ministrative water the Defence Ministrative water the Defence Ministrative water the page of the pag

Izvestia quoted General Dmi-tri Yazov, the Defence Minis-ter, as saying that after fight-ing the fire for two or three hours the crew beard several explosions in the subma inc.

They might may have occurred in seven pieces of special equipment, it is said, without further identifying them. Soviet media previously reported that a fire started in the submarine's seventher in the submarine in the sub enth section and spread to the

### for farm produce would be raised "soon," amid mounting protests by farmers which have now spread to 32 of the country's 49 provinces. The protests are intended to force up prices to compensate purchasing organisations. Mr Rakowski, however, dis-A COMBINATION of speedy proposals she inherited, but the Commission is waiting for reports on two detailed aspects new proposals by the Europe appointed delegates to a con-gress of the official farmers' union in Warsaw who had Commission and positivs action by certain member states like West Germany was the controversial clearing house system to allocate VAT receipts within a frontier-free been expecting to hear a firm for increases in the cost of needed to produce the necessary convergence of EC indi-

rect tax rates by 1992, Mr Onno Ruding, the Dutch Finance Minister, said yesterday. Mr Ruding's remarks under-scored the political complexity of EC tax harmonisation, with Britain and Luxembourg digging in their heels in resistance to Community initiatives, but the Netherlands digging in its toes in impatience for progress on new proposals from Brussels.

**Dutch press EC on** 

tax harmonisation

By David Suchan in Brussels and Tim Dickson in

The Commission is paying too much attention to its plan for a minimum withholding tax on savings, tied to next year's lifting of EC capital controls, and too little to bringing widely differing rates of value added (VAT) and excise taxes together, Mr Ruding said.

The Commission denied it had any "hierarchy" of priori-ties, but said EC governments had set the two tax plans on "different timetables" hy setting June 30 1989 as the deadline for a Council of Ministers decision on capital savings taxes, and the end of 1992 for VAT and excise rate approximation to smooth the way for

frontier check removal.
Mrs Christiane Scrivener,

Europe, and the division of goods and services into two bands of tax rates - before formalising any new plan.

malising any new plan.

With or without new Commission action, Mr Ruding said "it is now up to my German friends" to raise their standard rate of VAT np from 14 per cent and so to bring it choser to its higher tax neighbours. The Netherlands, Mr Ruding said, had already done its bit by lowering its standard VAT rate from 20 to 18.5 per cent. from 20 to 18.5 per cent.
Mr Ruding said the VAT rate

bands should be narrower than

the 49 per cent for basic neces-

sities and 14-20 per cent for

standard items suggested by Lord Cockfield. The Commis-sion's thinking is turning towards simply setting a mini-mum rate for standard goods and a maximum rate for the lower VAT rate band. The attraction of the latter is it would allow the UK, Ireland and Portugal to maintain existing zero-rating on some items. The Dutch Finance Minister said he was still pressing for a system of automatic reporting by interest payments by hanks to national tax authorities as an alternative to Mrs Scrivthe EC tax commissioner, yes-terday made clear her willing-ness to modify the indirect tax ener's plan for a minimum 15 per cent withholding tax on bank and most bond income.

### Brittan warns Bonn it must accept curbs on state aid to car industry

By William Dawkins in Brussels

THE BONN Government has been told to accept new Euro-pean Community curbs on state aid to the car industry or face possible legal action.
If the Bonn Government fails to respond within the "next week or so," Brussels will con-sider launching a pre-emptive inquiry into the more than 100 federal and state aid schemes for which the German car

industry is eligible, said a Commission official yesterday.

The warning, hy Sir Leon Brittan, the Commissioner for competition policy, comes in response to a letter from Mr Helmut Haussmann, the West German Economics Minister, insisting that Bonn cannot accept the extra powers the Commission awarded itself

recently to vet state subsidies

for car producers.

The new rules, which took effect in January, ohlige governments to seek advance Commission clearance for aid to car or engine production projects worth more than Ecul2m (£7.8m). Formerly. they could subsidise a set per-centage of the cost of individ-ual projects freely within pre-agreed regional aid schemes.

Ironically, Bonn is noted by its EC partners for an other-wise tough line against state aid of all kinds. Yet Mr Haussmann's letter makes it clear that the new car subsidy rules could impinge on sensitive regional aid policy, one of the greatest powers left to the West German *Lönder* or state

governments, already deeply sensitive to Brussels' erosion of their sovereignty.

West Germany also fears Brussels might use the car aid rules to covertly enforce an industrial policy on the sector. an allegation which senior Commission officials strenuonsly deny.

Sir Leon wrote to EC govern-ments, asking them to signal their co-operation early in the year. Italy and Spain objected, but for precisely the opposite reason to Boun. They want the Commission to use the new rules as a tool of industrial pol-icy, to give them more flexibility to support the industry against foreign competition. However, they have gradgingly agreed to fall in line.

# Survey shows Italian industry is benefiting from foreign technology

By John Wyles in Rome

ITALY'S manufacturing tiers of technological immova-industry has not been pene-tion. They suggest foreign mul-trated by foreign investment to tinational investment parrows industry has not been pene-trated by foreign investment to the same extent as other leading West European economies, Nevertheless, it is benefiting from technology transfers car-cied out by multinational com-

ried out by multinational com-paries in the country.

These are among the main findings of a new study of inward and outward Italian investment. The study was sponsored by a group of multi-nationals in Italy and carried out by Business information consul-tance, and Studio RAP of Italy. tancy, and Studio R&P of Italy. The conclusions amount to a positive view of the benefits of multinational investment in raising managerial standards and pushing forward the fron-

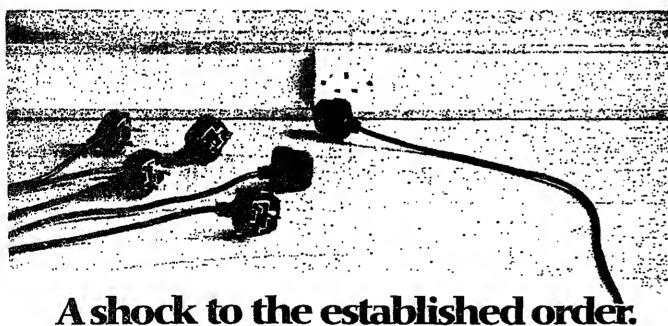
the gap in the use and development of technology between industrialised countries, partly

industrialised countries, partly by generating and encouraging a local capacity for innovation.
According to the researchers, foreign companies play a leading role in Italian science-based industries, controlling companies employing 35 per cent of the sector's workforce and participating in firms with 45 per cent of the total payroll. Foreign participation or control accounts for 59 per cent of trol accounts for 59 per cent of employment in information technologies, 51 per cent in pharmaceuticals, 36 per cent in advanced chemicals and 29 per cent in electronics and tele-

The study claims that in these and other sectors foreign investment "has played a fundamental role in the development and modernisation of Italian industry, when it has not been responsible for its birth, transferring into Italy products and fechnology which was otherwise not available in the country."

Having surveyed 200 multinationals in Italy, the researchers found an unexpectedly high innovative performance in these local subsidiaries. Between 1980 and 1987, 96 per communications

Between 1980 and 1987, 96 per cent had introduced new prod-ucts and processes and half were responsible for at least one product new to world mar-



tion to emerge from the computer industry, it is primarily manufac tured by the computer giants, with their roots in American or Far

Eastern industry, who have traditionally dominated the market.

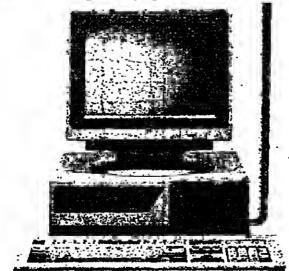
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### Poll debacle puts Mock's job at risk

By Judy Dempsey in

MR ALOIS MOCK, the Austrian Foreign Minister and head of the Conservative People's Party (CeVP), is fighting for his political life after the party's disastrous results in the recent provincial elections.

Mr Robert Graf, the Economy Minister and his close ally, has announced his resignation.

ally, has announced his resignation.

The party, which is the junior partner in the Socialist-led coalition, lost heavily last month in the provincial elections of Tirol. Salzburg and Kärnten, to the far right-wing Freedom Party, led hy the charismatic Mr Jörg Haider.

This immediately led the OeVP to set up a commission

OeVP to set up a commission headed by Mr Josef Ratzenbock, provincial governor of Upper Austria, who has been issuing the loudest calls for Mr.

Mock's resignation.

Whether Mr Mock resigns or not, however, the broad consensus is that the party is facing one of its worst leadership

crisis for many years.

Besides being unable to hring the party hack into power — the last time the OeVP held power alone was in 1970 - Mr Mock has been under the shadow of Mr Franz

Vranitzky, the Socialist Chan-cellor since 1987 when the "Grand Coalition" was set up. Even when the Socialist party (SPOe) was recently plagued with corruption scandals and internal dissension the CeVP failed to capitalise on Mr Vranitzky's position which sometimes appears vulnerable. In addition, Mr Mock hunself has often been reinctant, to accept dissenting views within

his own party.
When Mr Johannes Ditz, the

respected Secretary of State for Finance, criticised him during the controversial tax reform debate last year, Mr Mock promptly sacked him.

This led to even greater disflusionment among Mr Ditz's liberal-minded colleagues who are grouped together in the Wirtschaftsbund, the economics think-tank of the OeVP.

They argue that the party

They argue that the party has lost all sense of direction, and in particular it has been unable to hold on to, let alone attract, the younger generation of intellectuals and techno-

The immediate question pre-occupying the party is who should succeed Mr Mock. It is widely expected that Mr Josef Riegler, the Agriculture Minis-ter, will become leader later ter, will become leader later this week, and that Mr Wolf-gang Schussel, head of the Wirtschaftsbund, may join the cabinet as Economy Minister. However, OeVP supporters are not entirely pleased with the choice

are not entirely pleased with the choice.

They believe that Mr Riegler, often described as an "agrarian bureaucrat", will not be force-ful enough to modernise a party dominated by old clubs; nor strong enough to impose tighter central control over an organisation in which real powers rests in the provinces. Whatever the outcome, the OeVP's "bright and white hope", as Mr Mock was once called, is now fading and grey-

### **EC-Bulgaria links**

The European Commission said yesterday it was ready to ease restrictions on trade with ease restrictions on trade with Bulgaria in view of its economic reform programme, AP reports from Brussels. A first round of talks has been held on a trade and economic co-opera-

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The new mood picks up the fortunes of West German Greens David Goodhart looks at the possibilities of a Red-Green coalition in Bonn transforming national politics

he West German
Greens – that argumentative family of ecologists, libertarians and left-wing socialists – are suddenly enjoying a second wind. The re-emergence of the far right in recent elections has attracted most international attention as West German politics shifts. Hesse in 1986.

Meanwhile the bitter conflict between the pragmatic "realo" and uncompromising "fundi" wings continued to divert political energy. Last year a leading official of the European Green movement complained that the German Green had thanks to

German Greens had, thanks to their in-fighting, ceased to have any influence in the inter-national ecology debate. West German politics shifts into a more volatile phase, but it is the Social Democrats (SPD) and Greens who are the immediate beneficiaries of the The current political rehabil-itation of the Greens is both a cause and consequence of a sharp change of mood inside the Party. The new interest in power does not, yet, amount to Tha Greens, who first emerged in the late 1970s and emerger in the late 1970s and triumphantly entered the Bundestag in 1983, have just become junior partners (with the SPD) in the Governments of West Berlin and Frankfurt and the possibility of a Red-Green mattonal coalition in a victory for the realos but it has created a clear anti-fundi majority even on the once fun-di-dominated executive. Tem-porarily at least the Greens are struggling to become a politi-cal party rather then merely a

Bonn after the next election is now possible — although still improbable.

The new significance of the Greens is quite unexpected. Despite the loyalty of their (agging) yeters — who continue cal party rather then merely a protest movement.

Much of the credit for this must go to the centrist "breakthrough" group which has tapped growing disillusionment with the squabbling and helped to unseat the fundi executive after a minor financial scandal at the end of last year. (ageing) voters — who continue to hand them about 8 per cent

to hand them about 8 per cent of the national vote – the Party, six months ago, was resigned to the role of angry licensed jester in Bonn's otherwise drab political theatre.

The mainstream parties had accomodated their ecological message and the mid-1980's high-tide of Red-Green coalition thinking seemed to have passed following the failure of the SPD-Green Government in The fact that the fundis loss of initiative was quickly fol-lowed by the West Berlin elec-tion last January in which the Alternative List (Berlin Greens) polled a better than expected 11.8 per cent and were soon negotiating for a place in Government gave extra impe-



The Green Party Congress in Duisberg, West Germany, catches the new optimism

tus to the new interest in

Underlying this change is the simple fact that the mid-dle-class radicals in their early thirties who formed the Greens 10 years ago are now in their forties. Many have mellowed politically and would like real influence before the Green vote starts to dwindle at the end of

the century.
The Greens already have 3,000 elected representatives in federal, state and local parliaments. Out of 40,000 members that is a higher proportion of representatives to members than any other party in Germany — so they cannot be said to lock practical apportunes at to lack practical experience at

democratic politics.

Also, for a substantial minor-

realos – there is now little dif-ference between their political priorities and those of the SPD. Many of these people left the SPD in the late 1970's – or did not inin – because of dirillanot join - hecause of disillu-sionment with Helmnt

Schmidt's conservative defence and economic policies. Although the SPD would now be a far more amenable home they are tied by friend-ship and inertia – and, in the case of leaders, by status - to the Greens. Starting again at the bottom of the heap in the SPD is far less appealing than forming Red-Green coalitions.

The infinence of this liberal reformist group should not however be exaggerated. The Greens were formed out of three other political strands the single-issue ecologists, radical feminists and the far Left. The continuing influence of these groups makes the Greens dangerous coalition partners A reminder that even the new Greens lie only partly within the democratic consen-

sus came at their recent party congress where all wings of the Party voted for a motion

describing members of the Red Army Fraction terrorist group as "political prisoners." At their next national meeting in April they are likely to

integration and consulting services.

back a policy of denying a plat-form to the oew Republican Party (xenophobic but cer-tainly not fascist) which will continue to associate the Greens with extra-parliamen-

And ecology-conscions citizens who might vote Greeo but for the fear that apocalyptic eco-rhetoric is only the means to a radical-socialist end will not have had their envisions. not have had their anxieties soothed by the current argu-ments within the Red-Green coalition in Berlin over squat-

ting.

Nonetheless the currect
national and international
agenda continues to look favourable for the Greens, with Mr Gorbachev fanning hostil-ity to the concentration of nuclear and even conventional weapons in Germany, new international concern about the environment and an economy that is strong enough for people to take risks with their

Given a choice the SPD would almost certainly prefer alliance with the establishment Free Democrats (FDP) before the Greens after the oext election. But if a Red-Green Government was formed in Bonn what would the conflict points

Assuming no major change in East-West relations the Greens' formal opposition to Nato and the EC would not be

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But the Greens would most likely end up as the conscience of the SPD making sure that it kept to its pledges, for example to phase out nuclear power in 10 years. Oddly, such a role is not especially welcomed even by reformist Greens.

Mr Franz Staenner, spokes man for the realo-dominated Bundestag fraction, says that incorporation into the SPD might threateo the Greens pro-found, albeit indirect, influence oo politics. He claims that without an independent Green without an independent Green
Party there would now be 10
more nuclear power stations,
no Environment Minister, and
that a woman would not now
be President of the Bundestag.
Mr Udo Knapp, a leading
realo strategist, fears that a role in oational Government in 1990 would come too soon for the Greens who have oot yet

developed a proper "post-indus-trial" politics. Knapp believes that for the Greens to take over the king-maker role in German politics from the FDP it must attract a higher number of the "social liherals", the young profession-als who he helieves are the most influential group in Ger-man society hut are currently rallic between the liberal pring split between the liberal wing of the CDU, the Oskar Lafon-taine faction of the SPD and the realos. If they manage that then the "long march through the institutions." to real politi-

cal power, might be over.

### Koskotas makes new claims

By Andriana lerodiaconou

THE FORMER Greek banker and press baron Mr George Koskotas has released new details of a deal allegedly struck with the Greek Socialist Government four years

It is claimed that the deal involved giving the Socialists press backing and money in exchange for a free hand for Mr Koskotas in his business

In a 90-minute taped "con-fession" broadcast by several non-state Greek radio chan-nels at the weekend, Mr Kos-kotas recounted contacts, agreements and dealings with senior Socialist officials, including Mr Andreas Papan-dreou, the Prime Minister,

from as early as 1985.

The former bunker, who fled the "country after being charged with fraud last October, is in custody in the United States pending a decision on

His first outlined the story in an interview with Time magazine last month. The Greek Government has denounced his claims as part

denounced his claims as part of a Central Intelligence Agency plot designed to over-throw the Socialists.

Mr Koskotas' allegations are backed by a substantial body of circumstantial evidence, but direct proof is mostly still lecking.

lacking.

The gist of his story is that, starting in 1985, he began to set up a publishing empire designed to serve as a propa-ganda machine for the Social-ists, apparently in exchange for a free hand in his business

After being arrested in the US in 1987 for an old case of tax fraud Mr Koskotas claims that he was blackmailed by

that he was blackmailed by Greece's ruling Socialists into channeling militons of dollars to the party.

These were generated by skimming off the interest on deposits made by public sector corporations with his small private bank.

private bank.

The "May Pirst" terrorist group claimed responsibility yesterday for a bomb explo-sion at the Athens home of the President of the Appeals

Court.

The group said the attack, which caused no injuries, was intended as a warning against the extradition to the US of Mohammed Rasilid, a Palestinian held in Greece who is wanted by Washington for alleged participation in the 1882 bombing of a US airliner. A decision on the extradition is pending.

Ships collide off Yugoslav island

TWO TURKISH-flagged-merchant ships collided in the Adristic off Yugoslavia yester-day and 14 sailors were reported missing, Reuters reports from Belgrade. The merchant vessel Deval

sank very quickly after the collision with the Selin off Palcollision with the Selin off Pal-agrama. It remote Yugoslav-izland 20 miles north-east of Italy's Gargano Peninsula, according to port authorities in Split further down the coast. They said the 1,713-tonne Selin was not seriously damaged and was taking part-in the search.

in the search.

Rescue efforts have been hampered by fog. Though the collision was in Yngoslav waters, Italian authorities are co-ordinating the rescue. Both ships were were carrying car-

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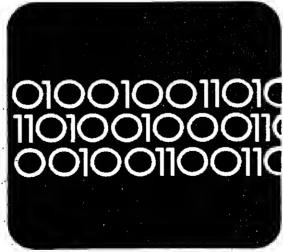
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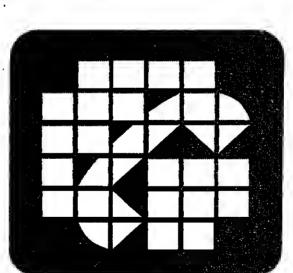
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### **OVERSEAS NEWS**

# French dispute grows with Syria over Beirut

By George Graham in Paris

FRANCE appeared yesterday to be heading for a confronta-tion with Syrla over increas-ingly open French support for Lebanon's embattled Christian

Lebanon's embattled Christian minority.

Mr Jean-Francois Deniau, the opposition politician who went to Beirut last week as a special envoy of Mr Roland Dumas, the French Forelgn Minister, has drawn attacks from Mr Walid Jumblatt, the Lebanese Druze leader, and Mr Selim al-Hoss, the Moslem Prime Minister.

But yesterday he added fuel to the fire with a series of declarations directly attacking

Mr Deniau said that General Michel Aoun, the Christian military leader who has been engaged in a pitched battle with Syrian forces in Beirut, spoke for the whole of the Lebanon, while Mr al-Hoss was under the direct control of Syria, with no freedom of

He also directly accused a Syrian colonel of ordering an artillery bombardment of the French embassy while he was

Mr Deniau spoke as two French vessels – a hospital ship and an oil tank-er – headed for Lebanon on what Paris describes as a humanitarian mission following three weeks of heavy shell-ing between Christian and Syr-

ian-backed Moslem forces, Yesterday, the Moslem-led section of Lebanon's divided army warned the two ships against docking at Christian ports, saying it would hold France responsible for the con-sequences, and Syrian and

Druze gunners fired sporadic rocket barrages at beaches in the Christian quarter in what police described as a rehearsal for shelling the French ships.

The Christian forces of Gen Aoun hit back with howitzers, blasting residential districts of west Beirut in a retaliation directed at Syrian rocket

Six people were wounded in west Beirut and the exchanges west beirut and the exchanges defied for a fifth day a cease-fire called hy the Arab League. Mr Paul Blanc, the French ambassador in Beirut, sought to dampen Moslem fears that sending the ships represented an intervention on the Chris-tians' behalf, saying they carried humanitarian aid for all

Criticising US unwillingness crincising US unwillingness to take a stand against Syria's role in Lebanon, Mr Deniau said the recent flare-np in fighting was due to Gen Aoun's decision three weeks ago to close the port of flyeh, controlled by Mr Jumbiatt, and other ports he so id were used for dross traffic.

for drugs traffic.

Mr Deniau said: "How can a country which fights drugs everywhere in the world pre-tend to ignore that the Bekaa valley shelters the poppy fields which have made the fortunes of Syria and financed the militia as well as the terrorist

groups?"
Mr Bernard Kouchner,
France's Minister for Humanitarian Action, is to visit Beirut today and will see Mr al-Hoss. But it is expected to be hard to convince Moslem and Druze forces that France has not jumped firmly into the camp of the Maronite Christians.

### **New South African party** names parliament leader

SOUTH AFRICA'S newest political group, the mainly-white, liberal Democratic Party, yesterday elected Mr Zach de Beer, the former Progressive Federal Party head, as its leader in parliament, Reuter reports from Cape

The DP, which wants all adult Sonth Africans to have the vote regardless of colour, was formed last Saturday in a er of the 30-year-old PFP and two other white antiapartheid groups - the Inde- September.

pendent Party and the National Democratic Move-Mr De Beer was elected by MPs at the first caucus meet-

ing of the DP. The new party still has to choose a national leader and

many members are pressing for a swift decision. It hopes to oust the far-right Conservatives as the official parliamentary opposition in general elec tions due to be held by

### Kabul residents flee amid fears of rebel attack

THOUSANDS of Kabul residents, fearing an imminent offensive by Afghan mujahideen guerrillas, have fled the capital for provincial towns and neighbouring countries, according to diplomats, Renter reports from Wabul

reports from Kabul.

At least 9,000 people have sold their belongings and left the city in the past three days, the diplomats said yesterday. At the same time, a correspondent for Pravda, the Soviet newspaper, reported that the guerrillas second major offen-aive on Jalalabad, Afghan-istan's second biggest city, which began on Sunday, had resulted in constant rocket fire on the city, halting almost all economic activity and forcing

residents to remain indoors. The bombardment had prompted authorities to impose a 24-bour curfew and reduced supplies to a trickle as only

belicopters could land at the The fighting around Jalala-bad has sent up to 50,000 refu-

Diplomats in Kabul said those leaving had cited possible looting by the mujahideen and rocketing and shell-ing in the event of a major attack as the reasons for their

Although the majority had left for tha provinces, some had headed for neighbouring countries in the hope of obtain-ing visas to go to the West, diplomats said. India is a popular destination for well-off Kabul residents but all Afghans need visas to fly to India.

Those without hard cash cross into Iran and Pakistan, which have already provided refuge to more than 5m refugees from Afghanistan. The diplomats said that among those wishing to go to the West were doctors, engi-neers and businessmen. The exodus bas led to a sharp rise

in the value of Western currencies against the afghani. The dollar now fetches 250 afghanis compared with 220

### Sri Lanka to tighten terrorism provisions By Mervyn de Silva in Colombo

THE Sri Lankan Government is to make sweeping changes to its draconian Prevention of

Terrorism Act.
One proposed change will enable the Defence Minister to detain any person who is a "danger to national security" for 18 months in "any place determined" by him. He can also extend the details. also extend the detention period, after the first 18 months, by three months at a

The death penalty will be prescribed for offences against a much wider category of people – the phrase "specified persons" (such as the President, MPs, judges and security personnel) is to be replaced with "any persons"

"any persons"
While only a superintendent of police or persons of a higher rank are empowered to act under the provisions of the existing law, the proposed amendments will vest these powers on any commissioned or non-commissioned officer of the armed forces.

The amended act will also permit tougher penalties against the press and all forms of publication including post-ars, leaflets, and notices calcu-lated to promote anti-Government sentiment.

The term "subversive act" will be redefined to encompass the type of economic sabotage and disruption that the JVP, the extremist Sinhalese group, has so successfully launched in

the past six months.

The draft laws circulated to opposition parties follow the Government's failure to sponsor an all-party peace appeal to the JVP and Tamil rebels. The Government amnesty offer has also been largely ignored. The JVP killed a dozen policemen and injured several others in two land mine explosions.

### Rebels destroy equipment at small US base in Philippines

By Richard Gourlay

SUSPECTED communist rebels in the Philippines bave attacked a small US military шісгоwave antennae and other communi-cations equipment, the US and Philippine military said.

The attack on Sunday was the first on US facilities or per-sonnel since 1987, when the rebels killed an off-dnty airman and a retired soldier out-side Clark Air base, one of the US's largest overseas military bases. General Renato da Villa, the

Philippine Armed Forces Chief, said he suspected communist guerrillas were responsible. Earlier this year rebel leaders promised to step np operations against American servicemen and facilities in retaliation for what they said was US involvement in counter insurgency operations. Gen da Villa acknowledged the reports but said it was too soon to say if this latest attack sig-nalled the intensification of the rebels' 21 year campaign.
US officials deny the huge
bases at Clark and Subic Bay

play any part in Manila's counter-insurgency operations.

Most of what Washington pays
as compensation for the bases
comes in the form of economic assistance.

But there is a substantial military aid component which relieves pressure on an already stretched Philippine budget and helps buy American heli-copters, radios and arms for use against the guerrillas.

# Japan feels the heat of hostility in the US

Trade friction is soon likely to provoke some nasty exchanges, writes Ian Rodger

APANESE officials and businessmen have been startled by the anger aroused in America recently over their joint project with the US to develop the PSX fighter aircraft. They worry that anti-Japanese sentiment will find its way into bilateral negotiations on trade issues.

negotiations on trade issues.
"Wa are very concerned about recent developments in the US." a senior official at the Keldanren, the powerful feder-ation of husiness organisa-tions, said last week. "The trade situation is no longer an economic problem, it is a political problem," he added.

Their concern is heightened by other factors. First, they

suspect that Japanese politi-cians and public are likely to be less responsive to US com-plaints about unfair trading practices than in the past. indeed, many who have suf-fered from various market opening measures in the past year, particularly those con-nected with farming, could turn openly bostile to the US.
Second, they fear that the
fumblings of a new administration in Washington and a scandal-rocked regime in Tokyo
will allow botheads on both sides of the Pacific free rein. "We have weak, preoccupied leaders on both sides, so when the storm hits, it will be severe," an official in the Min-istry of International Trade and Industry (Miti) predicted

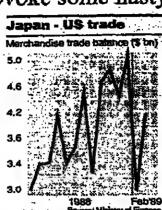
last week.
Third, they know there is no quick solution to the biggest irritant to Washington -Japan's huge bilateral trade

The rise of anti-Japanese sentiment in the US in recent months has been widely noticed in Japan and else-where. According to recent opinion polls, many Americans think of Jepan as a bigger adversary than the Soviet Union But Japanese govern-ment and business leaders were nevertheless startled when the US administration of President Bush last month bowed to pressure to review a joint development and produc-tion agreement for Japan's new fighter aircraft, the FSX.
The decision, coming only

four months after the deal was signed, was taken in response to claims by some US opinion leaders that the agreement would give Japanese aircraft manufacturers the technology they needed to become compet-itive with US makers and that US companies would not get a fair share of the project. If this row had burst out a year or two ago, Japanese offi-cials probably would have hid-

den their displeasure and patiently renegotiated the agreement until it satisfied the US side. However, this time they have dug in their heels, threatening that if the deal is not represent the US Imparent. not respected, the US-Japan security agreement would be damaged. And they have not hesitated to remind US officials that it was the US that demanded a joint development project; the Japanese were eager to design and build the FSX on their own.

But the row was enough of a shock for several senior Japa-nese government officials to fly to Washington in the last few



weeks to assess the importance of anti-Japanese feeling in US government circles. Their findings have not been encourag-ing. "When we talk to friends in the US these days, we notice that there is something essen-tially different in their conver-

A Japanese foreign ministry official with long experience in the US said on Friday. "Even our friends use the word 'adversary'. It seems to me that many Americans regard Japan as a very strong competitor and want it to have no more penetration of the US market." As a result, officials expect the US will include Japan in a list of countries to be sanc-tioned under the new "super 301° provisions of last year's trade legislation for unfair trade practices. They also expect the US to maintain its punitive 100 per cent import duties against a range of Japanese electronic products over violations of the 1986 hilateral

semiconductor trade agreement, despite continuing Japanese protests.

A "super 301" offensive could be very divisive The first point of tension over it could come with the publication due at the end of this mouth of a list of countries which the US Compared December would reconstruct

countries which the US Com-merce Department would rec-ommend to punish for unfair trade practices. Japen's appear-ance on the list will not in liself upset officials in Tokyo. However, it is feared that only Japan and a few developing countries will appear, raising the suggestion of racism. Then, at the end of May, the

bring down its federal budget deficit.

They also believe the imposition of managed trade would be a disaster all round. "If the US took a protectionist road, I suspect a lot of capital would come out. the Foreign Ministry official said.

It all points to some pasty exchanges in the next few months. The next flash point could come as early as Thursday when the Japanese Ministry of Finance publishes merchandise trade figures for March. These are expected to March. These are expected to show a widening of the surplus and, as they are the final monthly figures for the 1988-89. fiscal year, they will draw: attention to the surprising growth of the surplus over the

Then, at the end of May, the US Trade Representative will have to decide which of the listed countries to pursue. Again, no one will be surprised if Japan is picked. But Japanese officials believe that the US authorities will have a hard time finding evidence of any significant illegal trada practices. previous fiscal year.

Japanese officials believe that their country's huge trade surplus with the US will ovensurplus with the US will eventually come down, partly because of increased US exports to Japan and partly because of moves by Japanese companies to set up production facilities overseas, notably in the US. They also think there are exceptional reasons for it remaining high, such as tha high US federal government deficit and a surge of capital goods exports to bolster US factories. The US authorities may then be tempted to embrace the increasingly popular view in Washington that Japan's barriers to imports are cultural and that the only way to overcome them is through managed Japanese officials ocknowl-

edge that many cultural and structural factors, such as com-plicated distribution systems and long-standing relations between buyers and sellers, make it difficult for some However, they also know that the US side is no longer interested in explanations. "We have some enalytical background on why we have come to this point, but people in Washington are not interested in analysis, only in results," the Foreign Ministry official imported goods to penetrate Japanese markets. They claim are gradually breaking down, but it will take time, just as it is taking time for the US to

# Zambia: marked for life by AIDS

Nicholas Woodsworth reviews efforts to stop the funeral processions

ATHER Michael Kelly,
S.J., sits with a cup of
tea in one hand and
through the thick lenses of his glasses gloomily contemplates the rubber condom he is hold-ing in the other.

"First we tell them they can avoid AIDS by not having sex before or outside marriage", he reasons in his Irish brogue, "Then we turn around and start handing out condoms, saying, 'If you can't be good, be careful – use these.' Surely something is wrong bere?"

Father Kelly, one of a number of Jesnits living and working in the Zentical control of ing in the Zambian capital of Lusaka, has just returned from a world Health Organ sponsored workshop on AIDS prevention and control. Like many of his confreres in this country where the church has a strong and widespread influence, he is wrestling with a moral dilemma: should churches opposed to birth con-trol condone the use of condoms that might save untold

numbers of lives?
This is only one of a number Zambia, a nation that along with Congo, Burandi, Uganda, and Rwanda, heads the list of African countries most seri-ously affected by the AIDS epi-

The first AIDS case in Zambia was reported in 1986; today 1,300 cases have been registered. It is a figure that WHO officials in Lusaka estimate should be multiplied by up to 10 times to give a true picture of the size of the problem. Reported AIDS-related cases stand at 7,000, but, similarly, unreported cases are estimated to run as high as 70,000. In a country of only 7m, 350,000 people, or 10 per cent of Zam-bia's urban population, are believed to be seropositve car-riers of the AIDS virus. Like many African coun-tries, Zambia was reinctant

several years ago to acknowl-edge the existence of an AIDS problem. Government over-sen-sitivity to Zambia's interna-



Kaunda: son's death highlighted AIDS dangers

thing is wrong?"

tional image has today, how-ever, given way to a franker attitude and a welcoming of technical and financial assistance from foreign agencies and donors. While there are many factors that continue to militate against an effective AIDS programme in Zambia, this change is in itself a step forward. The turning point came in

late 1987, when the crisis was high-lighted by the AIDS death of a son of President Kenneth Kaunda. Until that time anti-AIDS interventions had been limited, by the end of that year, a WHO team was invited to Zambia to draw up a national plan to combat AIDS. The resulting Medium Term Plan of Action, a comprehensive five year programme, was presented to a donors' meeting in March 1988. Over \$\$im was pledged, principally by WHO and the overseas development agencies of the Sandinavian countries, Great Britain, and the U.S.

The programme, carried out by the Ministry of Health in co-ordination with WHO, is a wide-reaching one, and covers disease control management, blood transfusion screening, montoring through sample testing, and hospitalisation and home-based care. Of the \$\$m. budgeted last September relevence to AIDS here—the entire post-pubescent, hetero-sexual population is at risk. It's almost too late for the present adult generation, our major hope lies in a change in the sexual habits of the generations which will follow.

A wide range of specialists in the country agree that changing Zambian male attitudes to sexual activity a the greatest challange to AIDS prevention. "Men just laugh when they see an AIDS poster advising them to stick to one particular in the country agree that changing Zambian male attitudes to sexual activity agree that changing Zambian male attitudes to sexual activity agree that changing Zambian male attitudes to sexual activity agree that changing Zambian male attitudes to sexual activity agree that changing Zambian women's groups.

Norwegian aid worker helping the programme, was pledged, principally by WHO and the overseas development agencies of the Sandinavian countries, Great Britain, and the U.S.

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"First we tell them they can avoid Aids by not having sex before or outside marriage", says Father Kelly."Then we turn around and start handing out condoms, saying, 'If you can't be good, be careful - use these.' Surely some-

for the programme's first year of operation, the largest por-tion, however, is earmarked for AIDS education and informa-

"The problems in Zambia bear no relation to those in the West", notes Dr. Kristy Baker, who through pamphlets, post-ers, T-shirts and special chil-dren's AIDS clubs is trying to publicise the dangers of sexual promiscuity to every primary and secondary school student in the country. Homosexuality and drug-taking have little relevence to AIDS here - the entire post-pubescent, hetero-

other African societies, can be heavy. "After a long evening of beer and the company of bar-girls, all ADDS conciousness seems to fly out the window", says one WHO official.

If mistresses are acceptable, the promotion and use of con-

that these structural rigidities

the promotion and use of con-doms, only recently approved by the Ministry of Health, is less so. On one hand, Zambia's many churches, particularly a number of influential Ameri-can-based fundamentalist sects, are adamantly opposed to their use on religious to their use on religious grounds. On the other, many Zambians see condoms as an attack on their virility, plea-sure, and traditional African

The costs of coping with AIDS in Zambia are high, and with no peak to the epidemic in sight, they will become a lot higher. In cash-strapped Zam-bia health facilities are already past the point of coping with non-AIDS related cases – there are not enough drugs, hospital beds are insufficient, and there is an acute shortage of doctors.

While it is impossible to predict the course of the epidemic, Dr Eric van Praag, WHO's Zambia AIDS programme leader, believes that scropositivity levels could rise to 20 per cent nationally.

Treatment costs in the future will only represent the tip of the ice-berg. The loss of productivity to the national economy and the solutions

required to compensate for lost revenue, manpower, and exper-tise is something that govern-ment officials have not yet begun to deal with.
AIDS has put an indelible
mark on Zambia. The ever-in-

creasing number of funeral processions encountered along Lusaka city streets is evidence of the damage already done. The country's new AIDS programme will not be able to undo that, but as Dr Baker points out, if its principle task of information succeeds, it will processions encountered along at least give the generation now growing up the choice of limiting that damage.

### \$125m credit for Jordan By Lamis Andoni in Ammen

IMF agrees

THE International Monetary Find has agreed to grant Jordan \$125m standby credit provided the Government enderses at new economic

enderses a new economic adjustment programme which includes sharp cuts in imports and state spending.

This tentative deal, expected to be ratified by the cabinet this week, also involves a 3100m 150m losu by the world bank to facilitate forder's plan. Bank to facilitate Jordan's plan to reschedule some repayments of its \$6.5bn foreign debt. The two loans will be disbursed over a period of between 18

Jordan's five-year adjustment programme, negotiated with the IMF over the past two weeks, aims to slash the country's budget deficit from 22 per cent of gross domestic product to 5 per cent, and to cut infla-tion from 14 to 7 per cent.

During a meeting with senior Jordanian bankers late on Sunday night, Mr Zald Rifai, the Prime Minister, dis-closed that the Government and the IMF had agreed to cut atate expenditures and increase revenues.

Jordanian economists say the IMF believes Jordan should be able to maintain a minimum of \$500m in foreign currency reserves - equivalent to three mouths of imports -once the adjustment plan is put into action.

The draft plan involves a reduction in capital expendi-tures, the introduction of new indirect taxes anch as value added tax, a further cut in imports and the promotion of exports and tourism.

Mr Rifai reassured the bankers that the IMF had not asked

the Government to devalue the Jordanian dinar, currently worth about \$2. The dinar has already been devalued by 35 per cent since October, and Jordan has imposed restrictions on foreign currency dealings in an attempt to stop the drain on its reserves. Jordan hopes that an IMF agreement will encourage the oil-producing Gulf states to increase their financial aid to Jordan, and persuade Jordan

### Bomb injures four near **British Council**

mian expatriates working in the Guif to invest their money in Jordan.

A HOME-MADE bomb exploded outside the British Council English language can tre in Kuala Lumpur yesterday, injuring four people, one seriously, Wong Sulong reports from Kuala Lumpur.

Trading on the Kuala Lumpur Commodity Exchange and the Tin Market, housed in the same Davahumi building. same Dayabumi building Kuala Lumpur's most prestigious, was closed as a result.

Police said the bomb went

off in an empty office next door. They do not rule out the possibility that it could be the work of Moslem extremists protesting at The Satanic Versas, written by Mr Sainan Rushdie, the British author.

The 27-storey bayehim! The 37-storey Dayabum building is the headquarters of Petronas, the national oil company, and houses the Ministry of Primary Industry.

# Patience has its rewards as South Korea opens for business

New-found spending power in a more democratic and international country beckons the investor, writes Maggie Ford and prevent inflation rising, um-sized three bedroom apart-

OREIGN companies are moving to take advantage of South Korea's new-found spending power and taste for quality, from luxury cars to French fashions.

The latest to set up in Seoul include Jaguar cars, United Distillers, makers of premium Scotch whisky, and a branch of Printemps, the Paris depart-ment store. The most popular brand of foreign cigarettes in South Korea is made by Yves St Laurent

As the economy begins to enjoy an external surplus and the Government lifts barriers on imports, the domestic market of 43m people is what interests foreign companies. No lon-ger is South Korea the kind of place marked by producers of toys, shoes or low-level electronic goods setting shop to take advantage of low costs. While the future potential is

clear, however, the problems of doing business in South Korea should not be underestimated. The country is in transition economically, politically and socially, and this affects every thing from prices and wages, to





South Korea

consumer demand and taste, to the attitudes of bureaucrsts and local businessmen. Companies setting up in South Korea face three difficulties - labour relations, sources

of finance and the bureau-Labour is perhaps the worst headache for the manager on the ground. Since the moves towards democratisation in 1987, a workforce which was formerly under forceful control

has now been able to unionise and negotiate.
This process, in which all workers and most managers lack experience, has been in some cases exceptionally difficult. Several expatriates have been pulled out after heated disputes that have been drawn into the political sphere. Some businesses, such as foreign banks and other financial insti-titions, are facing a shortage of highly skilled people, which has pushed up salaries to inter-national levels. An experienced bilingual secretary will be paid between Won800,000 (£712) and Wonlm a month including bonuses, and this year's wage round is likely to increase that by at least 15 per cent.

Productivity remains high in South Korea, however, and the kind of structural problems seen in Europe do not seem to be developing. Many managers, counselling patience and sensitivity, say that in time this problem will stabilise. Financing is another area

where the transition of the

economy is causing problems. To control the money supply

South Korea's central bank strictly controls the inflow of foreign capital. As a result, funding for setting up busi-nesses has been restricted. Those foreign companies set-ting up joint ventures have also found that foreign banks, formerly a source of funds through a "swap" arrangement with the central bank, are less able to help.

Restrictions should ease as

the current account starts to record a smaller surplus and structural reforms in the local economy enable more efficient

use of money.

The inflow of funds has also caused a rapid rise in office rents and property prices in general, made worse by a shortage of space. The Government has reacted quickly to this, pledging to avoid the problems that have arisen in

Nevertheless, costs have increased markedly recently. A standard central Seoul office of about 1,000 sq ft costs Won2.6m won a month with a refundable deposit of Won18m. A medi-

ment in a good area will cost.
US \$2,000 a month payable a
year in advance and a large
house in the area favoured by expatriates now goes for between \$5000 and \$6,500 a month, with a two-year advance payment. At the same time few compa-nies wish to remit profits. With an appreciating currency and

local interest rates of 12 per cent, husinesses are not trying to take their money out of the country.
Businessmen arriving in

South Korea from a stint in Japan often have a sense of deja vu when they encounter the bureaucracy. Evidence of what the country learned from 35 years of colonial rule by Tokyo can quickly be seen in the form of non-tariff harriers, delays in the processing of decisions made by senior offi-cials and signs of local political considerations holding things

Again, patience is the answer. The current Government's decisions, which favour open markets, may take time

to filter down, but managers for local people only this year, believe the overall direction is For English-speaking foreign-positive. positive. South Korea has several advantages in the longer term for foreign manufacturers, its labour force is ambitious and

hard working with one of the highest education levels in the world. Its communications are excellent, though bound by some restrictions, especially those involving electronic transmission. For companies wishing to penetrate the Japanese market,

South Korea offers unrivalled expertise in dealing with the peculiarities of the neighbour it knows so well.
Companies offering high technology are especially welleome in South Korea, but many foreigners will be wary

intellectual property protection and its reputation for piracy. Those with good humour and a calm temperament will probably find the main prob-lems are social. South Korea has been in affect a closed country for the past 40 years - foreign travel was allowed

ers, language is not a problem in business, but little English is spoken in shops.

Compared with other Asian cities. Seoul is relatively unsophisticated, with one of the smallest business expatriate communities in Asia. South Koreans' main experience of Westerners has been through the US military, but a rise in anti-Americanism is not finding expression in attitudes towards European business. towards European business-A weekend in Hong Kong or Tokyo is the usual solution to the boredom problem, but this is becoming difficult because of a shortage of sircraft seats folof Seoul'a failure to enforce

lowing the startling rise in South Koress travel abroad. As those tourists return, bringing with them their experience of other countries, Seoul is likely to benefit. A wealthier, mere democratic and more international country in the future, South Korea will be, as one businessman put it, simply too important to ignore".

### **OVERSEAS NEWS**

Islamic laws, improve female literacy (around 12 per cent) and opportunities, but she does

and opportunities, our size does not have the majority needed to cut through the social tradition. While the religious parties may not have much electoral appeal, religious sentiment is always there as a

delight of press photographers. A year ago she surrendered to

tradition and agreed to an

arranged marriage to Mr Asif Zardari, a wealthy scion. Women in Pakistan regard

# Benazir lifts the veil on women's rights

Christina Lamb looks at Ms Bhutto's struggle in Pakistan towards sexual equality

HREE months after taking office as Pakistan's first woman Prime Minister, the country's favourite pinup, Ms Benazir Bhutto, has said her government will repeal all laws discriminating against women.

against women.

The long-awaited announcement reiterating a campaign promise along with a pledge to appoint two women ministers, comes after a convention of 2,000 ulema (religious scholars) in Rawalpindi unanimously agreed that Islam does not permit woman's rule and vowed to struggle until Ms Bhutto is

Ms Bhutto argues. In the last 11% years, the worst representation of Islam was given, strongly suggesting to women that religion did not support their rights. It makes no difference whether it is a woman or man Head of State, it is a question of how the country is

As a woman, one is herded into ladies only banks, ladies only bus compartments and even ladies only markets. At weddings and parties, women are usually expected to make small talk in the ladies room while the men talk politics elsewhere.

The repressive conditions under which most of the country's women exist hardly seem conducive, even under a woman prime minister, to the emergence of women as a significant force, let alone reaching the higher echelons of

power.

Career women are still largely an alien concept in Pakistan. According to the 1981 cansus only 2.1 per cent of the workforce was female and the last government issued directives to banks stating there should be no women supervi-

sors.
Few argue that Ms Bhutto's election will change a great deal for women. It was a considerable achievement, in the face of the protests from religious parties who claim under the Koran that women cannot even head a home let alone a

The reason, according to many, that Ma Bhutto became prime minister despite reli-



gious opposition is that she is seen as a token man who achieved her position by being the daughter of Zufilkar Ali Bhutto, Pakistan's first elected

Ms. Abida Hussein, for the Opposition, and the first woman to be elected to Parliament in 1965, argues that Ms Enutto's gender has been an advantage. "If Benazir had been her father's son she would have had less media focus and sympathy while people would have been more demanding."

Ms Enutto faces strong religious opposition. During the elections it dropped leaflets portraying her as a sex symbol who preferred to patronise Paris and London nightclubs. Ms Maleeha Lodhi, editor of The Muslim national newspaper — which, ironically, is owned by Mr Aga Pooya, one of the leading figures in the campaign against a woman head of state — believes the Islamic lobby will make it hard for Ms Hhutto to carry out her election promise to repeal a series of discriminatory Islamic ordinances promulgated by the late President Zia.

"She needs to perform a delicate balancing act. Her constituency expects her to repeal the

As a woman, one is. herded into ladies only banks, ladies only bus compartments and even ladies only markets. At weddings and parties, women are usually expected to make small talk in the ladies room. The repressive conditions hardly seem conducive to the emergence women as a significant force.

A professional matchmaker in Karachi calls her agency the Clifton Women's Welfare Society because she says "helping girls find partners is a major social cause." Her agency is so successful she has opened a second office and her books boast bank presidents, high court judges and film stars.

powerful tool to mobilise the people."

Even after being sworn in as Prime Minister, Ms Rhutto was sharply reminded of her status. She asked President Ishaq Khan if she could join the men for prayers and was told "you can watch."

Sensitive to criticism of a westernised lifestyle, Ms Rhutto struggles to keep her dupatta over her head, to the

the courts.

She is entitled to only three months' maintenance and any sons revert to her husband at the age of eight and daughters when they are 12.

marriage as a passport to freedom. Husbands are meal tickets and status symbols. Marriage is big business, matrimonial ads fill the columns. Professional matchmakers stalk weddings and other social events in search of potential candidates for their files, grading their appearance A + to C-.

Since 1973, mullahs have exploited a view of women as physically frail and, sexually, potentially dangerous resulting in several Islamic laws, says Ms Majida Rizvi, one of Pakistan's few woman barristers. These laws, says Ms Rizvi, "have turned Islam from an egalitarian system of social justice to a mechanism for impos-

ing brutal punishments and denying the rights of women."

The Law of Evidence introduced in 1984 classes women as only half a witness while the Zina ordinance classes rape with sex outside marriage and provable only through the evidence of four male eyewit-

For a woman to allege rape is perflous. The victim often becomes the accused. In one notorious case, a blind servant was alleged to have been raped by her employer and his son. Terrified of losing her livelihood, she was scared to complain. But when her father discovered she was pregnant, he filed a writ. The accused were acquitted on the ground that blindness prevented identification. She was convicted of sex ontside marriage and only released after demonstrations. The position of women wors-

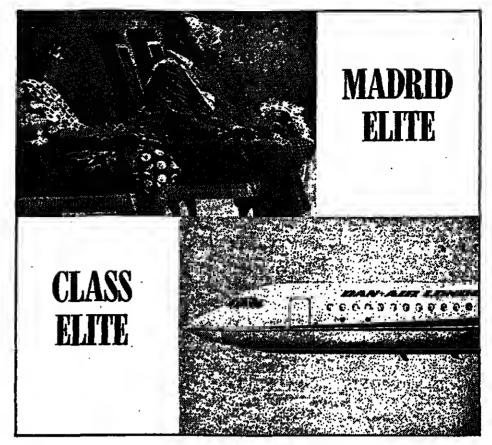
The position of women worsened after martial law was lifted in 1985. In a quid pro quo move paving the way for an end to martial law, the Assembly passed an amendment which provided blanket cover for all the dictatorship's

Ms Shahaz Ali was elected to the 237-member assembly on one of 20 reserved seats for women. She believes that "discriminatory legislation and obscurist views propagated by government and official media during the last 11 years encouraged a certain view of woman which led to an increase in the number of crimes and brutalities

While Ms Shahnaz hopes

that a female prime minister will mean a new dawn for her sex, not all women welcome change. Ms Amira Ehsan, an assembly member who belongs to the religious party, Jamaat Islami, believes a woman head of government is unnatural.

"Ooe cannot overcome the biological distinction which means women must manage the house and man be breadwinner. In the name of sexual liberation, women in the West are forced to fend for themselves and act like men. A time will come when Western women will turn to Islam to see how they can escape their life of exploitation."



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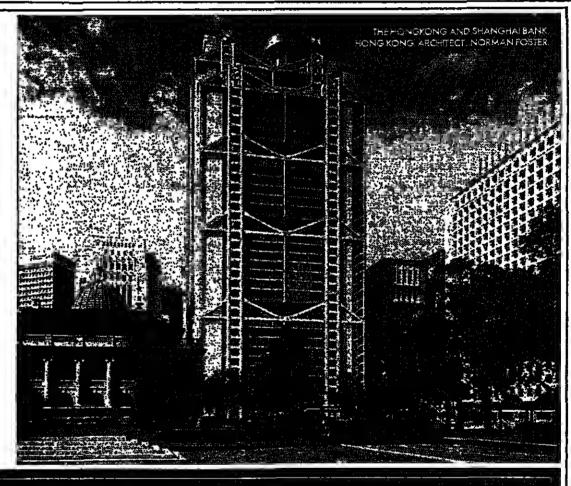
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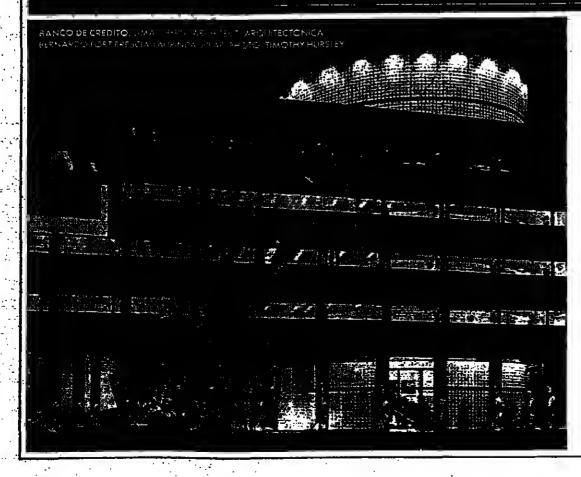
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Ι.

# UK hopes for larger Malaysian arms sale

UK NEGOTIATORS are trying to persuada Malaysia to enlarge a package agreement for the supply of British arms. restoring items that were unex-pectedly cut out of the deal by tha Malaysians.

The discussions significantly affect the size of the deal, estimated to be of the order of

The agreement principally involves Anglo-German-Italian Tornado combat aircraft. Malaysia was initially expected to buy 12 but Dr Mahathir Mohamad, the Prime Minister, is believed to have reduced the number at the last moment to

eight. Rapier surface-to-air missile systems, which were also due to be part of the deal, were likewise excluded from the package. Despite this, British Aerospace, manufacturers of Rapier and the UK partner in the Tornado, are understood to be hopeful of still securing the

Malaysian market.
Uncertainty about the scope of the deal is thought to be the reason for the UK Government'e refusal to divulge any details of the agreement. Mr



Mahathir: cut the size of the deal at the last moment

George Younger, the Defence Secretary, visited Malaysia at the end of March. All the Minthe two governments had "agreed on the projects to be afforded first priority in the

programme."
Companies involved in the deal, seen as blazing the way for a UK arms drive in Asia, en under strict instructions to maintain secrecy. A government-to govern-

ment memorandum was signed hy Dr Mohamad and Mrs Mar-garet Thatcher, the British Prims Minister, last September, but detailed contract nego-tiations were held up by a dis-pute over Malaysia's demands for extra airline landing rights at London's Heathrow airport. at London's Heathrow airport.
Britain ceded to Malaysia's
request last month, clearing
the way for contract negotiations. The planned sale is
believed to include two Martello air-defence radars from
GEC-Marconi, a refurbished Oberoo-class submarine, porta-ble Javelin missiles from Short Brothers, about 30 FH-70 towed howitzers from Vickers Ship-building and Engineering, and 105mm light guns from BAe's

Royal Ordnance subsidiary.
Some guns are also thought to
have been cancelled.
BAe hopes the deal will pave the way for other Tornado sales in the Far East, notably Indonesia. The difficulty over numbers follows problems with two other Tornado clients: Oman, which has deferred deliveries, and Jordan, which has shelved its purchase indefi-

# US 'undermining free trade'

THE WORLD'S multilateral trading system centred on Gatt could soon be "bruised fatally" by the Bush Administration's trade policies, a group of leading US economists and lawyers said in a strongly worded dec-laration issued in New York

yesterday.

The "Super-301" retaliation procedures mandated by the 1988 Trade Act were likely to promote worldwide protectionism and accelerate a worldwide slide towards managed instead of free trade. The statement, organised by Professor Jagdish Bhagwati of Columbia University, was signed by several Nobel laureates and former chairmen of the Council of Economic Advisers from both ends of the political spectrum.
The statement criticised sev-

eral recent developments in US trade policy including:

The proliferation of

fixed-quantity trade agreements, such as voluntary
export restraints. These could soon be supplemented by voluntary import expansions under which US trading part-ners would have to commit

themselves to minimum physi-cal quantities of specified US

imports.

• The emphasis in US rhetoric on "fair" trade and "appro-priate" shares of the Japanese market. There is "no plausible way in which such fair shares of a market can be estimated". • The threats of Super-301 retaliation against allegedly unfair trading partners. In the past trade barriers had been lowered by negotiated multilat-

eral reductions in tariffs. The new approach would do the opposite. It would intensify protectionist tensions between the US and its strong trading partners such as Europe. While the US would prohably succeed in bullying smaller countries into submission, the 301 poli-cies would revive the image of "the ugly American" and probably lead to inefficient trade diversions by countries which lacked the political clout to resist US demands.

• US unilateralism on trade

ignored Gatt's legal basis. Gatt was an international treaty with the force of law in all signatory nations. The US was not legally entitled to raise bound tariffs on manufactured goods at will, but nonetheless did so.

# Australia is to join CoCom

By Chris Sherwell in Sydney

AUSTRALIA is to join the exclusive and secretive club of 16 Western nations known as CoCom, which restricts trade in militarily sensitive technoly to prevent its diversion to the communist bloc.

A meeting of the executive committee of CoCom at its Paris beadquarters today is expected to confirm Australia's membership. The decision fol-lows Canberra's move to implement all the provisions necessary to align its regulations with those of CoCom.

Multilateral Export Controls, is a group of Nato countries, France and Japan which aims strategic commercial technology to the Soviet Union. ern Europe and China.

ogy will no longer have to wait several weeks - and, in cer-tain instances, many months - for permission. This was obtained through the Australian government.

Entry to the group means that Australian exporters of sensitive "dual use" technol-

CoCom, which stands for Co-ordinating Committee for Co-ordinating Co-ord

ciple, it was growing increasingly restless about such delays at a time when its exports of hi-tech products were rapidly increasing. Last year the Governi a survey to establish to what extent Australian companies

were being disadvantaged.
The move will also allow Australian companies to bene-fit from any relaxation in restrictions that might come

### New Gatt guidelines 'favour Europe on farm aid'

By David Buchan in

THE new agreement re-launching the Generel Agreement on Tariffs and Trade talks puts Europe under no international onus to make further cuts in its farm support, Mr Raymond McSharry, the EC Agriculture Commissioner, said yesterday.

Crowing over what Commission negotiators had achieved in Courts Mr McSharry

in Geneva, Mr McSharry claimed the EC could go on drawing on "credit" for past reforms — recognised in the Geneva declaration — into the 1990s without having to undertake new farm spending

reforms.
The EC had also prevailed by getting the Geneva declaration to call for "progressive reduction" of subsidies, rather than their elimination as arged hy the US, he said.
At the same press confer-

ence, Mr Frans Andriessen, the EC External Affairs Com-missioner, said he helleved that EC governments "will be persueded that the right action has been taken" by the European Commission's nego-

He referred indirectly to last-minute complaints by Italy and Portugal about phasing out textile trade restric-

ing out textile trade restrictions, hy stressing that the eventual compromise "balanced interests" of exporter and importer alike.

By stepping up the rate of negotiating sessions, the Uruguay Round of the Gatt talks, which started in 1986, could meet its 1990 deadline for final agreement. Mr Andriessen said.

Under the Geneva declaration, the Community is to get "credit" for what it has done since 1986 in cutting back internal farm price supports and agricultural export subsi-

Mr McSharry said Brussels would have liked this credit backdated to 1984, when EC farm reform began in earnest. But even in the past three years the EC had built up so much credit, he claimed, that Europe could take its share of the "down payment" (that all Catt washes and the walks) Gatt members are due to make in 1990 towards agricultural reform) out of this credit "and still have credit left over for 1991-92," the Commissioner

said. Mr McSharry shrugged off guidelines would constrain future farm policy-making by

But he indicated that he would not soften his 1989-80 harvest price proposals, due to be discussed by the European Parliament this week and by with an easing of international rensions and it will give Canberra an important say in the drafting of new rules in the future.

Parliament this week and by EC farm ministers next week. These proposals call for a general freeze, with a reduction in sugar price support.

debt, after adjusting for cur-rency changes, is estimated to have risen by more than 31bn.

In dollar terms the debt

remained unchanged at some \$40bn gross and \$26bn net.

West climbed by 7 per cent in the first nine months while imports showed a singgish rise

of less than 3 per cent, reflecting afforts to improve

current accounts or to hold down foreign debt. The area'e net indebtedness dropped by almost \$3bn to \$73bn at the end

The ECE secretariat is some

East European exports to the

# The difference between the two approaches does not appear to be large but President Bush said last Friday he would not compromise: "I have no intention of budging one inch on this." But some conservative Republicans and many economists believe that Mr Bush has already gone too far in conceding the principle of an increase in the minimum.

principle of an increase in the minimum. The main objection is that raising the minimum wage will be inflationary, by pushing up pay rates, and will cost jobs at the are heads of households. Around two-

# Outline budget deficit deal nearer

By Peter Riddell, US Editor, in Washington

THE Bush Administration and Coogressional leaders are working towards an agreement which will set overall guidelines for a budget deficit reduction package, but will leave specific spending and revenue decisions to be determined later by Senate and House

Any deal looks like being tentative and subject to revision in mid-summer, when new, and almost certainly more pessimistic, forecasts are likely to show that more will need to be done to reduce the deficit below the statutory target of \$100bn for fiscal 1990

get of \$100hn for fiscal 1990 starting this October.

Mr Tom Foley, the Democratic House Majority leader, said yesterday after talks resumed that the negotiators were "making progress", though they had not "closed all the gaps yet". While hopeful that an agreement could be reached this week, he warned

that "nothing is agreed until virtually everything is agreed.

President George Bush is
due to meet Congressional negotiators tomorrow. Any amouncement will be presented as a sign of bipartisan determination to tackle the

deficit.

However, any agreement looks like covering just fiscal 1990 rather than being the comprehensive multi-year package for which the Administration originally hoped and which Mr Alan Greenspan, the chairman of the Federal Reserve, has been urging. It will therefore gut off until later this year or next year politically difficult decisions on the deficit.

Mr Bill Gray, a member of the Democratic leadership and former chalrman of the House hudget committee, commented: "What they are going to end up doing is patching together a get-me-through the-night bud

Bill Gray: a "goo no through-the night budget"

get." Similarly, Mr Charles Schunge, a member of the bud-get committee, talked of "a lowest common demonstrator situation".

After several weeks of talks, the key development has been the willingness of the Adminis-

tration to consider alternative ways of raising revenue to those outlined in the Bush budthose outlined in the huse bili-get two months ago. This reflects congressional opposi-tion to earlier proposals, and as cuts in capital gains tax, but any revenue changes are likely to be small, so as not to violate the President's "no new taxes"

pledge.
There are reports that both sides accept the need for apending savings of about \$14bn and a similar amount in additional sevenue, of which \$5bn to \$6bn would come from the text code and Son to son would come from changes in the tax code and the balance from increased user fees and charges and from sales of federal assets. However, there is still strong argument over the details.

On the spending aide, the Administration is having to accept a tighter squeeze on the defence budget to offset a smaller cut in Medicare health spending than it proposed.

# Politics at centre of low pay issue

HE US Senate is likely this week to approve a measure to increase the minimum wage - creating the first legislative confrontation between the Democrat-controlled Congress and the Republi-

can White House.

Yet the political battle between President George Bush – determined to assert his authority after Mr John Tower failed his nomination as Defence Secretary - and congressional Democrats. eager to advance their own social agenda, has tended to overshadow the economic and social merits of the issue.

The minimum wage, first set in 1938 to help the working poor, was fixed at \$3.35 an hour in 1981 and unchanged throughout the Reagan years. This was in spite of attempts by Democrats, backed by labour unions, to secure an increase.

However, during last year's election campaign Mr Bush promised a "modest" increase. As President be has proposed a rise to \$4.25 an hour phased over three years, with a six-month "training wage" fixed at 80 per cent of the minimum for all new recruits. In addition, the range of businesses exempted from the minimum (defined by turnover) is set to be extended. The House of Representatives has already approved an increase to \$4.55 an hour over three years, with a two-month training wage just for first-time workers. The Senate is considering a broadly similar measure. Democrats argue that such a rise is necessary to improve the living

of the minimum has fallen by 40 per cent during the 1980s. The difference between the two

standards of the poor since the real value

margin since employers will cut back or not expand in the precisely the area of low wage part-time jobs which have increased so much in the 1980s.

The Administration has estimated that an earlier proposal to increase the mini-

an earner proposal to increase the intimum to \$4.65 an hour would cost 650,000 jobs, while a recent estimate by the Congressional Budget Office has put the loss at between 125,000 and 250,000 jobs by 1992 — with a boost to inflation of between 0.1 and 0.3 percentage points a year.

### Congress prepares for battle with Bush over minimum wage. writes Peter Riddell

However, a University of Michigan study last year estimated the possible job loss at 70,000 or so. An increase in the minimum would have less impact than in the past, partly because of the increase in average wages above the minimum during the 1980s and because demographic changes have resulted in fewer ternage workers, the main group receiving the minimum.

Turning this point around, an increase in the minimum might also have a smaller beneficial impact than in the past. Minimun-wage jobs have dropped from 7.5m to under 4m, or 3.4 per cent of the sharply expanded labour force. Market forces have expanded labour force. Market forces have pushed wages well above the minimum. More significantly, there is only a partial correlation between people earning the minimum and the poor. Less than a tenth of those earning the minimum wage are below the poverty line. This is because a majority of workers earning the minimum are teenagers or young adults still living at home in households which are not poor peopling to official definitions. Well according to official definitions. Well votes (two-thirds in both Houses) to over-

thirds of minimum wage lobs are part time, typically in the service sector. Moreover, only a small proportion of the poor are on the minimum.

moreover, only a snam projection of the poor are on the minimum.

Examining these statistics, Mr Ron Mincy of the Urban Institute concludes that raising the minimum wage would have a limited impact in reducing the gap between low wages and the poverty line by perhaps 13 per cant.

He notes that at a recent conference organised by the institute there was an acceptance that the minimum wage debate was now perhaps as much about equity, or fairness, and labour standards as about effecting hig changes in poverty. Moreover, the problem is only partly about low wages and more about the part-time, partyear nature of eraphyment, for which a minimum wage increase would make little difference.

minimum wage increase would make little difference.

This leads to the conclusion, according to Mr Mincy, that solutions to poverty would involve spreading the burden between business—via some change in the minimum wage and health insurance—and government, via an extension of the earned income tax credit. This refundable credit assists low-wage workers and proposals have been put forward (mainly by Republicans, though also by some Democrats) to expand the credit to help poorer families. This does not affect employers costs, but it would hoost the budget deficit.

The debate over the minimum wage has now turned into one of political symbolism — between organised labour and business, and between Democrats and Republicans. Paradoxically, having conceded the point of principle over raising the minimum, Mr Bush is now fighting over minor amounts for the politically different objective of showing that he will not be pushed around by the Democrats in Congress and lose the initiative on other social issues. Yet Mr Bush does hold some key cards since the Damocrats do not have enough votes (two-thirds in both Houses) to over-

# Mexicans drug dealer

By Richard Johns in Mexico City

authorities captured Felix Gal-lardo, the country's most sought-after drug trafficker, at the weekend in a swoop on a house in Guadalajara.

For the Government the tri-

of the US Congress vote on President George Bash'e recommendation to "certify" Mexico in its campaign against narcotics.

Mr Gallardo, 43, emerged as a big dealer in cocatae destined for the US market in the early 1980s. His operations are reckaned to have been second only to those of two Colombian cartels.

The US has suspected him of

The US has suspected him of possible complicity in the tor-ture and killing in 1985 of Mr Enrique Camarena, the US Drug Enforcement Agency operative.
As the "godfather of the

As the "godfather of the Guadalajara cartel" Mr Gallardo was a close associate of Mr Rafael Caro Quintero, another jailed Maxican drug baron, who was extradited from Costa Rica three months after Mr Camarena's death and convicted on drug trafficking charges, but not the murder of the DEA sgent, for which the US believes him to be directly responsible.

fight to its final consequences this social cancer.".
Following the arrest of Mr Joaquin Hernandez Galicia.

Joaquin Hernandez Galicia, the petroleum workers boss, in January, and Mr Eduardo Legoretta, a leading stockhroker, in February, on various charges, Mr Salinas is known to have been desperately anxious to obtain the scalp of a leading drug trafficker as well.

Only last week, Mexico mounted an unprecedented mounted an unprecedented

By Lionel Barber in Washington THE BUSH Administration yesterday unveiled a wide-ranging initiative aimed at combating the drug crisis in Washington, DC, which has earned the city the regutation of the murder capital of the world. The new initiative includes a new federal penitentiary in the Washington area, a temporary jail on federal land in the district, and an enhanced role for the FBI and US marshals workthe FB and US marshals work-ing with local police. It focuses on law-enforcement, therefore, rather than the health aspects of the problem.

William Bennett: fighting the "scourge" of drugs

government role would remain consistent with the District of Columbia's powers.

Mr Bennett said 371 murders were committed in Washington last year, a per capita rate more than seven times the national average. Over the past 2½ years, there have been over 46 000 arrests on drugs charges 2% years, there have been over 46,000 arrests on drugs charges in DC, but he said only 1,400 people were in fail. One of the main reasons was the lack of prison space, he said.

At a press conference yesterday, Mr Bennett was accompanied by Mr Richard Thornburgh, US Attorney General.

Secretary.

Mr Bennett has been charged with co-ordinating the work of all federal agencies in the war against drugs, but does not enjoy Cabinet status. Mr Kemp said he intended to introduce new measures, including swifter eviction of illegal tenants, to combat drug trafficking and drug abuse in public housing. The measures also include the removal of graffiti, identification of legiti-mate tenants with photo iden-tification cards, and a drive for more public funds to encour-

and Mr Jack Kemp, Housing

age the creation of athletics and baseball teams in public housing areas. Mr Kemp is a former American football star and congressman from New

York state.

Despite Mr Barry's political weakness the Bush administration is taking a risk by intervening in the affairs of Washington, because home rule is a jealously guarded right in the local community, which is predominantly black. Mr Barry has sought to exploit this by seeking \$100m in federal aid for his own drug-fighting efforts, and he has also advocated sending US forces to cated sending US forces to attack coca plantations in Latin America.

### SEC starts action against ex-Merrill Lynch trader By Janet Bush in New York

has singled out Washington as a test case.
Singling out Washington has been made easier because the city's mayor, Mr Marion Barry, is widely recognised as an ineffective leader who is under investigation himself for his friendship with an accused drug-dealer.

However, Mr Bush's new drug policy director, Mr William Bennett, formerly Education Secretary in the Reagan Administration, stressed yes-

Administration, stressed yes-terday that the new federal

THE Securities and Exchange Commission said in New York yesterday it had instituted pub-lic administrative proceedings against Mr Howard Rubin, former head trader of mortgage-backed securities at Merrill Lynch Government Securities. The SEC said Mr Rubin was accused of wilfully violating the anti-fraud provisions of the Securities Act of 1933 and the Exchange Act. An administrative proceeding is a disciplin-ary action taken by the SEC. Possible penalties range from censure to being barred from the securities industry. Mr Rubin now believed to be employed by Bear Stearns, which hired him in January 1988, eight months after he was

fired from Merrill Lynch. In April 1987, Merrill Lynch announced a pre-tax loss of \$250m because of a sharp drop

in the price of one type of mortgage-backed security.

Merrili Lynch blamed about \$160m of the loss on unauthorised purchases by Mr Rubin. The mortgage-backed losses eventually mounted to \$377m.

The SEC is accusing Mr Rubin of effering to sell \$500m of Merrill Lynch Government National Mortgage Association National Mortgage Association 11 per cent interest only securities in contravention of his

supervisors' instructions.
The SEC said Mr Rubin's The SEC said Mr Rubin's transaction meant that Merrill Lynch was forced to sail the GNMA securities to a trust, to underwrite the interest-only securities subsequently issued by the trust, to sell the interest-only securities to its customers and to take on to its own books \$500m in principal-only securities also created and issued by the trust.

### Peru to unveil economic revival plan By Veronica Baruttati in Lima

THE Peruvian Government was expected to announce new plans last night to stimulate the stricken economy and to combat internal subversion.

President Alan Garcia broke a three-week silence on Sun-day to say the Government was about to reactivate the control bank's reserves, which now total \$750m (£435m). The details of the plans were to be announced last night by

Prime Minister Armando Villanueva del Campo. Peru must use its reserves for its own development and not to pay back the interna-tional financial organisations.

Mr Garcia said: "International eredit is changing, thanks to Peru's attitude towards the IMP and its abuses."

### the prospects for fur-ther growth in East-West trade in 1989, according Volume (percentage change)

to the Economic Survey of Europe for 1988-89 published yesterday by the United Nations Economic Commission for Europe. The ECE bases its caution on the possibility that the Soviet Union's terms of trade will con-

tinue to worsen, after a 14 per cent decline last year, and on the tendency for the exports of the other East European economies to stagnate. A marked upswing in East-West exchanges was recorded in 1988 and several factors, including economic reform in Eastern Europe, remain favourable, but the ECE is concerned about the evolution of key prices in the Soviet Union

and the East Europeans' abil-ity to build on the recent upturn in their exports. The outlook for the Soviet Union hinges on oil and grain prices. Moscow's efforts to increase exports are favoured now by higher oil prices but oil market experts are predicting a sharp price decline this spring.
Meanwhile early assessments
of the 1989 crops suggest that
grain prices could strengthen.
Moreover, the Soviet Union recently announced that oil exports in convertible currencies would be cut by 5 per cent in the first half of 1989, indicating that it is having difficulty in achieving the planned increase in oil production. Assuming that Soviet grain

imports remain high, or may even have to exceed the 36m tonnes last year, the ECE finds it likely that imports of other goods will have to be scaled back.

back.

This will be difficult because, despite the rise in volume last year, Soviet imports were still markedly below their 1985 level. The ECE concludes that, in contrast to recent years, the emphasis in Soviet imports from the West could

# Eastern Europe: Exports to the West

East falters in European trade

UN survey finds uncertain prospects, writes William Dullforce

10 0

### Soviet Union: Exports to the West

Volume (percentage change) 20 Total Western imports 1980 81 82 83 84 85 88 87 88 Source: Sconomic Commission for Europe (Geneva)

switch from engineering goods to food. Another small increase in

debt can be expected, but, noting past Soviet efforts to hold down indebtedness, the ECE considers it unlikely that the Soviet authorities will finance an import boom in consumer and capital goods through foreign borrowing. eign borrowing.
The credit lines extended to

the Soviet Union by Western banks last year probably totalled less than the \$10bn at first discussed and, in the ECE's view, will mostly be used to refinance maturing deht. Gold sales will continue to be an important means of finance.

Other East European countries too are rejecting the option of increasing debt to finance imports. Export performance will therefore dictate their import capacity and the ECE doubts whether the expansion in East European exports in 1988 can be sus-

No significant change is fore-cast in East European terms of trade in 1989 but higher interest rates will probably restrain imports.
in the ECE's analysis the

East European countries' poor commodity structure and the

commodity structure and the declining performance of their manufactures on world markets, in particular in competition with Asian exporters, are restricting the more dynamic elements that currently foster their export growth.

However, the ECE lists three factors which have opened "a window of opportunity" for the expansion of East-West trade in the longer term. These are the East European countries' opportunity to switch exports towards the West as they have to pay less for their oil imports from the Soviet Union; their economic reforms; and the relaxation of international tension which is allowing them to sion which is allowing them to think of integrating their econ-omies more closely with those

of the West. East-West trade was relatively buoyant in 1988. Soviet exports grew by 13 per cent in the first nine months and imports from the West by 11 per cent, a rebound from the sharp falls of the previous two

per cent officially reported.

It finds "rather optimistic" the Soviet authorities' target for 1989 of 3.8 per cent economic growth over the planned level for 1988, which would imply a 6 per cent increase over the actual level for 1988. The aggregate 4.5 per cent growth, reflected in the plans of the East European countries, "may not prove to be realistic target".

The 280-page survey includes a short study on the effects of Western Europe's ongoing eco-Western Europe's ongoing eco-nomic integration on imports

from Eastern Europe, notably the European Community's move towards a single market. It finds that EC imports are being switched to suppliers in Southern Europe. A section on retail trading facilities in the Soviet Union and Eastern Europe finds that investment in retailing is much lower than would be jus-

economic activity.

Even if limited encouragement is now being given to private initiative in some Eastern Moscow's trade balance with countries, time is still needed the West swung from a \$1bn surplus in 1987 into a deficit of to bring about fundamental improvements in "everyday reality", the ECE concludes. some \$2.5hn and Soviet net

tified by the overall level of

# celebrate capture of

IN A major coup the Mexican

umphant announcement by the Attorney-General's office could not have been better timed, coming within a week of the US Congress vote on

what sceptical about official reports and predictions. It notes, for instance, that "alternative professional estimates" put Soviet output growth considerably lower than the 4.5 per cent officially reported.

responsible.

The Attorney-General's office said the capture manifested the will of President Carlos Salinas de Gortari "to

operation along its northern border involving 3,000 police and military personnel on a 45-day operation using planes and helicopters.

Drug war begins in Washington

The administration is looking for a high profile success to fulfil President George Bush's pledge to rid the US of the "scourge" of drugs, and it has singled out Washington as

### **UK NEWS**

# Sharp rise in input costs highlight inflation fears

UK producer prices

% change over previous year

Output

PRICES for manufacturers' raw materials and fuel rose sharply last month, underlin-ing the extent to which the UK economy is vulnerable to imported inflation if sterling

Department of Trade and Industry figures released yes-terday show manufacturing industry's imput prices rising by 1.4 per cent last month, after allowing for normal sea-sonal variations, to bring them 6.7 per cent np on a year

The rise in costs was unex-pectedly sharp. It reflected the fall in the value of sterling and strong oil prices. The figures caused London share and UK Government bond prices to fall, although there was some recovery in subsequent trading and sterling remained stable.
The markets were encour-

aged by a lower than expected rise in industry's factory gate prices. These were up 0.3 per cent last month on an unadjusted basis, leaving the year-on-year increase unchanged from February at 5.2 per cent. Output prices are not season-

unwelcome for the Government. It followed the announcement by several lead-ing securities houses that yet higher interest rates would be needed to control inflationary pressures in the economy, which they had previously

underestimated.
Mr Nigel Lawson, Chancellor
of the Exchequer, hinted last
week that the current level of
interest rates may not slow the
economy enough to remove the
inflationary threat. A similar

Leigh-Pemberton, Governor of the Bank of England.

The Treasury said yesterday that the Chancellor had taken the action appropriate to bring down inflation. It had not rayled its forecasts for UK revised its forecasts for UK inflation this year. It also said that monthly price data can be

that monthly price data can be erratic.

Mr Lawson said at the time of the budget that the annual inflation rate would fall to 5½ per cent by the last three months of the year. The latest retail price index figures, for February, showed the inflation rate at 7.8 per cent, and there is some belief that the March figure could reach 8 per cent.

Mr John Shepperd, economist at Warburg Securities, mist at Warburg Securities, said yesterday of the latest fig-ures: There is a warning here for the Government in the way it handles the exchange rate.

Yon have got to be careful about letting it go. Analysts said it took about three months for high costs to manufacturers to feed through to higher factory-gate prices. Another three-month lag was typical before those prices were reflected in increased

Lawson confident on economy

### The Chancellor said that over the year to March, MO,

MR NIGEL LAWSON, the Chancellor of the Exchequer, yesterday reassured MPs that government policies were designed to sustain a "transfor-mation" of Britain's economy despite worries about inflation and the country's balance of payments d'eficit.

By Peter I forman and Philip Stephens

However, shortly after the Chancellor gave a generally confident view of economic trends before the House of Commons Treasury and Civil Service Committee, Mr Peter Walker, the Welsh Secretary, last night warned that Britain faced serious economic prob-

In a lecture to the Tory Reform Group, of which he is president. Mr Walker said the challenges of the 1990s would not be solved by any single "simplistic economic dogma". Mr Walker singled out two major problems. These were

of sterling would be damaging to the Government's anti-inflation strategy and would there-fore be unacceptable for the oreseeable future. But Mr Lawson also sounded a confident note about recent

economic developments. There were clear signs that the economy was slowing down with calmer conditions on the hous-ing market and a "striking deceleration" in the growth of

And the second of the second o

credit boom and our worst ever non-oil adverse balance of pay-ments provoked again by conthe Government's narrow money measure of mainly sumer credit ancking in imports of consumer goods from overseas. In his evidence to the comnotes and coin in circulation, notes and com in circulation, had increased by 6.2 per cent. Some 6 per cent of this increase took place in the six month period to last September with the increase in the second six month period to March accounting for only 0.2 per cent of the yearly growth. mittee, Mr Lawson said the Government would act without hesitation to raise interest rates if it became clear that monetary policy was not tight enough to douse inflation. He per cent of the yearly growth.

Mr Lawson said there was no
need for slower economic
growth in Britain to result in underlined that a devaluation

higher unemployment so long as managements kept control over pay increases. Charles Leadbeater writes:

Dockers' leaders yesterday pul-led back from calling a national strike ballot over the Government's decision to abolosh the national dock labour scheme to allow more time to consider the legal, financial and tactical implications

### plans to extend GP reforms

THE GOVERNMENT intends to move even further with plans to relate family doctors' income to the number of patients on their lists, despite criticism from the medical pro-

The health care policy paper, Working for Patients, amounced proposals in Janu-ary to make payments for at least 60 per cent of general practitioners' (GP) income against about 47 per cent now. But Mr Kenneth Clarke, the But Mr Kenneth Clarke, the Health Secretary, says in an interview in today's Financial Times health care survey that he wants payments to "go up to quite a hit above 60 per cent" because he believes list size is the best reflection of each doctor's workload.

The Covernment thinks new

The Government thinks paying doctors by the number of patients will foster a more competitive approach. GPs' leaders believe it will reduce the amount of time available for consultation and put doc-tor-patient relationships at

Meanwhile, Mr David Mel-lor, the Health Minister, tried yesterday to defuse a new out-break of criticism from the medical profession of the National Health Service (NHS)

Consultants at five hospitals which are experimenting with the Department of Health's Resource Management Initiative - aimed at improving tive — aimed at improving clinical information and getting doctors more involved in management — have warned that they do not want to be diverted by "premature consideration of self-governing status for these bospitals."

It has been widely assumed in the NHS that recourse man-

in the NHS that resource management hospitals would be among the first to become self-governing, since they are developing the appropriate management structures to do

Mr Mellor stressed in a statement replying to the con-sultants that self-governing hospitals would remain part of the NHS. All the Government was seeking at this stage was an indication of whether hospitals were interested in self-governing status.

### Government | Lonrho faces contempt threat over Fraser affair

## Law lords angered by despatch of leaked takeover report

By Raymond Hughes, Law Courts Correspondent

The battle over House of Fraser, the Harrods store group, took a dramatic turn yesterday when five Law Lords warned that Mr "Tiny" Rowland, his international trading company Lourho, and the Lon-rho-owned newspaper the Observer might be in contempt of the House of London

of the House of Lords.

The warning – which could, in theory, lead to Mr Rowland being jailed – was provoked by the fact that controversial documents about the case had been sent to four of the five Law Lords due to bear an appeal by Lourho in the case. The documents included copies of the banned special issue of the Observer which carried extracts from the leaked Gov-ernment report of tha 1985 takeover of House of Fraser by

the Egyptian Fayed brothers.
The Law Lords, who also threatened to refuse to hear Lonrho's appeal, gave the com-pany until tomorrow morning to come up with satisfactory explanations for what they think may have been an attempt to influence their

approach to the appeal.

Lonrho is challenging the Court of Appeal's decision in January to overturn rulings by the High Court ordering Lord Young, the Trade and Industry Secretary, to refer the Fraser takeover to the Monopolies and Mergers Commission and to reconsider his decision not to publish his inspectors' report into the matter while the Seri-

PIRELLI'S British tyre plants are now rated by the Italian parent as the most productive of all its plants worldwide, Mr

Joe Denton, manufacturing director of Italy's UK tyres sub-sidiary, said yesterday. The subsidiary was announc-

ing that it made another record

operating profit in 1988 and added 100 johs. But higher

interest rates pushed its net profit marginally below that of 1987, and most of its senior management involved with dis-

tribution were replaced in a

drive to improve the compa-ny's performance in replace-

By John Griffiths

ous Fraud Office is considering

whether it gives grounds for prosecutions.

Last week the High Court allowed Lonrbo temporarily to retain one copy of the leaked report to enable its lawyers to prepare for yesterday's appeal.
When the parties and their lawyers gathered in a House of Lords committee room yesterday to begin the appeal it was expected that the first issue would be whether the report

could be put in as evidence. Howevar, that was preempted by an unprecedented atatement by Lord Kelth of Kinkel, the presiding Law lord. Referring to documents about the dispute which had been sent to Law Lords since

been sent to Law Lords since before a previons Lon-rho/House of Fraser case in 1987, Lord Keith said: "There would seem to be room for the view that the sending of these documents was brought about by or at the instigation of Lonrho or Mr

Rowland personally.

"It is for consideration whether the sending of these documents to the Lords of Appeal was designed to influence them in their approach to tha appeal dne to be heard today, and whether it may constitute a contempt of the House of Lords.

"It is further for consideration whether the partially successful publication by the Observer newspaper of its spe-

Pirelli UK leads group output

Total sales of Pirelli last year, which exclude Pirelli's

cables activities in the UK,

were up 5.6 per cent at £222.9m, with exports from its plants at

Burton-on-Trent, in the Mid-lands, and Carlisle, in northern

England, accounting for 42 per

cent of the total.

Operating profit was £14m, some £400,000 higher than in 1987, but steeper interest charges reduced the net figure

to £10m compared with £10.17m

The company and its subsid-

the previous year.

stitute a contempt of this House, and if so, whether that publication was instigated and brought about by Lonrho or Mr Rowland who would, if so, be parties to the contempt, the

seriousness of which would be much aggravated by the exis-tence of the pending appeal." Aftar an adjournment Mr John Beveridge, counsel for-Lourho, said be was instructed by the Lourho board "unre-servedly to apologise" and express regret for "an adminis-tretive arror." He explained that there had been a mailing list of ahout 3,000 people to whom documents had been sent. At some point the Law Lords' names were supposed to have been removed from the

Lord Reith, sitting with Lords Templeman, Griffiths, Ackner and Lowry, said there were three matters which particularly interested them.

The circumstances in which documents had continued to be sent to them after a warning given by Lord Keith in 1987. The responsibility, if any,

which Lonrho had for the report coming into the Observer's hands and whether there had been any communi-cation between Lonrho and the Observer about the proposed publication of the special issue before it took place.

• Who had been responsible

for sending the special issue of the Observer to the Law Lords

ities this year, followed by

about £11m every year np to and including 1992, said Mr

Denton.
Pirelli yesterday claimed to

have accounted for 20 per cent

of last year's 6.9m original

equipment car tyres in the UK market. Senior executives said yesterday they envisaged Pirelli being able to capture

overall UK market leadership

over the next few years, a posi-

tion currently held by Michelin

ment tyres, the single biggest sector of the market.

Total sales of Pirelli last 59m in its manufacturing activ-

### Third World charity faces £650,000 cash crisis

By Joel Kibazo

WAR ON WANT, the Third World charity, yesterday admitted it had a "cash flow problem" and was in the pro-cess of seeking a £650,000 bank overdraft to meet its immediate cash obligations.

The cash crisis was precipi-tated by the decision last month of two consortia of British and European charities working on long-term aid projects in Tigray and Eritrea, to separate their accounts from

those of War on Want.
War on Want had administered both the Eritrea Inter-Agency organisation and the Tigray Transport and Agricultural group since they were formed six years ago, adding the two consortia's £1.7m to its

own financial operations. Mr Francis Khoo, War on Want general secretary, yester-day admitted the charity had a cash problem: "Normally, we have assets we could liq-uidate, but the thing which caused the problem is the immediate needs of the consortia. It is a question of timing." Several members of both consortia became "concerned" over rumours that War on Want was facing cash flow problems and demanded the

separation of their accounts. War on Want was able to transfer £900,000 immediately to the new consortia accounts, and soon raised £400,000 through the sale of unit trusts. The Bank of Scotland have

agreed to a £650,000 overdraft, and are currently waiting for approval from the Charity Commission before the money can be released.

The hulk of the overdraft, about £400,000, is to be used to repay money owed to the consortia. The rest is to go towards redundancy payments for six War on Want staff, dismissed as part of a restructur-ing of the charity's finances. War on Want's Finance Com-

mittee noted last November that there had been "insuffi-cient financial controls" within the charity.
The overdraft is being

secured against War on Want's London headquarters, recently revalued at £1.2m. The charity said its present difficulties would not affect its aid programmes in the Horn of Africa.

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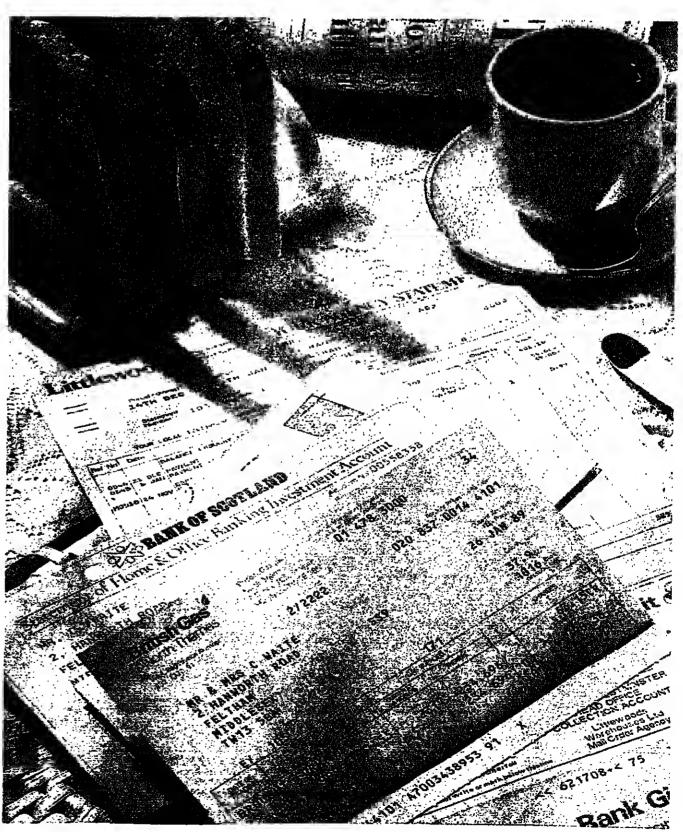
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### **UK NEWS**

# ITV companies form US link for barter business

By Raymond Snoddy

THREE of Britain's largest ITV companies are moving into the television barter husiness with US partners.

Barter television, a signifi-cant force in the US television market, involves the selling of television programmes to tele-vision stations in return for a slice of their advertising time rather than for cash.

Thames Television, the largest ITV company, Central and Yorkshire will announce later this week the formation of a consortium with ABC, the US network company, MGM/UA Telecommunications, a divi-sion of the Hollywood studios and D.L. Taffner, a company that sells Thames television programmes and programme formats in the US. The new consortium, Adver-

tising Supported Allied Pro-gramming, will be aiming at the European market although such television barter is not legal in the UK at the moment.

Possibilities may include satellite television companies, countries such as Italy where there has been a significant degree of deregulation in recent years and countries where new private broadcasters are challenging the established public service broadcasting organisations.

Barter is a powerful weapon to finance television programmes because an agree ment that advertising time will be made available for a particular programme can be used to raise money from banks to pay for its making. In other cases a major international advertiser actually puts up the money for the programmes in exchange for guaranteed access to the airtime in and around it.

UK companies such as Gran-ada Television have heen involved in some international barter deals but the new consortium will represent the big-gest move so far hy FTV compa-nies into the barter market.

The move is an example of the growing internationalisa-tion of the television market, the moves towards deregula-tion of television in many European countries and the pressure ITV companies face in the run-up to new broadcasting legislation in the UK.

The barter deals are likely to involve the large high cost dramas with international sales

Opera house seeks interval in restoration drama Paul Cheeseright looks at the latest twist in the row over plans to renovate a London landmark

PLANS for the £150m modernisation of the Royal Opera House. London, home of the national opera and ballet companies, have been thrown back into the melting pot. Planning con-sent for the modernisation is unlikaly to be granted by West-minster City Council until the antumn at the earliest.

The Royal Opera House has asked the council to defer any further consideration of its detailed planning application in order that drawings of what the Royal Opera House sees as modifications to its existing plan are drawn up. These drawings will not be ready until June.

Tha modifications are designed to improve the plans for an uplift to the technical facilities at the opera house. If the city council sees them simply as modifications then it could grant detailed planning consent by the autumn. On the other hand, the coun-

cil may see them as a radical departure from the plan which was given outline planning consent in 1987. In that case, the Royal Opera House will have to submit a totally new planning applica-

The general scheme relies on the building of offices on land adjacent to the opera house to offset most of the costs of the modernisation programme.

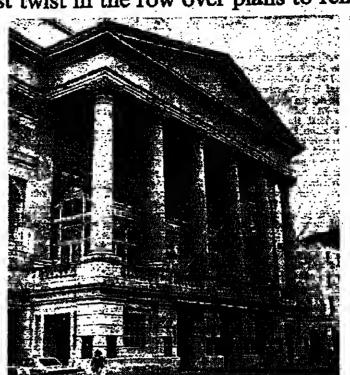
The council accepted the argument that, financially, this was the only way for the Royal Opera House to proceed and in 1987 it overrode planning con-straints for Covent Garden, the district dominated by the opera

Earlier this year, extensive reports that the Royal Opera House wanted a different scheme, and disclosures from its own documents that the modernisation plan was inadequate on theatrical grounds intensified the row over an

already controversial project. Today, the Royal Opera House will make a further effort to wipe out the effects of the latest row by making a pre-sentation of the scheme to the council's planning committee, with the modifications set out m a general form.
The delay now sought by the
Royal Opera House is likely to

heighten argument about the scheme rather than allay it. It will give those with reservations about the method of modernisation more time to marshall their arguments, and more time to put pressure on the Royal Opera House to take their views into account. The council is stuck somewhere in

Opponents of the Royal Opera House scheme do not object to modernisation and the improvement of what are acknowledged to be antiquated wants state money involved so



around the world, will remain un

facilities. They do object to the way it is being done. For example:

The national Labour Party

the Royal Opera House does not become a property developer. It also says there should be a public planning inquiry into the modifications.

The local Labour Party. with an eye on its hopes of winning council control in May 1990, will raise the whole ques-tion at a special council debate on April 18. It wants a roundtahie conference of all the inter-ested parties, so a modernian-tion plan can be devised which respects local planning con-straints.

the for the care of national theatres, believes that the Royal Opera House's plans do not provide adequate technical facilities for the future.

The Royal Fine Arts Commission is worried about the effect of the planned development on streets around the opera house and is especially concerned about the council's demands for a car park.

The Covent Garden Community Association wants a modernisation plan which leaves listed huildings intact and does not provide for the construction of major office

 An informal group, acti-vated by Mr Dennis Vaughan, the conductor, wants opera house modernisation to take place within an overall plan for a London performing arts contre financed either by a national lottery or private

patronage. While delay in consideration of the planning application suits all these proups, delay will become serious after the autumn for the Royal Opera

House, if the cripinal plan of closing for three years on July 24 1993 is to remain intact.

First, the company needs to know what it will be doing after that and where it will be doing it. Opera stime are now being booked for five years about.

He present plant are averaged.

apead.

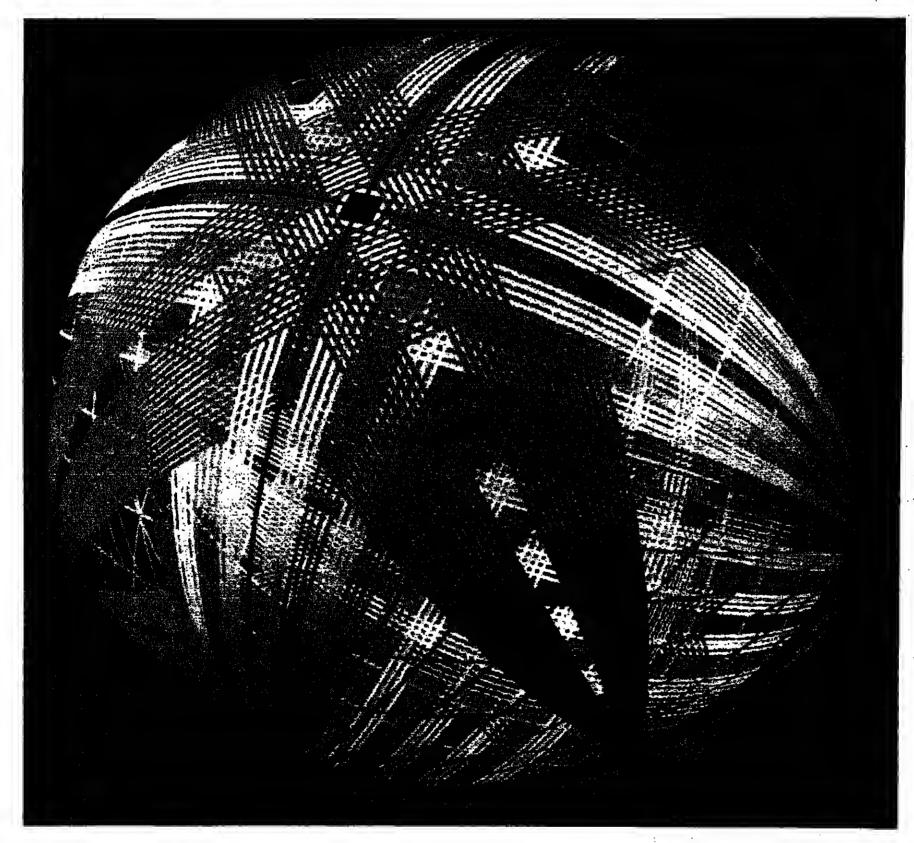
If present plans are excessively delayed, then that would change the way in which the opera company conducts its

ouestion. The Royal Opera House has been funding the development plan from borrowed money it obtained on the security of buildings it owns.

internal documents show that a building purchased near the opera house, with govern-ment funds of £2.4m, provided security for an extension of the overdraft held by the compahy's development arm to

This temporary financing has been set up on the assumption that, after pluming permission is received, a full-scale financial package for the development can be put in place, paying off the over(iraft. There is thus a drain on the Royal Opera House's finances until that permission is neceived.

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# Cash likely to resist challenge of cards for at least 50 years

By David Barchard

world's developed economies, according to a report on the future of payment methods published by Financial Times Business Information this

However the report, written by Mr Peter Harrop, a specialist consultant on payment methods, predicts that prepay-ment cards designed for general use will appear in Japan in the next five years. These will pose the first direct challenge to cash. Mass produced combined prepayment and credit cards will emerge within

10 years. Paper-based payment methods will gradually fade away. ers and retailers seem to be working on the assumption that cheques will not be around for long." writes Mr

Harrop. However, the number of coins per head of the popula-tion will continue to rise for some decades, partly because vending machines will become steadily more sophisticated and partly because govern-ments and consumers will be

COINS and banknotes are reluctant to part with coins, likely to be around for at least even when their value has another half century in the been eroded by inflation.

Mr Harron says that it will take 20 years before debit cards become as widesprend as credit cards are today, despite pres-sures from banks up on customers to use them.
He believes that EFTPOS

payment by electronic funds transfer at point of sale using a plastic card — is smilkely to provide an easy success for banks, building so cieties, or retailers, and that some firms may face large finalicial writeoffs as a result.

However, Mr Hzirrop also predicts a wide range of innovations in payment systems. A list of 26 possible davelope-ments includes reusable pre-

of magnetic stripe on payment cards which resist damage; wristwatch payment systems using radio transmission, and low- cost electronic: terminals for small shopkeepers.

The future of payment media by Peter Harrop; FT Business Information, 50-64 Broadway, London SWIH ODEL £195 UK

the credit balance left; a sec-ond and improved generation

### **Enterprise** zone opens in Wearside

By ian Hamilton Fazey, Northern Correspondent

BRITAIN'S 27th and last enterprise zone was approved yesterday on 150 acres of land on several sites in Sunderland, north-east England.

The zone is a special measure and part of the £45m package announced earlier this year to soften the blow of the closure of Wearside's ship-

building industry.

The Government has already indicated that no further enterprise zones — which are dis-liked by the European Commis-sion on the grounds of unfair compatition — will be announced. The zones offer 10 years' freedom from business rates (property taxes) and reduced planning constraints

on developers. Part of the zone is near the

Part of the zone is near the Missan car factory at Washington and is expected to house component manufacturers for Missan's expansion.

The Tyne and Wear Development Corporation's riverside land will also be part of the zone, much of which is close to the main A19 trunk road and thus able to offer fast links to the UK's motorway network.

the UK's motorway network.
Mr Alastair Balls, the corporation's chief executive, said
yesterday: "The zone will enable us to offer probably the best grants package available in Britain."

### **Newsprint** price rise plans falter

By Maggie Urry

NEWSPRINT producers are having difficulty in pushing through a 4.7 per cent price increase in the UK, due from March 1. Some fear this could be the having the producers of the could be the second than the second through th be the beginning of pressure on newsprint producers' mar-gins after a period of strong growth.

The price rise, of £20 a tonne to £445 a tonne for the bench-mark weight newsprint, was amounced by several suppliers at the new year.

Some suppliers say they have had to postpone the rise until June 1, however, with the

biggest, and the refore most powerful, newsprint buyers ref-using to pay the increase. Demand for ne wsprint has been rising sharply in the UK as new titles have been launched and the size of exist-ing papers increased.

Producers feel they have good justification for the price rise, the first in 15 months, based on rising costs.

But pressure could come on newsprint producers' margins from two directions. New capacity is coming on stream over the next few years, which should easy the supply short-ages. Increasing tonnages also seem likely to arrive in Europe from North America, where the newsprint market has soft-



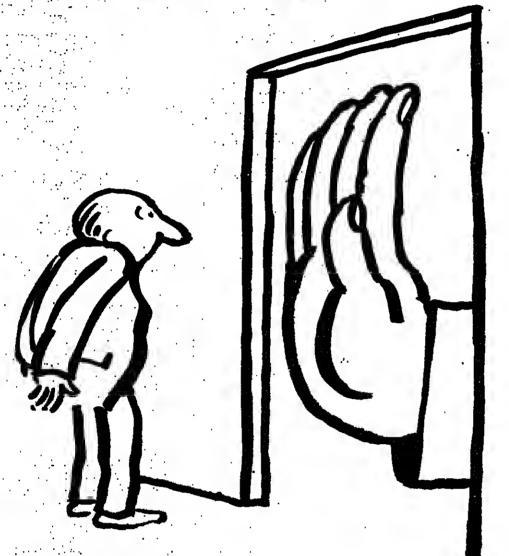
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The Rhone Alpes has been swept by a wave of change eloquently reflected in recent municipal

elections which ushered in a new generation of youthful right-wing politicians. As Paul Betts reports, this may have significant knock-on effects throughout the country

# A new twist in French politics

THE RHONE Alpes is turning into a test case of decentralisation in France. "We are becoming a political laboratory for the country," said Mr Charles Millon, the new president of the Rhone-Alpes regional council, with a mixture of excitement and apprehension. "It is an irreversible biological phenomenon," added Mr Alain Merieux, vice president of the council and head of the Institut. Merieux, one of France's lead-ing pharmaceutical groups. Since last month's French municipal elections, the national spotlight has focused on this large and diverse region spreading from the vine-yards of the Rhone to the peaks of the Alps, with 5m inhabitants and accounting for about 10 per cent of France's gross domestic product. The region also boasts major

industrial groups, such as Ren-ault Vehicules Industriels (RVI), the truck subsidiary of the French Renault state-owned car group and Rhone-Poulenc, the state-controlled

Poulenc, the state-controlled chemicals group.

And as a major transport hub, it is well placed to exploit its enviable geographical advantages—it is literally at the centre of Europe. Geneva is on its doorstep and it is close to Milan and Turin. It is within easy reach of Bad Wuerttem—

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berg and, on the other side, of Catalonia, two regions it sees as natural partners in the emerging regionalisation of Europe with the advent of the single market in 1992. Perhaps more than any other

region of France, the Rhone Alpes has been swept by a wave of political change and renewal eloquently reflected in the March election results.

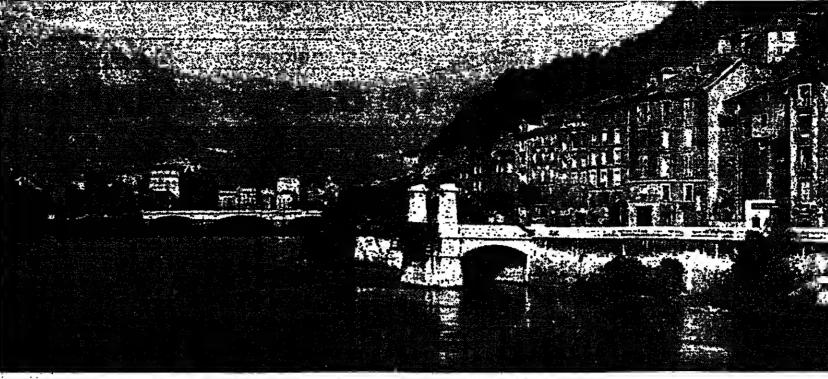
the March election results.

In Lyons, the regional capital and the country's second most important city after Paris, the old conservative political establishment was trounced by a new generation of youthful right-wing political leaders led by Mr Michel Noir, the former French trade minister who had unsuccessfully ran for the Lyons town hall in 1983.

Kisewhere in the region. Elsewhere in the region, other representatives of this new generation of right-wing politicians consolidated their local power bases. In Grenoble, the region's high-tech capital, Mr Alain Carignon, the 40year-old Gaullist mayor, was easily re-elected in a city

which has traditionally had left-wing leanings.

Although the Socialists were the principal winners of the elections at a national level. they made few inroads in the Rhone Alpes. We did not suf-fer the mini pink wave like other parts of the country



because there has already been for some time a renewal of the centre-right opposition in this region," Mr Millon said. Indeed, Mr Millon, the for-mer presidential election cam-

paign manager of Mr Raymond Barre, the ex right wing prime minister and a member of parliament for Lyon, also considers himself part of the new generation of renovateurs or generation of renovations or reformist members of the French right-wing opposition. Apart from Mr Carignon at Grenoble, the other main regional representatives of this growing group of right-wing renovations include Mr Michel Parmier the president of the Barnier, the president of the regional council of Savoy, Mr Noir, the new mayor of Lyon, and Mr Bernard Bosson, the cantrist mayor of Annecy.

The election results in the Rhone Alpes are now expected

to strengthen the voice and influence of this new genera-tion within the Parisian hierarchies of the traditional parties of the right, the Gaullist RPR and the centrist UDF coalition. Even though many of us belong to different currents either in the UDF or the RPR, we have a common vision. These elections have demon strated that at a local level at

regime and the modern genera-tion or renovateurs," explained Mr Millon, who has now suggested that this new generation join forces by forming a common list for the European elections this summer.

Moreover, the elections have clearly shown a growing disen-chantment on the part of the electorate at large towards the conventional political parties. "Voters are essentially con-cerned by local issues and problems which directly affect." their day to day lives: educa-tion, urban conditions, employ-ment. They voted in a calm and dispassionate way for can-didates who adopted a modern, over telegrat approach to the open, tolerant approach to the problems facing French society today, and not for the old polit-ical party establishments," Mr Millon said.

This is a very important les son for it means that the political parties must now evolve and decentralise themselves,"

Mr Millon, like the other new generation right wing leaders in the Rhone Alpes, is now investing heavily on his local power base. In part, this reflects the political decentralisation that has slowly been taking place in France which has considerably reinforced during the past few years the powers of local and regional councils. But most regional leaders admit that France still remains a highly centralised country. "You don't replace the old Jacobin centralist tradi-tion overnight in France," Mr

Merieux remarked. However, like many other leading politicians and husinessmen in the Rhone Alpes, Mr Merieux believes that decentralisation is "an irre-

versible phenomenon.

Mr Merieux, who joined the regional council three years ago, said the recent elections could perhaps mark the begin-ning of a "huge cultural revo-lution" in France. "We will perhaps now finally see a real decentralisation in France. This is a major event for a centralised country like ours."

But Mr Merieux, a member of a distinguished Lyons indus-trial dynasty, argues that the driving force behind decentral-isation in France has come not so much from politics but from economic evolutions. "The world is changing very quickly and it is becoming very com-plex and global. And I think that regions like enterprises must be able to return to a size which is both large and small enough to become competi-

Although the Rhone Alpes as a recently established administrative region has no historical

an unusually rich and varied territory as big as Switzerland

and larger than Belgium.

Better off than the majority of the country with an unemployment rate 1 to 2 per cent lower than the national average, the Rhone Alpes has a strong and vibrant industrial base of both large groups and small and medium sized enter-

It is one of the leading research and technology cenresearch and teaminingly cen-tres of the country and has successfully forged close links between its universities, grandes ecoles and research laboratories and local industry. Its older traditional industries have suffered like all the others in the country, hut have also shown a capacity to restructure and renew them-

Renault Vehicules Indus-triels (RVI), with the bulk of its domestic operations in the Rhone Alpes, was on the brink of bankruptcy several years ago. A few months ago, it reported record profits of Ffr 1.2hn for 1988. Rhone-Poulenc, another famous local industrial name, has also recovered and is now posting strong profits and expanding internationally. It has also decided to hring back to Lyons the headquar-ters of its agrichemical

of large local companies mov-ing out of the region to estab-lish their main bases in the

Paris area. Elsewhere in the region, new companies have grown during the past few years into interna-tional leaders in their field like, for example, the Cap Gem-ini computer software group in Grenohle. Even in the depressed old industrial heart-land of Saint Etienne, there are signs of economic and indus-

trial renewal these days.

These industries are now clearly anxions to develop their international and European operations to take advan-tage of the EC single market. The region, with its developed transport infrastructure, sees itself playing an important role in the unified European mar-

"European integration may be the result of a political agreement hetween nations. But this agreement can only become stable and viable if it is backed up by strong economic ties between the regions which make up Europe," Mr Million explained.

Substantial road, rail and airport infrastructure invest-ments have increasingly turned the Rhone Alpes into a major European transport cen-tre. And Paris today is only a

CONTENTS

Riverside view of Grenoble the region's high-tech capital

brisk two hour journey away by TGV – the new generation french high speed train or "train' a grande vitesse" (TGV) which has revolutionised rail transport in France.

Some people still have mixed feelings about the TGV in the region. "By cutting the journey to barely two hours, it has brought Paris closer than ever to Lyons, This could clearly encourage an even higger degree of centralisation on Paris since you can now virtually commute on a daily basis from Lyons to the capital," one

local banker remarked.

But the TGV has also started to break down the notion of regional boundaries in France. regional boundaries in France.
"Today Lyons, Grenohle,
Geneva is all the same thing.
In the US when you do husiness there you tend to think of
Maryland and Massachusetts
as a single entity rather than
as two separate regions," Mr
Merieux said.

However, decentralisation
remains a slow and difficult
process in France, even in a
region like the Rhone Alpes.
"Even though people talk a lot

"Even though people talk a lot about decentralisation in Paris, the capital remains all powerful," remarked a regional offi-cial. The key decision centres are in the capital and few major initistives are taken without the prior blessing of Paris.

Yet there is now increasing evidence of what the French like to call a "nouveau souffle", a new boost for decentralisa-tion and regionalism in France. "We must be able to take up

the future challenges ourselves especially in developing our own internstionalisation and technological renewal," said Mr Merieux, whose regional international trade hudget has tripled during the past three

years. "We must help our local small and medium sized industries promote themselves abroad. We are establishing regional trade offices in various parts of the world. We must now learn to live in a competitive global environ-ment which has replaced the cosy former French system of protected domestic and colonial markets," argued Mr Merieux, who spends his time
Continued on Page 4

1 - Rhône-Alpes: the very heart of Europe. In the very heart of the industrial and technological Europe the Rhone-Alpes Region has many internationally known cities : Lyon, Grenoble, Chambery.

2 - Rhone-Alpes : a powerful economic centre. The Region has got many assets to develop the exchanges on a world basis:

 an important stock exchange (in Lyon),

 fair grounds (Eurexpo, Alpexpo) and many other well equipped structures to welcome your company.

3 - Rhône-Alpes: an outstanding
European cross-roads. A very
important factor for your company:
Rhône-Alpes is proud of its dense
transport network system, which is
at the crossroads of all European
directions: motorways, high speed
train (TGV), international airport
and water-ways.

4 - Rhône-Alpes : energy in abundance. Rhône-Alpes possesses exceptional energy resources, either electrical, hydraulic or nuclear.

innovation. True mirror of innovation
the sector research and technology
is based on three main points:
- the university research 5 - Rhône-Alpes : research and - the university research centres and

high schools,

- the private industrial research,

- the international research centres.
In all about 20,000 people, 2/3 rds of whom are research workers and top engineers.

6 - Rhône-Alpes : a renowned higher education system. In the field of higher education system, the Rhône-Alpes

# least you can no longer distinguish between the UDF or the RPR but between the ancien

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Region has 23 high schools, many universities and specialised structures. Many highly talented people are capable of intervention in various

<u>7 - Rhône-Alpes : a young Region.</u> The population in the Rhône-Alpes Region is rather young: 1/3 is less than 20 years old! This situation is characterized by a strong and regular demographic growth.

8 - Rhône-Alpes : an exceptional quality of living. The Region has got many assets in the touristic sector: - the largest snow fields in the world

(the mountain can be reached by car within one hour),

- the seaside resorts are less than 3 hours away by car,

- exceptional archeological sites, - a green countryside. All these factors are ensuring you an excellent quality of life.

9 - Rhône-Alpes : cultural life. The cultural development is important: to name but a few important manifestations (the Berlioz Festival, the two-yearly dance Festival and the Arts Festival in October).

<u>10 – Rhône-Alpes : an international</u> echo. Rhône-Alpes will welcome the Winter Olympic Games in 1992. This will provide the whole world the opportunity to discover that part of France and its tremendous potential.

They have chosen Rhône-Alpes: IBM - LEVER - CANON - DIGITAL BECTON DICKINSON - CATERPILLAR CONTROL DATA - REXROTH QUAKER - HEWLETT PACKARD.





But although there is no obvious sense of frenzy, local hrokers like the other representatives of the city's financial community are currently nervous about the future. The start of continuous electronic trading this year has provided a new challenge for the Lyons stock market, the largest pro-vincial financial exchange in

France after Paris. During the past six years. Lyons has made a major effort to transform itself into a leading financial centre specialised in the small and medium-sized husiness sector. It pioneered in France the concept of the sec-ond market, the French equivalent of London's unlisted securities market. Launched in 1983, the Lyons second market was in its initial years a resounding success story. But then the October 1987 crash came, hitting this market and shaking the confidence of small investors and entrepre-neurs planning to place their small and medium-sized enterprises on this new market.

We are a hit like a floating island, you know one of those puddings made with whipped egg whites: a lot of froth hut relatively little substance," a local hanker remarked. "When you look at the statistics, you quickly see that the Lyons stock market represents barely 2 or 3 per cent of the husiness done in Paris. It is difficult to huild a major market with this kind of volume of activity," he

The October 1987 crash has not helped matters, even though activity in Lyons has since recovered. The main stock market index rose by 35 per cent last year after falling hy 35.3 per cent the year before. The local stock market's capitalisation also rose by 22 per cent last year to reach FFr 92.9hn. But only seven new introductions were made on the second market last year after the flurry of flotations before the crash, raising to 56 the number of companies listed on the second market since its launch six years ago. "The arrival of electronic trading has also made the future all the more nucertain." says Mr Hubert Brac de la Per riere, a local stockbroker. "But we could not afford not to take the risk of going electronic. The danger is that electronic trading will centralise business

even more on Paris." So far, continuous trading appears to have stimulated volume in Lyons, However, it is also clear that it will make the old bourse increasingly anach-ronistic. "The bourse is clearly facing a crisis with the anto mation and globalisation of the markets, but that does not mean that Lyon cannot develop specific financial niches," added Mr Dominique Nouvellet, the chairman of Siparex, the leading Lyonshased development capital

Faced with this new challenge, Lyons is now trying to capitalise on its local economic and geographical assets.
"We do think that Lyons can

play a role as a financial centre in the new regional markets emerging in Europe," argued Mr Joel lcard, joint managing director of the Caisse Regionale du Credit Agricole du Sud-Est, the large agricultural bank which has just invested in an impressive new high technol-ogy headquarter huilding in

the leafy suburbs of Lyons.

Mr Icard like many other leading local bankers believes that Lyons must continue to specialise as a financial market for small and medium-sized enterprises. "We have an extraordinarily rich and varied pool of small enterprises in this region and Lyons is well placed to service their financial needs and their growth," explained Mr Vincent de Roux. the regional head of the Ban-

que Nationale de Paris (BNP). Mr Patrick Bertrand, the local head of the Credit Lyonnais, also believes Lyons could develop a new financial niche in Eoropean Currency Unit (Ecu) hond issues. He said the Rhone Alpes region had already issued two years ago an Ecu 50m loan quoted in Lyon and Luxembourg. The Credit Lyonnais has also decentralised to Lyons from Paris a large portion of its domestic hond husiness and continues to be the main issuer on the local bond market.

Paul Betts on a nervous regional financial capital

# Pioneer in the provinces

Another large local bank, the Lyonnaise de Banque, has also forged several alliances with banking groups in Italy, Switzerland, Spain and even in North Africa.

This region extends from Milan and Lombardy in the east, through the Frenchspeaking part of Switzerland, to south-east France and down to Barcelona and Catalonia." explained Mr Henri Moulard, the chairman of the Lyonnaise de Banque. "There is every reade Banque. There is every rea-son to develop close synergies with this European region with the aim, in the long run, of counterhalancing and even competing with the London-Paris-Brussels-Luxembourg-Frankfurt axis, if not in the financial field, at least as regards industry and services," he added.



has entered into a partnership

As part of this policy of expanding in the so-called "Garlic Belt" Lyonnaise de Banque has takan over an old established private bank in But Lyons continues to pin Geneva called Banqua Pasche, its biggest hopes on the local main actors in promoting the local second market, says that the Lyons-based financial houses must also adopt a more national and international approach. "We started with the local market but our enterprises are

small and medium-sized bust-ness sector. However, Mr Nou-

vellet of Siparex, one of the

now developing internationally and we must therefore follow them abroad," he explained. Siparex has thus extended its web of international contacts in recent months and now 30 per cent of its capital is held by foreign investors. Moreover, Mr Nouvellet sees an impor-tant market emerging formargers and acquisitions in the small company sector, particularly with the development

We must continue backing "We must continue backing the local small company sector. We have succeeded here in launching the second market and it would be a great shame to see all these small companies submerged in the computer of the continuous market." said Mr Louis Thamberger, one of the most flamboyant figures of the Lyons manufact.

Mr Thamberger, nicknamed "the gurn of the Lyons bourse", was one of the principal architects of the successful launch of the Lyons second market in 1988. He holds the record in France for introduc-tions on the second market having floated 25 of the compa-nies listed on the Lyons second

Mr Thannberger, however, was badly shaken by the Octo-ber 1987 crash. But he has since staged a comeback with his new financial group Lyon Finance et Industrie. He argues that smaller companies have

of the single market in everything to gain from the expertise of local financial spe-

ciplists.

"We can help these companies grow and we can also attract foreign capital here without going through Paris, he said. His dream would be to introduce Mr Paul Bocuse, the gastronomie king of Lyons, on the second market. It would be a wonderful coup and turn the international spotlights again on the Lyons second market,

But perhaps the best exim-ple of the role Lyons can play ple of the role Lyons can play as a specialized financial centre for small and mediumsized enterprises is CEGIP, a local software sorvices company started by a young enterpreneur called Mr Joan-Michel Aulas. CEGIP, listed on the second market has turned to second market, has turned in a glittering porformance report-ing net profits of FFr 55m on-sales of only FFr 350m last year. "My company would never have been able to develop as quickly in Paris as in Lyons," Mr Aulas recently remarked.

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### LYONS

# Ancien régime adieu

LYONS IS celehrating this year's hicentennial of the French Revolution with its own cultural revolution. This large, affluent and venerable mercantile city at the confluence of the rivers Rhone and Saone has heen swept hy a wind of change during the past few months with a new generation of political and business leaders taking charge of what once was the old capital of ancient Gaul.

The most spectacular symbol of change was the landslide victory of Mr Michel Noir in the March municipal elections. Aged 44, tha tall former Gaullist trade minister has become mayor of France's second most important city hringing to an end the ancien regime which ruled the city since the beginning of the century.

Mr Noir's main rival was the 78-year-old outgoing centrist UDF mayor, Mr Francisque Collomb, who was planning to run for a third six-year term. Before Mr Collomh, Lyon had only two other mayors this century: Mr Edouard Herriot, who died after 52 years in office in his 90s, and Mr Louis Pradel, who ran the city from 1958 to 1976.

"Youth is no longer a handicap in Lyon," said Mr Bruno Vincent, the new president of the city's powerful chamber of commerce. Mr Vincent is also a product of the new generation. He is only 45 and his nomination raised a few eyehrows among the city's veteran husiness and political establishment. And the regional council of the Rhone Alpes now also has a young president follow-ing the election of Mr Charles Millon, the centrist politician who last year ran the presiden-tial campaign of Mr Raymond Barre, the former right-wing prime minister. Mr Millon is

only 43.
Until recently, Lyons gave the impression of a wealthy, self-satisfied, closed community. "It has always suffered from a big chip towards Paris. But it has also always had a feeling of superiority over the capital," remarked a long time

With its 1.2m inhabitants, its strong financial community, a diversified industrial structure which has successfully renewed itself during the past decades, its legendary gastron-omy and its thriving cultural life, Lyons has little to envy Paris which is now only two hours away hy high speed TGV trains. The city's international airport of Satolas, like its road, motorway and rail connections

motorway and rail connections is also turning Lyons into a major transport hub.

The traditional big industrial groups of the region are now solidly back in profit. Renault's truck subsidiary, whose activities are centred in the Lyons region, has just reported humper earnings of FFr 1.2bn for 1988. Rhone Poulenc, the nationalised chemicals group, has relocated its international agrochemical operations in the area and is in full expansion again.



Another sign of economic renewal is the fact that the area now accounts for 20 per cent of the country's electronic software industry, while the the region as a whole accounts for about 10 per cent of France's gross domestic prodnct. Unemployment in Lyons is about two per cent below the national average. Moreover the city boasts its

share of grandes ecoles and earch institutes, and Interpol, the international police organisation, has moved its headquarters from Paris to

"But Lyons has lacked two things: ambition and communications," says Mr Vincent. "Of course people are amhltious here in their husiness and commercial dealings. But Lyons has never had a real political ambition. It has also been ba at selling itself and promoting its image and its considerable assets," he added,

However, Mr Vincent explained that local public opinion was now putting increasing pressure on the city's and region's decision makers to transform the image

The resounding elactoral success of Mr Noir eloquently reflects this quest for renewal and change. Mr Noir has already expressed the ambition to reinforce the hroad European role Lyons can play at a time when regional policy is becoming increasingly impor-tant and is likely to be further stimulated by the single Euro-

The city's economic renewal also coincides with a major cultural and architectoral revival in Lyons. Apart from the restoration of the beautiful Renaissance quarter of the old city centre, which was threat-ened with demolition some years ago, Lyons has now established itself as a home of international ballet and classi-

"Although I am also a prod-uct of the discreet, hard-working, individualistic tradition of Lyons, things are really begin-ning to change in the city and its attitudes. Lyons is now adopting a more pragmatic, direct and open approach than in the past," Mr Vincent said over a breakfast of croissants and coffee served on the impos-

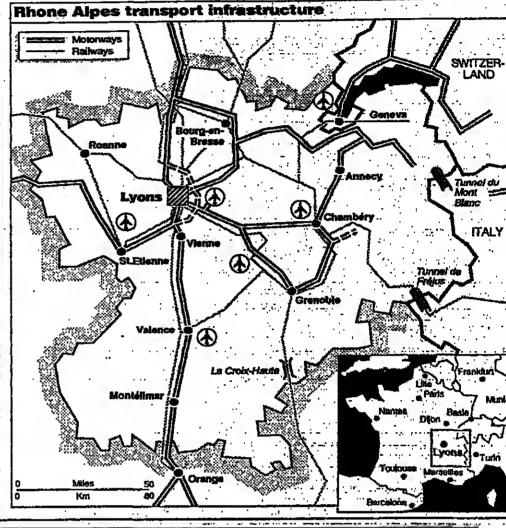


ing conference table in his The fact that Mr Vincent prefers to entertain in his own office is another sign of chang-

Slenna and is also investing in

ing times. "In Lyons, business has traditionally been done over abundant lunches in one of our many succulent gastro-nomic establishments. After all, Lyons is still one of the best places to eat in France. But I prefer to hold business lunches in my office. In Lyons. the traditional "stomach of France", this is truly revolu-tionary language.

Paul Betts



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# In the fast lane to 1992

atey ahead of the rest of France. "Even the French Reyolution started a year earlier here," Mr Joel de Leiris, a university professor, remarked.

Mr de Leiris is a typical product of Grenoble. Like 80 per cent of the city's residents, be comes from another part of

he comes from another part of the country but was attracted several years ago by what has become, by any standards, one of the most vibrant, intellec-tual and cosmopolitan cities of

Mr de Leiris is also a town councillor who was easily re-elected together with the youthful Gaullist mayor of the city, Mr Alain Carignon, in the first round of the French municipal elections in March. He had been in charge of the mayor's successful re-election campaign and he has now setled down with the rest of Mr Carignon's municipal team drawn from a wide political spectrum embracing not only members of the Gaullist RPR party but local Socialists, indeits and other repre tives of the city's cultural, social and academic establish-

Grenoble, like the department of the Isere, has traditionally had left-wing leanings. But that has not stopped the city being run by one of the representatives of the new

Gaullist generation since 1983.
"The fact is that our team has adopted a far more open approach than our conserva-tive friends of the left," quipped Mr de Lefris. Mr Carignon, just turned 40, added: "This is a city which wants political consensus. It is a modern open community and expects more than any other French city a modern and novel approach to its political administration. There are few romantics in

Grenoble has always been a cosmopolitan city. Already in the 14th century, its mediaeval university gave it an internawith the development of hydro-electric power in the region, industry started to flourish and soon outgrew the city itself. At the beginning of this century, Grenoble decided to link its strong academic tradition with its new industrial activities. "It is quite remarkable to think that the municipality funded a course in industrial electricity at the university back in 1902," Mr de-



Well before anywhere else in France, Grenoble saw the huge patential of integrating univer-sity research with industry. After the Second World War, this process was accelerated. Grenoble soon became the second most important scientific centre in the country after

The Centre National de Recerche Scientifique (CNRS), the leading French state research agency, set up in 1946 its first major laboratory out-side Paris in Grenoble. Ten years later, Grenoble was chosen by the nuclear energy commission as the site of a major nuclear research centre. In 1966, it was the turn of a Fran-co-German scientific laboratory to chose Grenoble, and again ten years later the French state telecommunica-tions authority established a major research centre in the

fast expanding city.

More recently, in 1986, it was the turn of the European Community to pick Grenoble as the site of its Fr 2bn Synchrotrom redistion feelight. radiation facility.

"Thus every 10 years, Grenoble's scientific reputation has received a major new boost with the arrival of a new laboratory. The Synchrotrom alone will mean 450 additional permanent researchers and scientists from all over Europe in

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way and (below) the city's

youthful Gaullist mayor, Alain



Grenoble and another 2000 visiting the new project due to start operations in 1993," Mr de Leiris explained.

The close links the city established between its research community and its industry also encouraged it to pioneer the concept of science parks in France. Well before other French cities, Grenoble established what the French call a "technopole", where high technology companies and esearch centres are grouped together in a campus of green-ory connected with the city's other academic and industrial establishments. With the ugly name of Zirst, short for "Zone pour l'innovation et les realisations scientifiques et techniques", the Grenoble techno-

park has created to date more than 3000 jobs. But it would be misleading to think that Grenoble is essentially today a "high-tech" city.
"One of the strengths of this city is that it has no dominant industry," explains Mr Carig-

Indeed, Grenoble has a great variety of industries. The city has long been one of the best French examples of what economists refer to as "the multi-plier effect" whereby investattracts more investments. Many major international companies have established a significant presence in Grenoble alongside large and small French companies. The city has also produced a num-ber of famous French indus-

group.

The city has also long been regarded as a "laboratory" of city planning and development in France. This reputation was largely due to the late Mr Hubert Dubedout, the city's visionary Socialist mayor who ran the town hall for 18 years until his surprise defeat by Mr Car-ignon in 1983.

trial success stories like the

Merlin-Gerin engineering

Again, in characteristic

Grenohloia fashion. Dubedout was not a politician hnt a nuclear scientist who decided to run the the town hall with the support of some of his friends in the Grenoble scientific community. He turned Grenoble into a window of Socialist city planning, but while his critics acknowledge the considerable contribution he made in the city's develop-ment they also claim that not all his urban experiments were

"In a laboratory, you can have good experiments and bad ones," said Mr de Leiris. "By the end of his third man-date, Grenoble had become the city in France with the highest local tax rate," he added. And Mr Carignon defeated in the 1983 municipal elections the Socialist mayor, who died a few years later, by campaign

ing to cut local taxes. Grenoble has also had a knack of seizing major opportunities to accelerate its development. Perhaps its higgest opportunity came when it was chosen to organise the 1968 winter Olympics. This led to an explosion of urhan development. "We did in two years what would have normally taken 20 years to achieve, remarked a local city official.

Mr Carignon has pursued Grenoble's innovative city planning tradition. The city recently inaugurated a novel new urban tramway system to help resolve its growing traffic

The young mayor has also continued to put the emphasis

Grenoble has long been regarded as a 'laboratory' of cityplanning and development

on further internationalising Grenoble. He wants the city to become a leading "Eurocity" in the Europe of 1992. To this end, he has established a special office called Horizon 1992 designed to answer all the questions the citizens of Grenoble may have about the single market and European integra-

The Conseil pour la Valorisation de l'Economie Grenoblaise (Coveg) has also just published a guide in several languages to make French red tape more comprehensible to visitors and foreign residents.

"It was an obvious idea but no one else in France had so far published such a guide," said Mr Jean-Pierre Goy, the driving force behind the guide. A native from Toulouse, Mr Goy, like so many other "immi grants", now regards himself as a Grenobiois. The c now also developing a FF1 250m "Europole", a new busi-ness centre near the railway station now served by high speed trains from Paris to attract more enterprises and international businesses to the

area.
"But if you want to attract people from all over the world yon must also enhance the quality of life of the city by developing its social and cultural environment," Mr Goy

Grenoble has thus invested heavily in improving the cul-tural and social facilities of the city to meet the needs of its young and outward looking population. "You know, people here are not as stuffy or formal as in some other big provincial cities. You will often find someone arriving in the office straight from the nearby ski slopes still wearing his anorak, the well-tanned Mr Goy said.

"Never forget the basic sta-tistics of Grenoble," he added. This city has 400,000 inhahit ants, 36,000 students of which 5,500 are foreign, and 8,000 scientists and researchers. This, in a nutshell, explains the spe-cial character of Grenoble."

Paul Betts



Paul Betts on St Etienne's efforts to reverse a costly decline

# City with an ugly industrial past rebuilds for the future

NOWHERE IN France are the scars of industrial decline and reconversion more visible than in Saint Etienne. Once the industrial heart of the country, this proud city of 320,000 peo-ple has suffered this century from a remarkable run of bad

Unlike other old industrial

centres savagely and suddenly hit hy the collapse of their dominant industry, the indus-trial crisis of Saint Etienne has dragged over several decades.

The city, which huflt the first railway in France, has had to cope with a succession of crises which over 30 years has wiped out about 70,000 jobs. The closure of the coal mines was followed by the crisis in the steel industry, the prob-lems of the local textile sector,

the decline of the arms busi-ness, and the spectacular and traumatic bankruptcies of Manufrance, the diversified bicycle and gun maker, and Creusot-Loire, one of the country's most venerable heavy engineering groups.

"When you look around you still catch all the echoes of Emile Zola," Mr Daniel Goutte remarked looking out of his office towards the last of the big steel mills still working next to the city's stadium home of the "greens", the famous football club that has made the "black city" known the world round.

But the last steel mill is also about to go and with it more jobs as the state Usinor-Sacilor steel group transfers most of its operations to the steel centre of Fos on the Mediterra-

Mr Gontte acknowledges that there is a similarity between Saint Etienne and the industrial north of England You find the same melancholy atmosphere in these regions with a great industrial past. Like in many parts of England, we have tried during the past few years to resolve the problems of industrial reconversion after the disappearance of the coal mines and Creusot-Loire," he said.
As the director of the city's

w centre of factory autom tion and advanced machine tools. Mr Goutte is now actively involved in the industrial revival of this troubled

Artist to the second

region. The new centre on the Rue des Acieries, the street of the steel mills, has been huilt in the middle of the city's old

Many of the old factories have been pulled down and new sleek buildings have been erected to house what the French call industrial "pepiieres", literally nurseries to help the start-up of new busi-

"We decided to take advantage of the strong mechanical engineering tradition of this region to try to revitalise the industrial structure of Saint Etienne. We felt we could use this local reservoir of industrial and engineering know-how and combine it with new technologies and electron-

The city has long heen an important academic and research centre with its famous Ecole des Mines and university. It has good transport infrastructures with motorways linking Saint Etienne to Lyons and the international airport of Satolas. Rail services have also been boosted with the arrival of the Train a Grande Vitesse (TGV).

France's new generation of high speed trains. Saint Etienne has also made considerable efforts to improve and upgrade the urban structures of the city. It boasts today one of the finest regional art museums of France and its cultural life is extremely active. Within minutes from

Saint Etienne has been handicapped by its late start in addressing the city's pressing reconversion problem. The authorities have

tackled the Issue from its very roots by 'pulling everything down and starting all over again virtually from scratch'

ics to create a new industrial tissue in the region," Mr

Goutte explained. The emphasis has been laced on promoting the development of new small and medium sized industries in the region. Although Saint Etienne and the surrounding area of the Loire has actively sought to attract larger groups and big new industrial investments to the area, the current regional authorities have adopted a realistic approach to reconver-

'We started our reconversion later than most because few people in the past either foresaw or understood the extent of the decline of our tra-ditional industries," said Mr Jean Claude Charvin, the vice president for economic affairs and industrial reconversion at the regional council of the Loire. We decided to focus our attention on small and medium sized industries because we had no other choice."

Apart from its long engineering and industrial tradition, Saint Etienne also has several other important assets which the city is using to promote the old smokestacks, you are in delightful countryside which has helped attract investors from other parts of France and abroad to the area. As Mr Charvin points out: "You are one and a half hours away from the ski resorts; two hours away from the sea; and three quarters of an bour from the international airport.

But Mr Charvin also admits that Saint Etienne has been handicapped by its late start in addressing the city's pressing reconversion problem. "A city like Grenoble took a big lead by adapting itself to the new changing economic environ-ment 15 or 20 years ago. Reconversion here is very recent, It only really started about five years ago. And we had to take the problem from its very roots pulling everything down and starting all over again vir-tually from scratch."

However, this policy has started to pay dividends. Mr Charvin says the number of people searching for jobs is declining from 40,000 two years ago to around 33,000 today. Even the unions have started to realise that it was suicidal to continue to try to fight to save the old industrial dinosaurs of the region. Some large domestic and international groups have started investing heavily again in the region. They include Michelin, Renault trucks and the US Rockwell group which

has returned to this area after

taking over a subsidiary of the French Valeo car components Another good example of the revival of the car components and machine tool sector in the region is SCEMM, a machine tools subsidiary of Citroen, which has strongly developed its operations during the past few years, especially on export markets including the UK where it won a contract last

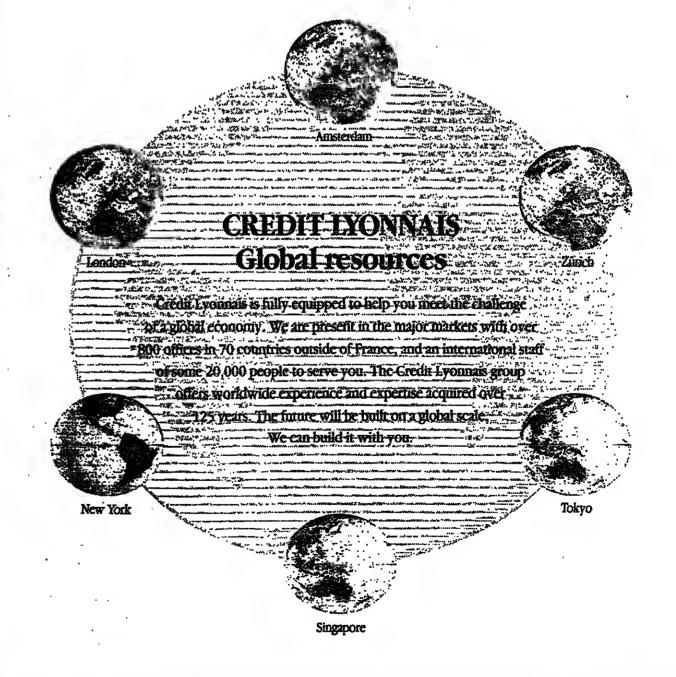
year from Austin-Rover. At Roanne, at the northern end of the department of the Loire, the textile industry is beginning to enjoy a new revival. Roanne, like Saint Etienne, has also set up an industrial automation centre but specialised essentially on machines for the textile sector.

In Saint Etienne, the new industrial automation centre opposite the football stadium and the steel works has also already managed to generate about 1,200 new jobs and promoted the creation of 70 small enterprises, half of which employ less than 10 people.

"It is a modest but encouraging start," said Mr Goutte. As an example of the new entrepreneurial spirit emerging in the area, Mr Goutte cited 50-year-old former Creusot-Loire engineer Mr Pierre Coudurier, who lost his joh when the big eogineeriog group filed for bankruptcy a few years ago. "When he lost his job he

decided to try his luck on his own highly original business. With two other partners, he started designing planetari-ums. He has already sold one to Dunkirk and is working on another ooe for Saint Etienne, Mr Goutte said.

"Many people when they come these days to the industrial automation centre, which we call in French 'pole productique', are surprised to see bow this neigbbourhood has changed, even though some of the old Emile Zola buildings



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LE POUVOIR DE DIRE OUI.

Paul Betts examines the ambitious plans for the 1992 Winter Olympics

# Savoy's five-star fare for winter games

been nicknamed the Duke of Savoy. Not that he bas any genealogical claims to the title. But from his room in the imposing castle of the Dukes of Savoy dominating the town of Chambery, the athletic 38year-old president of the regiooal council of Savoy bas been meticulously plotting what will undoubtedly be the most important event in the history of this beautiful Alpine region since its annexation to

France in 1880. With Mr Jean-Claude Killy. the triple French gold medalist of the 1968 Grenoble Winter Olympics, Mr Earnier has been preparing the next Winter Olympic Games in Savoy. "For us, 1992 will be a crucial year. Not because of the single European market but because of the Olympics. There won't be aoother event of this magnitude in France this century. Just think of it: 6000 journalists, 800,000 visitors and 2bn television viewers throughout the world," Mr Barnier said.

The young Gaullist president of the Savoy general council decided with Mr Killy to cam-paign for the games hack in 1983. "We are after all the leading winter sports region of France with some of the finest ski slopes in Europe. We felt the games would not only help give a major economic boost to Savov but to the entire region of the Rhone Alpes and to the winter sports business in gen-eral in France. The games will tains but they clearly have a national dimension," he explained.

When Savoy beard in 1986

tee to host the 1992 games. there was an explosion of popular joy in the mountains and valleys of the region. But this initial euphoria soon died down as the local organisers set about the complex task of preparing for the games. To make matters worse, local rivalries erupted between the different ski resorts in the area all seeking to cash in on the Olympic windfall. Mr Killy, who had proposed regrouping the games on a limited number of sites, resigned throwing the

organisers in a complete panic "But we have oow resolved all these problems," claimed Mr Barnier. After reaching a compromise over the sites, Mr Killy was finally persuaded last year to return as joint chairman wito Mr Barnier of the organisation preparing the games. "We work in close tan-dem. I always felt Jean-Claude had to be involved," he said, explaiolog that the former Freoch ski champioo has giveo the organisation of the games a crucial international dimen-

The other big problem has heen the financing of the games. In all, more than FFr 7bn will be spent in the region to prepare for the Winter Olympics. The latest budget for the actual games totals FFr 3.35hn of which a quarter involves investments on new winter sports facilities and other equipment. But a further FFr 4bn will also he spent on improving the road infrastructure of the area with tunnels. hridges and a motorway in the valleys of the Tarentaise.

We would have spent this money on the roads even if the



Jean-Claude Killy and Michel Barnie

games were not taking place in Savoy. But the games have accelerated this road construc-tion programme. We will be doing in four years what would have probably taken 15 years,"

Road access to the ski resorts of Savoy has long been

'There won't be another event of this magnitude in France this century"

one of the biggest problems of the area. Every winter, huge hottleoecks form on the winding roads leading to the region's famous ski stations like Courchevel, Meribel, Tignes, or Val d'Isere.
"It is not uncommon to be caught in an eight hour traffic jam," said Mr Henri Piganeau,

head of road construction at the Savoy general council. "At present, skiers coming by road often lose one full day coming and another full day leaving because of the logiams."

Although the majority of the new infrastructure invest-ments will be financed by pub-lic funds, Mr Barnier says about FFr 2.5 bn will be funded privately hy the local olympic organisation through the sale of television rights, sponsor-ship and other commercial activities. The US television network CBS has already acquired for \$243m the US rights for the games. "Our aim is to balance our books at the end of the day," Mr Barnier emphasised.

Moreover, Mr Barnier wants to make sure that the games will leave a lasting economic impact on his region. Apart from enhancing the overall winter sports facilities of the

ious to avoid investing in giant new stadiums which risk hecoming financial liabilities once the games are over.

"For this reason, wa have already planned to convert some of the facilities we are huilding so that they remain economically viable. Thus the olympic centre which President Francois Mitterrand will inaugurate this summer will be converted into a school after the games. And the 10,000 seat ice stadium being built at Albertville will be converted into a 2500-seat ice-rink after the games with the rest of the huilding accommodating other sport facilities such as tennis or squash," he explained.

area, Mr Barnier is also anx-

In the same way, Mr Barnier has already launched a pro-gramme to huild a small science park near the Chambery airport which is being expan-ded for the games. "We had no

bery and we felt it was a good place to site a small science park. We are directly on the road from Grenoble to Geneva and from Lyon to Turin, which is gradually becoming an important high-tech centre and a French equivalent of the famous Route 128 in Massachusetts," he said.

Although difficult to quantify, the games appear to have already had important economic repercussions on Savoy. "Economic activity in Savoy declined hy about 2 per cent in 1986 essentially as a result of an 8 per cent drop in construction and public works and a 1.4 per cent fall in tourism," said Mr Piganeau, who also heads a local economic research insti-tute set up by Mr Barnier called the Observatoire econ-omique des jeux olympiques. "But during the past twn years, there has been an important pick-up with activity increasing 2 per cent in 1987 and hy nearly 2.2 per cent last

These figures are encouragthese ingues are encouraging for Savoy and the rest of the French Alps, which had become increasingly concerned by the general slowdown of the domestic winter sports industry. After the heady days of 10 per cent equal growth rets. per cent annual growth rates, winter sports in France have now become a mature indus-try. For this reason we must improve quality rather than quantity to increase our mar-ket share and attract more foreign visitors," Mr Barnier explained. "But the games have now given us all a huge opportunity, and wa mnst make sure we don't miss this

### RHONE-POULENC

# Move that has paid dividends

RHONE-POULENC, the French nationalised chemicals group. has long been one of the indus-trial pillars of Lyons and the Rhone Alpes region. The group has also made a special effort in recent years to cultivate and

expand its local roots.

The large chemicals company has in fact decentralised its agrochemical operations, which account for about 15 per which account for about 15 per cent of total group turnover, to Lyons. Its world marketing operations are also now han-dled out of the Rhone Alpes capital rather than Paris.

"There were several reasons why we decided to centre a

number of activities, including the agrochemical operations, in Lyons," explained Mr Philippe Desmarescaux, the general manager of the group's agrochemical operations and a member of Rhone-Poulenc's executive committee. executive committee.

"Wa felt it was a good idea to focus our respective operations where you find their centre of gravity. We employ in the agrochemical sector about 2,500 people in France including about 1,800 in this region," he added.

By moving its agrochemical headquarters to Lyons, Rhone-Poulenc also brought this activity close to one of its three major research centres, the other two being in Essex and in North Carolina. Mr Desmarescaux argued that it was important to be close to the research operations and that It was an advantage to have research specialists and marketing people close together. Lyons has also helped Rhone-Poulenc make big productivity improvements. "Transport is a key factor. It takes people only about 10 minutes to get to work here while in Paris it takes them an average of about three-quarters of an hour if not much more," Mr Desmarescaux said. He also added that some Parisians take longer to go to work than for a Rhone-Poulenc manager to travel to Paris hy high speed

"Another advantage is that we are a big company locally, while we would be just another company in Paris. This gives ns visibility and is a boost in our foreign relations," he said. But perhaps the two most important factors which prompted Rhone-Poulenc to concentrate its agrochemical operations on Lyons were the recent international expansion institutions like the Credit Agricole and other regional and national institutions like the credit to be close to a strong research and technology environment.

biotechnology fields. Rhone-Poulenc acquired just over two years ago the agro-chemical operations of Union Carbide, the US chemicals

group, for \$550m. This has now helped it expand in a major way in the US market.

When you have an interna-tional activity like ours, the French dimension loses its significance. From our point of view there was no advantage to being in Paris rather than Lyons, while there were obvi-

Relocating to Lyons has helped Rhone-Poulenc make big productivity

improvements. The move has also raised its profile locally. In Paris it was just another company

ous advantages to being in Lyons because we were closer to our research and our mar-kets," Mr Desmarescaux

Moreover, communications between Lyons and New York are now very easy. You can now be the head of a big US now be the head of a big US snbsidiary and reside in Lyons," the Rhone-Poulenc executive said. "You can grab the high speed TGV train, then jump on Concorde and be in New York hy nine n'clock. American Airlines are also now linking Lyons' international airport of Satolas with New York with a direct fileht New York with a direct flight service," he added.

The region also boasts a strong concentration of small and medium-sized enterprises, private and public research institutes, other major groups like Institut Merieux, which is 51 per cent controlled by Rhone-Poulenc but run with considerable autonomy by Mr Alain Merieux, its chairman and member of the group's founding family, not to men-tion a dense network of uni-versities and high technology

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concerns. "If you consider the infrastructures of this region, one could imagine one day the road between Lyons and Geneva becoming a European Silicon Valley," said Mr Desmarescaux. "And that would attract many more Americans and

Japanese to this region."
But for that to happen, he suggests, the region needs to integrate more fully its higher education and research establishments with local business. "It is absolutely crucial for research labs and universities to become open to the eco-nomic world," he said, echoing many other leading industrial ists based in Lyons and the Rhone Alpes region.

# A region forever 'the stomach of France'

In Rhone Alpes people take their food and wine very seriously indeed, writes Paul Betts

THE SECRETARY in ber fifties with big serious glasses was having an animated telephone conversation while I was waiting to see a prominent local businessman. It was impossible not to overhear the conversation.

We started with a wonderful cold salmon served with a delicious raspberry sauce and a salad of watercress. We then bad a succulent piece of beef done in a rich wine sauce with cepes mushrooms. The cheese, dear, was perfect and as for the pudding it was a cold orange souffle flavoured with Grand Marnier," went the conversa-tioo. She hardly noticed ber boss when he finally came into

In Lyons, and in the Rhone Alpes region as a whole, people have always taken good food very seriously. After all, the region has long been nick-named "the stomach of France.

One well-known French literary critic has said that if he had been a geography teacher, be would bave taught the regional geography in terms of its extensive and varied local gastronomic specialities: Lyons with its dry sausages and "dou-ble gras" which is the local term for tripe; Grenoble with lts "gratin dauphinois"; Bresse and Its world famous chickens; the Dombes with its frogs; the Ardeches with its chestnnts; and Savoy with its hard

THE IRRESSTIBLE FRENCH

HEH THE APPEAL.

Wherever you go in the Rhone-Alpes, you are practi-cally guaranteed to eat well and at every price. The region boasts as many as six restau-rants with the rare and prestigious Michelin three star rating where a meal can cost anything from FFr 400 to FFr 1,000 a bead depending on the

courses and wines selected. Restaurants like Paul Bocuse in Lyons, the Freres Troisgros at Roanne, Alain Chapel at Mionnay, Charlyne Bise at Tal-loires, Georges Blanc at Von-nas, and Pic at Valence have become monuments of French "haute cuisine". But there are also scores of other excellent establishments some with two

where for a modest sum you can still gorge yourself to heart's content.

"Many people in America
don't know where Lyons is on
the map, but they all know
were you can find Paul
Bookes" remarked a local gove

stars, others with one star and

many with no stars at all hut

Bocuse," remarked a local government official. "Lyons is famous for things: the Pope's visit: the trial of Klaus Barhie, the Nazi war

criminal; and Paul Bocuse," said Mr Louis Thannberger, one of the leading figures of the Lyons bourse. Mr Thann-berger is now boping one day to float Mr Bocuse and his var-ied gastronomic ventures on Lyons' second market. "Tm sure it would cause a sensation and generate tremendous inter-national interest," he added. Mr Paul Bocuse is undoubt-

edly the hest known of the great chefs of Lyons. Although his flamboyant and extrovert personality has made him as many critics as admirers these days, eveo his deepest critics acknowledge that be has played a major contribution in the revival of the international image of French cuisine during the past two decades.

He has become the equiva-lent of an international ambassador for French gastronomy and "art de vivre". His contri-bution to the French trade balouton to the French trade parameters is difficult to quantify, but even French trade officials admit that together with the country's other leading chefs, he has helped boost the general image of French products abroad

"Luxury goods, wine and good food are in their way as important for our trade balance as the sale of Airbus jets or automobiles," a central gov-ernment official recently com-

Why has the Rhone Alpes, and especially Lyons, devel-oped such a taste and reputation for good food. One expla-oation is that it bas traditionally been an affluent area with a wealthy "hour-geois" population who have always taken good care of their

stomachs.

The old silk merchant dynasties of Lyons all had their cooks; and when the silk business declined and the families hroke up, the cooks set up their own restaurants. Many their own restaurants. Many restaurants in Lyons are still

called "mere" or in English "mother" something or other after the matrons who run their kitchens.

The other reason is that the Rhone Alpes is an agricultur-ally rich and varied region. Cooks and chefs have thus always had an easy access to

Paul Bocuse is the best known of the great chefs of Lyons. He has become an internationai mbassador for

French gastronomy and 'art de vivre'; he has helped boost the image of French products abroad

fresh food supplies. Moreover, the region is also famous for its wines.

indeed, during the past few years, the wines of the Beaujolais have made a major inter-national hreakthrough through an aggressive and clever maran aggressive and clever mar-keting campaign, especially for the oow wall-established and highly commercial annual rit-ual of the Beaujolais nouvean. What is particularly remark-able is that barely 25 years ago, many of the wine-growers of the Beaujolais were relatively poor. Only in the recent past have they hit the jackpot. "One of the reasons you

have not so far seen much acquisition and takeover activity despite the rise in prices in this part of France as in other wine regions like Bordeaux, Burgundy or even Provence, is because you mainly find first generation wine growers in this area," explained a local grower. "But I expect there will be a succession of problems one day and changes in ownership. And I would not be surprised to see hig French and foreign institutions invest in the Beaujolais as they have

been doing in other wine grow-ing regions," he added.

Although agriculture accounts for about 7.5 per cent of the region's gross domestic product, there is a wide rift hetween a number of highly productive and profitable hold-

ings, like those in the Beaujolais, and farms which can barely make ends meet in some of the more difficult mountain There are three kinds of

agriculture in the region," explained Mr Joel Icard, of the Calsse Regionale du Credit Agricoie du Sud-Est. "About one third of the sector is made up of competitive industrial holdings. Another third con-sists of traditional hut profitable farms, while the last third is condemned and can only keep afloat thanks to subsi-

and national institutions is to help snpport the farmers in this last category until their retirement.

But once they retire, the problem is to avoid the continuing exodns from these lands to the cities. For this reason, Mr Icard like many other regional officials concerned by this problem is anxious to see alternative investments made to belp the more depressed agricultural areas of the region. "I believe there is a good opportunity to develop rural tourism in these areas, which are very beautiful and offer a lot of variety," he said.

At the same time, more and more French and foreign tourists are discovering this part of France instead of simply driv-ing past it on their way to the south. Surprising as it may seem, the Rhone Alpes and not the Riviera is today the second biggest tourist region of France

after Paris.

Although this is largely the result of the region's impressive winter sports facilities, it is also in part due to the area's other tourist assets including its summer mountain resorts, its spas and lakes, its historic cities, its varied countryside, not to mention its good food and wine.



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### New political twist SIPAREX SIPAREX CONSEIL

Continued from Page 1

globe-trotting for his pharma-ceutical group. "When I first came to the regional council three years ago, there was not a single secretary who spoke Eoglish. This is now chang-

Even though the Rhone Alpes does not have a strong historical identity of its own, Mr Millon says it must carve an identity for itself through a series of major new projects in the academic, research, industrial or transport infrastruc-ture fields which will belp integrate more closely the different components of the region and give them a common long-term

The stakes are high both for the Rhone Alpes and for the political amhitions of the region's new generation of poli-ticians. "We must try to build a real political consensus at a regional level and belp forge at a national level a new socially conscious liberal movement. If we don't succeed in doing this, I'm afraid the right-wing oppo-sition will remain in opposition for many more years to come in France." Mr Millon said.

With the municipal elections last month, the Rhone Alpes may have contributed in opening an important new political chapter in France.

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Rendez-vous avec l'Europe! In the past three years an impressive number of renowned international companies and organizations have fallen for Lyon's charms. She's attracted winners: Hewlett Packard decided to come to the Isle d'Abeau business park; advanced research centers like Schering Plough inc.; production plants like Unilever which have chosen La Plaine de l'Ain industrial estate, and others such as Framatome, Novatome, Rhône-Poulenc, Septen, l'École Normale Supérieure

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was to prove the territory for the first section

### **TECHNOLOGY**

he plastic bodied car of the future looks like having several useful lives after death. Once its wheels have tuned their last, consumers in the early 21st century should be able to cook with it, build with it, pour coffee from it — and even bath in it.

Mary 18

Such an outcome is not as bizarre

as it sounds.
Among the end products of the latest recycling and disposal pro-cesses are: combustible gas to fuel power stations, a bulking agent for concrete or asphalt, low-grade plas-tics for coffee pots, and even water. The world's chemicals and plastics companies are coming to accept that such processes must be devel-oped on a large scale if the plastic car — with all its advantages of weight saving, corrosion resistance and manufacturing flexibility—is to become a mass-market reality.

Indeed, if it cannot he demon-strated in advance that these nonbiodegradable materials can be dealt with in huge volumes, the plastic car may be legislated out of existence before it enters mass production, says Paul Freimann, who is in charge of environment technology at Voest-Alpine, the Austrian chemicals group.

chemicals group.
To this end, Voest-Alpine has been jointly developing high-temperature gasification with Dow Europe, the European subsidiary of the US multinational Dow Chemical In this process shredded destination. cal. In this process, shredded plastic from simulated scrap cars — includ-ing the accumulated grime typical of lengthy usage — becomes a feed-stock for the environmentally harmss production of a clean gas. This in turn is used to make hot water and steam for electricity-generating turbines. Other and products include marketable sulphur and vir-

# Disposing of an obstacle to the plastic car

John Griffiths explains why what happens at the end of a car's life is so important

tually carbon-free granules for use as a bulking agent. The process is already working at

a pilot plant in Linz and a second, larger plant has been built to allow further trials to be carried out.

Michael Clark, Dow Europe's research and development director. for plastics, is quick to stress that the process can provide some, but by no means all, of the solutions to the problem of disposing of heavily plastics-based cars. It is, for example, particularly suited to thermoset plastics, such as the sheet moulded compound (SMC) already being used by General Motors and Renault for the body panels on their respective Lumina van and Espace people carrier.

At present, such materials can only be chopped up or burnt after the vehicle life has expired.

However, thermoplastics made by a different process, and applied to vehicles in areas mainly complementary to thermosets, can be melted down and still retain many

of their properties.

Thus in their second life, according to Richard McKechnie, design and engineering manager at GE Plastics Europe, the slightly lower grade materials could be used for unstressed car interior parts; in

their third life for coffee pot bodies and, eventually, for pipelines. Finally, it could be ground up and used as a landfill material.

Implicit in McKechnie's view is that the recyclability of thermoplastics makes them a better bet than thermosets for large-scale vehicle applications. But this view brings him into conflict with Michael

him into conflict with Michael Clark, of Dow.

The recycling capability sounds fine in theory, says Clark, but it takes insufficient account of the degradation of a car's plastic surfaces through wear and contact with substances likely to pollute the melting down process. He also argues that "even the best recycling schemes can only postpone the inevitable by putting the materials into 'inventory' for a period of time."

However, according to Clark, both gasification and recycling should be seen as complementary contributions to the effort to solve the disposal problem, which is now being dealt with mainly by crude landfill solutions.

A comprehensive answer, he argues, "can only be reached through the co-operation of a variety of interested parties" — not least the shredder operators, which

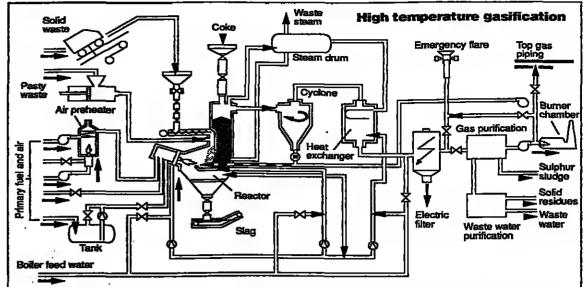
currently process most scrap cars and which are mainly owned by companies in the steel industry. Plastics producers and the compa-nies which turn the material into components must also be involved, he says, because product and process design also have a role to play. For example, some of the addi-tives which give plastics specific characteristics are more environ-mentally benign than others. Closer collaboration with component makers could lead to lighter compo-nents, designed to make the best use of plastic properties. This could

which much of the motor industry has traditionally worked. Dow is placing most emphasis on shredding and burning because, as the Voest-Alpine system appears to can be burnt in a clean manner (when scrubbers are used) to yield energy and only relatively small amounts of environmentally benign ash. To this end, it is also sponsoring work by several suppliers' asso-ciations, such as the US-based Coalition for Responsible Waste

result in components markedly dif-

ferent from the metal ones with

As the diagram shows, the Voest-Alpine process has several stages.



It uses a reactor into which is fed pre-heated air and a primary fuel, which can be waste oil, solvents or even coal dust. These heat the reac-tor's primary chamber to 1,600 deg C. more than enough to break down the hydrocarbons on which plastics

The shredded waste for disposal carried on a continuous feeder into the primary chamber and on to the surface of a coke slope, extending from the coke-filled vertical shaft of the gasifier.

The heating process results in a combustible and very hot gas, made up of hydrogen and carbon monox-ide but containing no condensable hydrocarbons or tars, which passes up through the coke-filled shaft en route to cleaning and further pro-

At the same time, a liquid slag from the process pours into a water bath at the bottom of the reactor, where it "freezes" into glassy gran-ules of up to 2 mm in diameter. It can then be carted off by truck for use as a building material.

Dust collected by the slowly cool-

ing gas on its way up the coke-filled shaft is separated out in a cyclone. The gas then enters a beat exchanger, where it is cooled from 900 to 200 deg C, with the beat being bled off to produce hot water or to generate steam.

More dust is removed from the gas in an electric precipitator before the gas goes on to the last, two-stage purification process. Traces of fluorine and chlorine and some

heavy metal solids are removed in a water scrubber, and hydrogen sul-phide is oxidised into elementary —

and entirely saleable - sulpbur. The final product is a clean gas which meets all requirements as a conventional flue gas, which can be pumped straight into a power-gener-

ating station. According to Voest-Alpine's Freimann, 50 per cent of the energy contained in the waste plastics is recovered as gas and a further 30 per cent in the form of steam or bot water, giving a total thermal effi-

ciency of 80 per cent.
After all the processes, including granulation, are taken into account, only 1 per cent of the original shredwaste finishes up being dumped, he says.



### WORTH WATCHING

**Geoffrey Charlish** 

### A library on a disk

ATTICA Cybernetics, of launched the electronic equivalent of a reference library: a system with a book-sized figuid crystal display unit which shows the information from a CD-Rom, (compact disk-pad-only, memory). Each 4.75 in disk can hold up to 350 books.

and weight 16 lb. The scree unit, which is 10.2 in by 5.8 in, detaches for com reading. There is no keybo access to the informati is gained by touching the

screen in response to displayed instructions. World-wide, there are now some 350 CD-Re publications. Most are scientific and profession text/diagram databases, which previously were

available only from a central point over a telephone line. Under development are multi-media applications in which video pictures, music, voice and text are co Some pilot disks have been produced. Mike Lloyd, Attica's managing director, says that electronic books which "will store vast amounts and have mass appeni.": He thinks CO-Rom

publishing could be as big as the personal computer market in five to 10 years' time. An advantage is that the disks are compatible will personal computers, so that is can easily be moved into

### The phone that knows names

**VOICE** recognition tech has been applied to the telephone by Toshiba, the Japanese siectronics

need to remember the number of the party to be called or to do any distilling.
The caller simply speaks the
name of the person required
into the mouthplece and the

a technique that Toshiba calls "multiple similarity", the accuracy of which is claimed to surpass other methods.
After digitisation, the speech
is examined electronically at high speed, in terms of certain time-related testures

whilit words, and so on.
The result is a reference
pattern which is compared
with the pattern obtained when the user first regist the names by speaking e of them three times. Tool Involved to chip form.
The instrument is on sale

in Japan as the Kiss Phone Of FF-70AL at a price of Y30,000 (£130). Plans for marketing outside Japan

### Cancelling out vibration

A SYSTEM which reduced the vibration in helicopters by applying a cancelling vibration is being offered by Moog Controls, of the UK, for use in industry, oil and gas production, fixed wing

Vibration problems cannot necessarily be solved at urce. In the case of helicopters, the air disturbance of the blades. parts, leading to discomfort and structural weaknesses. The Moog technique is to use electro-hydraulic actuators to provide an vibration at appropriate control the amount of

Moog says that for cost ness there must be a serious vibration problem and the system to which on is applied must cancellation is applied that have a high enough capital value. Among the benefits." claimed are reduced. structural fatigue, better comfort, less noise, increas cost and weight of vibration

### US doubts on machine tools

US products

A SURVEY by the Society of Manufacturing Engineers (SME), in the US, reveals that two out of three American manufacturers think . toreign-built machine tools

On the other hand, a imilar proportion of American users rate the service provided by US vendors more highly than they do that given by offshore suppliers. Three out of four say that speed of response is better and the yest majority m nemer and the vast majority (by eight to one) agree that parts availability is superior. The survey was conducted by SME and indumer, a research consultancy in Cincinnati, Ohio. More than 2,000 manufacturing

were questioned. Some respondents saw a "trend towards excellence" in the US machine tool stry, while others thought too many options were offered on what were "basic

ingineers and ma

### Solar power for space station

ALLIED Signal Aerospace, of the US, has been chosen by the National Aeronautics and Space Administration (Nasa) to develop its "dynamic solar power" generation system for the US pace station project. It is calculated that the station will need at least 15 times more power than any previous US spacecraft. Abo

75 kw will be provided by a solar cell system, but a turther 50 kw will come from the Allied Signal system. This uses a pair of glant mirrors which reflect the sun's heat into a receiver for storage in molten lithium fluoride and calcium diffuoride salts.

The storag heat pressurious

a mixture of xenon and helium, which expands through a turbine, drivin alternator to generate

When the station is in the enth's shadow, the salts hold brough heat to provide power

until the sun's resppearance.

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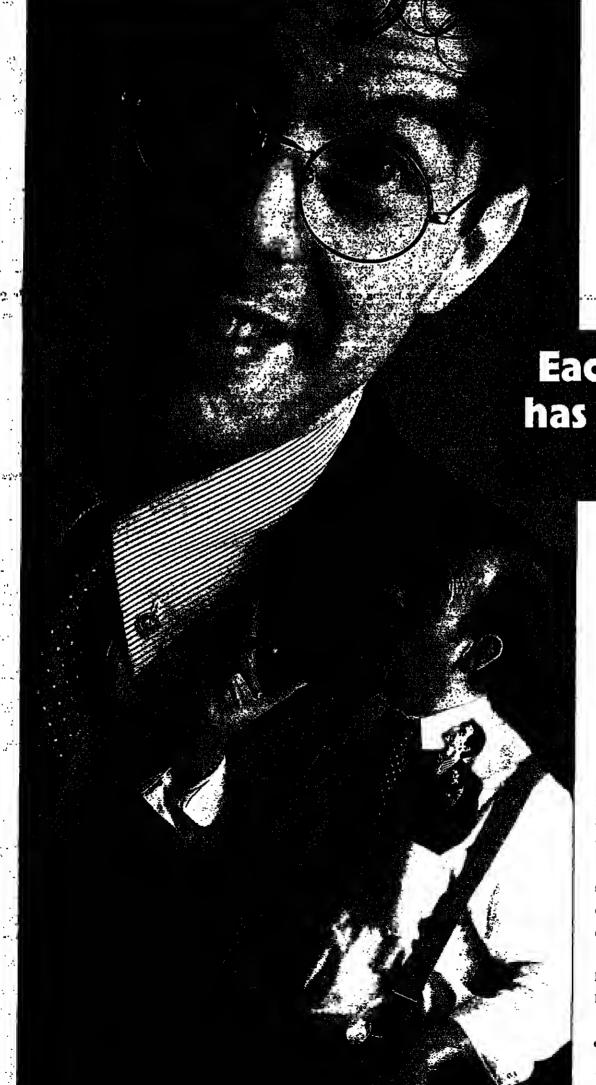
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### **MANAGEMENT:** The Growing Business

avid Odhiambo Okuma is a Classic example of the burness small scale private entrepressive small scale private entrepressive Determined, enthusiastic and a left of a change in a capacity greated that

Determined, enthusiastic and a let of a chancer, he eagerly grasped the opportunities in the developing African free marketplace. But without any basic management skills he soon frund out that bright liteas and hard work weren't enough to keep a business afloat.

Two years ago Okumn, a university trained chemist, quit his joh as technical manager with a large chemicals company. With the financial help of his extended family he set up what is cafegorised as a micro-manufacturing operation called Superior Chemicals.

His premises in Nairobi consist of a tiny wooden ahed, part office, part stockroom, and a small narrow constyard where he mixes chemicals by hand in large plastic barrels. His main products are datergents, thinners, dry

In large plastic barrels. His main prod-ucts are datergents, thinners, dry cleaning agents and battery acid. But after only three months in busi-ness be began to think of packing up shop. "We knew our products were good but we couldn't see how to market them and we couldn't understand our books. We had no hope of surviving and I was thinking of going back to my job," he says.

Just as he was about to give up he read a newspaper advertisement for a revolutionary management programms under which top executives in medium and large companies offer their skills to their struggling small counterparts.

Kenya Management Assistance Programme (KMAP) was particularly designed to help struggling entrepreneurs like Okumu.

"Having gone through the experience of being a small businessman myself the problems were fresh in my mind," says Victor Pratt, the founder of KMAP.

"The fundamental obstacle facing small entrepreneurs is a critical lack of management skills and know-how. Simple problems like bookkeeping and pricing can cause a small business to go bust. And yet the big business community here has an abundance of these skills. We had to find a way to tap it."

Pratt's idea was to set up a skills bank, funded and staffed by the big companies, to help small entrepreneurs overcome their problems. Each large or medium scale firm was approached for The fundamental obstacle facing medium scale firm was approached for between Ksh5,000 (£150) and Ksh20,000 (£500) to set up the organisation and to lend out one or two top executives as counsellors for one day each month at a nominal fee. The skills of the counsel-lors would be matched directly to the needs of the small businessmen and

advice given in the workplace.

More than 100 leading businesses, including companies like General Motors, Barclays Bank, American Life Insurance Company and the Unilever subsidiary, East African Industries, came forward as founders.

"The business community here was remarkably receptive and mature. They readily agreed to share their skills to help small business and to expand the economy and create lobs," says Prati. KMAP has also organised several open workshops on common problems facing small businessmen like record keeping

# Benefiting from some basic skills

Julian Ozanne explains how big companies are coming to the aid of small businesses in Kenya



David Okumu (left) received help in running his small chemicals firm through the Kenya Management Assistance Programme set up by Victor Pratt (centre)

banker for a loan and pricing for profit. The programme, which celebrates its second anniversary this week, has attracted 165 clients from food manufacturers and electronics repairmen to safari companies and hotels. It boasts that these companies have, on average, increased their sales turnover by 15.2 per cent and, collectively, created more than 200 new jobs.

For Okumu the intervention of KMAP was a godsend, With its help and advice his gross turnover has increased from Kshl30,000 to Kshl.56m and he now employs 14 people rather than the five he started with. He is even think-

tive he started with the is even think-ing of buying a mechanical mixer.

The most important thing for us was that we slways had someone willing to listen to our problems and to encourage us when things looked bad. But there were many practical things we learnt from KMAP like keeping stocks and getting good labels printed for packag-ing rather than just writing with ink on ing rather than just writing with ink on the bottles," he says. While Okumu's business is better run

now he still faces the problem of access to working capital. He has never had an overdraft or a loan and cannot afford to offer his customers credit nor buy up essential raw materials which go through long periods of shortages in Kenya. With the help of KMAP he drew up a business plan and applied to Bar-clays Bank for a loan. He was turned

The conservative banking community in Kenya does not lend money without collateral. With fixed interest rates it is difficult to pass the risk on to the bor-

rower.

"The issue of collateral is a non-starter for most micro-enterprises. Banks in Africa don't take risks. This has to change if small businessmen are to be given a chance," maintains Pratt. KMAP is looking at ways to encour-

age banks to support projects which are backed with its management skills. And USAID, the US development agency, which helped KMAP with a \$90,000 start up grant, is considering setting up a risk fund which would guarantee loans

Many of KMAP's counsellors look forward to their chance to get out of their offices for e day and get their hands

Gary Coleman, general manager of

Gary Coleman, general manager of American Life Insurance Company of Kenya (ALICO), has been with the programme since the beginning.

"Many of these companies operate out of a small cash box. Thay put money in, take it out and what is left over is what they have earned that month. Most of them know what is wrong with their business, they just need someone pushing them to do what they know is right — like collecting debts from their extended family.

"We felt this self-help boot-strap operation had terrific merit and we wanted

"We felt this self-help bootstrap operation had terrific merit and we wanted to put something back into Kenya. It isn't all altruistic — if small businesses grow and provide jobs the economy will buy more of my product," he says.

The concept of small scale business development being the engine of economic growth has gained widespread acceptance in much of Africa. With large unwieldy public sectors devouring

large unwieldy public sectors devouring ever diminishing resources and population growths well above average. African governments are looking to the private small scale sector to provide jobs.

vate small scale sector to provide jobs. In Kenya, with a population growth in 1987 of 3.7 per cent, this has become an urgent government priority.

"The modern, urban, industrial sector cannot be depended on to employ much of the growing workforce. To employ people on small farms, in very small-scale industry and services, or in self-employment takes only a fraction of the K£16,000 (£9,800) per workar required in the modern sector," said the government's 1986 sessional paper. government's 1986 sessional paper, Kenya's economic blueprint to the year

Several other African governments, like Botswana, Zimbabwe and Uganda, plagued by the same problems, are considering setting up a similar scheme using KMAP as a role model.

KMAP sees its role as being comple-mentary with this new attitude on the

"African governments.
"African governments have had too much control in the past on the private sector," says Pratt. "It has been our downfall. They are beginning to realise they must withdraw a little and create a facilitating elimeter for private hust a facilitating climate for private business. We have shown that the private sector can come in to stimulate itself and create jobs. What we need now is more dialogue, more input into govern-ment policy and the development of private sector leadership with the courage to speak and a sense of direction," he

There is also a growing realisation among governments that small private companies could provide a valuable source of revenue in times of fiscal con-

When the sales tax men found out that Superior Chemicals products were appearing in the shops they paid Okumu a visit.

"When they came and saw our place they said Brothers: good luck." We were too small to worry about. But I would like to be much bigger so I can pay my government and help my country," says Okumu.

Attitudes to enterprise

# Now a preferred option

Ian Hamilton Fazey reports on the results of a UK survey

oung people in the UK do not go into business on their own primarily to become rich. Most do so to to become rich. Most do so to take control of their own lives and reap the rewards of their own efforts. Eacapa from unemployment drives some, but the majority either have jobs already or come out of full-time education.

These are some of the findings of a survey by Livewire.

ings of a survey by Livewire, the organisation which helps people aged between 16 and 25 to explore self-employment. The survey will be published later this year.

later this year.

Livewire, now five years old, gets £500,000 a year from the enterprise unit of Shell UK and is run by Project North East, the Tyneside enterprise agency. It has established a UK-wide network, operated by To level as earlies and has 76 local co-ordinators, and has more experience than any other agency in the field. Each year it challenges young peo-ple to submit ideas for self-employment and offers them advice on business planning, as well as help in cash or kind. There are more than 3,500 registrations this year, the best of which will go to a national

The survey was designed to assess attitudes to enterprise among the under-25s. Peter Westgarth, Livewire's director says: "There is a trend towards young people choosing their own business as their preferred option, not just because there is no other way

of escaping unemployment.
"Wa found that 29 per cent already had jobs and 22 per ent were in full-time education prior to setting up on their own. Although 40 per cent were unemployed, this is not quite as it seems because some of the unemployed became so intentionally in order to qualify for the Enter-prise Allowance Scheme."

The scheme gives self-employed people a state subsidy of £40 a week for their first or LAU a week for their first year, but it only applies to unemployed people as it was designed to get them off the register. Less than 4 per cent went into business out of a Government training scheme and only 2 per cent were assisted by the In Business

The origins of the new start-ers is also reflected in another

detail from the survey: 70 per cent of Livewire people are aged over 20 - not aurpri-singly as most had either aiready been in work or had further aducational experi-

Westgarth saye that this Westgarth saye that this would also indicate that the rising yearly trend in Livewire registrations — up by 4 per cent for this year — will continue in spite of falling numbers of teenagers, for the peak size of the 19-24 age group will not be reached until 1991. Attitudes among this age

group have changed considera-hly, says Westgarth. They hly, says Westgarth. They have many more opportunities to get into small business, thay see contemporaries who have already been successful and a widening small business base with room for more. An attitudinal change towards the "enterprise culture" has generated a more widespread empaated a more widespread empa-thy with business in general and produced a better

Most young entrepreneurs seem to recognise that most people in small business do not become rich

informed business community. Other ontcomes have been a more flexible young workforce prepared to switch between self-employment and employment, as well as a more cre-ative small business base.

Most of the young entrepre neurs seem to recognise that most people in small business do not become rich, and this prospect was well down their personal lists of motivators. Independence, satisfaction, self-determination and stimnlation were rated ahead of financial success. With job creation ranked even lower, altruism was not much of an influence either.

Young entrepreneurs now seem to find it much easier to get finance, with most of the banks now taking a more liberal attitude towards lending without security, especially as more young businesses survive and grow. Westgarth even

jokes that he has heard of jokes that he has heard of some young people who have had to persuade their bank managers to write them rejection letters so that they could qualify for help from the Prince's Youth Business Trust. This gives grants of up to 1000 and soft loans up to 21,000 and soft loans up to 25,000 et around 6 per cent interest to young people who cannot get money anywhere

The trust – which works closely with Livewire – la likely to make an even more decisive contribution in the next few years. On his 40th birthday last November, Prince Charles launched an appeal for private sector donations of £40m. This now looks certain to be reached and will be made up to £60m by the Government.

Although this will ease the

problems of raising finance for young entreprenenrs, it will not eliminate their difficulties. The survey shows that they share enthusiasm and a will-ingness to work hard, but it also shows that they are desperately short of business skills. The main problems revolve around managing tax and VAT, finding accommoda-tion, setting prioritles, handling accounts, market research, selling, legal mat-ters, insurance and, critically,

Westgarth says that the key to resolving these difficulties is developing a counselling service. He does not mean husiness advice — such as provided in enterprise agencies and says that the agencies often make a fundamental error in assuming that anyone error in assuming that anyone with business experience can be called a counsellor. Counselling, he says, requires a combination of tutelage, confessional skills, hand-holding and patience. A good counsellor will help the young entreprepared develops a business preneur develop a business plan as a first discipline, then use this to identify training needs in business and personal skills.

Whether advice is accepted will depend on who gives it, and how. As Westgarth puts it: The question may well be how do we train advisers to be good counsellors so that skills are nurtured properly, not how do we train young people to be entrepreneurial."

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noticed, is the bicen-tenary of the Great

Revolution in France, or rather of its onset with the

more by an unpopular Queen and that last failure of nerve,

the flight to Varennes, than by

anything he did, still haunts the popular imagination. In this bicentennial year we must

look quite hard for any sign of the Guillotine, let alone men-tion of the Terror, Robespierre

and the Committee of Public Safety. We should remember

that in marking 1789, modern

republican France is celebrat-ing not the abolition of tha

monarchy and the institution

of the First Republic, but only the initial idea of liberation, a

This is not to belittle it, for it was immediately potent enough to set in train the

whole reactive process of political development, both interna-tional and domestic, that has

led to the world we know today. France the political epi-centre, and a Europe thus shocked and agitated, was

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The three choicest items of the The three choicest items of the repertory shown by the Rambert Dance Company in its current Sadler's Wells season have been short works — Merce Cunningham's Septet, Trisha Brown's Opal Loop and Richard Alston's Hymnos' Bach of the season's first three quadruple bills has presented two of these together as an opening or these together as an opening or central diptych, and the praises of each have been sing in these pages before. None of them wins any great ovations, but each is so fine a demonstration of what dance can do: that I want to recommend vis-its to see them, not once but its to see them, not once but finest dance maker, today. But several times. They are three show me any one whole min-superb, dissimilar expositions one of Cinema and I feel that of Rambert's dance goals, and the is floundering, desperately in them, as in everything size a trying to make a chic response the company's performers give the most sumptuous and mass. the most sumptuous and mass, compositions. The dancers are fected dancing to be seen in the smart and brittle small talk Britain today... of a clever conversationalist Britain today. Yet I'm reluctant to recom-

that Hymnos and Opal Loop that Hymnos and Opal Loop are its centreplece, because I find the opening and closing works to slight. New to Lon-don and to me on Friday night was Cinema. Alston's latest work Clement Crisp has writ-ten nore enthusiastically of its première a month ago in Bir-

As its dancers move, their bodies describe a rich array of three dimensional lines, curves and angles, an alert and varied ordering of time, and any five seconds of this remind me why I find Alston this country's to three of Satie'a flimsiest who wants to come to the point

but doesn't know how. The Rambert has a superb recent record of stage design, and I suspect that Alston was

prompted to make Cinema less by the dance values of the three Satis pieces he uses than by the multi-media history and high artistic profile attached to the central one, Chema itself, which Sattle composed to accompany the Réné Clair film that was part of Relathe the 1924 Picabla bellet that was the last offering of the Ballets Suedois. And the new work's most memorable feature is its gloriously bright, Dadaist designs by Allen Jones. In the decor for the new and feature seems the second and fourth scenes, denous emerge or retreat from or into a giant film-lamp pass-ing up and down a huge slop-ing plane keyhoard down which the lamp casts its beam, to or from the stage. Alas, this and the rest of the designs have more wit, chic and vitality than the dances.
The most striking flashes of

drama and momentum occur in a brief dnet for Cathrine Price and Mark Baldwin and, especially, in tiny, fast, short solos for Price and Lucy Bethune. I will return to Cir. ema to see these sequences and in quest of others. But I will give David Gordon's Mates, which opens the evening, a miss. This limp series of overextended, doodling variations on tango material was first shown here last year. It is the dullest piece I have seen by Gordon, who in other circumstances I have often found a lucid-witty choreographer. The spectacle of the marvellons Rambert dancers lavishing all they have on this is like seeing a takeaway cardboard pizza being washed down with Nuits

Alastair Macaulay

# or rather of its omset with the Fall of the Bestille on July 14, 1789. The French are as committed to its celebration in principle and, by the institution of their National Day, in perpetuity, as they are oddly coy about certain of its events. There is enthusiasm enough with even the centenary of the first centenary, marked by the construction of Mr Eiffel's great tower, receiving its due attention. President Mitter-and's Arch looms ont at La Defense, and not by chance has the Pyramid of Mr Pei, perfect icon of neo-classicism, been added this year to the monu-mental landscape of Paris. And yet: the thought persists that arch and pyramid smack just as well of Boney and the First Empire as of the last days of the ancien regime. The ghost of poor Louis Seize, doomed now the an expension of poor Louis Seize, doomed

Foreign opinion: Goya's "Le Songe de la raison engendre des monstres"

Views of the French Revolution

William Packer reviews the exhibition at the Grand Palais, Paris

tance. La Révolution Française et l'Europe: 1789-1799 (Grand Palais: until June 26) is as fascinating an exhibition as any

of its predecessors.

The first and largest of the three main sections, and the most intriguing, is given over to Europe on the eve of the Revolution. It begins with the images of the crowned heads of Europe and so takes us on to the realities of political power and social circumstance, urban and rural, industrial and commercial, scientific and artistic. Tha 18th century scene is set, and we realise that the issue was never one of simple exploitatiou and political suppres-

This was the age of the Enlightenment across Europe, of scepticism, rational enquiry,

experiment and debate, of Voltaire and Roussean, Hume and Burke, Watt and Redoute. The scope is European, and if the English visitor regrets the absence here of Johnson and Gibbon, or of Stubbs and Wright of Derby, or of Coke and Capability Brown, he is touched nevertheless by the sight of Horace Walpole deep in his correspondenca with Madame de Sevigne. The American colonies had won their freedom. In England Parhiament was close to throwing off the direct influence of the Crown. In France the true lead-

not the men of the people, but intellectuals and politicians, The next section takes us through the events of the Rev-

ers of the Revolution would be

followed, moving with surpris-ing speed over the Fall of the Bastille, the fall and death of Bastille, the fall and death of the King, and on to the later struggles for power among the leaders of the Revolution, and their own downfall. The creative engagement of artists with the Revolution and its ideas finds expression as much in symbolic and classical subjects, such as "la Patrie en danger," by Guillon-Lethiere, or "The Generosity of the Roman Women" by Gauffier, as in the several images of Robespierre, or Danton, or Marat stabbed in his bath by Charlotte Corday.

The section ends with

The section ends with France in arms against the world, and it is the view of the Revolution as it appeared from the outside that is the more fascinating. The brilliant English caricaturist and most consummate of draughtsmen, James Gillray, comes into his own in this respect as one of the real stars of the exhibition, as he records the political debate in England from his own fiercely anti-Jacobin posi-tion. Pitt was never exactly his hero, but Fox was unquestionably his arch-villain for the long flirtation he cooducted with the Revolution from the Opposition benches. The hilarious vision of the Terror in St James's, with Fox thrashing Pitt, the Guillotine outside Brooks's and members hanged from the windows of White's, is a tour de force, as astonishing to us in the sedate nature of our present politics as it is no doubt surprising to the

The final section treats on the Revolution in its aspect as Creator, in the particular stimulus it gave to the develop-ment of political and philosophical principles, to the practical organisation and administration of France herself, and to science and the arts in general. Here is place for the Declaration of the Rights of Man, and for experi-ments with the Constitution. But in its creative achievement there is yet the sense that this can only be a beginning. Bonaolution itself and the wars that parte is waiting in the wings.

# Maw's Odyssey

PESTIVAL HALL/RADIO 3

Composed over some 13 years, Nicholas Maw's Odyssey had a Nicholas Maw's Odyssey had a part premiere at a Prom last summer. There was insufficient rehearsal lime them for the whole work — which proved, in Saturday's performance by an expanded BBC Symphony under Richard Bernas, to take not the 95 minutes predicted, but one hour and three quarters.

is laid out in five continuous an extraordinary gift is moder-movements: an introduction ato by nature; by comparison, teeming with ideas, two hugely the fast passages and the few ramified slow movements very slow ones in Odyssey

flanking a lighter intermezzo and a tunviltuous finale (Odgeseus slaying Penelope's suitors?) on the scale of Mahler's

The musical processes are on

the whole work — which proved, in Saturday's performance by an expanded RBC Symphony under Richard Bernas, to take not the 85 minutes predicted, but one hour and three quarters.

If this enormous symphony conceals a scenario from the Maw's lytical polyphony support the simply fredred the loss of the loss

trasts, more beholden to the Romantic models Maw loves. In short - or rather, in length and breadth! - Odyssey consists essentially of singing polyphony at a temperate pace, and that has to supply motive power on a scale for which Bruckner or Mahler had boider elements and sharper con-

sound like conscientions con-

The opident orchestra dress is adequate to the purpose and throws up many pretty ideas, but is not significantly original in itself from an honest dis-tance, successive effects recall Strauss there, now Berg, then whether the ripe personality of coincidence.
all that orchestral song is sufficient for the grand symphonic

purpose. In the finale there was, certainly, a powerful sense of connections ultimately made, a large argument com-pleted. The Bernas perfor-mance sounded beautifully pre-pared; I just doubted whether the second movement might be missing some overall passion-

As if Odyssey were short measure for an evening, the concert included Liszt's lovely period-piece Orpheus as an opener. It must have inspired the famous Interlude in Strauss's opera Capriccio: the thrice-repeated horn-notes in their tunes, over various

David Murray

# London Symphony

BARBICAN HALL

Beethoven's Eighth Symphony might seem an odd beginning for an LSO programme other-wise devoted to Ravel, which Rafael Fruhbeck de Burgos conducted on Sunday (sponsored by Rank Xerox). In fact it paired happily with Ravel's two-hand piano concerto in the first half, since both works are effervescent and jokey in their own ways; and if Beethoven's hly higher, Havel's central noc-turne remains nonetheless a jewel of transparent pudeur.

The Eighth got a straight, clean reading without novel twists, but with the attention to Beethoven's own surprises and witty fractures. Elegance without precocity in the metro-nomic Allegretto, a finale that bubbled but never aimed at showy brilliance: it was a tonic to bear the high spirits of the aymphony so unfussily con-veyed. In Ravel's "divertimento" concerto, several first-desk virtuosi vied – as is expected – with the soloist Louis Lortie, Lortie himself, coping bravely with the leaden bass of his instrument, was dashing in his quick music, sensitive but less than ideally smooth in slow passages. Odd notes protruded in the Gershwinesque second subject of the Allegramente; and he took the Adagio a notch below the

sculpt each highly-wronght phrase without a sense of note by note by deliberate note. After the interval, Lortie was

articulate and searching with the Concerto for Left Hand. He distinguished himself in the magnificent final cadenza (though unless my ear deceived me, he played the F sharp misprints - each should be an A - at figure 51). Only after the grand orchestral exposition of the pavane, Ravel cannot have meant his heroic soloist to re-state it with so much wilting rubato.

The concert ended with his infernal and prescient Bolero, for which the conductor's tempo was admirably steady with a properly roof-raising cli-max — but too fast by a good three minutes. Ravel dared to give a famous public repri-mand to Toscanini, after all, for hurrying the piece. At its own implacable pace, Bolero drives the mind to crackingpoint before its grinding close: if joilied briskly along, it can seem just a bright, ur-minimal-ist pop-piece with a buffo fin-ish. Though Fruhbeck de Burgos struck a civilised compromise, I missed the basilisk glare of the original conception — not that one wants to meet it often.

David Murray

### The Dream of Gerontius FESTIVAL HALL

The last of the Philharmonia's concerts to mark the ceutenary of the birth of Sir Adrian Boult featured the work with which he is now most closely associ-ated, Elgar's *The Dreum of Ger*ontius. Boult first conducted the piece in 1904, only four years after its premiere, and it stayed with him until his last years, when he at last crowned s inclong champ Elgar's music with a complete

recording of it. As it must be 20 years since I saw Boult conduct The Dream of Gerontius at a Prom, it is hardly possible to compare his performance with that given here by Andrew Davis in detail, though as a general observation I would say that Boult unfolded the score with an unforced grandeur and naturalness of movement that his successor does not. In that sense Davis does not belong comfortably within the English tradition, as do conductors like

Groves or Handley.
Instead, the performance he gave us on Sunday night was concentrated and intense, making the oratorio far more gripping as a drama than it is usually. The conductor's presence could continually be felt at work, driving home climaxes, bringing details to the fore, pushing extremes of speed and dynamics a degree further

than usual – how breathtak-ingly quiet, for example, was the choral singing of the "Kyrie eleisou."

It may be that some of the speeds were a touch too slow for the singers, which would explain why Keith Lewis's otherwise well-projected Geron-tius broke np a number of phrases and wby Gwynna Howell managed more success-fully in his second solo than the first. The unexpected pleasure of the evening was Kath-leen Kuhlmann, who took over the role of the Angel from Alfreda Hodgson at the last moment and brought all her music to life with marvellous spontaneity.

Otherwise the best moments came in the choruses, for which the Philharmonia Chorus seemed to have been well prepared. Ensemble, admit-tedly, was not beyond reproach, but details of word-pointing and accent were everywhere in evidence. Tha Demous' Chorus positively teemed with strange and devilish sounds in the orchestral parts. It was not Boult's way, but Andrew Davis does make you hang on every note and that has its own virtues in

Richard Fairman

# Falstaff

National Opera production of Verdi's opera sported not only a new Falstaff but also a new Ford and a new Nanetta:

As Ford, Quentin Hayes was adequately sturdy and aurly, and at the end he accepted the defeat of his plans with sudden endearing grace. His jealousy-monologue, soundly delivered, wanted more spontaneous feeling; but this sketch of the role was on the right lines, and should develop well. Mary Hag-erty's Nanetta, a knowing lass, is well-formed already: poised, fetching and most stylishly

On Friday the recent English sung. Her sopratio has a clear, National Opera production of bright ring, but poignant tints as well — this is not one of your bird-like soubrettes. We shall hear much more of Miss Hagerty.

The name-part is now entrusted to Andrew Shore, whose Does in last year's Philip Glass "opera" helped keep that under-powered vehicle on the road. For a young baritone, the challenge presented by Verdi's Falstaff ought to be impossible to meet; Shore faces it with precocious aplomb, and there is sharp authority in his phrasing.

Mellowness, and another score was generally buoyant, degree or two of comic vulnera-bility are needed to round off the picture: some incorrigible scapegrace giec, a further touch of pathos in "Quand ero paggio," more unbuttoned relish for Falstaff's lyrically expansive moments. Singing the role in the original Italian should open the way. Mean-while he cuts a fine dramatic edge, holding the centre of the opera with panache.
If Lionel Friend, the conductor this time, didn't manage to keep the tricky Act I nonette quite tidy, his account of the

and the concluding fugue was and the concluding figure was a well-sprung, spot on delight. The inerry Windsor wives have been much praised already – though their handling by producer David Pountney is more sit-com than subtlet this lively trio should be allowed more intimate ambrain. allowed more intimate embroidery. Among the men Barry Banks sings an appealingly Italianate, light-but-plangent Fenton, no less of a musical asset to the performance than Faistaff himself.

David Murray | tempo at which he might

### **April 7-13**

### Disappointment at \$3m

Now that the dust has settled on the record breaking sale of 301 watches, all made by Patek Phillipe, organised by Haps-burg Feldman in Geneva on Sunday evening, some second thoughts are in order. The auction, which dragged on for over four hours, was, in total, a great success, bringing in \$15.2m (£9.25m), a record for a watch sale and for any auction held by Hapsburg Feldman. But the main attraction, a

SALEROOM

timepiece known as the Calibre 89 and created by Patek Phil-lipe over the last decade to celebrate its 150 years as leading watchmakers, was a disap-pointment. It achieved a record auction price for a watch of \$3m (£1.6m), but before the sale there were high hopes of a sum nearer \$5m, so great had been the excitement in the watch world, gathered in Switzerland for this week's Basle Fair.

The watch is remarkable, with only three acknowledged historical rivals. Its 33 "complications," that is borological cations," that is borological functions other than simple time keeping, are mouth watering features to the watch community, and its marketing in recent months has attracted tremendous publicity to Patek Phillians which has already Phillipe, which bas already embarked on the lengthy pro-gramme of making three simi-lar timepieces. And yet Patek Phillipe had offered \$3m last year for a watch it had made

around 1930, and given the widespread international interest in top watches the final bid, from a South American buyer, was an anticlimax.

was an antichmax.

The watch has been designated the Suma, after the Japanese for Bear, by its new owner, and it is possible that its home will be Japan. Expensive watches have become popular as an investment hedge against a world recession, and against a world recession, and the main feature of the auction was the prices paid for other important watches such as the \$484,800 for an 18 carat gold pocket chronometer which won first prize at the 1921-22 timing

contest. Sotheby's secured an auction record price for a complete Qur'an yesterday when a large Safavid Qur'an produced around 1550 sold for £115,500. With alternating blue and gold script it is probably from a royal workshop. Ironically Sotheby's sold a single giant page of a Qur'an for £149,500 last year. The sale of oriental manuscripts and miniatures was a success, totalling £532,119, with less than 10 per cent unsold.

The highlight of Sotbeby's 19th century picture sale on June 20 is a view of the Val d'Aosta in the Alps by Pre Raphaelite John Brett, expected to make over £750,000.

**Antony Thorncroft** 

### **ARTS GUIDE**

OPERA AND BALLET

Royal Opera, Covent Garden.

La clemenca di Tita, one of the
Royal Opera's most admired Mosart productions of the postwar
period, returns with its original
conductor, Colin Davis. Stuart
Burrows takes the title role, and
the cast also includes Carol
Vaness, Anne Sofie von Otter
and Anne Mason. Luchino Visconti's famous 1958 production
of Don Carlos is given a noble f Don Carlos is given a noble of Don Carlos is given a noble last-ever revival.
English National Opera. Coll-seum. Enguse Onepia, an opera not meviously given by the KNO at this theatre, is produced by Mark Elder, with Jonathan Summers in the title role and Marie

McLaughlin as Tatyana. More performences of Jonathan Miller's deck, handsome staging of Don Gloograi, with Staven Page in the title role, Eitz Cullis as Anna, Efizabeth Hynes as Elvira and Jane Glover as conductor; and of the first-ever Collecum. Enleting medical by Dayld. Falsiaff, produced by David . . . Pountney.

Tentro alla Scala. A repeat of Giorgio, Strehler's production of Mozart's Don Giovanni, which opened last year's season, con-ducted by Riccardo Muti. The cast includes Ferruccio Furia-netto, Edita Gruberova, Mariana Nicoleeco (alternating with Ann Murray); Sergej Koptchak, Susanne Mautzer, Claudio Des-deri and Natale de Carolis, Mich-

OLLETT FOLLETT FOLLETT FOLLET

sel Hampe's production of Cost fun tutte, with Daniela Desai, Adelina Scarabelli, Delores Zie-gier and Claudio Desderi (80.81.26).

Testro dell'Opera. The Opera's bellet company dancing the La Scala production of John Cran-no's Tuning of the Shrew, with Paola Catalini and Raffiels Paganini, conducted by Alberto Venture (45178)

Testro Regio. Alban Berg's Woz-seck conducted by Gunter Neu-hold in Claude d'Anna's produc-

Pittmann-Jennings sings the title role, and also in the cast are Robert Dume, Neil Archer, Stuart Bale and Edda Moser

Maples
Testro San Carlo. Beype Menegatil has gathered a splendid cast to calebrate the centenary of the legendary Nijinsky's birth: extracts from L'apres-midi d'une Fauna, Le sacré du Frintemps, The Siesping Princess and Raymonda, grouped together under the title, Nijinsky — memories of youth, danced by Carla Fracel, Klaterina Maximova and Vladimir Vassiliev (Bolshol) and Erik Vuan (7972412).

Muriekthester. The National Ballet in Peter Wright's adaptation of Petips's Siesping Benuty. The Netherlands Opera with Rossin's Il Barbiere di Sirighia, designed and directed by Dario Fo. Stephen Barlow conducts the Netherlands Philharmenic, with David Malis as Figaro.

Louise Winters as Rosine and Douglas Ahlstedt as Count Almaviva (255 455).

Stantsoper. In repertury: Il Barbiere di Simplia, conducted by Ion Marin and sung by Martine Dupuy, Nicolae Ghiaurov and Bruno Pela. Eugen Marin is conducted by Mark Ermier, with e cast including Certrude Jahn, Robangiz Yachmi and Heinz Zednik. La Forza del Destino, conducted by Garcia Navaarro, is sung by Eva Marton. Waltrand sung by Eva Marton, Waltraud Winssom and Juan Pons. Ballet: Raymonda conducted by Caspar Richter(51444, ext. 2660).

Volksoper. In repertory: Die Zauberlitte conducted by Konrad Leitner, Die lustige Witne con-ducted by Rudolf Bibl; Cosf Fan Tutte conducted by Bruno Well; Tiefland conducted by Diefried Bernet, La Bohème conducted by Krust Macreendorfer, Gaspa-rone conducted by Rudoil Bibl; Kiss me Kate conducted by Kon-rad Leitner (51444, ext. 2562).

Startsoper. Wolfgang Rihm's opera Die Hamletmaschine, produced by John Dew and promiered last week is an important-contribution to the development of modern opera. Fidelio, conducted by Micolaus Harnoncourt features. features Ana Puser, Krisstina Laki, Harald Stemm, Matthias Hoelle and Josef Protschka. Con and Pag stars Julia Varady, Glor-

Frankfurt

Opera. Tesca returns with Galina Kalinina in the titlerole, Seppo Duchonen (Cavaradossi), Robert Hale (Scarpia) and Franz Meyer. Der Barbier von Scoilla is well sung by Zehava Gal, Michal Shamir, Bodo Schwanbek, Rodney Giffry, and FranzMayer. Dido und Aeneus is a well done repertoire performance.

Opera. La Trucicia brings Maria Spagcagna, Fernando de laMora and Brent Ellis together. Cologne honours the great producer
Jean-Pierre Ponnelle, who died
last year, by restaging the complete Mozart cycle of seven
operas, all produced by him. This
week's performance includes rounds off the week. Stutigart

Die Entführung aus dem Servil with a strong cast led by Mariella Devia, David Knebler and Martin Finke, Faust, sung in French

Opera. Dornröschen has wonder-ful Marcia Haydeechoreography. Andren Chenier brings Giorgio Lamberti, GabrielaBanackova-Lamberti, GabrielaBenackova-Cap, Helene Schneidermann and Raymond Wolansky together. Fidelio has a strong cast led by Lisbeth Balslev, Wolfgang Schoene, Sonntag and Wolfgang Probst. Further offered Die Ent-führung aus dem Serail and Jen-ufa

Metropolitan Opera. Berdamin Britteo's *Billy Budd* continues with Thomas Allen in the title

**New York** 

with Thomas Allen in the tifle rule, James King as Captain Vere and Jan-Hendrik Rootering as Caggart, conducted by Thomas Fulton. Sumi Jo replaces Hei-Kyung Hong as Gilda and Leo Nucci continues in the title role of Rigoleton. conducted by Nello Santi. Lincoln Center Opera House (362 6000).

American Ballet Thestre. While Mikhail Barishnikov performs in Metamorphosis on Broadway, his company premieres his new staging of Swan Lake as part of their mixed spring repertoire. Ends April 16. Kennedy Center Open Wesses (25, 2770). Opera House (254 3770).

Hamburg Ballet. As You Like It. Tokyo Bunka Kalkan (Wed, Thurs) (369 9999).



### FINANCIAL TIMES

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Tuesday April 11 1989

# Gatt: now for the hard part

review of the Uruguay Round of multilateral liberalisation talks has pulled the trading system back from the brink of disaster. Had the necessary agreement not been forthcoming in Geneva last weekend the multilateral system would have been imperilled and the General Agreement on Tariffs and Trade (Gatt) would have quickly become a lame dnck.

Yet relief at the outcome must not now give way to com-placency. The Round had been stalled since last December's abortive trade ministers' meeting in Montreal; Its resumption does not mean that protectionist pressures will diminish overnight. Its second half will also be much harder than the first. So far, talk has concentrated on purely conceptual issues and negotiating parameters. Very soon, bard bargaining over concrete detail has to

begin.
It would have been tempting for Gatt to use the Geneva meeting to paper over the cracks and produce an empty agreement designed simply to prevent the Round from collapsing. What was needed was a deal that would also maintain Gatt's credibility. Despite to whole days of talks pagnita. 10 whole days of talks, negotia-tors only just succeeded in this objective. A feature of their package is that several of the most difficult decisions have simply been shelved for the

### Loosely worded

The talks on textiles, for example, fudged the question of when and whether the notorious Multifibre Arrangement which governs this trade would be unwound. Those on intellectual property pushed to the end of the Round the question of whether the Gatt or the World Intellectual Property Organisation, which the US dismisses as a developing country cipher, should be responsible for applying any new rules that are agreed. The modest sbort-term result on farm reform was a loosely worded standstill on support and a vague commitment to reduce some supports next

Much thus depends on how now apply themselves to their restated objectives. In the key

area of farming, hopes that they will live up to their com-mitment to fundamental long-term reform are strength-ened by the specific work plan set out in the new agreement. It will be hard for any participant to wriggle out of a sched-ule that calls for a detailed programme of long-term reform to be ready for implementation as soon as the Round is over at the end of 1990.

### Real concerns

Keeping to this timetable on agriculture may be made easier by the higher prices now being realised on world mar-kets for farm products. Simi-larly, the broader prospects for the Round as a whole ought to be enhanced by the bnoyant performance of world trade over the last couple of years. Yet despite this favourable nmediate backdrop some very real concerns remain.

At some stage between now and when the Round is complete in two years' time, the US will have to confront the need to deal with its trade deficit. This will be a painful process involving economic slowdown or even recession which will add to the appeal of managed trade and encourage aggressive use of last year's trade legisla-

The chances are small that a reduction in the US deficit will be met with a symmetrical adjustment in the surpluses of West Germany and Japan. There is a risk that it could instead see a deterioration in the national trading perfor-mance of individual European Community countries which ist pressures in the run-up to the launch of the single market in 1992. In such circumstances international commitment to the Uruguay Round could eas-ily crumble.

This is not to belittle last weekend's achievement. It is encouraging and owes much to the patience and skill of Mr Arthur Dunkel, Gatt's Director General. After the talks were over on Saturday night be told journalists that now was not a time to relax. He was right. Completing the mid-term review was not an end in itself.
It simply marks the start of the Uruguay Round's really diffi-cuit phase.

# Critical test for Namibia

The fighting in northern Namibla, accompanied by widespread criticism of the UN Transition Assistance Group (UNTAG), is overshadowing a development of great long-term significance for the region.

In spite of everything, the superpower ropprochement over southern Africa, which paved the way for last December's pact linking independence for Namibia with the withdrawal of some 50,000 Cuban troops from Angola, has cmcrged unshaken. From the first disastrous hours of Namibla's transition to indepen-dence, to the ceasefire negotiated last weekend with the help of senior officials from the US and the Soviet Union, there bas been no dispute between the superpowers, either over where to attach hlame, or how to ensure that the settlement is implemented. Above all, they have retained the confidence of

have retained the confidence of leaders in the key capitals – Pretoria, Luanda and Havana. If the policy of pragmatic engagement adopted by Wash-ington and Moscow can sur-vive this baptism of fire, the prospects for a continuing constructive superpower role in the region are enhanced. The priorities are an end to conflicts in Angola and Mozambique. But the handling of the Namihian crisis could have improved the prospects for a successful superpower mediatory role in South Africa itself. it now seems indisputable that Mr Sam Nujoma, leader of the South West Africa People's Organisation (Swapo), bas made an appalling blunder for which nearly 300 members of his guerrilla army have paid with their lives. Notwithstand with their lives. Notwithstanding his transparent denials, it is generally accepted that he ordered some 2,000 heavily armed guerrillas to cross into Namibia from southern Angola.

### Calculated breach

They may well have had no hostile intent. The ourpose, it seems, was to gather under UN protection, establish bases in the territory, and sustain the fiction that Swapo had a permanent operational presence in the northern Namibian war zone. It was none the less a calculated breach of the agreements which make up the set-

pendence elections in November is probably slight. The organisation has an electoral stronghold among the Ovambo people, who make up around 50 per cent of the territory's population. Mr Nujoma's flawed leadership will be offset by the brutality of the South African army and locally recruited forces during the 23 years of

### Ill-equipped referee The damage done to the standing of the UN is more

serious. Its role in Namibia is, of course, dependent on the protagonists bonouring the terms of the settlement. Never-theless, UNTAG emerges as an theless, UNTAG emerges as an ill-equipped referee, sicw to arrive and poorly co-ordinated. The problem stems in part from the ill-advised opposition by the Afro-Asian bloc at the UN to the reduction in the size of UNTAG. The US and the Saviet Union around that the or UNITAG. The US and the Soviet Union argued that the 7,500-strong force, envisaged when the independence plan began taking shape some 10 years ago, was too large. The successful independence transition from Rhodesia to Zimbahwe was supervised by a 1,200-strong Commonwealth

The argument was eventually won, and the force was reduced to 4,650. But valuable time was lost. As a result, less than 1,000 UNTAG members were in Namibia by Aoril 1, the starting date for the transi-

Further tests of superpower collaboration and of the capacity of UNTAG are to come. The first is the implementation of the ceasefire terms agreed at the weekend. The second is maintaining the confidence of the South African, Angolan and Cuban governments over the coming months, when Pretoria's troops conduct a phased withdrawal from Namibia, and Cuban troops depart from

Angola, over a longer period.

The most critical test is seven months hence, when the transition period culminates in independence elections. The exercise must end with a free and fair poll. With this accomplishment behind them, the superpowers will be better placed to offer their good offices to South Africa.

Nick Garnett examines the merger between Rolls-Royce and NEI

# A merger of unequals

s Sir Francis Tombs announced the merger of two of the biggest names in British engineering yester-day, the chairman of Rolls-Royce uttered all the words of corporate congratulation that trip off the tongue at

The two marging companies Rolls-Royce and Northern Engineering industries (NEI), the power station and materials handling equiption and materials handling equipment maker — were hoth great international companies, he said, with hig exports, excellent products, superb product names and huge skill and research bases.

A listener might have thought he was talking about a merger of equals. The physical arrangement of the platform told a different story: Sir Francis

was in a commanding position at centre stage of proceedings, with the microphone placed right under his nose; Mr Terry Harrison, NEI's chairman, was to his side, playing a secondary role.

In the merger, as at the press con-ference, NEI will be firmly in the back seat. It will keep its own name, and its own headquarters in Newcastle; hut its autonomy will be reduced to the level of that enjoyed by Rolls' Derby-based military and civil engine

wings, run from an overall corporate headquarters in London.

The significance of yesterday's agreed deal, worth £306m, lies not just in the relationship between the part ners, nor in the size of the new com-pany. Size is certainly substantial: Rolls-Royce has 40,000 employees, with 12 manufacturing sites in Britain, and sales of £2bn last year, NEI employs 21,000 in 24 plants and last year had turnover of 2724. These factors aside, the deal is

important because it resolves a number of questions about the direction some important sectors of British industry will take in the next few years. At the same time, new ques-tions arise on the benefits of the deal for the two participants, for the UK economy, and for the two companies'

many joint venture partners.

The biggest question to which the merger supplies an answer is that of Rolls Royce's strategic direction. The deal with NEI appears to be the first step in a long process of fundamental change that will turn the aero-engine maker into a broader industrial com-

Since 1971 — when Rolls ran into trouble with the development of the RB211 engine, was rescued by the Government, and had to suffer the enforced sale of its motor car business—it has been a one product company. Virtually every penny it makes comes from gas turbine engines, mostly for civil and military aircraft.

Sir Francis, who became chairman in 1985, has been eager to break out of this product cul-de-sac. The company has been notching up hig engine orders, and has been improving its access to the US civil aviation market. But it commands only about 5 per cent of world civil aero-engine sales, making it a minnow compared with its two big US-based competitors, General Electric and United Technolo-gies' Pratt and Whitney. And heavy development costs are on the way for the RB211's 524L derivative. To buttress itself, Rolls has been

looking for other husinesses to pur-

chase. It first started talking to NEI, in which it had taken a 4.7 per cent stake, last year, but talks broke down at Christmas, Sir Francis Tomhs made it clear yesterday that Rolls would be hoping to buy or merge with

would be hoping to buy or merge with other companies once the digestion period with NEI is over.

Sir Francis referred yesterday to the diversified character of its US competitors. "We would seek to emulate these," he said. Rolls still has a long way to go. The purchase of NEI will take Rolls into mainstream power station building (power generation is 70 per cent of NEI's husiness) and materials handling, including cranes. materials handling including cranes, shiplifts and diesels. However, Rolls would still have about two thirds of its business in aero engines, compared with 17 per cent for GE and 33 per cent for United Technologies. And GE's businesses all rank first and second worldwide in their industries; neither Rolls nor NEI can make such a

A second question that the deal resolves is over the structure of the UK's power engineering industry. In the 1870s, there were two turbine generator manufacturers (Reyrolle-Parsons and GEC); and two boiler makers (Clarke Chapman and Babcock International). Civil contract were keep to national). Civil servants were keen to encourage two mergers that would produce one strong company in each side of the industry. But regional and corporate hostility scuppered these plans, and the two north-east compa-nies, Reyrolle-Parsons and Clarke Chapman, merged instead to form

Yesterday's merger lays to rest thopes of undoing that 1970s decision; the UK will enter the 1990s with two power engineering groops at a time when the world industry is rushing into mergers on a vastly greater scale. Britain's GEC, for example, is to pool its power engineering and some of its its power engineering and some of its other activities with Alsthom of France, creating a counterweight to the other European electrical power engineering bloc, the Swedish/Swiss Asea Brown Bovert.

Unless GEC were to launch a bid

for Rolls at some future date, the chances of a single British power engineering company have now been greatly reduced.

In another part of the changing jigsaw of European power engineering, however, the deal between NEI and Rolls has a role to play, Rolls has 185 customers for gas turbines used in small power plants and to pump oil and gas. One attraction of the merger is the ability to offer more complete packages than either company can supply at the moment. NEI does not make gas turbines, though it sells Mitsubishi industrial units, but it has the skills to take contracts for com-plete power stations.

Rolls gas turbines can be linked up with NEI's steam turbines for so-called co-generation plant. Such power stations — and pure gas tur-bine plants — are expected to become

bine plants — are expected to become far more common hoth in North America and in Europe. This trend is particularly likely in the UK, after electricity privatisation.

Mr Harrison said yesterday NKI was still talking to two other European electrical groups on possible joint ventures. The merger with Rolls would strengthen NEI's position to secure such deals, he said.

A third issue resolved, at least in part, is whether the north-east could continue to retain the headquarters of an independent international coman independent international com-pany. Despite the historical strengths of its component companies, NEI has failed, in the 12 years since its forma-tion, to make the wider breakout into the world market necessary to secure such a future. It has secured some impressive orders, but has tended to come second to GEC. It has gone through two harsh rationalisation programmes in the 1980s, and slashed its workforce. It has got into, then out

of a range of new businesses.
Yesterday, both Sir Francis and Mr
Harrison said the move between the two companies was not defensive. But NEI on its own is just a small independent power equipment maker out-side the tide of electrical engineering

mergers. New questions now arise, however, which the merger announcement alone is not enough to answer. It is not yet clear what impact the deal will have on the two companies' many partners, particularly Mitsubishi. The Japanese company now supplies industrial gas turbines to NEL But it is a potential competitor on power plant with both Rolls-Royce and NET

and NEL.

Another question surrounds the possibility of long term rationalisation of NET's business. Sir Francis Tombs says Rolls will help to continue development of NET's core husinesses. There are no plans for rationalisation as a result of the merger, he says, and NEI will keep its own culture. Whether, in the long run, Rolls will want to keep all of NEI's operations must be a moot point. And a question mark also hangs over the a question mark also hangs over the promises of independence for NEL. "I think there is no reason for Rolls to interfere but if NEI managers do not produce the goods Rolls would probably want to take more control," said

one analyst yesterday.

The main issue though is whether this deal between two companies with almost no product overlap gives them what they want. From NEI's point of view, Rolls is certainly not the kind of partner other European electrical engineering companies have sought. Mergers in Europe have largely been among similar companies, designed to give them greater bulk.

From Rolls' point of view, NEI is the first step in a diversification pro-gramme; but it offers hardly the most attractive sector into which to diver-sify, nor the most attractive partner. It is not a dominant producer in any major product area. It has recently signed deals to take products or tech-nology from Mitsubishi group compa-nies in rati traction, switchgear and nies in rail traction, switchgear and gas turbines, and from MTU of Ger-many in big diesels. These have commercial logic – but they are partly a reflection of technological weak-nesses. And last year, NEI sold 35 per cent of its boiler-making busine

International Combustion of the US.
Reflecting these uncertainties, reaction to the deal yesterday from some City institutions was not favourable. From the two companies' directors and employees, however, the response ranged from guarded optimism to near euphoria. Rolls-Royce and NEI will have to prove in the next few years just how well-founded those sentiments will prove.



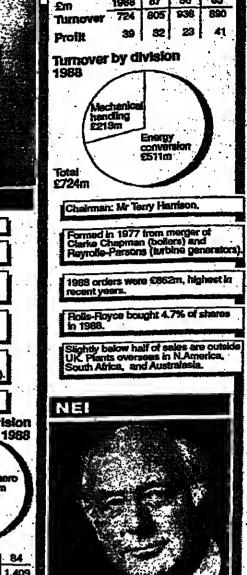
Chairman: Sir Francis Tombs.

Founded 1906 to make cars; first aero-engine 1915. Privatised May 1987, 16 years after bankruptcy & nationalisatic Cars now part of Victors.

70% of sales outside UK, but UK government is single most important customer. since then, two £1bn orders (American Airlines, Cathay Pacific)

Aero engines in service with 310 airlines. Turnover by division & marine £123m

£m 1988 | 87 | 86 | 85 | 84 Turn 1,973 2,059 1,802 1,801 1,409 over



# Pride of the north east

mr Barney McGill in connection with yesterday's marriage of Northern Engineering Industries (NEI) and Rolls-Royce and you will get a sharp rebuke.

"It's not a takeover, it's a merger," snaps Mr McGill, union convenor at the NEI Parsons plant in Heaton, Newcastle.

For Mr McGill — as indeed for north easterners in general — it is an important distinction and one which theirs to explain why most people in the area gave a cautious welcome to the partnership amount ement.

For years there have been fears that NEI might be swallowed up by a company with plans for rationalisation.

tion. There was therefore considerable relief yesterday that Rolls-Royce intends to leave intends to heave intends to heave intends to heave intends to heave intends to the company's headquerters — NEI will be a separate operating company, run

Like most manufacturing compa-nies, NEI has shed large numbers of workers during the last decade but it workers during the last decade but it still has 8,000 employees in the north east, making it by far the biggest private sector employer in the area. But it is more than just size which secures the NEI's place in the north east's affections. The company has its roots in the 19th century, when the region was at its industrial peak, and those who had a hand in its development included Charles Parsons. ment incinded Charies Parsons, inventor of the steam turbine genera-tor, and Alfons Reyrolle, a French-

man who considered Tyneside a more industrially appropriate base for his electrical switchgear company than London, where he founded it.

Today, the region's famous sons—like Mr John Hall, who conceived the MetroCentre retail and leisure complex in Gateshead—tend to be concentrated in service industries. But every diligent schoolchild learns about Parsons and Reyrolle.

This, together with NEI's success

about Parsons and Reyrolle.

This, together with NEI's success in maintaining a reputation for excellence at a time when other traditional industries like coal and shipbuilding have declined, helps to explain why the company has retained its role as a prestige employer — last year, NEI Parsons had 10 applicants for each of the 37 apprenticeships it offered.

Mr Jeremy Beecham, leader of Newcastle City Council, said yesterday that the merger was good news

day that the merger was good news both for Newcastle and the north east. NEI was important to the local economy and combining with Rolls-Royce would keep it safe from predators with intentions of closing

predators with intentions of closing down factories.

Mr McGill said he and his union colleagues would be seeking more concrete assurances on future joh security. But he added that they drew comfort from the fact that the Rolls-Royce and NEI operations appeared to complement, rather than duplicate, each other.

Michael Smith

### The right spirit

■ Will whisky always be little more than a beer chaser at the Mucky Duck? Or, as Tony Greener hopes, will it become chic like Cognac?

On this simple question turns the fortunes of a new strategy being distilled at Guinness, the drinks giant. Greener was promoted last week to the become group managing director, in charge of United Distillers, the group's spirits division and the world's biggest whisky producer.

Greener was appointed to run United Distillers by Anthony Tennant in 1987 when Guinness was still reeling from the ill-fated takeover of Distill-ers and the downfall of Ernest Saunders, the group's former chairman and chief executive.

Having put Guinness on a solid footing, Tennant is now looking to the future. What he sees from his new and exalted position as chairman and chief executive is not

entirely reassuring.
The world spirits market
is static if not in decline and if, as some people predict, the health lobby persuades enough of us that drinking is as bad as smoking, groups like Guinness have two course of action open to them. The first is to diversify. No doubt Tennant is thinking about that. The second is to charge more

for whisky to offset the relative decline in volume. That is where Greener comes in. Greener has no previous experience of selling alcohol but he may not need it. He is an astute marketeer with a winning manner and just the right touch of class, like a good malt whisky.

As managing director of Dunhill Holdings, the luxury products group, he marketed everything from cigarette ligh ters to expensive clothes. Greener is also Guinness's appointee to the board of Moet Hennesy-Louis Vuitton (LVMH), the luxury French drinks and luggage group. He

# **OBSERVER**

says "I don't sell whisky, I sell luxury." There is a great deal at

stake. UK whisky exports amount to over £1bn and now amount to over film and now that the Japanese have lifted their discriminatory taxes on the product there is the opportunity of breaking into the Far East market in a big way.

Greener also appears to be heir apparent to Tennant. If he does well he would be well-placed to take over.

### Double vision

■ Double-standards are a funny thing. Pornography may be part of the basic diet offered to every Manhattan cable television subscriber, but a tame two-minute orgy scene in 'Scandal', the film about the Profumo Affair, has got the American ccusors reaching for their scissors.
The California-based Rating

Board has given the film an X-rating for US audiences. This virtually guarantees that major cinema chains and tele-vision stations will not touch the film and many newspapers will not carry reviews.

The rating Board is overseen by the Motion Picture Associa-tion of America. A panel of parents watch the films and decide whether they would show them to their children. According to the MPAA. There are no special qualifications for Board membership, except one must have a shared parenthood experience, and one must love movies".

Miramax, the co-producers and US distributors, have appealed to the MPAA and lost. They now has the option of accepting the rating, cutting the offending scenes for the US audience or taking the case to court. A legal battle would be long and expensive an X be long and expensive, an X rating would cut into profits, so the American audience will probably be treated to an orgy-less show.



Who's Hugh Trillo?"

### Bright Reds

■ You could almost sense the collective sigh of relief. Basking in the reflected glory of last week's Gorbachev jamboree, British Communist Party candidates for the next Europarts. parliament elections said the visit was a tonic to their campaign, launched vesterday. No more Stalin, no more Afghanistan, no more lost deposits. The Cold War is Over, proclaimed a banner headline

in 7 days, the Communist Party Weekly.
"It's given us a real boost",
said Nigel Power, the 28 yearold fresh-faced candidate for London South. "There is tre-

mendous interest in the Soviet Union. Voters see us as people now and not red nuts. They actually talk to us."

Gordon McLennan who is due to retire as general secre-tary at November's party congress after after 14 years at the helm was less gushing. "Undonbtedly the Gorbachev visit and the whole process gives a different image to communists outside the Soviet Union. But I would sound the cautionary note that we need

to be less concerned with the Soviet Union's image than our own policies and getting them across. "
Was the old campaigner
merely being sensibly cautious

or is this en ever-so-tiny-schism I see before me?

### Supermanager

■ Gillian Warne, a senior secretary with the ESAB group, has come up with a "True Company Analysis" which I commend to students of this arcane science.
Writing in the spring issue of the magazine "Office Secre-

tary", Warne says it is easy to tell the difference between managerial types. The chair-man or president can leap tall buildings with a single bound, is more powerful than a loco-motive, faster than a speeding bullet, walks on water and mulls policy over with God. All other men are lesser mor-tals. The chief executive can only manage to leap short buildings, while the operations director needs a short run to get over even smaller ones. The former is as fast as a speeding bullet, while the lat-

speeding buller, while the lat-ter can just about fire one. They both talk to God, though the latter does so only when in possession of a special chit. The general manager, who can barely clear little hnts, gets run over by locomotives, and can sometimes handle a gun without suffering self-inflicted injury. With no access

to God, he is reduced to talking

to animals.
The purchasing manager runs into buildings, cannot be issued with live ammunition, has a tendency to drown and talks to the walls. Warne says that only one person is better catching speeding bulkets in the teeth and freezing water with a sin-gle glance. That person is, of course, the secretary in charge of the management suite. She would, wouldn't she?

Alain Cass

# "Extelligence"

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John Lloyd gives a wider perspective to events in Tbilisi, Georgia

# Lid on a bubbling cauldron

he nature and depth of events in Thilisi over the weekend are masked from those in Moscow. A curfew has beet imposed and reports in the Soviet press are of the briefest. t seems no foreign reporters are in the Georgian capital and an immediate ban was slapped on their travel yesterday while always inadequate phone lines are jammed. No reports — either official or unofficial —

are verifiable. The official reports, via the Tass news agency, maintain that 17 or 18 people died in clashes between interior ministry troops and demonstrators early last Sunday morning. The Tass report builds up a picture of a wild and rebellious crowd, chanting nationalist. anti-Soviet and anti-socialist slogans, carrying sticks and knives and threatening "death to the communists." When troops were, reinctantly, ordered to clear the area, 17 or 18 demonstrators were killed in

the mêlée. Yesterday, the streets of the capital were said to be calm, and people at work. The Soviet Communist Party, the Supreme Soviet and council of ministers have sent their condolences to the relatives of the dead and an inquiry has been

set up. However, unofficial versions of the story describe a minor massacre. They say that at least 30 people were killed immediately after an uncon-trolled charge by troops in the early hours of Sunday. Militia who tried to intervene were also killed - though an initial figure of 11 dead is now thought too high. Two separate sources attest to soldiers attacking the militia.

The most horrific report comes from Mr Karlo Bardan-idze, a member of the Georgian national democratic party, who managed to talk on the telephone yesterday to the dissident magazine, Glasnost, in

He told editorial staff that 150 people had died in or been taken dead to the city hospitals, that a student demonstra-tion early yesterday morning had been fired on by troops and that some 40 bodies had been left on the street - dead or wounded.

He said demonstrators had armed themselves with Molotov cocktails, that a number of.

tions were continuing never-theless and that almost all plants and offices were closed. Separate agency reports talk of firing during a student demon-stration, but say the shots were fired in the air.

Even if the detailed events are unclear, it is at least possi-ble to set the Tollisi events in a series of perspectives. The broadest of these is the growth of nationalist movements in nearly all the Soviet republics as new groups and parties, seeking greater autonomy or calling for complete indepen-dence, reach back into their past to find a pre-Soviet inde-pendence and project that vision into the future.

In the Baltic republics,

autonomy or independence candidates won the majority of seats for the new Soviet partiament in last month's elections. But in Georgia, the various nationalist groups put up no candidates of their own — though they gave support to Mr Aki Bakhradze, a commu-nist party member who called for republican independence, a Georgian national army, bank

and police force. Georgians have retained as much nationalist feeling as any of the Soviet Union's many nationalities, though they con-tributed the most famous of all Soviet leaders — Joseph Dzhu-gashvili, or Stalin.

Over the past 30 years they have given vent to nationalist ontbursts whenever they felt threatened by the Russians. A demonstration against Russifi-cation in 1956 was fired on by troops with loss of life. In the 1970s, the issue of language and culture arose again and a mass demonstration was held on April 14 1978, in support of the Georgian language—— a date due to be commemorated by demonstrations this Friday, April 14.

After a quiescent period in the early to mid-1980s, glasnost seems to have encouraged the growth of a number of unofficial nationalist associations, many of which have been associated with the most recent,

In October 1987, the Ilya Chaychavadze group was formed, named after a 19th century Georgian nationalist, The anthorities reacted hy forming an official Shota Rustaveli group, called after the Georgian national poet. (Ironically, control seems to have nationalist leaders had been passed out of the authorities' The process in Georgia has arrested, but that demonstragrasp: the chairman of Shota been likened to the case of

Rustaveli is now Mr Akui Bakhradze, the man supported by nationalist groups).

In August last year, the national democratic party – described as more extreme than the Chavchavadze group – was formed. It has attracted a younger generation of the Georgian intelligentsia, and is uninhibited about its calls for

The veteran of these struggles, now reportedly under arrest, is Mr Zviad Gamsakhur-dia who, with his associate Mr Merab Kostava, has been at the heart of nationalist dissent and constantly persecuted for it (he was imprisoned for three years after the 1978 demonstration). He was active in a group for the defence of human rights. the detence of numan rights, chronicling alleged breaches of rights under Mr Eduard Shevardnadze, the Soviet Foreign Minister, when he was Georgian party leader. He founded the Chavchavadze group, and has for some years run the Hel-

sinki watch committee.

Since last Angust, the national democratic party has organised a series of demonstrations and hunger strikes—including one of 100,000 people outside the Tbilisi opera house on November 12 protesting against the new draft Soviet constitution which circumscribed the right of republics to secede from the union. Later demonstrations awelled to demonstrations awelled to 200,000 – and, in the event, the Georgian Soviet voted against

the draft. The Georgian authorities, led by Mr Dzhumber Patiashvili who succeeded Mr Shevardnadze as first secretary in July 1985, have shown little signs of glasnost in their approach. Witnesses to the police reac-tion to earlier demonstratious were amazed at the immediate force used and propaganda against the nationalist groups has been unsparingly harsh.

Included in the national democratic party's slogans— and not much attended to at the time - were protests against the discrimination visited on Georgians by, among others, Ahkhazians in the Abkhaz autonomous region in the south of Georgia. Because the Abkhazians are native to the region, Georgians allege that they are given preference in top job selection. It is this strand of their platform which has sparked the current wave of demonstrations.



Nagorno Karabakh, the Arme nian enclave in Azerbaijan whose demand for secession sparked off anti-Armenian riots in Azerbaijan last year resulting in over 90 dead and thousands of refugees fleeing across borders in both direc-

At the end of last month, demonstrations were beld in the Abkhaz towns in support of the region's secession from Georgia. On April 1, some 2,000 Georgians held a counter dem-onstration in the Abkhaz town of Lesilidze. Last week, a fur ther counter demonstration was held in Sukhumi, the Black Sea resort which is also the Abkhaz capital. (The Abkhaz case would seem to be a hopeless one: simply because. unlike the Karabakh Arme nians, who are a majority, the Abkhaz are a 20 per cent minority on their own land.)
The demonstrations started

once more in Tbilisi last Friday, building up to the killings of Sunday morning. These two republics uneasily quiet in the four months since the Armenian earthquake, and since Karabakh was placed under central

control - make up, with Georgia, the Soviet Transcaucasus. It is as complex a region as exists in the multinational Soviet empire: a criss-crossing of religions, languages, scripts, ethnic groups. It is the result of the tug of empires and civil-isations of East and West since pre-Christian times.

The lid which is Soviet power has been shut tightly on this cauldron for nearly 70 years. It seems that this power has reasserted itself in the harshest fashion in the past few days. But does it have the will to continue to bear down on forces which are likely to gain from martyrdom?

ost people in Britain long ago gave up worrying about Lebanon, except as a place where two or three British subjects have the misfortune to be held hostage by obscure Moslem militias under Iranian influ-

ence.
But in France it is still a political issue. The government is under attack from the conservative opposition for leav-ing "Christian Lebanon" to its fate, and is clearly sensitive to the charge.
There's a history behind

this, of course. The Maronite Christians of Lebanon have looked to France as their pro tector since the time of Louis XIV. In 1860 Napoleon III came to their rescue. In 1920 the Third Republic, mandated by the League of Nations to gov-ern Syria, carved out of it an Etat du Grand Liban in which the Maronite mountain heartland was padded with sur rounding areas, populated mainly by Moslems.

The French aim was to make Christian Lebanon a stronger and more viable entity, but sel-dom has chalice been so polsoned. The Maronites were condemned to share with fel-low-citizens who viewed them with suspicion, and by whom they would eventually be outnumbered, a state whose very existence was an anomaly and a provocation to its closest and

largest neighbour.
As if that were not enough, Lebanon found its other immediate neighbour the theatre of one of the modern world's most intractable national conflicts, which soon spilled over both physically (in the shape of refugees) and ideologically, in that differing reactions to it became an additional factor of division between the Lebanese communities.

In an age of nationalism, most of the Maronites became Lebanese nationalists, adopting the expanded Lebanon as their patrie. But for many of the Moslems a wider Arab nationalism took priority. The rulers of Syria encouraged this, never seeking the formal annexation of Lebanon but using divisions among the Leb-anese as a means of asserting

their hegemony.

The present ruler of Syria,
President Hafez Assad, has far surpassed his predecessors in staying-power, in ingenuity, and in rnthlessly sin-gle-minded pursuit of his objectives. He first sent his army into Lebanon in 1976, not to attack the Maronites but to thwart the designs of their Lebanese and Palestinian enemies, who seemed on the brink of victory.

Whether he was actually invited by the Lebanese gov**FOREIGN AFFAIRS** 

# A divided stand in Lebanon

Edward Mortimer assesses the Maronites' belief in a deus ex machina to restore their power

their enclave in east Beirut and the coastal strip immediately northward.

Ever since then the Maro-nites have defended that enciave against all kinds of pressure, including several weeks of victous Syrian shelling to October 1978. Their abil-ity to maintain their indepen-dence in this "Marounistan" has long been clear. But their leaders have never

been satisfied with it; they have always aspired to recon-stitute the Etat dn Grand Liban, and they have never accepted that the price of doing so, given present demographic

perished in a explosion at his

party headquarters.

Elected in his place, his

claimed, is doubtful: he has never produced documentary proof. But certainly his action was welcomed at the time by Maronite lesders, who took advantage of it to consolidate PLO forces from Beirut. The timing was influenced partly by the need to elect a new president. An office which had become largely symbolic was suddenly invested with new significance, snd Bsshir Gemayel – the toughest of the Maronite warlords and the one most closely allied to the Israelis - was duly elected. But Lebanese reality soon reas-serted itself: before be could take office, Bashir Gemayel

brother Amin turned to a new

deus ex machina: the US-led "multinational force," Like the France aimed to make Christian Lebanon stronger, but seldom

has chalice been so poisoned and political realities, is bound to be a bigger share of power for the other communities and a tacit recognition of Syrian

egemony. The Maronites are cursed with an ineradicable illusion: the belief in the deus ex mach-ina, an external saviour who will intervene to correct the local balance of forces in their favour. This has led them, even while proclaiming themselves the only sincere defenders of Lehanon's independence, to call one external power after another to intervene in its affairs. They welcomed France in 1860 and 1920, America in 1958, Syria in 1976, and Israel

Each time the gamble has rule over all Lebanon.

Israelis before them, the Americans found themselves caught up in the Maronite fantasy of a legitimate" Lehanese state whose anthority could be restored

Amin Gemayel and George Shultz, then US Secretary of State, negotiated the Lebanese-Israeli agreement of May 17 1983, each fondly relying on the other to overcome the inevitable Syrian veto. Neither understood, until much too late, that this simply ensured a common interest hetween Syria, determined to break the agreement, and the Lebanese Druze and Shiites, determined to resist what they saw as an attempt to reimpose Maronite

France, which should have known better, allowed itself to be caught up in the tragedy. More than 50 French soldiers were blown up in their barracks by a suicide bomber in October 1983, on the same day as 243 US Marines. (The Italian and the small British contingent, which had taken more care to remain neutral in Lebagent, which had taken more care to remain neutral in Leha-non's intercommunal strife, escaped with their lives if with no great glory.)

Incredibly, a new Maronite leader seems now to be acting out the same disastrous fan-

out the same disastrous fan-tasy. General Michel Aoun, sppointed by President Gemsyel on his last day in office last September as head of a provisional government which was immediately rejected by every Moslem leader, has not even the nomi-nal authority over the whole country enjoyed by previous Maronite leaders who held the presidency of the republic. But that has not stopped him from setting out to "liberate" Lebanon — meaning in practice Moslem Lebanon — from Syr-ian occupation, and to unify the country by shelling Mos-lem and Druze areas.

He has been encouraged to do so by Syria's current isola-tion in the Arab world, and by generous arms supplies from iraq. Once again it is external forces - Arab ones, ironically, but with desperate winks and nods to France and the super-powers - that the Maronites are trying to hring in to save Lebanon.

There is no need to doubt General Aoun's sincerity in believing that his struggle is that of all Lebanese. But certain harsh facts should be faced: Lebsnon came to its present pass not because there was foreign intervention, but because there was never a united Lebanese will to resist foreign intervention. None of the Lebanese communities has put loyalty to the Lebanese state before its own sectional

interest. Most Lebanese Moslems do resent Syrian bullying, and many did applaud General Aoun when he cracked down on the Christian private militia ("Lebanese Forces"). That made him, from their point of view, a better Christian leader with whom their own leaders might be able to strike a deal. It did not give him any authority of his own over Moslem

So his attempt to crack down in similar fashion on Moslem private militias was sheer megalomania; and the shells which have rained on both sides these last weeks, so far from uniting Lebanon against Syrian occupation, have divided it more bitterly than ever.

# LETTERS

### Private debt goes public

From Mr Brian Durrant
Sir, Mr Nigel Lawson's ritual
response to concerns about the UK's current account deficit is that it is a non-problem. Its counterpart is a shortfall of domestic savings relative to

Since the Government is running a large budget snr-plus, the current account deficit is entirely a private sector phenomenon. In time this will eventually right itself; it is therefore not the Government's

rend

Bank of England intervention) suggests that about half of the March current account deficit (say £1.5bn, at a guess) was officially financed. The impli-cation is that the overseas priing (ET). He religiously reports a num-

rates.

The Chancellor will have to be more careful in his defence of the trade problem in future.

Brian Durrant. concern. Fair enough.

But the \$1.2hn fall in official.

reserves in March (mostly 1 Temple Avenue, ECA.

### Support for ET From Mr Patrick Nicholls MP.

attitudes to employment train-

the programme started.

The facts are that ET is now supported by a large number of employers, many of them household names, from a very wide range of industries. They include Sainshury, Wimpey,

Laing, ICI, Ferranti, Debenham and Kellogg. Within seven months it has grown steadily, and there are now 170,000 previously unemployed people in training. By any standards it is proving a high quality, successful programme, of a

that has not been seen in this country before.
Employers are realising this.
That is why more and more are coming into the programme.

Patrick Nicholls,
Patrick Nicholls,
Purliamentary Under Secretary
of State, Department of
Employment, Caxton House, Tothill Street, SW1

Sir, I was intrigued by your Labour Editor's article (April 6) on research into employers'

vate sector is unwilling to finance the UK current account deficit at prevailing say is that the research was exchange rates and interest carried out in the summer of last year, three months before

# CHP could be included in the UK's new electricity market

From Mr David Green. John Hunt's excellent sum-mary (April 6) of the environ-mentalists' concern with electricity privatisation omitted to mention the energy efficiency options long called for by the non-industrially based parts of the environmental lobby.

As Mr Cecil Parkinson, the

Energy Secretary, has stressed, considerable scope exists to make more efficient use of the energy often needlessly lost-from conventional power sta-tions. The Central Electricity Generating Board (CEGB), in

evidence to the Energy Select Committee, pointed out - as others have - that the new generation of combined cycle plants, particularly when taken to their next stage to become cogeneration units for heat and electricity, can achieve significant benefits for

in the UK's contribution to

after privatisation. However, with over 5,000 officially recog-nised potential sites for CHP in achieve significant benefits for mised potential sites for CHP in the UK, there is an opportunity to create new alliances between environmentalists and in "greenhouse" gas emissions. Work done at the Open University has demonstrated that a reduction of about 10 per cant with over 5,000 officially recognised potential sites for CHP in the UK, there is an opportunity to create new alliances between environmentalists and industry. Indeed, our negotiated changes to the post-privatisation electricity picture will, in themselves, create new

openings for industry to "go global warming could be achieved by the use of a wide variety of combined heat and power (CHP) plant.

Clearly such CHP technology will not he viable everywhere green," in action beyond others' campaigning words.

However, the most significant challenge will be to the new regulators of a privatised electricity services industry.

They will need to use the pow-ers at their disposal to ensure thet real opportunities can he taken by all the participants in the new electricity market. David Green, Combined Heat and Power Grosvenor Gardens House, 35-37 Grosvenor Gardens, SW1

### Other cities have CHP

From Mr William Orchard. From Mr William Orchard.
Sir, John Hunt identifies
(April 6) the importance of
amendments to the Electricity
Bill which would reduce the
fuel burn through insulation.
However, we still need energy
to heat our water and buildings. Electric heating requires
2.3 times the fuel burn of gas 2.3 times the fuel burn of gas heating, and seven times the fuel burn of combined heat and power (CHP) heating.

The amendments aim to put the CHP option on an equa footing with nuclear power, and remove a market distor-tion. Berlin, Paris, Copen-bagen, Helsinki and Stockholm already have CHP systems. The debate will show whether Mrs Thatcher, who has taken a central role internationally in tackling the world's "green-house" problem, is prepared to take a small practical step Going on a business trip doesn't have to be all hard work. Sometimes it can be rather enjoyable.

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address and American Express Card Account Number, together with your portion of the Alitalia passenger ticket and the Alitalia boarding passes from both your outward and return flights, to: American Express, PO Box 561, Brighton BN2 3TP; and

we'll send your suit carrier off to you. Now how does that suit you?

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### 'Too bad we had to destroy it to save it'

From Ms Deborah Kraak, From Ms Deborah Kraak.
Sir, The proposed restructuring of the Victoria and Albert Museum purports to be for the good of that institution. Yet the first step in this process is the elimination of six keepers and assistant keepers, universally acknowledged to be the leading experts in their fields, who have maintained and furthered the reputation of the who have manner and threthered the reputation of the V&A as the premier decorative arts museum in the world.

I have read numerous articles in which Mrs. Estave-Coll and members of the board of tentions articles are repulsion that their

coll and members of the board of trustees explain that their sctions are fiscally prudent, carefully considered and done with the best interests of the museum at heart. For all the techno-managerial talk it comes down to one thing the V&A has brutally removed its best scholars. This fact exposes the V&A to the amazement and ridicule of the international artistic and scholarly commu-

ers from tha collections once in their care (I believe it to be absurd), it is foolishness to assert that the virtual dis-missal of senior keepers and researchers is an action which will in any way improve the quality of scholarship at the V&A.

Common sense alone would dictate that these are the very people necessary to the imple-mentation of major structural/ administrative change. If the proposed changes had been practical, they probably would have supported them. But their guaranteed objections to Mrs Esteve-Coll's plans prompted here to represent these proposed. her to remove these curatorial stumbling blocks; to "make them an offer they couldn't refuse." A better use of the funds for the redundancies would have been to allocate them for the improvement of storage facilities, exhibits and conservation. The lack of mon-ies for these things is what the curatorial staff has been decry-

whatever anyone thinks of the new plan to separate keep display of Massachusetts, USA

curatorial staff has been decryting for years.

Maintenance and display of Massachusetts, USA

the collection must be over-seen by keepers and their staff; they are the only people quali-fied by scholarship and experi-ence to deal with these irre-placeable treasures. Their expertise cannot be replaced by administrators.

Such lack of judgment calls in question the wisdom of the entire restructuring scheme. If it starts with this degree of disregard for scholarship and the collections, what do the other changes portend?

The devastating measures to be initiated at the V&A in the name of economy remind me of the remark made by an Amerithe remark made by an American major, surveying the bombed-out ruins of the city of Rue, in Vietnam: "Too bad we had to destroy the city in order to save it," he said. Let it not be said that the V&A was allowed to be destroyed by this misguided effort to save it. Deborah E. Kraak, Museum of Fine Arts, 465 Huntington Avenue,

towards reducing it. William Orchard, Wimbledon Common, SW19



# **FINANCIAL TIMES**

Tuesday April 11 1989



# Life on the frontier of nuclear power

One country's showpiece can be another's nightmare, writes Bruce Clark

N Gross Pliederstroff, on the French side of the border, the mayor has a German name. In Klein Pliederstroff, on the German side, the

mayor's surname is French.
That is how closely the French region of Lorraine, and the German federal state of Saarland, are intertwined. On the French side, there may be some bitter memories of Ger-man armies but they are well buried.

The two regioos had been doing husiness for centuries before Bismarck or Hitler came along. At the frontier, the guards have little to do hut wave through Lorrains on their way to work in Saarland, or Germans driving to their second homes in France. Nobody will mourn when the border-post disappears next

The most stony bearted opponent of European unity could not fail to be impresse hy the way the tragedies of modern history bave been transcended, one might think. But then there is an awkward

It is that the Government of Saarland, backed by Luxem-bourg and many Germsn municipalities, has waged a relentless legal and political battle to paralyse what Lor-raine sees as the showpiece of its economy – and many Ger-mans consider a deadly ecolog-ical danger.

The apples of discord lie a few miles inside the French border at the village of Cattennom: four giant concrete cylinders which tower over the flat fields of Lorraine. Each one contains a 1300MW pressurised water reactor (PWR) of the kind that France has virtually mass-produced, to the point where 70 per cent of its power comes from nuclear sources. Cattenom is one of the big-

gest nuclear power complexes in Europe. The further left yon go in French politics, the more you support the reactors.

Mr Paul Souffrin, the popular doctor wbo is mayor of Thionville – a depressed for-mer steel town to which the Cattenom reactors brought much-needed prosperity - is a Communist, and ardently sup-The further left you go in



German doubts about Cat-

tenom go hack a decade (among the first to express

tbem was Mr Helmnt Kohl,

before be became Chancellor), but Saarland's campaign really

began after the 1985 victory of

the Social Democrats in state

The Social Democrats place

massive emphasis on the envi-ronment and are committed to

the phasing out of West Ger-many's own nuclear pro-

gramme.
Spearbeading Saarland's campaign are Mr Oskar Lafontaine, the state premier and a possible future chancellor, and

Jo Leinen, an intense young lawyer who used to be a

full-time "green" agitator.

Their ultimate goal is a total halt to production at Cattenom, where two reactors are

already on stream and a third

is almost ready.
The immediate aim is to

make the French adopt what the Germans consider to be

better safety standards.
Mr Leinen reels off a string
of perceived defects in French

German reactors have four refrigeration systems and four

internal power generation systems: the French have only two of each, German reactors

are surrounded by steel as well as concrete, while the French

merely have concrete, which in older reactors is already show-

ing fissures. French reactors are vulnerable both to crashing

s environment minister, Mr

the reactors.

Saarland government leaflet (right) calls for a shutdown of the nuclear plant across the border...The continuing legal and political dispute is a fascinating study in microcosm of the yawning cultural gap between France and W Germany over ecological issues.

aircraft and terrorist attack. A few miles away, in his office in the heart of the nuclear complex, Mr Alain Malfont, director of the French

installations, reels off the Yes, German reactors have more cooling and power generation systems, but French ones are twice as powerful. Yes, German reactors are covered by steel, but French ones have two layers of concrete which

are just as good.

"The margin of security is the same, there are just two different routes to achieving it," be insists. His tone is an engaging mixture of the earthy pragmatism of his native Massif Control and the electrical and the electr sif Central and the elegant, didactic manner that a French education instils. He is insidi-

ously convincing.
Since 1987, the Saarland Government, with support from Luxembourg and some French ecological groups, has been waging a complex legal war in the French and European courts.
They have used an ingenious

cries of procedural objections.
One was that France issued permits for the reactors to start emitting radioactive material (effectively, to start functioning) before getting approval from Euratom, the nuclear energy arm of the European Community. Last autumn, the European

Court ruled that the French permits had indeed been wrongly issued. So Parls issued new permits.

A classic example of "the who seem unwilling to believe, possibly because it is so foreign to their own think-ing, that the German convic-

The Germans look across the border and see an authoritar-ian state denying information about the environment to its own citizens and riding rough-

shod over the law.

The French perceive the Saarlanders' policy as a cynical attempt to shore up a subsidised (and arguably more noxious) coal industry note inde-expense of France's courageous bid to achieve energy indepen-dence in defiance of a hostile

"The Germans made a terri-hle mistake hy arousing French patriotism," says Mr

There is glee in his voice as he pronounces that 5 per cent of Cattenom's output is sold to West Germany. "Lafontaine said that no Cattenom electricity would pass through Saarland – but be doesn't control the grids," he chuckles.

So have personal relations between the Lorrains and the

Saarlanders come under strain? Remarkably, they have not noticeably deteriorated. Were this an Anglo-French dis-pute, one would expect lan-guage on both sides to be laced with dark, chauvinistic innuendo – and an npsurge, in Britain, of anti-European senti-

The Cattenom dispute is more than a game: the time and money spent in the courts is proof of that.

But the conflict does not appear to have shaken either pro-European sentiment or per-

sonal relations
The dispute's protagonists
enjoy a bantering relationship and speak of one another with something like exasperated

Anecdotes are told of public ebates on the nuclear issue in which French and German officials do verbal battle and then

sit down to an enjoyable din-As a Saarland official explains: "there is a certain consensus over the importance of good food and wine."

So the Franco-German border may not be so dishearter ing a place for a European federalist after all.

# Adding power to Rolls Royce

Last month's jump in UK input prices is yet another sign of the inflationary pressures now building up in the economy. If profit margins are not to be squeezed, output prices should be growing considerably faster, and this is something the Government cannot countenance if it is to maintain confidence in its anti-inflationary stance.

### Rolls-Royce/NEI

Though there is more than a hint of cosiness about the proposed merger hetween Rolls-Royce and NEI, there seems only an outside chance of a higher offer. Hostile bidders now know the price NEI sets on itself: but most conceivable candidates seem either to be Japanese, or to be in the middle of tying up deals with GEC. Nor is it self-evident that 16 times historic earnings is cheap for a company with cheap for a company with NEI's stock market history, and without any obvious trea-sures locked up in its periph-

The grounds for upgrading Rolls-Royce's prospects look correspondingly modest. It is easy to see why it would wish to diversify away from its position as a virtual one-product company at the mercy of the dollar, and though there are few real points of contact between the two businesses, Rolls-Royce has a chairman with a lifetime's expertise in the business of power genera-tion. But with the cancellation of Fawley and a question mark over the building of new coal-fired stations, prospects for UK power generation seem tied up in the uncertain details of electricity privatisation. Put another way, if NEI is to be run just as before, whatever made it willing to renounce its independence should put Rolls-Royce shareholders on their guard.

### Gold Fields

The battle for Consolidated halanced than might be inferred from yesterday's 55p fall - to £13.40 - in its share price. Minorco's £15.50 final bid is not the knock-out blow some had been expecting, but a price of over 14 times Gold Field's earnings for the year to June 1990 is not a frivolous offer either. Minorco already owns 30 per cent of this company, and if it had not insisted on issuing its own paper, it would almost certainly have bagged

FT-A All-Share Index

THE LEX COLUMN

Gold Fields with this latest bid. As it is, it would be wrong to assume from yesterday's drop in its share price that Gold Fields has won the day.

The market seems to have been hoping that Minorco would have offered the sort of would have offered the sort of price that would have embarrassed Gold Fields' managers into dropping their US legal action. Clearly, this is not the case; and even if a majority of Gold Fields' shareholders were to accept the offer, it is too simplistic to believe that what is good for Gold Fields' shareholders is necessarily good for the shareholders of its US affiliate. Newmont, which is pursuiate, Newmont, which is pursuing the main action against

Nothing has changed on this score, and the most likely way that this bid will be allowed to proceed is if the US judge agrees to lift the injunction, which is something that neither party has much influence over. Gold Fields could well face an uphill battle persuad-ing the big institutions to remain loyal, especially if the equity market takes another nasty dive over the next week

### Unilever

At first sight, Unilever's new borrowing limits suggest a rush of blood to the corporate bram. Not only has it adopted the Saatchi and Hanson chased goodwill for the pur-poses of the calculation, it is also raising the multiple from twice to three times shareholders' funds thus adjusted. Assuming rough parity in bor-rowing limits between the UK and Dutch operations, the result is to raise the ceiling from £6bn to £14bn, for a com-pany with shareholders' funds on the conventional basis -

less than a quarter of that.

On closer inspection, the

problem seems to lie the other way round. After the goodwill write- off from the Chesebrough-Pond's purchase, share-holders' funds at end-1988 were holders' funds at end-1968 were down on the previous year, at £3.2bn: the inclusion of Faberge will reduce them further to £2.6hn. The group's present acquisitive plans seem to focus on the Far East and to focus on the Far East and the food industry, probably through smallish deals in both cases. But to the extent that it buys brands, it would risk having its borrowing limits whittled down to a multiple of nothing. The involvement of Unilever in problems of brand valuation is the best proof so far that the debate will not go

### Waterford Glass

Waterford Crystal contrived to lose over 1220m last year, and the management is wear-ing its hair shirt. Yesterday, all the gory financial details of the production shambles at Water-ford came tumbling out, as did Peat Marwick's damaging report on what went wrong. Nevertheless, the market has been left as confused as ever. The central question is whether Waterford can improve productivity enough to make itself competitive, and how long that will take. The answer depends largely on the unions, and the present manunions, and the present man-agement is sufficiently chas-tened by past unfulfilled promises to remain silent on bow negotiations are going. The fig-ures themselves are not especially reassuring; although sales were over 40 per cent higher in the second half than in the first, losses were cut by only a third.

If it all works, the renamed Waterford Wedgwood will con-sist of two profitable, comple-mentary businesses with two first rate brand names. Such a prospect cannot have escaped scores of bidders who are looking for decent brands, but the marked absence of any interest so far is not surpris-

If the plan fails, borrowings company is finally balled out at a distress price. For now, a bidder is faced with an unknown bundle of problems which arguably are best addressed by the company's new management. Moreover, at anything near the present share price a bidder would also face earnings dilution; even on the most optimistic forecasts. the shares are on 20 times earnings for the year after

# Swapo withdrawal clouded by 'confusion'

peacekeepers yesterday began setting up assembly points for Swapo guerrillas in the barren bushlands of northern Namibia under the terms of Sunday's agreement to end eight days of border fighting. Reuter reports from Windhoek

The South West Africa People's Organisation guerrillas are due to withdraw to Angola after flerce battles with South African-led troops. Last night, however. Swapo was asking the UN to provide clarification

of the agreement
"There is a chain of coofusions and we don't know what they mean," said Mr Hidipo Hamutenya, the organisation's information sccretary, speak-ing in the Angolan capital of

Luanda.

"There's just a proposal for a ceasefire... We don't know exactly when it comes into effect," he said, adding that it was not clear whether the ceasefire began with the signing of the agreement on Sunday or would start on Tuesday when Illesupervised assembly when UN-supervised assembly points to receive the Swapo guerrillas would be in place.

There was also confusion about how many assembly points there would be and bow ng evacuation would take,

Mr Hamutenya said.
Diplomats said the confusion appeared to be partly due to the fact that Swapo did not directly take part in the talks hut relied on its allies. Angola and Cuba, to present its point

Some of the issues raised by

Mr Hamutenya had been tack-led earlier in the day at a press conference in Windhoek, the Namibian capital, given by Martti Ahtisaari, the Finnish diplomat who heads the United Nations Transition Assistance Group for Namibia (Untag). "We have started work...we will do our damnedest to be ready by noon tomorrow," said Mr Ahtisaari. He told journalists that nine

assembly points would be set up on and near Namibia's northern border, each manned by 15 armed Untag members as well as South African and Angolan officials.

of view and on the UN for be flown or driven to camps at least 90 miles inside Angola, north of the 16th parallel where they would remain under Untag supervision for a minimum of six weeks.

nuclear Mafia neglecting the law," Mr Leinen says. "How cynical can you get?" the Saar-landers asked. The French reply, not without relevance,

that Euratom did approve Cat-

tenom shortly after the court case began in mid-1987.

Ah yes, the Saarlanders answer, hut the Euratom go-ahead was subject to two

conditions which the French have ignored: that France undertakes to inform its neigh-

bours of any incidents at Cat-tenom, and that German norms (five times tougher than

French ones) be adopted in respect of radioactive effluent

dumped in the Moselle river. The French say they respect German norms de facto, but

they will not formally adjust their own norms. "It's a ques-tion of national sovereignty,"

says Mr Maifont, The Cattenom opponents

The Cattenom opponents also say France violated its own laws by giving the third and fourth reactors capacity of 1300MW each, although they had only completed the planning procedures for reactors of 900MW, The French reply that the Conseil deficit in Paris

the Conseil d'Etat in Paris ruled in 1980 that the reactors'

size could be increased without

The continuing legal and political dispute is a fascinating study in microcosm of the

yawning cultural gap between France and West Germany

over ecological issues.
On the German side, there is a kind of "more-in-sorrow-than-in-anger" priggishness which infuriates the French

restarting procedures.

Up to 1,900 Swapo guerrillas are set to withdraw to Angola over the next 10 days under the terms of Sunday's agreement between Cuba, Angola and South Africa.

Some of the designated assembly points are in villages and guerrillas can gather at any church in the area, but the main posts are just concrete beacons set on hills along the

Mr Ahtisaari said radio messages were being beamed into the hush every hour, urging From there, guertillas would Swapo fighters to report to fire," he said.

Untag and surrender their He said similar message would be broadcast from the assembly points, which would be as high and as visible as

UN officials in Windhoek said radio messages were being broadcast hourly in English, urging the guerrillas to place themselves under the protection of Untag troops Mr Hamntenya, however, ignored by the Swapo guerril-

"We can only broadcast to our fighters ourselves and we can't do that unless we have a date and a time for a cease-

### G+W move fuels bid speculation

Continued from Page 1 in exploiting fully the global opportunities for expanding our communications

operations," he said.

The sale of The Associates will he just the latest in s string of disposals since Mr Davis took over Gulf+Western on the death of its founder, Mr

The company consisted of various businesses, with sales of \$5.3bn but profits of just

Mr Davis, who is regarded as one of the very best managers in the US, sold low profit husinesses ranging from cigars to sugar-making with sales of \$4bn, dumped a \$900m portfolio of securities and acquired the Prentice-Hall textbook publisher for \$700m.

### Gold Fields rejects final offer from Minorco

Continued from Page 1 - of one Minorco share (last of one minorco snare (last night down 2p at £7.41) plus £23.50 cash for every two Gold Fields' shares – was final and that only Gold Fields' share-holders who accepted by the final closing date of April 26 would have the opportunity of electing to receive either more Minorco shares or more cash.

Rejecting the latest hid, Mr Rudolph Agnew, Gold Fields' chairman, snggested that Minorco had not been able to make a mncb higher and "knock-ont" nffer because it was infinenced by Mr Harry Chaerhaimer, whose South Oppenheimer whose South African groups, Anglo Ameri-can Corporation and De Beers, control Minorco.

### **WORLD WEATHER**

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### Human rights issues not on agenda for talks

# Chinese leader aims to boost world stature in Japanese visit

ers had warned that ties were

threatened by the surpluses.

which were seen in Peking as a

sign of exploitation by Japan and which prompted anti-Japa-

nese protests by Chinese stu-

According to Japanese fig-ures, bilateral trade last year rose 23.5 per cent to \$19.3bn,

with China having a surplus of

\$377m following a 33 per cent increase in exports to Japan. Li

will compliment his hosts on the improvement in trade, but

urge Japanese companies to increase technology transfer

in an address to business

leaders on Thursday, Li is

and investment in China.

By Robert Thomson in Tokyo

LI PENG, the Chinese Premier, begins a visit to Japan tomor-row that will be as important for the development of his own fledgling international stature and his reputation back home as for the furthering of bilat-

eral relations. Li bas been attempting to prove that he is more than a mildly talented engineer who profited politically from family ties with Communist Party leaders. Japan will provide him with a less troubled stage than Peking, where economic prob-lems have made the Chinese

an unappreciative audience.
In Tokyo, Li will not have to
worry about fending off awkward questions on his country's buman rights record, the increasingly important issue that so clouded the recent visit by President George Bush to

He will also meet politicians surrounded by allegations of corruption that dwarf those levelled at Chinese Communist Party leaders accused of pros-pering from economic reform. Japan's Foreign Ministry

confirmed yesterday that human rights would not be on the formal agenda, although Mr Noboru Takeshita, Japan's Prime Minister, is free to raise the issue. The Japanese leader will be

more inclined to talk about

relations improved by the

expected to reassure companies that China's economic problems and an austerity drive have not undermined the investment environment. The Japanese Diet (Parliament) is scheduled in the next day or so to ratify a Sino-Japanese investment protection agree-ment signed last August when Mr Takeshita visited Peking.

While Li will want to prove that he is a man of the world. be will be cautious not to be too enthusiastic in his embrace of Japanese leaders, as the former Communist Party chief, Hu Yaobang, was condemned

rapid elimination of Japan's huge hilateral trade surpluses, which had reached \$6bn in 1985 and \$4bn in 1986. Chinese leadacknowledged receiving another Y30m (\$32,700) in donations from Recruitl, AP reports from Tokyo.

Mr Takeshita, who has

insisted he will stay in office to push through political reforms, made no further comment on the latest disclosure.

He was scheduled to appear before parliament today for a major statement on his connec-tions with Recruit, an informa-tion conglomerate accused of trying to buy influence in the

A series of disclosures since last week has shown that Recruit donated more than Y105m for fund-raising parties for Mr Takeshita in 1986 and

An aide also was among some 160 influential politicians and husiness professionals who were sold unlisted stock in a Recruit subsidiary at bargain

They made large profits after public trading in the stock

So far, 14 people, including two vice ministers, have been arrested on bribery and securi-ties law violation charges in connection with the stock deals. Three Cabinet ministers THE MORGAN GRENFELL PEP MORTGAGE SCHEME

Hard on the heels o	f the Chancellor	's dramatic 'PFP t	oudget comes a mortgage where
repayment is achiev	ed through Perso	nal Equity Plans (	EP's) investing in Unit Trusts.
Unlike most other fo	rms of Mortgage	repayment it is for	se of all income and capital gains
taxes.			Bank

The Morgan Grenfell PEP Mortgage Scheme also offers:

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Strong reactions to the white paper on improving the efficiency of the

Service have been countered by a vigorous defence from Kenneth Clarke, the Health Secretary.

A survey by Alan Pike, Social Affairs Correspondent:

# Responding in metaphors

future of health care in Britain. It is a debate which has continued unabated since the publication of the white paper "Working for Patients." Supporters say the reform package is a wonder drug

which will rejuvanate the tirad, bnraancratic National Health Service. bnraancratic old Opponents reply that tha plans are at best experimental surgery, being applied wholesale without any clinical trials to assess the likely effect on

Many of those patients are now trying to evaluate the Government's claims that the changes will increase their power as health consumers against the British Medical Association's warnings that they will undermine the quality of care. Has the Govern-ment discovered a cure to the NHS's problems which will carry it strengthened into the next century? Or, in Francis Bacon's medical metaphor from nearly 400 years ago, is the remedy worse than the

Part of the explanation for the furious reaction to the Government's proposals is that the remedy, in the eyes of critics, does not address itself to what

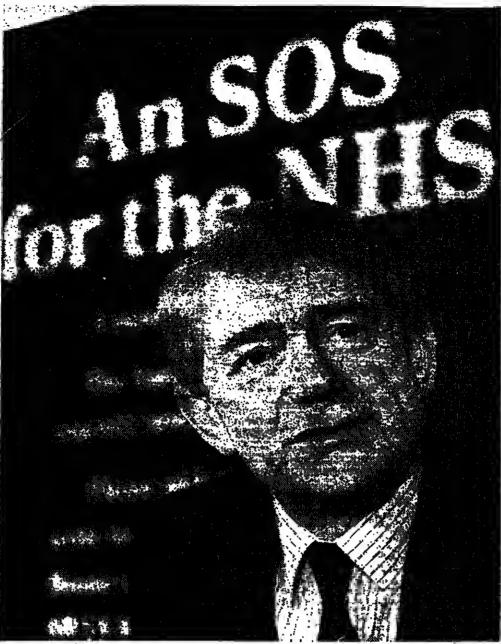
MEDICAL METAPHORS they believe is the disease, abound in the debate over the future of health care in Britain.

Prime Minister amnounced the meaning of the second control of th review of health care which led to "Working for Patients" the to the diagnosis of those working in it — suffering from underfunding. The review was set up after three months of unprecedented publicity about closed wards, delayed operations and surgeons spending afternoons on golf courses because their health authorities could not afford to let

them work.
As the BMA, Royal College of Nursing and others have been quick to point out, the white paper does not address tha specific funding question or offer new money. The Gov-ernment's proposals, says Dr John Marks, chairman of the BMA council offering another medical metaphor, "involve not an extra penny at a time when the NHS is dying from financial anaemia."

mancial anaema.

The white paper has met
widespread opposition from the
medical profession. This month
the BMA, which has appointed
the advertising agency Abbott
Mead Vickers SMS to conduct a national campaign to inform the public of its concerns, began issuing hostile leaflets to every GP's surgery in the UK.



Mr Kenneth Clarke, Health Secretary, in a interview in this survey, says he had no expectations whatsoever of any support from the medical representative bodies" and so is not disappointed by their response. The BMA insists that the opposition from the medical profession is deep and spon-taneous, and says Ministers are wrong to suggest that it is being whipped up by the repre-sentative organisations.

sion has remained united in its

So far, the medical profes-

opposition, with critics including not only the BMA but the highly respected royal medical colleges. Many royal college leaders are particularly wor-ried about what they believe is a growing crisis in Britain's medical schools because of financial and other pressures, and are disappointed that the white paper does little to address this issue. Mr Clarke has also faced the hurdle of having to negotiate new con-

time as he has been trying to

cost-effective and efficient and increase patients' powers as consumers. One of the greatest unanswered questions about the reforms concerns their likely cost. There will be some relatively major specific costs -

win their support for his

proposed reforms. Nevertheless, the Govern-

ment remains determined to go

ahead with its plans, which are

Committee, at a British Medical Association conferance on the white paper

putting adequate computer systems into hospitals to pro-vide the information base on

vide the information base on which so many of the reforms depend could run up a £400m-£500m bill — but there are likely to be other, less easily quantifiable, costs as well.

One of the freedoms which the Government intends to hestow on its proposed self-governing hospitals is the right to set their own pay levels. This will lead to hospitals competing not only for patients but for staff — doctors and but for staff - doctors and nurses and, with the proposed devolution from the centre, an increasing number of accoun-tants and computer staff.

Academic analysts of the

Government's proposals suggest that this ending of the NHS's current role as a nearmonopoly employer of labour could have an upward impact

on salaries.
Mr Haydn Cook, manager of the Lister private hospital in London and a former NHS manager, predicts that some of the self-governing NHS hospi-tals will draw a disproportionate amount of incoma from their reputations in specific specialist services.

This, he says, will give enormous market value and power to the teams providing these services. "I can envisage some doctors, like footballers, having transfer fees which reflect the huge value they will have for a hospital."

Professor Alan Maynard, director of the Centre for Health Economics at York University, shares the view that

versity, shares the view that, although the efficiency of the NHS might be improved con-siderably hy some of the reforms, they contain cost inflation dangers which could undermine the service.

In an assessment of the pro-posals, he saya that the changes need to be hetter designed and implemented if, as the Government apparently desires, the efficiency of the NHS is to be enhanced, "If, however, the Government wants to alter radically the nature of the UK health care market, while pretending the contrary, it may have selected some measures which will do this efficiently at the price of greater inequality in access, inadequate and unequal qual-

designed to separate the finan-cing of health care from its supply, make the NHS more ity of care and cost inflation."
Dr Michael Goldsmitb, a part-time research fellow at the Centre for Policy Studies and an influential advocate of ideas which appear in "Working for Patients" – he was an early enthusiast for separating the funding and provision of

Who reinvests all profit

today, to give you better

health care tomorrow?

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Kanneth Clarko: the Heelth Secretary repties to critics of his proposals to reform the NHS 2

lagging behind

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the criticisms. "There is no donht that patients will get better quality of care. People will be treated as consumers and will have some real choice over where they go for treatment. GPs. by becoming budget holders, will have much more total control of their patients' care. They will he ahle to act as the patient's honest-broker, and the positive effects on job-satisfaction should be enormous."
One of the more certain aspects of the proposals is that

their impact on the private sec-tor will be widespread. Private health insurance companies and provident asso-ciations are gearing up for a major increase in the market among the over-60 year olds next year, when tax relief is allowed on inaurance premi-ums taken out by them or on their behalf. The decision to allow tax relief has proved one of the most widely-criticised of the white paper's proposals hut

market among the elderly, where take-up of health insurance is currently very low.

Private hospitals, many of which already carry out work on contract for the NHS, envisage that a substantial increase in this type of activity will flow from the more open market in health care provision proposed by the Government.

it will certainly enlarge the

Health authorities and GP budget holders will be expected to send patients to the hospitals which can carry out work most efficiently, in terms of both outcome and price. The private sector is convinced that the changes, allied to the Gov-ernment's decision to intro-duce a commercial form of charging for capital assets in the NHS, will led to fairer competition and enlarge the amount of work it does for the public service.

Mr Tony Byrne, chief execu-tive of the Independent Hospitals Association, calculates that there is already sufficient capacity in the private sector for it to carry ont another 400,000 operations a year for the NHS. He believes this capacity will grow as investors build new private hospitals to

handle NHS husiness, with some hospitals perhaps confining themselves to NHS work. There are predictions that the private sector might eventually treat more NHS patients than

The private sector is not.

however, looking only at the NHS reforms for its future development. It is keen to offer a distinctive service outside mainstream areas of NHS activity, and occupational bealth has recently been iden-tified as a leading growth area.

In a typical year Britain suffers 12m industrial accidents. An annual 8,000 deaths are due to work-related ill-nesses and 15 per cent of lost working days result from

stress-related conditions.

Mounting competition to attract key employees and new legal requirements, such as forthcoming regulations on the control of substances hazard-ous to health and an EC directive on noise levels, are increasing the social and legal pressures on employers to pro-vide more sophisticated occupational health services.

A number of the leading pri-

vate health providers, includ-ing AMI Healthcare and Bupa, see substantial growth oppor-tunities in the occupational health market. AMI already carries out programmes for a number of large organisations including Marks & Spencer and the Post Office, and Bupa has this year launched plans for 17 regional centres which it says will make it the largest occupational health service in the

private sector. The Government's bealth care review will prove good news for computer suppliers as health authorities and hospitals begin introducing the information and managerial changes which will be necessary to make the new structure

"The scale of the changes envisaged in the white paper Is vastly greater that even most people in the NHS expected, and managing the transition while continuing to keep the service running on a

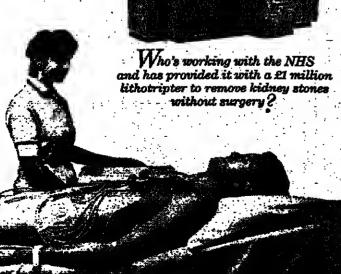
Continued on Page 2

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# 'Without a tight timetable, this might not happen at all'

sustained and mounting criticism of his attempts to reform the National Health Service, Mr Kenneth Clarke, the Health Secretary, manages to remain relaxed as he discusses his

But his relaxed style delivers a message of total determina-tion which offers no comfort to critics may shout, lobby and mount advertising campaigns,

the reforms are going ahead.

This is for real. We are not going to have pilot schemes with everybody studying them for three or four years and all the political opponents trying to wreck them. We are not going to have endless tedious discussions about whether we should do this at all. This is all going to happen and I believe the response of the hest people in the service will be for the involved and get some advan-tage from it." medical profession to get

Health inheriting one of the biggest political issues in the health sphere since the NHS

who are willing to give the ideas a try cast doubt on his hreathlass timetable, which involves getting many of the plans rolling over the next two

"One of my friendly criti-cisms of the health service is that everything happens too slowly," replies Mr Clarke. "This is a service which takes 15 years from start to finish to huild a hospital. What we are introducing is not remotely new to other large-scale organi-

"They have said: 'We don't think you should do this.' I have said: 'Thank you very much. Now can we address ourselves to the

Mr Clarke stresses the point. He wishes to make it absolutely clear that the changes are going ahead. "Once there is general acceptance that this is going to happen, people will throw themselves into making sure it happens properly in their neck of the woods,"

The Government had gone to the British Medical Association and other representative medical bodies with its proposals and asked them to discuss how to implement them. "They have ignored this. They have come back and said: We don't think you should do this.' I have said: 'Thank you very much, I hope you feel better for having said that. Now can we address ourselves to the question of how we are going

to do it?' Mr Clarke enjoys a reputation for being sympathetic to the overall concept of the NHS. Between 1982 and 1985 he was Minister of State, responsible for Health, at the old Department of Health and Social Security. When the DHSS was split up last summer, he became Secretary of State for was set up in 1948 - the review of the entire future of the service which Mrs Margaret Thatcher, the Prime Minister, had established in January 1988.

The new Health Secretary put his own mark on the review's findings, which were published as the white paper "Working for Patients" in late January. But even supporters

question of how we are going to do it?" sations. I think that without

my determination to get on with it hy setting a tight timethat it would not happen at Mr Clarke and his fallow Health Ministers have this month taken themselves into

the lion's den, addressing meetings of hostile GPs and other critics around the country in an attempt to present the proposals in a positive light. So what, in his view, are the most important positive aspects of the changes? The essential henefits for

the public are that the service will be run in a more businesslike way. It will be more consumer-conscious and more influenced by patient choice. The use that we make of money will be improved in the sense that it will go where the work is being done best, and where patients are most satis-fied by what is being done.

"Doctors, instead of sometimes being frustrated by man-agement problems in a service where they think management and financial problems are nothing to do with them, will have much more ability to influence and control how things are done."

In the hospital service they will have the ability to operate within the clinical budgets of their teams, and make their own judgments about how best to deliver the service within available resources. If in general practice, they will have the opportunity of having substantial resources put in their hands to make their own

judgments.
"My belief is that, once we get this well under way, the NHS will cease to be, as it appears, a state-owned, rather hureaucratic public service with great unevennesses of performance across the country. People will notice that it runs more smoothly, and local patches of excessive waiting times and sub-standard perfor-

mance should be reduced." Is the opposition from the medical profession, which has warned that the plans are a threat to standards of patient care, greater than he expected?

"I am afraid I had no expec-tations whatsoevar of any support from the medical representative bodies, so I have not been disappointed by their response." In Mr Clarke's judgement, the reaction from staff within the hospital service has been fairly favourawith a considerable degree of interest and some support among consultants. There is, be says, particular interest in his plans for self-governing hospitals.

Among GPs the reaction has, he admits, been more cautious. Many observers would describe this as something of an understatement. But Mr Clarke says he always expected that the higgest political battles would come from GPs, where the issues raised in the white paper have overlapped with a long-running negotiation on new contracts for family

He says that although tha British Medical Association has been trying to rouse fears over proposals for GP practices to be offered the chance of becoming budget-holders, buying hospital care on behalf of patients, he believes up to a quarter of Britain's GPs are

Mr Clarke's attempts to convince GPs of the merits of his white paper have not been belped by being involved in the contract negotiations at the same time. The two issues overlap. Both the white paper and the contract proposals are aimed at increasing capitation payments - the amount of income based on the number of patients on GPs' lists. Mr Clarke regards this proposal as vide the services patients want in convenient and appropriate

ways. Critics disagree. They say it will lead to unproductive competition between GPs to attract. extra patients. with patients judging GPs on their market-ing rather than their doctoring.

At present, about 47 per cent of GPs' income is derived from capitation payments. "Working for Patients," the health care white paper, declares an inten-tion to raise this to at least 60 per cent. But Mr Clarke admits that the Government actually intends to "go up to quite a hit above 60 per cent" because he

Mr Clarke's aim of making the NHS more consumer conscious and influenced by patient choice is achieved, it is likely to bid up public expectations and hence total costs.

"At the moment, every time there is any problem, the cry of nnderfunding goes up and nobody has a clue whether it is because you are spending too much on the laundry or what it is," responds Mr Clarke. "It is true we will have much more idea of where the money goes and therefore, if money is running short, people will make a much better case. I don't mind that. The money will go where a well-founded case is demonstrated.

"Some system of financial rationing is inevitable in any system of health care. I don't think any society is yet wealthy enough to provide all the finance on demand for all cinical needs. The amount of money you could spend on

"Some system of financial rationing is inevitable. The amount of money you could spend on health is near-limitless. So there will always be pressures of that kind"

regards capitation as the best reflection of the workload being carried by each doctor.

Mr Clarke says he always recognised that there would be difficulties in persuading GPs to accept the proposed changes. The reforms involve a change of culture, introducing such factors as competition, the right to advertise, and per-

formance-related pay.

Ever since the white paper was published, Mr Clarke has faced questions about the costs of his proposed reforms. Some specific costs - like the need to instal computers in hospitals to enable them to run proper systems of hadgeting and charging - will eventually be quantifiable.

But potentially, the financial implications of the reforms go much further than this. At present, the NHS, unlike conventional businesses, rarely knows the precise cost of specific activities. Once the reforms in information and costs known, interest groups will have hard ammunition to help prove that particular serhealth is near-limitless. So there will always be pressures

But, adds Mr Clarke, if patients see themselves as customers, he believes the pressure of competition will lead to health services being provided in a more efficient and cost-effective way. He hopes this will be reflected not only in better financial man-agement, but also in reduced waiting times because patients will be able to go where the work can he done most

He accepts that, if the reforms demonstrate that an cannot be provided in particu-lar areas, this is likely to pro-voke demands for more money. If this leads to an increase in the proportion of Britain's gross domestic product spent on bealth, that would be a more sensible way of achieving it than the present approach, where people wrote articles arguing that Britain should spend a higher proportion of GDP because Finland did.

How does Mr Clarke see the future of Britain's private health sector?

I see an expanding private sector because I think that's the sort of society we are. Dis-

way as they are accustomed to choosing their car and choosing their house." He accepts that there are dif-ferences within the Conserva-

residual safety net "picking up people with more disposable income are now beginning to want personalised choice in health care, in just they same it as a vigorous competitor in the total health care arena, continuing to provide a comprehensive service to all.

Mr Clarke holds the latter

view. He believes that the NHS should be as effectively run as a private sector organisation, and that it should give the private health sector a tive Party between those who believe the NHS should be a good run for its money. He is

convinced that will be to the privatise an institution which overall benefit of health care in had no idea of its basic costs. the bits that the better off can't overall benefit of health care in insure for and those who see Britain. His reforms, he adds, are likely to keep the private sector on its toes.

> "I am very clear that compe-"I am very clear that competition between the NHS and the private sector should be on a level playing field. It is important that we do not allow the NHS to have an inside track of public subsidy in competition with the private sector." He stresses that he wants the track of public subside in competition with the private sector. "He stresses that he wants the two sectors to behave like sensible competitors, with the health service placing contracts with the private hospitals where it can do so cost-effectively, and selling its own facilities to the private sector.

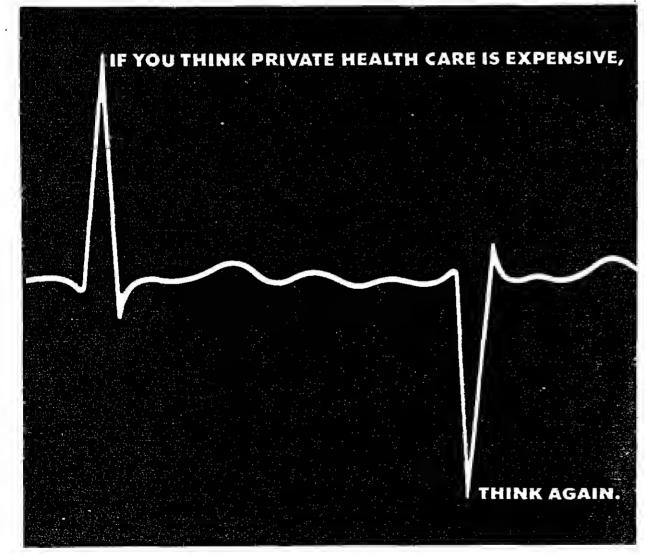
Mr Clarke completely rejects the Labour Party's initial response to his proposals – that they are a step towards privatising the NHS – although he accepts that if he had privatisation plans his reforms would be a necessary reforms would be a necessary first step. It would be hard to

the NHS might have been if the Government had done nothing - allowing it to con-tinue with an inadequate management structure, a financial

crisis every two or three years, over-strong unions dominating the service and the distribution of money "largely determined by who makes the most noise the local newspaper." Had this gone on, so many people might have left the NHS by voting with their feet that drastic action would have been

The proposed reforms were necessary to create a well-run organisation. But there was no intention of privatising the NHS. Apart from the fact that he would be against it person-ally, it would not be political common sense. "It would be political suicide to do it now, and I don't see snything in 10 years' time that is going to stop it being political suicide





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In metaphors

Continued from Page I day-to-day basis is going to be the key issue of the next few years," says Mr David Watkins, of Kingsley Lord, a firm of management consultants which has worked with the NHS on the introduction of performance-related pay for its senior managers.

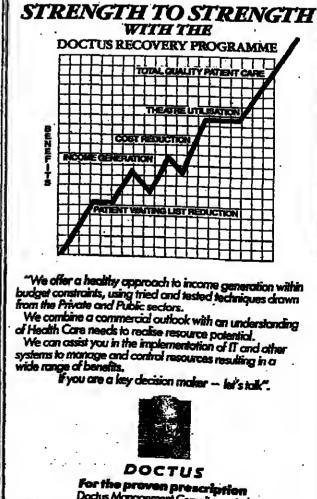
One of the most crucial changes, involving both management structures and information systems, will be the rapid extension to hospitals throughout the country of the Department of Health's resource management initiative - at present an experi-ment at six sites. The initiative involves doctors and other professional staff more directly in management and provides accurate information on the cost and outcome of treatment. Introducing the reforms in "Working for Patients" is not the only pressure on Mr Clarke and his fellow health ministers. Health care systems throughout the developed world face a number of com-mon problems, including rising costs, the uncertainties of

Mr Clarke is under heavy pressure on the last of these issues. It is now more than a year since Sir Roy Griffiths, the Government's health ser-vice adviser, published his report on the care in the community of the handicapped and frail elderly.

During the 1986s rapidly

increasing demand for care home provision has been met in the main by the private secin the main by the private sector, although financed largely from the social security budget, Now private, public and charitable providers all complain that they can no longer cope on the levels of funding allowed by the Community allowed by the Government.

An announcement on how to achieve a more rational organisational structure for community care - and how to finance it — is expected from the Government by the summer. Its arrival will complete another part of the emerging pattern for future health and social services provision in the UK which has begun with "Westign for Patterns".



FROM

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# Self-governing hospitals, GP budgets

care of their patients. Another incentive is that GPs will be

The scheme will require leg-

Other points in the white

paper's proposals include: Financing — District health authorities will become pur-

chasers rather than purely suppliers of hospital services

islation, and the Government plans to have it operating from

THE GOVERNMENT'S white paper "Working for Patients" sets out proposals designed to make the NHS more managerially sound and competitive at the same time as increasing patient choice. The key date for many of the changes is April 1991, but moves towards them are already under way. Two of the most novel ideas involve self-governing hospitals and GP budget holders.

Self-governing hospitals.

Self-governing hospitals.

Self-governing hospitals will remain in the NHS — some-thing Ministers have been sinc-lous to stress in the face of criticisms that their plans are an attempt to undermine the national, tax-funded service -but will have a new freedom to determine their own affairs.

Run by boards of executive and non-executive directors, they will draw their income from contracts with health authorities, GP budget holders, other self-governing hospitals, private hospitals, insurance companies and employers. They will employ their own staff and be able to set terms and conditions outside national

Only a few essential confi-tions will have to be met for a hospital to become self-govern-ing, the main one being the existence of adequate and com-mitted management involving the hospital's professional staff. Any one of a number of groups ranging from a hospi-tal's management or medical staff to its league of friends— could propose it for self-govern-ing status.

The Health Secretary will decide whether a hospital should become self-governing, and the Government has rejected any form of ballot on the issue. Ministers say hospitals have no natural constituency around which a ballot could be conducted.

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فري حدد مهادان

The Government envisages hospitals with at least 250 beds being among the first to gain self-governing status, and regional health anthorities have been asked to identify

Hospitals will not be able to ballot on whether to be self-governing

tential candidates by May 8. ventually, smaller hospitals elated community units are likely to become self-gov-

erning as well.

It is intended to establish a substantial number of self-governing hospitals — which will become separate legal entities known as NHS Hospital Trusta by April: 1991.

GP Practice Budgets

General practitioners will be

given the opportunity of holding budgets to finance a range of hospital and primary care services for their patients. The budgets will cover the budgets will cover the budgets will cover the budgets. normal operations, out-patient services, X-ray and pathology tests and drugs.

Budgets will be agreed between GPs and regional health authorities within national guidelines and overspends of up to 5 per cent will be clawed back the following year. Overspends in two successive years may lead to GPs being removed from the

Initially, only GP practices with lists of at least 11,000 patients will be able to participate - such practices serve

Why should doctors take part? The Government says that by making them buyers of hospital services, they will have wider control over the

Fitter.

about 25 per cent of the population - but the scheme may be extended to smaller ones later.

Healthier.

the NHS could have brought about significant improve-ments without exposing the service to the risks contained in the white paper.
It fears that the Government's proposals for self-gov-erning hospitals will "change

and will be expected to place contracts where they can obtain the best sarvice and value – whether in their own hospitals, those of other authorities, self-governing hospitals or the private sector.

GP Prescribing Budgets — indicative drug budgets will be set by regional health authorities to try to get better for incentive is that GPs will be allowed to retain any savings on budgets to improve their practices and patient services.

The Government hopes hospitals will be encouraged to raise the quality and cost effectiveness of services to obtain custom from GP hndget.

ties to try to get better for value for money in prescribing - GPs' medicine bills came to £1.9bm in 1967-88, 37 per cent of total family practitioner service spending. The Governent says the new regime will not stop people getting the treatment they need. Tax relief – from April, 1990, income tax relief will be insurance premiums for people over 60, whether paid by them or on their behalf. Capital charging - a commer-cial approach to the charging

GPs will be allowed to retain savings on budgets to Improve their patient services

of NHS capital assets will come into full effect in 1991-92, ending the treatment of capital as a "free good." External andit - the Audit Commission is to have its role extended from the local anthor-ity sphere and will conduct external eudits and value-formoney comparisons throughout the NHS. Health anthorities - regional

and district health authorities and family practitioner com-mittees will become smaller under a drive to inject a more managerial, action-oriented approach to decision-making.

Medical audit — a system of medical audit to analyse the quality of medical care, treatment, use of resources and outcomes for patients will be established in all NHS hospi-tals by April, 1991, and there are plans to extend it to family

doctors as well.

### REACTIONS

# Much evidence of disquiet

of patients with conditions that could be

treated with financial benefit to the hospital"

THE HOUSE of Commons all-party Social Services Com-mittee has begun an investiga-tion into the likely effects of the Government's proposed health care reforms. Many of the organisations giving evi-dence—regardless of their overall views of the proposals

- have expressed doubts about
the rapid implementation timetable envisaged by the Govern-

The Johnt Consultants Committee, which links the British Medical Association and the royal medical colleges and rep-resents all hospital doctors on non-pay issues, called the first press conference in its 40-year history to express opposition to

the proposals.

In its evidence to the Social Services Committee, the committee says it believes a num-ber of modest changes in the funding and management of

the prime aim of the manage-ment of these hospitals, from the provision of adequate care to the community as a whole to the financial success of the hospital." Experience from the US showed that there would be pressure on hospitals to enconrage admission of patients with conditions that could be treated with financial

benefit to the hospital.
"If some hospitale are encouraged to attract more patients, and therefore more funds, within a global total it follows that the funding of some other hospitals will suf-fer. The budgets of the losing hospitals could well fall below the critical mass necess sustain more services in their

The white paper addresses

lenges in the face of skill short-ages which would affect nurs-ing and every other profession upporting the health service. The RCN says the main current problem in the NHS is underfunding. This remains the source of the greatest diffi-culty in the acute hospital sector, and was the root cause of the crises in late 1987 which prompted the Government's health care review. The Gov-

mleash a growth in administrative and medical costs. US experience "showed there would be pressure on hospitals to encourage admission

the wrong agenda, the Royal College of Nursing says in its evidence to the Social Services Committee, It says the real health challenges of the 1990s

How to cope with the increasing health and medical demands of an elderly population which is growing in size and thus becoming more frail and dependent. How to maintain the shift

in policy and priority towards health promotion and care in How to meet these chal-

Choice in health care under the Government's proposals would largely be restricted to doctors and managers, which would be a step backwards. Self-governing hospitals posed a threat to continuity of care, consumer access to a comprehensive range of local health care facilities and long-term

The Institute of Health Services Management, in its evi-dence, says it supports much of the thinking behind the white paper but has a number of con-cerns. Prominent among these

has been made to address the "endemic underfunding" of the

☐ The proposal to give tax relief on private health insurance for the elderly. The very short timescale for implementation in the

absence of any pilot testing.
The institute welcomes the Government's attempts to link workload and funding. But it ernment's proposals would says that while this might improve efficiency it will not "the essential problem of too little money in the system to provide the volume of care that the present level of hospi-

tals and doctors could produce and which patients demand." In its evidence, the National Association of Health Anthorities says it would be concerned if the white paper's emphasis on acute services led to a neglect of long-stay and other priority areas. The association acknowledges that the Government proposals are aimed at encouraging efficiency, innova-tion and consumer choice,

It calls for an independent inspectorate in the NHS to ensure that quality is maintained in the move to the proposed market system. Like other organisations, NAHA fears that the Government has "significantly underestimated the timetable" for implement-ing its proposed changes.



### **INCOME GENERATION**

# Hospitals can make money

EARLIER this year Mr Kenneth Clarke, Health Secretary, went to Cambridge to unveil a commemorative plaque in a new shopping concourse at Addenbrooke's

It was an occasion which well merited a ministerial visit. income generation schemes are important to the Government - not only as a way of raising extra cash in the health service, but in order to get its managers thinking in a more commercial, businesslike way. The 825-hed Addenbrooke's Hospital was one of the first in

the NHS to be constructed with purpose-huilt shopping

facilities.

Under an agreement between Cambridge Health Authority and British Airport Services, the shopping concourse has heen re-developed and salarged, and is now run by BAS on a concessionaire contract basis similar to that operated at British Airports Authority airports.

A group of nine shops, including a grocary shop, bank, hairdresser, gift shop and bookseller, surround a piazzastyle cafe. Under the partnership agreement, BAS gusrantees the health authority a minimum income of £100,000 a

minimum income of £100,000 a

The Government hopes to see similar developments on other hospital sites soon, and an Income Generation Unit has been set up in the Department of Health to help health authorities develop cash generation schemes.
With around 1m employees,

the NHS is the largest civilian employer in Europe. Several

million more people go to hospitals as patients and visitors each year. Staff, patients and visitors are all seen by supporters of the income seneration drive as a income generation drive as a large - and largely untapped market for retailing and

other commercial activities. Mr Peter Thompson, a former NHS district general manager and now a health care management consultant, advises the North West Thames Regional Health Authority on income genera-

hospitals there. In addition to retailing which, like most other people involved in income generation, he thinks has great potential opportunities for the NHS, he believes there are other areas which can be exploited. These include: Center at Houston – the largest medical complex in the

world - has, Mr Thompson discovered, 21,000 parking spaces. A medical complex of this size is exceptional, but Mr

Mr Thompson predicts that hospital car park charges will become common practice in the next few years, as the Government's NHS proposals make managers think more positively about land and building use

tion. He believes the Govern-ment's NHS reforms will generate a change in management culture which will lead to a rapid increase in interest in

rapid increase in interest in income generation.

"A lot of NHS general managers have been irustrated by having everything tightly controlled from the centre. Now they are being given the opportunity to really manage, and income generation is one of the things they will be examining with enthusiasm. Apart from raising extra money, there is raising extra money, there is evidence that managers are better able to manage their core activities as a result of their involvement in income

Thompson found that it is normal practice in North American hospitals to charge for parking. Some US hospitals have their own petrol stations and car wash facilities as well. He predicts that car parking charges will become common practice at British town centre hospitals in the next few years,

hospitals in the next few years, as the Government's new capital charging proposals make managers think more positively about land and huilding use. Hospital visitors would, he helieves, be prepared to pay reasonable charges in return for company parting feetly. for convenient parking facili-

Child care - Demographic and social changes mean that the proportion of families with ited the US and Canada to both parents working will study income generation at increase. This is producing

growing pressure on employers to provide child care facilities. The NHS, suggests Mr Thomp son, has some of the necessary staff and an appropriate mar-ket image to offer to run com-pany creches.

□Specialist activities -Thompson sees potential for health authorities to attach their names to a selection of activities, like health screening and weight management pro-grammes, which have suitable connections with their mainstream activities. Franchising and selling services like insur-ance and holidays to NHS staff are other areas identified for development. North West Thames has its own free news paper which is distributed to 1½m households — plans are now advanced for it to begin carrying advertising.

"There was a time when rail-way stations were regarded as places where you were lucky to find a dog-earned sandwich and a broken telephone," says Mr Thompson. "Now there are cash machines, a choice of meals and all the niche retailers. The NHS is the way railway stations used to be, and a natural candidate for similar

A programme of income gen-eration similar to the NHS's eration similar to the NHS's one was launched in Canadian hospitals in the early 1980s. By 1985, income generation had become a significant activity in 90 per cent of Canada's large hospitals, with 39 per cent reporting earnings of between CSIm and CS5m. Some did conciderably better than this, with siderahly hetter than this, with 15 per cent of hospitals earning more than C\$10m in 1965.

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HEART DISEASE

# Where Britain is lagging behind

HEART DISEASE is Britain's biggest killer and efforts to reduce its toll are proving less successful than in comparable

About 180,000 people die each year from coronary heart disease, and a further 2m suf-fer its effects. Quite apart from the human cost, the NHS's treatment costs exceed £500m a year. A National Audit Office (NAO) study suggests that around £250m is spent in sick-ness benefits to coronary sufferers, before taking account of broader economic costs arising from lost productivity.

Australian, New Zealand and US falls in coronary deaths are much sharper

Compared with these huge bills, the NAO report suggests that the amount spent on pre-venting coronary heart disease, while difficult to quantify, is closer to £10m a year. The NAO says that "much remains to be done" if Britain is to emulate overseas achievements in the field of prevention. tion - death rates in some developed countries bave declined four to five times more than in Britain. Australia, New Zealand and the US all show much sharper rates of reduction in coronary deaths

The report has been welcomed by a wide range of health organisations. They say the NAO has confirmed their own view that the Government

quate response to a condition

£ per head (1986-87 figures)

Current expenditure per head (England)

which kills 500 people a day. The National Forum for Cor-onary Heart Disease Prevenheart charities, the British Medical Association, royal medical colleges and the National Association of Health Authorities – wants the Gov-erument to set up an inter-min-

eart disease prevention.
This would co-ordinate policy hetween government departments, on similar lines to groups which have been established to deal with alco-bol problems, drug abuse and

isterial group on coronary

The National Forum believes a ministerial committee going across several departments might end what it regards as contradictions in present pol-icy. It says these include:

 mounting a campaign to encourage teenagers to stop smoking, while permitting tobacco companies to sponsor sporting events, and allowing increases in tobacco taxation to fall below the rate of infla-

encouraging the public to adopt healthier diets while fail-ing to ensure that foods are adequately lahelled to show

 urging people to take more exercise while constraining the Sports Council's The group believes the pub-

lic is now generally aware of the risk factors associated with heart disease, and thinks the time has come for the Government to redirect resources from advertising the risks to funding schemes of practical assistance.

It is concerned that the Government's £4m a year "Look

allocates more than a third of its budget to advertising and only 10 per cent to grants to health authorities, at a time when many health authorities

when many health authorities
coronary prevention
programmes are hampered
through lack of funds.
A survey by the Faculty of
Community Medicine - part of
the National Forum - found
that 50 per cent of district
health authorities had plans for developing coronary pre-vention programmes, but only 34 per cent had the money to implement them. A NAO study

A campaign team of three was too small to cope with follow-up action

of a sample group of district health anthorities found that a quarter completely failed to mention coronary heart disease prevention in their short-term programmes for

The NAO concludes that the "Look After Your Heart" cam-paign, started in England in paign, started in England in 1987, suffered in its early stages from missed opportuni-ties, caused partly by staff shortages. Although nearly 500 companies, for example, expressed an interest in the campaign, follow-up action could not be taken in most cases hecause the campaign team of three was too small to

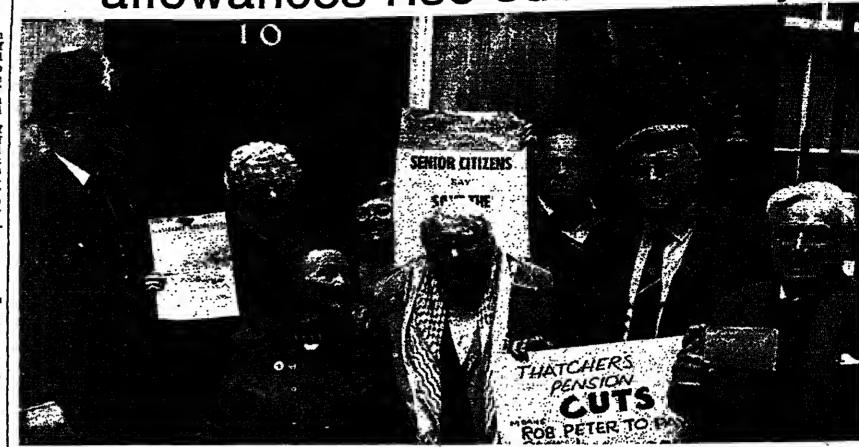
The report comments favour-ahly on "Heartbeat Wales," a programme in the Principality which is operating around measureable targets — for instance, to reduce the propor-tion of smokers in the 18-64 age group by at least 5 per cent by

This programme, says the report, is based on an extensive survey of the lifestyles and risk factors of the Welsh population, with a structured plan of action to tackle each identified risk.

The programme had estab-lished effective links with a large number of outside agencies, leading to many health promotion initiatives. included lean meat merchandising schemes, food grammes involving supermarket chains, a community first-aid training programme and special initiatives for primary school children.

The future of community care

Warning of financial crisis unless allowances rise substantially



Jack Jones, ex-leader of the transport union, leads a protest to 10 Downing Street by

NOW THAT the white paper "Working for Patients" has been published. Health Ministers and their senior officials are directing their attention to an issue of at least equal nagnitude - the future organ-

isation of community care.

Many critics argue that the
Government should have tackled the questions of acute medical treatment, which are addressed in "Working for Patients," and long-term care at the same time. But Ministers took the view that this would have produced an

impossibly complex agenda. It is now more than a year since Sir Roy Griffiths, the Government's health service adviser, produced a report recommending a variety of changes to improve the way in which care in the community is delivered for adults who are mentally ill, mentally or physi-cally handicapped or elderly. The recommendations envis-aged local authority social services departments taking

the lead role. Demographic changes will produce dramatic increases in the proportion of very old people in the population

between now and the early years of the next century. This has profound implications for both public policy and private provision of care home places. The Treasury's bill for the board and lodging payments which finance elderly and handicapped people's accom-modation in residential homes

Some charitable organisations have been forced to restrict admissions to people who can afford to pay their own fees

is already around film a year. It is estimated that an extra 100,000 places in care homes will be required by the end of the century.

But even with such a growth in places, an increasing amount of care will have to be provided in individual's own homes - raising questions about how this should be provided and financed The private sector has been esponsible for almost all the growth in care home provision during the 1980s. A review of the market by Laing & Buisson, publishers of private health care and long-term care directories, shows that the number of private nursing home places increased by 29 year, with the private sector now estimated to be a £1.6bn industry. An increasing number of corporate providers are moving into a sector once-dominated by privately-run

The future financing of the inevitable growth in commnnity care is the dominant issue facing the sector. In spite of the £1bn being spent by the Government on board and lodging payments, both private and charitable providers warn that they face a financial crisis if the Department of Social

increase residence allowances.

The Registered Nursing
Home Association says there could be a financial crash in the independent sector without higher payments.

Sir Roy Griffiths, the Government's health service advises

It adds that homes are able afford to pay their own fees. financially only by subsidising the fees of residents on DSS income support from the payments of those paying their fees. But the proportion of people paying their own fees is declining.

Financial problems are leading to some homes refusing to take publicly-financed residents because of the levels

of payment.

The National Council of Voluntary Organisations has given a similar warning on behalf of the charitable sector. Some charitable organisations have been forced to restrict extraories for neonle who can

ons to people who can

utive of the Abbeyfield Society. which provides nearly 1,000 supportive houses for lonely, elderly people says many residents are now forced to rely on charity to help meet their

We are a charity and proud of the fact that we can keep costs down, but our residents have never, or should never be, objects of charity. There are other organisations who care for the frail and disabled who face this dilemma, and we urgently call on the Govern-ment to raise the residential care home allowance to a real-

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### Turning Point's advice on drink and drugs

# Problems to be tackled by the employer

DRINK PROBLEMS in the workplace - and even more so drug problems - are often ignored by managers and employees alike for as long as

But there are more positive options than doing nothing and Turning Point - Britain's largest national organisation for drug, alcohol and mental health problems - is actively involved in promoting them. Next month, Turning Point, which celebrates its 25th anniversary this year, will stage a major conference in the City of London aimed at making per-sonnel directors more aware of drink and drug problems at

> **Employers** are encouraged to produce formal policies in consultation with trade unions

There are no precise statistics on the extent of drink and drug problems in the workplace. But one guide is pro-vided by the fact that more than 25 per cent of people seeking help at drug centres have

Drink and drug problems in the workplace frequently result in unreliable performance, poor timekeeping, absenteeism and accidents. If ignored, they are likely to give rise to disciplinary and indus-trial relations problems.

Managers attending the Turning Point conference will be strongly advised not to ignore the problem. They will be told that the starting point as with other health and

place alcohol and drug policy. Policies should be construc-ve and positive, emphasising tive and positive, emphasising the help which is available to an employee trying to over-come drink or drug problems. Turning Point helps companies prepare written policy docu-ments, as well as offering

training and research.

The Health and Safety Executive, CBI, TUC and the Advisory, Conciliation and Arbitration Service (Acas) all encourage employers in consultation with trade unions to produce formal policies. Industrial tribunals, when considering unfair dismissal claims arising from drink or drug issues, are likely to take into account whether or not a company has

a formal policy.

Turning Point says the focus
of alcohol and drugs policies
should be impaired work performance and attendance because this provides "a legiti-mate basis for the employer in intervene without meddling in an employee's private life."

The intention of policies

should be to assist employees to overcome their problem. Policles should apply equally to all staff, and since alcohol and drug problems should be seen primarily as health problems. people seeking assistance should receive the same facilities as those with other forms

Turning Point became involved with drink and drug problems in the workplace in 1985. Since then, it has co-operated with the CBI to produce a booklet on drug problems at work, set up training programmes within companies, and is planning a research project on the nature and prevalence of drink and drug use in the workplace. It is hoped that this research will enable the effectiveness of company poli-

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PROFILE: GKN

# **Engineering** a healthier workplace

IN 1988 GKN, the engineering and industrial services group, made legal history by becoming the first British company to be successfully sned as a result of occupationally-in-

duced cancer.

The implications of the case The implications of the case

Stokes v Garringtons (a.
GKN company) — are still
referred to by managers today.
Although GKN, with its early
background in the iron and
steel industries, had always
had to give health and safety a high priority tha casa prompted the group completely to review its occupational health strategy.

One of the long-term results.

exactly 20 years after Stokes v Garringtons, was the launching last autumn of GKN Occu-pational Health, a new indus-trial services division which will offer health and safety facilities both within the GKN group and on the open market. Some 35 per cent of GKN's turnover now comes from industrial services rather than mainstream engineering, and its industrial services activities have grown five-fold since 1988.

Dr David Pulling, managing director of GKN occupational health, sees the marketing of health and safety services as a natural contribution to the group'a development into industrial services - taking an activity which GKN began providing for its own group com-panies, and offering the exper-tise it has gained to outside

He also sees his company entering a £1bn potential UK market, as both legal requirements and changing social attitudes force employers to give health and safety a higher

Dr Pulling identifies four main reasons why health and safety should be treated as eriously as any other issue on the management agenda:

• legal requirements;

· liability for civil claims; reduction of risk;

employee well-being.
There are many reasons

the moment," says Dr Pulling.
"Factors like the new regu-lations on the Control of Substances Hazardous to Health later this year, and a series of EC directives beginning next year with tighter controls over noise in the workplace, will add to the legal pressures on employers.

employers.

Rising insurance costs and higher civil settlements are putting financial pressure on companies to introduce better health and safety policies. And, as part of the increasing awareas part of the increasing aware-ness about health issues among the general public, there is a growing recognition that occupational health provi-sion should form part of a com-pany's overall pay and condi-tions package."

tions package."

Dr Pulling is convinced that GKN can demonstrate, from its own experience, that a thorongh and businesslike approach to health and safety can save money in a way which shows in the balance

The group has spent more than form during the past 10 years settling claims from employees whose hearing has been impaired by exposure to noise in the workplace. A recent decision was made to tackle noise problems through a more sophisticated, planned, hearing conservation programme involving several stages of activity – accurate noise measurement, identification of hazards, provision of hearing protection, audiometric screening, training and edu-cation, noise reduction techniques and, finally, sudit of the effectiveness of the entire programme.

As a result of this programme GKN last year reduced its level of hearing compensation claims - which had recently been running at an annual £500,000 - to below

GKN Occupational Health has compiled a Total Care Plan -- a series of modules covering aspects of health and safety from which client companie why these four factors are can choose depending npon becoming higher priorities at their particular requirements.

was the first of the state of the state of the state of the state of



GKN occupational health mobile units can carry out a full range of medical checks

health, an inadequate occupa-tional health policy can prove a significant cost to an

employer. When all the costs of reduced productivity, replacing sick employees and staff short-

ages are taken into account,

investing in a healthy work-

force can be made to appear an economically-efficient option.

I see comparisons with the way many British companies used to think spending money

In addition to safety-related subjects, like the control of hazards, the GKN service aims to keep employees fit and iden-tify health problems early through Well Woman and Well

Man clinics. A fleet of mobile health screening units enable checks to be carried out at factories, offices, construction sites and other workplaces - saving time on employees having to travel to hospitals or doctors'

The mobile surgeries grew ont of GEN's own needs. Changing patterns of employment mean that fewer people now work in hig factories and many more on small and remote sites - GKN currently has 280 UK workplaces - and mobile medical services are the most efficient way of reaching

Dr Pulling is convinced that good occupational health services must be concerned with the general health of employees, as well as the more specific areas of their actual safety at work. The point managers must keep in mind, he empha-sises, is that health affects an employee's ability to do the job

efficiently and productively.

"I believe in simple screening techniques carried out at the workplace, because they provide an effective means of picking up many problems detected sufficiently early." Although humanitarian questions are a main consider-ation, Dr Pulling stresses that they are not the only ones. With approaching 350m work-ing days a year lost in Britain equally important to invest in

facilities include 43 full and part-time medical officers, 35 nurses, support chemists, laboratory facilities and education, conference and training

who want to improve health and safety to begin by establishing a base line for future activities through an environ-mental audit of the workplace

This should then lead to reg-

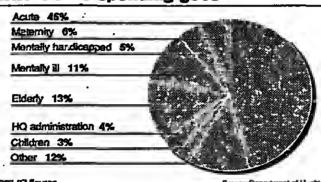
to obtain high quality products was an additional cost, rather than an essential investment in order to remain competitive. We can now see the beginning of a recognition that it is

the health of a company's human resource." GKN Occupational Health's through accidents and ill-

Dr Pulling advises managers and pre-employment checks on

ular monitoring of the working environment, safety proce-dures and employee health — both general health and their exposure to potential hazards.

### Where NHS spending goes



PROFILE: TADWORTH COURT

# How independence saved a hospital

FIVE YEARS ago this month the management of Tadworth Court Children's Hospital in Surrey was transferred from the National Health Service to a new independent charitable

This transfer brought to an end a passion-rousing campaign to save Tadworth Court, the country hranch of London's famous Hospital for Sick Children at Great Ormond Street, from closure.

In one sense, the campaign was a failure. The first hope of the campaigners had been to retain the hospital within the NHS, and the idea of independent operation arose only after this attempt failed.

But in another sense, it has been a remarkable success story and one which has proved ahead of its time -there are parallels between Tadworth's independent status and the Government's present proposals to encourage NHS hospitals to become self-governing outside direct health authority control.

"We are a relatively small unit and I do not think what we have done could provide the model for a big teaching hospital like St Bartholomew's or St Thomas's to become self-governing," says Mr Barry Hassell, Tadworth Court's chief executive. "But I imagine any small, specialist units which become self-governing will find themselves going through similar experiences to

Tadworth Court, which cares for chronically sick, handi-capped and terminally iil children, became independent with one very considerable advantage on its side. The campaign against the threatened closure had united staff, parents of patients, national charities and the local community to a remarkable degree. It became independent in a spirit of unity which is likely to elude some of the self-governing hospitals of the future.

Mr Hassell, a management consultant who had been involved with the campaign to save the hospital, took over as chief executive on independence day. It did not take him long to discover what indepen"Overnight, we were cut off from our supplies of medical equipment and drugs. Only slightly less dramatic was the loss of all the NHS central ser-

"Until independence, count-less things like accounts and building maintenance had been handled from London. Now we were responsible for every-thing ourselves, with almost no management structure to

cope with it."

Mr Hassell has established a conventional management structure around a team of seven senior administrators. Managers report to a board of

Funding comes from health authorities. social services departments and education authorities

directors chaired by Mr Tim Yeo, former director of the Spastics Society and now a Conservative Member of Parliament.

The hospital currently has 220 staff - the equivalent of about 160 full-time posts. When it became independent all staff were offered the opportunity of transferring from the NHS to the new trust, and only one person declined.

The new structure, says Mr Hassell, has given managers a clearer overall understanding of the services they are providing. Staff are encouraged to "get out and see how other people work" by attending conferences and training courses, combatting any feelings of insularity which might have arisen from leaving an organisation as vast as the NHS. The new management has established its own building manager and direct labour work-force to adapt and develop the hospital to house expanding

Under the terms of the transfer from the NHS, the Tadworth Court Trust is leasing the hospital huildings at a nominal rent for 99 years. But direct government financial support is coming to an end. Department of Health finance accounted for 82 per cent of Tadworth Court's income in the first year of independent operation. This had declined to 34 per cent last year. It will come down to 15 per cent in the 1989-90 financial year and them became the second or the second control of the second contr

then be phased ont.

Tadworth Court is not a private hospital in the conventional sense — its facilities remain free at the point of delivery to patients, as they will in self-governing hospitals. Direct Department of Health funding has been replaced from a variety of other, largely public, sources — health authorities, social services departments and education authorities which send chil-dren to the hospital and its associated St Margaret's School. Voluntary donations make up about 15 per cent of total income — £300,000 last

"As a result of the changes in funding which were forced on us hy becoming independent, we have a better financial mix and a good deal of security," says Mr Hassell. Tadworth Court ia also uniquely well placed to trade within the Government's proposed internal market in health care, since that is pre-cisely what it has been doing for the past five years — health and local authorities through-out the country send children there for specialist care

One of Tadworth Court's main activities is the care of children suffering from cystic fibrosis and other chronic conditions. It also provides short-term respite care for pro-foundly handicapped and chronically sick children providing a rest for their families – hospice care for the ter-minally ill and a unique chil-dren's head injury rehabilitation unit.

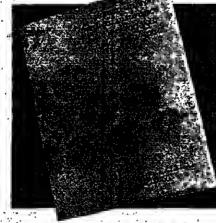
Mr Hassell and his colleagues have been keen since independence to identify and develop new facilities and the school, which opened in 1985, is an example of this. The hospital currently has a film expansion plan, and it is looking to voluntary sources to raise the money.

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Member age 56, plus spouse	₹42.72	£52.77	£60.50

† General Scale premiums for individuals as at January 1989 of The British United Provident Association Limited. † Hospital Bood 'C' premiums for individuals as at January 1989 of Private Patients Plan Limited.

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Glasgow's Healthy City Plan

# Cutting the death rate

GLASGOW, which, in spite of a much acclaimed urban renewal programme has some of the worst bealth problems in the western world, is this year engaged in a positive attempt to become a healthier

It is one of 25 European cities taking part in the World Health Organisation's Healthy Cities project, which aims to improve premature death and infaut murtality rates and virtually eliminate infectious diseases by the year 2000.

Glasgow District Council, Straths:lyde Regional Council, the city's two universities, Greater Glasgow Health Board and voluntary organisatious are all partners in the project.
A steering groop last week
produced an initial position
statement, which will led to
a detailed Healthy City Plan cootaining specific bealth improvement targets in the

autumn. "We wish to return to the

principles of public health wberein we recognise that improvements in environmental and social conditions reduce the incidence of disease," says Dr Thomas Thomson, chairman of the steering group.

Glasgow's bealth record compares badly with the rest of Scotland, which is itself standards. If Glasgow death rates among under-65 year olds were redoced even to the Scottish average, there would be nearly 1,000 fewer deaths

The city, like many parts of the UK, shows remarkable social and geographical disparities in its bealth indicators. People living in its most deprived areas are 2½ times more likely to die before the age of 65 than those in affluent parts of Glasgow.

Many of these deaths, says the steering group, could be avoided by a combination of

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changes in individual life-styles and improved social

The Healthy City Plan in the autumn will be based on a detailed analysis of the state of health of the city's various communities and social groups, and will assess the impact of current health and social policies.

After the plan has been produced, the steering group intends to identify examples of good practice and extend these to other parts of the city; initiate a wide-ranging debate in Glasgow about health issues; develop education programmes in the universities, colleges and schools and create working links on health issues with other cities in the UK and

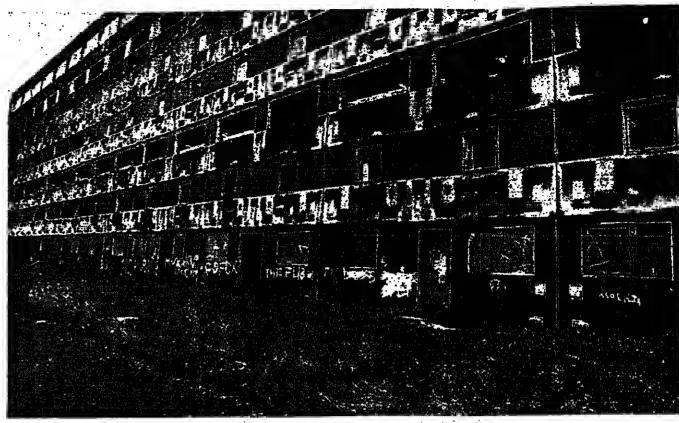
elsewhere in Europe Glasgow, says the steering group in its initial position statement, has undergone a transformation through economic regeneration,

environmental change and cultural improvements. These include Gear - the largest inner-city redevelopment project in Europe – and the widespread upgrading of old tenement flats.

Major new amenities like the Scottish Exhibition and Conference Centre have been developed and shopping facilities have been renew But not everyone has shared equally in these

improvements, says the group. Too many of Glasgow's citizens still live in poverty, with low incomes, in damp, unattractive and unsuitable housing and with insufficient social and leisure amenities,

"Many of these factors contribute to an unenviable record of ill-health in the city, in which death rates for both men and women are among the highest in the western world and are concentrated disproportionately among the



Gorbals tenements: the city's high death rates "are concentrated disproportion

### PRIVATE SECTOR

# Reforms provide opportunities Many private hospitals already conduct operations under contract for NHS health

Private beds and private activity 1986

BRITAIN'S PRIVATE health sector could be just as radi-cally transformed as the NHS by the Government's health and the Environment care review. The Talbex Group PLC are developing a strong

The Government's proposals contain a clear opportunity for the private health insurance Healthcare Division based on applying advanced companies - the decision to allow tax relief on health insurance for people aged 60 and over – and some upportu-nities mixed with challenges design, manufacture and distribution of ionising for the private hospitals.

The tax relief provision comes into effect in April 1990. Both elderly people themselves and others purchasing private health insurance on their behalf – for instance their children – will be able to claim relief. The latter group is particularly significant in terms of the likely size of

take-up. The early months of next year will see the development and marketing of new pack-ages from the health insurers aimed at elderly people and their families. This will hulld upon recent attempts by many of the insurers to make private health insurance more accessible to the elderly and people on

relatively modest incomes.

These developments include the introduction in 1987 of Budget Bnpa from the British United Provident Association, the leading UK company in the field, which aims to give the main forms of surgical cover at competitive costs; Private Patients Plan's Retirement Health Plan, which has no

npper age limit; Sun Alliance's Prompt Care Plus Plan, which is open to anyone up to the age of 74, and Crusader insurance's link with Nuffield Hospitals in a bid to offer lower cost private

More than 5m people in the UK are currently covered by private medical insurance. some 70 per cent of them enrolled in schemes by their

employers.

At present, a high proportion of people enrolled in employers' schemes leave them when they retire from work. The explanation is simple — they have to start paying their own contributions at a time when they move from salary to pen-sion - but health care needs

grow with age.

The market for private health insurance divides into three sections - individual purchasers, large companies enrolling their employees in schemes and smaller companies. "The boom area recently has been among the small com-panies." says Mr Roy Clarke. says Mr Roy Clarke, who is in charge of Bupa's insurance services.

"Smaller organisations competing for key staff increas-ingly have to offer a complete employment package and health insurance forms a natural and expected part of this. It is from the smaller businesses, plus the surge of interest we are expecting from the over-60s market, that growth is likely to come." A recent Incomes Data Ser-

vices survey of private medical insurance in 53 (mainly large) organisations found that, in general, company-financed schemes were still restricted to directors, senior managers and other senior staff. Where health insurance was provided as a free benefit, take-up tended to be high. But the survey showed that in voluntary schemes - where employees had to meet the cost participation was usually well below 10 per cent.

tively high fixed costs, and the loss of overseas patients has had a severe effect on profit margins, particularly at some of the larger central London hospitals. The sector has been

icant area of future growth, and AMI has also established three private psychiatric hospi-

But directors of private hos-

activity is certain to increase as, under the reform of health as, under the retorm or health financing proposed by the Gov-ernment, health authorities and GPs budget holders begin shopping around for hospital

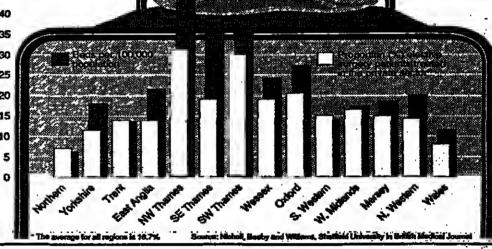
"I envisage that the reforms could lead to some private hospitals concentrating exclu-sively on NHS patients," pre-dicts Mr Tony Byrne, chief executive of the Independent

anthorities, and joint ventures between the two sectors are well-established. This type of

Hospitals Association.

Provided there is genuinely fair competition between the public and private sectors, says Mr Byrne – which will depend on factors like the fine details of the Government's proposals to introduce a commercial form of charging for capital assets in the NHS — there is no reason why the private sector should not win large numbers of contracts in the constructs. ers of contracts in the open health care market. This could lead to investors building new private hospitals to take on growing amounts of NHS

"There could be a distinct role for the famous London pri-vate hospitals as centres of excellence in specialist fields, alongside the NHS teaching hospitals," suggests Mr Byrne. Private hospital directors are



Tax relief on health insur- forced to look to expansion in ing their attention on ance contributions for people aged 60 and above is a direct benefit to the private sector flowing from the Government's health care reforms. The private hospitals have been offered something more indi-rect – the opportunity to com-pete in the freer health care market which the Government

is trying to create. Britain's private hospitals have experienced mixed for-tunes in the 1980s. The influx in overseas, particularly Mid-dle Eastern, patients for treat-ment in Britain has declined sharply during the decade.

the UK market for future

Last year, more than 94 per cent of in-patients in AMI Healthcare's UK hospitals which include the famous Har-ley Street Clinic and the Port-land in London alongside a dozen other acute hospitals in London and elsewhere - were from the UK.

While 94 per cent of AMI Healthcare's £109m turnover last year came from the acute sector it is, like other private health organisations, actively developing new activities. Both AMI and Bupa have identified

But this activity is very unevenly spread geographically. A Sheffield University study this year showed that while more than 30 per cent of elective surgery in parts of London and the South-East are carried out privately, the fig-ure in the Northern region is

only 6 per cent.

Government's proposed reforms. The private sector has 6 per cent of acute hospital

beds, and carries out approach-ing a fifth of all electiva (waiting-list type) surgery in

aware, however, that a more open market has its price. The self-governing hospitals which the Government intends to establish in the NHS will also have to work hard to attract patients and, alongside new opportunities, the private hoapitala will find new



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### **Improving** the life of the elderly

PARTNERSHIP In Practice, a private joint initiative in health, social care and housing for elderly people is being launched today in London. Help the Aged (UK) and EGV Fonden of Denmark have

joined forces to form a com-mercial enterprise which, they say, is unique because it will promote and develop partner-ships between statutory, volun-

ships between statutory, voluntary and private sectors for the provision of facilities and services for elderly people.

The enterprise will provide qualified and experienced management and consultancy services for any organisation "as long as it subscribes to the principles of quality, personal choice and dignity which Partnership in Practice will promote."

Help the Aged believes that the Danish cultural environment has managed to promote the status of retired and elderly far more effectively than that in Britain. Its part-ner, EGV Fonden, has for many years acted as agents to Danish public authorities in the design and development of housing, community care and extra care facilities.

The new company says that it is very unusual for any proj-ect aimed at improving the life of retired or elderly people to be contained within a single organisation - generally there has to be co-operation between a number of agencies to guarantee the success of the proj-

Mr John White, chief executive of Partnership in Practice, says: "We will adopt a pragmatic approach to the many issues that confront providers in all sectors today, but will do



With Healon, Pharmacia is among the world leaders in the market for visco-elastic products intended for use in ophthalmic surgery. It is estimated that more than 2m ophthalmo-surgical operations were performed worldwide in 1986. The most common type of operation is intra-ocular lens implantation when a cataract is removed

principles and standards of excellence that will demand improvements in the way services and facilities are being developed by the public and voluntary sectors and by private enterprise.
"We are confident that this

service will be invaluable to any organisation concerned with the needs of elderly or frail people."

Financing Healthcare for the Elderly, a report hy James Webber, bas recently been issued by Tillinghast, part of Towers Perrin, the manage-

ment consultants The 62-paga report, presented to the Stanle Inn Actuarial Society earlier this year, looks at the current market opportunity for products which meet the health care costs of the elderly, at characteristics of the market and at the insur-ance of acute and long-term health care. It also considers how state benefits can create opportunities for health care products and how the private sector can learn lessons in product design from the state. The report is designed for use by professionals, GB

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# **FINANCIAL TIMES** COMPANIES & MARKETS

Tuesday April 11 1989



INSIDE

Hersant causes Spanish uproar



Robert Hersant, pub-lisher of France Soir and Le Figaro, has unleashed a storm of controversy by acquiring some 30 per cent of Grupo 16, the Spanish publishing corporation. Grupo 16's founder, majority shareholder and president, Juan Tomas de Salas, yest day said he was pre-

pared to buy back the stock acquired. But business sources said this could be a prohibitively costly operation as the French company had bought shares in the past week by paying as much as 15 times their nominal value. Tom Burns reports from Madrid. Page 24

Picking up the shards at Waterford Glass

Waterford Glass, the troubled Irish-based crystal group which owns the Wedgwood china company, reported pre-tax profits of only IS2.7m (£2.25m/\$3.8m) for 1988 and published a powerful indictment by accountants Peat Marwick McLintock of management inadequacy. Richard Tomkins reports. Page 36: .

**TDK heightens US anxieties** 



Fresh US anxieties over in high-technology industries seem certain to be aroused by TDK of Japan's \$200m agreed bid for Silicon Systems, a California-based semiconductor maker. TDK is-

the world'e largest maker of magnetic recording tapes, and US handling of the case will be watched carefully by Japanese government and industry officials, reports lan Rodger. They have been disturbed by the rise of anti-Japanese nese sentiment in the US in recent months and will be on the lookout for any sign of discrimination, Page 25

Rubber's winning hand

Rubber producers have wrested an 8 per cent rise in International Rubber Organisation sup-port prices, which are now high enough for nearly all of them to make a profit. Although the cards were stacked in their favour, producers regard the rise as a major achievement as many importing countries were arguing for a lower increase: Page 36

Digging for worldwide victory



tion and earthmoving machinery makers have begun to plough a furrow market. They are slowly increasing

their production capacity outside Japan, with ated, or planned mainly in the US and Europe. These plants range from greenfield sites to joint ventures with North American and Euro pean producers, writes Nick Garnett. Page 25

Market Statistics

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Chief price changes yesterday Holes Pathing 780 + 100
Nippos Chebical 1219 + 160
Pathi Katalous Inda, 2800 - 170
Katalous Inda, 1540 - 110
Kyusha Denkik, 1100 - 90 Medicine men differ over magic formula

Peter Marsh looks at the pharmaceuticals market in the light of Beecham's merger talks with SmithKline

RESOURCEFUL go getters
or scared rabbits? Analysts cannot make up
their minds which of these
descriptions fits SmithKline
Beckman of the US and Britains
Reaches which are decreasing Beecham, which are discussing a partial merger to create the

world's second biggest pharma-ceuticals group.

From one viewpoint, the logic hehind the deal looks impeccable.
It would create a company with annual sales of about \$45n and provide useful economies of scale in research and development (R&D) and marketing — two cru-cial, and increasingly expensive, aspects of pharmaceuticals.

The proposed combination can

also, however, be viewed as entirely defensive. In recent months both SmithKline and Beecham have been regarded by some analysts as being in line for a takeover by other healthcare businesses. "By coming together they'd be so big they'd be hid-proof," says a senior executive in a wind driver comment.

a rival drugs company.

The groups are expected within a few days to announce more details of the plans, and the dif-ference of opinion between out-siders about the nature of the proposed SmithKline/Beecham combination is, perhaps, under-standable given the chameleon-like nature of the \$120bn-a-year drugs industry.

Driven by shifts related to the

regulatory, scientific and social aspects of how the sector relates to the outside world, the industry is undergoing a great many changes. These are to some degree responsible for the range of views about the business.

On one hand, the big pharmacertical companies are seen as imaginative titans, spending vast sums in an effort to unravel near incomprehensible aspects of human biology.

Others see the industry as deserving more sympathy than

admiration. Drugs companies are subject to a great number of govsubject to great name - covering not only development procedures but safety, pricing and patents -that severely limit their room for manoeuvre.

A third point of view has

decade; mainly from consumer organisations. This is critical of what is often said to be the industry's high-pressure selling tactics related to doctors, who form the main body drug companies must convince of their products' value in order to build up sales. From a purely commercial

stance, at the heart of the Smith-Kline/Beecham merger talks is how the industry approaches ris-

ing costs in the twin fields of both R&D and marketing.

Most big drugs companies spend 10 to 15 per cent of turn-over on R&D, a proportion much higher than that for almost any other industry. But few people other industry. But few people, even within the drug industry, seem able to agree on whether the large research outlays are saign of the sector's strength or of its weakness.

Some see tha enormous research efforts as visionary. Mr igor Laundau, head of the drugs division at Rhône-Poulenc, the big French chemicals company, says: "Even now perhaps only 50 per cent of people's therapeutic needs can be met with existing drugs," he says. "The game is still wide open."

Others, however, point to the fact that much of drug industry R&D is driven by external factors over which the business has very little control.

Only a relatively small part of the industry's R&D cash involves pure scientific work in which lab-oratory workers dream up new ways to tackie illnesses. The rest is directed towards the clinical trials which new drugs must undergo before they receive a government product licence. Many drugs companies are increasing R&D outlays at a rate

of about 20 per cent a year, in a market that is growing at half Despite the heavy rises in spending – US drugs companies spent more than \$5bn on R&D last year, four times as much as a decade ago - the number of new

prescription medicines approved

worldwide last year was 52, less than the yearly average in the Another, related, worry is the lengthier development times that the more rigorous trials proce-dures entail. These have pushed up the time between the patented invention of a product and its

appearance on the market from about five years in the 1970s to double this today.

As a result a drug company, in the light of patent lives in most countries of 20 years or less, conmonly has only about eight years to market a new drug under copies of the product appear.

ays under study in the drugs industry of both improving research productivity and cutting development times include efforts to introduce tighter management discipline into research proce-dures. In this way, companies might be in a better position to drop research projects which

appear to be going badly.

New scientific techniques could help. Using biotechnology, scientists are trying increasingly to custom-design new drugs to influence specific physlological functions implicated in disease.

The quality of the people in R&D is also crucial. "It matters less how much you spend; the key is how productive you are," says Mr Joseph Temple, chairman of the Merrell drugs division of Dow Chemical, the big US of Dow Chemical, the big US

chemicals company.

To back up this point, he says that about a third of the 1,200 people his division amploys in R&D have been recruited in the R&D have been recruited in the past eight years, to replace a somewhat larger number who have laft. Because the new people appear to be either more highly skilled or better organised, Mr Temple says the innovative powers of his laboratories as measured by research breakthroughs. sured by research breakthroughs is increasing.

ooked at in this light, a Beecham/SmithKline deal would probably mean that a sizeable proportion of the 5,100 R&D workers currently employed by the two groups would lose their jobs. By keeping only the most productive people, and tak-ing the best ideas in research management from both compomanagement from both compo-nent groups; a merged unit might well be able to increase the effect of the existing SmithKline/Bee-cham R&D efforts.

Similar benefits could be expec-ted in the field of marketing. Bee-cham has only a thinly spread sales effort in the US, the world's higgest market for drugs and one where SmithKline is well repre-

Marketing is highly expensive in employment costs. Most big drugs companies employ about 2,000 marketing people in the US, with perhaps 1,000 in Japan and a similar number in Europe.

similar number in Europe.

In theory, SmithKline's marketing staff, who at present are mainly concerned with efforts to keep up sales of Tagamet the anti-ulcer drug, could also promote not only Beecham's existing products but some of the UK company's promising looking heart drugs which are proceed through the late stages of devel-A closer look at the details of

pharmaceuticals marketing may, however, pose a challenge to this particular argument in favour of the merger. The industry is very different from many other sectors in that the degree of market frag-mentation, both by company and product area, is very high. Merck, the biggest company,

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accounts for only about 4 per cent of total world sales, while Glaxo has about 3 per cent. As Mr Bernard Taylor, chief executive of Glaxo explains: "The drugs business is not like the car industry or retailing; the truth is that we rarely meet Merck in the same market place."

Underlining this fragmentation is that while in some areas like heart drugs there is a large amount of competition between specific drugs which have virtually the same properties, in many other fields companies have prodnct "niches" in which there may be no significant competition in a

That takes into account not only different disease patterns in specific countries – the French appear to be more susceptible to hver complaints than people in many other countries while the Japanese are less prone to heart ailments than Westerners - but the extent to which specific companies have a strong sales pres-

This sort of argument may

**Takeover** looms for Italian publisher Mr Carlo De Benedetti is set to

provoke a major shake-up in Italian publishing by promoting the takeover of L'Espresso group. publisher of Italy's top selling daily newspaper La Repubblica, by Arnaldo Mondadori Editore. Financial details are due to be released on Thursday hut the

overall purchase will cost Monda-dori more than L'Espresso's current market capitalisation of close to L700bn (\$504m).

The first stage will be the pur-

The first stage will be the purchase of the controlling share-holdings in L'Espresso held by Mr Carlo Caracciolo (35 per cent) and Mr Eugenio Scalfari, the founding editor of La Repubblica, who owns 10.6 per cent.

This will be followed by a public offer for the outstanding

This will be followed by a public offer for the outstanding shares in L'Espresso, which a spokesman for Mr De Benedetti claimed last night would make Italian history by matching the terms paid to the company's two main shareholders. Sale of a controlling shareholding often earns a programm in Italy to the present. a premium in Italy to the resentment of minority owners.

The deal will put Cir, Mr De Benedetti's principal Italian holding company, in control of Italy's largest publishing group with an expected turnover of L2,400bn this year. Cir controls 33 per cent of Mondadori directly and 28 per cent of the holding company Amef, which owns 50 per cent of

the publisher.

The deal will also clearly place
the Italian financier and industrialist in the elite group of Italian newspaper proprietors alongside, and in some cases in front of, Mr Gianno Agnelli (Corriere della Sera and La Stampa), Mr Raul Gardini, (Il Messagero) and Mr Silvio Berlusconi (Il Giornale). The logic of the takeover lies

partly in Mr De Benedetti's conviction that size counts in the European market, partly in the existing collaboration between the two companies and partly in developments in Italian advertising and publishing. Mr De Benedetti's spokesman said last night that the merged group would be "of a European dimension" and would assuredly develop a Euro-pean strategy.

Its principal domestic rival will be the Rizzoli-Corriere della Sera group, controlled by Fiat through the Gemina holding company, which two years ago went into partnership with the French pub-lisher Hachette through an

exchange of shareholdings.
The takeover will also bring under the same banner the two top sellers and very keen rivals in the Italian news magazine market, Panorama and L'Es-

# Blue Arrow board in dark on loan

By Vanessa Houlder in London

Blue Arrow's controversial £25m loan to Mr Peter de Savary, the entrepreneur and yachtsman, was almost certainly made with-out the knowledge of the non-ex-

"I do not believe that the full board knew about it when it went ahead," Mr Mitchell Fromstein, chairman and chief execu-tive of the UK-based employment agency group which includes Manpower, said yesterday. This may shed new light on an

abrupt change of heart by Blue Arrow's non-executives. Just five weeks after Mr Fromstein was forced to resign in December, the board invited him back as chief executive and stripped chairman Mr Tony Berry of his executive

Mr Fromstein said the possibil-ity of the loan had been raised at a board meeting in November, when both men were still on the board, and met with an unsuthusiastic response, although no

firm conclusions were drawn. Mr Berry, who quit last week as chairman, is thought to be insisting on a legal indemnity before he leaves the board. Mr Fromstein denied he was examining the possibility of legal action.

There was nothing ominous in the request for an indemnity, he said. "It is fairly commonplace when anyone discusses leaving a board and particularly when the environment is so visibly beset with problems.

The £25m interest-free loan has been invested in land by a com-pany controlled by Mr de Savary in an attempt to help finance Blue Arrow's challenge for the America's Cup yachting competi-

The existence of the loan was disclosed at Blue Arrow's annual meeting last Monday although details only emerged on Friday. after Mr de Savary agreed to a

partial lifting of a confidentiality

Mr Fromstein confirmed yesterday that he was seeking an independent valuation of the land. However he did not expect any serious discrepancies with Mr de Savary's statement that the assets had been indepen-dently valued at a figure that provided ample security for the facility.

Mr Fromstein, who headed Manpower before its \$1.3bn takeover by Blue Arrow in 1987, said he was optimistic that Blue Arrow would be able to extricate itself from the deal.

Ha said further meetings were planned this week with Mr de Savary who was trying to get a partner to replace Blue Arrow. He was also hopeful that Blue Arrow would be able to reduce its commitment to the America's

# Eurobond body in new issues plea

By Norma Cohen in London

A EUROBOND market trade tion is recommending new rules that will prevent securities houses from forcing their compet-itors to share the costs of bringing unprofitable new issues to market.

market.
The rules mark the erosion of the freswheeling "anthing goes" ethic that has governed the Eurobond market since its inception. ound market since its inception in the 1980's. Eurobond market officials say they have had to rethink the way they conduct their business by the increasingly unprofitable nature of the business brought about by overcapacity and intense competition.

The market practices committed of the business committee of the businessions.

The market practices commu-tee of the International Primary Market Association, at a meeting yesterday, approved a recommen-dation that lead managers of new pre-priced debt deals no longer be allowed to charge syndicate members for the costs of stabilising new deals. The recommenda-

tion will be considered by IPMA's board of directors at its annual

meeting on Friday.

IPMA's board is expected to appeal to borrowers asking them not to exploit the intense competition among securities houses because ulitmately, it will cause the demise of a marketplace that

has been beneficial to all.

Losses suffered in the first few months of this year and a few wall-publicised breaches of market ethics have been deemed responsible for the change in market sentiment that has led to the UMA compilter recommend. the IPMA committee recommendations. About six months ago, the committee found there was insufficient industry support for such a change in rules.

While IPMA rules do not have

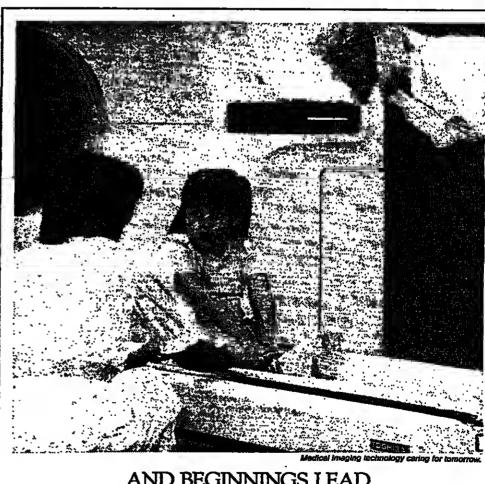
the force of law given to rules of self-regulatory organisations approved under the Financial Services Act, they are effectively market practice followed by all

participants.
Stabilisation usually involves
the purchase of bonds by the lead
manager at the price they were sold to co-managers in order to create an orderly market for a security with no trading history. The cost of these purchases is then deducted from underwriting fees which each co-manager is

entitled to receive.

The sharing of stabilisation expense was initially adopted as a sort of insurance policy to proa sort of instrance poincy in pro-tect underwriters who launched deals only to find that forces beyond their control had moved interest or currency rates sharply before the 30-day grey market trading period had elapsed.

However, in recent years, securitles houses have been offering to issue Eurobonds bearing terms they know investors will never accept, unless the price is marked down to a considerable



mean, say some observers, that a rigid assembly of world market-ing forces along the lines of that

envisaged in the proposed Smith-Kline/Beecham arrangement may be less appropriate than a series

of more flexible, ad hoc deals

way the industry goes in the future, according to Mr Robert Cawthorn, chairman of Rorer, a medium sized but fast growing US days company

In contemplating their merger, both Beecham and SmithKline

are undonbtedly looking over their shoulders at the Japanese.

The two companies, like many

other Western drugs gronps, believe Japan may over the next

decade become a formidable pharmaceutical powerhouse.

Japanese companies are step-

ping up their research and mar-keting efforts and are making steady headway. Of the eight

fastest growing drugs gronps over the past few years four – Yamanouchi, Daiichi, Sankyo

and Eisai - are from Japan.

US drugs company.

Such joint ventures will be the

### AND BEGINNINGS LEAD TO MORE BEGINNINGS.

This fiscal year Toshiba will spend around \$1.9 billion on the research and development of new beginnings like this medical imaging technology. Toshiba creates these quality medical systems to provide health care and maintenance. They join Toshiba's vast world of home electronics, office technology, electronic components and industrial electronics.

> In Touch with Tomorrow TOSHIBA

### INTERNATIONAL COMPANIES AND FINANCE

# Hersant cashes in on Grupo 16 rift Beijer to

By Tom Surns in Madrid

MR ROBERT HERSANT, the French media entrepreneur, has exploited a deep rift in Grupo 16, the Spanish publishper cent stake in the organisa-tion whose titles include the news msgazine, Cambio 16, and the newspaper, Diario 16. Mr Juan Tomas de Salas, Grupo 16's founder, majority shareholder and president, said yesterday he was prepared to buy back the stock acquired by Cepresa, Hersant's holding company in Spain. However

the French company had acquired shares in the past week for up to 15 times their nominal value.

business sources said this

could be prohibitively costly as

awaited incursion into the Spanish media by Hersant. publisher of France Soir and Le Figaro, which had failed in attempts to buy provincial dai-

It follows Mr de Salas's controversial sacking last month of Diario 16's campaigning edi-tor, Mr Pedro J. Ramirez. Government interference was alleged to have been behind the firing. Mr Ramirez left the newspaper after a reported sttempt to interest Mr Rupert Murdoch's News International

in its possible purchase.
A statement issued by Diario
16 said the Hersant group's
takeover attempt had failed. It added fuel to the hostilities by ominal value.

The purchases mark s long the brother of Grupo 16's chair-

man, of aiding Rersant in buy-ing minority holdings. Mr Alfonso de Salas, wbo resigned as director-general of Grupo 16 following Mr Rami-rez's dismissal, has sold his 5 per cent holding in Grupo 16 to Hersant, Others who have sold to Cepresa include a former vice president of Grupo 16, a former editor and a former columnist of Cambio 16 who were both founder members of the magazine, and the widow of the group'e former chief execu-

The Diario 16 statement said the French company's acquisi-tions had been financed by a credit line issued by Banesto, the Spanish bank. It said Mr Juan Tomas de Salas had writman, Mr Mario Conde, and to Mr Hersant, asking them to withdraw the Grupo 16 bid. Mr de Salas wrote in the same vein to former Prime Minister, Mr Adolfo Suarez, leader of the minority liberal party, CDS, who was also named in the statement as aiding Cepresa in its takeover attempt. Mr Suarez denied any connection with the bid.

connection with the bid.

Mr Jnan Tomas de Salas says that, throngh his own shareholding and that of syndicated stockholders, he controls almost 60 per cent of Grupo 16. Cepresa, bowever, after a long period of waiting in the wings, appears determined to capitalise on the divisions within Mr de Salas's empire and to establish a firm base in Spain.

### ten to both Banesto's chair-Cash-flow prince starts French family feud

By George Graham in Paris

NOT FOR the first time, a Vieljeux, chairman of his fam-French family-controlled com-pany is beving to wash its dirty linen in public. After such celebrated family squab-bles as the Hériard-Dubreuils against the Cointreaus at cognac house Rémy Martin, or the Vuittons against the Chan-dons at LVMH, it is now the turn of the 125-year-old shipping company, Delmas-

shipping company, Delmas-Vieljeux.

Delmas-Vieljeux has for s year been the object of the solicitations of Mr Vincent Bol-loré, whose boyish good looks and financial skills have endeared him to French head-line writers as "le Petit Prince du cash-flow" du cash-flow."

Mr Bolloré wants to group

his SCAC transport company, one of the leading French forwarding agents, with Delmas-Vieljeux, France's largest prico-operation and a possible shareholding link at the level of the operating company, Société Navale et Commerciale Delmas-Vieljeux, but refuses absolutely to let Mr Bolloré into the capital of the bolding company, Compagnie Finan-cière Delmas-Vieljeux. Enter Mr Claudio Palazzolo,

whose wife, Francine, is a Del-mas heiress with some 2 per cent of the Compagnie Financière's capital, and who has, according to Mr Vieljeux, bought another 8.5 per cent "on behalf of a third party."

Mr and Mrs Palazzolo com-

plain that they have "for a long time been faced with the falt accompli on all major deci-sions of the Delmas-Vieljeux group," and are therefore back-ing Mr Bolloré.

rice Delmas and his sister, the Princess Ruspoli, renewing their support for the manage-ment of Delmas-Vieljeux and "dissociating themselves totally from the declarations of Francine and Claudio Palazzolo, which can in no circum-stances translate the point of view of the entire Delmas

Mr Vieljeux drove the nail in further yesterday afternoon, noting that Mr Palazzolo used to be a managing director of the company, but "I had to get rid of him five years ago because of his unsuitability."

The chairman's position appears for the moment to be close to impregnable. The founders' families, excluding Mr and Mrs Palazzolo, control per cent of the voting rights in Compagnie Financière, while various solid allies, The counter-attack came yes-terday morning from Mr Mau-group, have a further 9 per

cent. The only question mark appears to be Compagnie du Midi, which last year merged its shipping and transport interests with Delmas-Vieljeux in return for a 36 per cent stake, giving it 32 per cent of the voting rights.

Midi's new chairman, Mr Claude Bébéar, wants to concentrate on the group's insurance interests rather than its traditional industrial side, but he has nevertheless stated that be bas no intention of

be bas no intention of

selling.
In any case, the family shareholders have pre-emption

shareholders have pre-emption rights on his stake.

Nevertheless, Paris stock market aficionados have enormous faith in the ability of Mr Bolloré to pull rabbits out of his hat. Compagnie Financière's shares were still being bid up yesterday at FFr3,931 (SE21) in a thin market, with (\$621) in a thin market, with hardly any stock available.

# GIB bids \$125.7m for rest of Scotty's

By William Dawkins in Brussels

GIB, Belgium's largest and now holds 43 per cent of supermarket group, yesterday launched a \$125.7m offer for full control of Scotty's, its US associate company, which owns 154 bardware and do-it-yourself stores. GIB, formerly known as GB-

Inno-BM, first bought a signifi-cant stake in Scotty's in 1979

the US company's 14.7m

The Brussels-based group, Belgium's largest employer, is offering to buy the remaining 57 per cent at \$15 esch, valuing Scotty's entire equity capital at

ter to Scotty's board, suggesting that the proposal should be considered by a committee composed of those Scotty's directors not affiliated with

The letter also promises GIB will not sell its Scotty's shares, 220.5m. nor support the sale of the company to a third party.

GIB announced a rise in sales from BFr140.8bn in 1987 to BFr170bn (\$4.35bn) last year. • Bekaert, the world's leading producer of steel wire and cord, has increased its net divi-dend on 1988 profits by nearly 20 per ceot to BFr280 (US\$7.1) per ordinary share, from BFr235 the previous year.

# acquire US instruments distributor

By Sara Webb in Stockholm

BEIJER INDUSTRIES, the BEIJER INDUSTRIES, the Swedish industrial group controlled by Mr Anders Wall, the financier, bas made an agreed bid of SKr440m (\$65m), or \$17.5 per share, for Brinkmann Instruments, a US agent for marketing and distributing laboratory instruments.

laboratory instruments.

Beijer said the acquisition would allow its Kebo subsidiary to start selling laboratory equipment in the important North American market, where it has had a weak posi-

where it has had a weak position in the past. Kebo already sells rehs bilitation and hygiene products (such as lifting and bathing equipment for the elderly) in the US from its Chicago office.

Brinkmann Instruments made profits of about \$7.8m (SKr50m) on sales of about \$7.8m (SKr50m) on sales of about \$70m last year. It is the leading US distributor of advenced pipettes to chemistry labe, and sells instruments used in the monitoring of pollution in the environment, for example for testing water and gases.

The US company has headquarters in Westbury. New York, and sales offices in Los Angeles, San Francisco, Houston, Atlanta and Chicago, as

Angeles, San Francisco, Houston, Atlanta and Chicago, as
well as Calgary, Ottawa and
Point Claire in Canada. It has
a sales force of about 300.
Beijer's wholly-owned Kebo
subsidiary is the market
leader in the Nordic region. It
uses the same suppliers as
Brinkmann Instruments but
claims to sell a broader range claims to sell a broader range of products. The acquisition will allow us to sell more of Kebo's products in the US in future and maybe some of Bei-jer's other products too," said Mr Wall, president and chief executive officer of Beijer.

Beijer Industries reported operating profit of SKr190m on sales of SKr4.1bn in 1988 and expects the acquisition of

Brinkmann Instruments to help boost profit to SK250m on sales of SKr5bn this year.

The gronp said it was approached by Brinkmann Instruments recently and asked to act as white knight after the Prospect Group secured 26 per cent of Brink-mann's shares and made an offer of \$16.5 per share.

# Unilever of UK plans to double borrowing limit

By Nikki Tait in London

UNILEVER pic, the UK half of the Anglo-Dutch consumer products multinational, is seeking shareholder approval seeking shareholder approval for an increase in its borrowing powers. If the move is approved, the company's borrowing limit will go up from around 23bn (\$5.1bn) to £7bn.

There is no specific restriction on the borrowing powers of Unilever NV, the corresponding Dutch half of the group. However the aim is to group. However, the aim is to keep the two halves of Uni-lever in balance, so the effec-

tive limit for the group overall becomes at least £14bn. Unilever plc plans to achieve its move via two alterations in its articles of association.

At present, its horrowing limit is set at twice its adjusted capital and reserves – a fairly typical restriction amongst British quoted companies. multiple would go up to three times. Also, for borrowing par-poses the calculation of the group's net worth would be boosted by adding back good-will written off on all past and future acquisitions. Like most British companies,

Unilever writes off any good-will arising on acquisitions at the time that they are made. This change in treatment will apply only to the calculation of the company's borrowing powers and will not affect the published balance sheet.

Yesterday, Unilever pic said that, to date, acquired goodwill which has been written off stands at about £800m. The bulk of this results from the acquisition of Brooke Bond in 1984 and of 25 per cent of Uni-

winter, the company also lays the blame for this performance on congested skies in Italy and abroad, and ou etrikes by air traffic controllers, customs officers and refuelling

Currently its operations are

lever United States two years

The company played down suggestions that there was anything significant about the timing of the proposal, which will be put to shareholders at the annual meeting on May 3. In a letter to shareholders, chairman Mr Michael Angus said: "The limitation has not been revised for over 40 years. The directors believe that in today's rapidly changing markets, they need to react quickly to commercial opportunities as these arise."

Unilever's proposals follow similar moves by two other large UK companies, Hanson and ICL Both these companies plan to include acquired goodwill when the borrowing limit is calculated, but the multiple has not exceeded 2% times.

### Alitalia blames fog and strikes for 21% decline

By John Wyles in Rome

ALITALIA, the troubled Italian state-owned airline, has blamed "acts of God and man" for a 21 per cent fall in net profits last year and the cancel-lation of any dividend payment to ordinary shareholder

to ordinary shareholders.

The company's results highlight the wretched period through which it is passing, savaged by strikes and bad weather on the operating front, and by managerial upheavals in which lialian political parties are playing a less than

Despite a 5.5 per cent increase in turnover to L3,256bn (\$2,36bn), profits fell from L66.9bu to L52.5bn. Apart from persistent fog, which closed northern Italy's main

being disrupted by disputes with cabin crews and pilots over the renewal of pay agree-ments which expired more than a year ago.
Against this bleak backties are playing a less than constructive role. ground, Alitalia suffered both a loss of international market share and a decline in passen-

personnel.

ger ratios,
Eighty one per cent owned
by Iri, the state holding company, Alitalia's medium- and
long-term debt fell from L700bn airports for days on end last to L669bn last year.

# Commerzbank up 19%

COMMERZBANK yesterday that net income at its parent bank rose 19 per cent to DM345m (\$184.5m) in 1988 from DM288.6m in 1987, AP-DJ reports from Frankfurt.
West Germany's third largest bank confirmed that it will keep its dividend unchanged at

DM9 a share. The payout to holders of participation notes will also remain unchanged at 9.75 per cent.

Commerzbank said the rise in net income allows a DM100m addition to retained earnings, up from a DM60m addition in 1987.

of the confidence of the same of the same

### **Baxter sells** Japanese drugs stake By Gordon Cramb

BAXTER International, the US medical equipment group, is to sell its stake in a Japanese pharmaceuticals venture set

pharmaceuticals venture set up 20 years ago by its American Hospital Supply offshoot.

The 31.5 per cent holding in the Kobe-based International Reagents, which makes blood inspection and physiochemical products, is being bought for Y12.8hn (\$96.7m) by Green Cross, an Osaka drugs group.

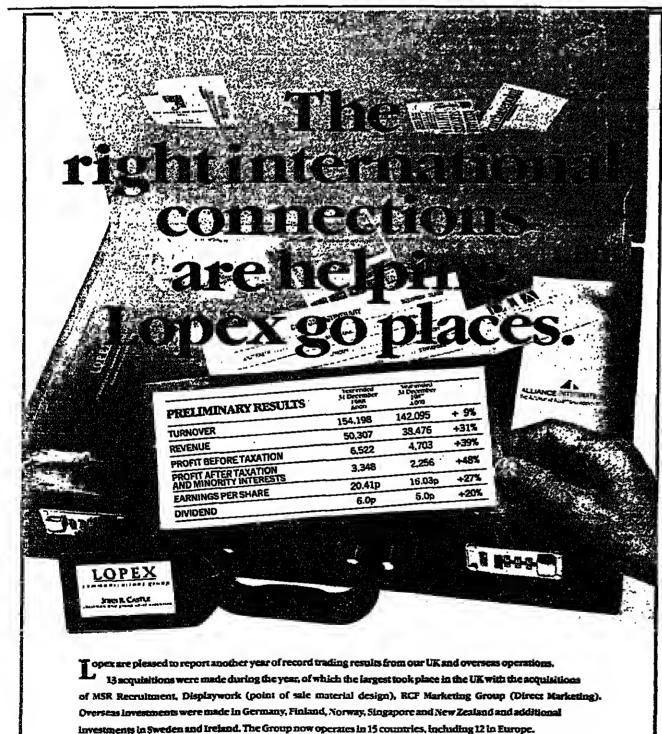
Green Cross will thus take control of International Reagents with a 63.1 per cent stake in the company, which was launched on the second section of the Tokyo Stock Exchange in November 1985. The flotation came in the year in which Baxter took over American Hospital Supply.

in which Baxter took over American Hospital Supply.

Baxter said it would continue marketing diagnostic products through International Reagents. Green Cross said the move would strengthen joint development of drugs.

It is paying Y1,695 per share, compared with the Y1,950 flotation price of 3½ years ago since when International

since when International Reagents shares have touched Y3,000 before falling back to trade around the original level.



Marketing Services made the largest contribution to Group profits with substantial increases from both the

Consumer Advertising, operating under the Alliance International banner, achieved record new business.

The Board is confident that 1989 will be another year of substantial progress for the Lopex Group. This will

We are continuing to invest heavily in the network which now handles 30 clients in 2 or more countries.

be achieved by continuing our policy of combining organic growth and strategic acquisitions with a particular

Purchasepoint Group and Design in Action.

emphasis on developments in Europe.

# NEW ZEALAND KIWIFRUIT MARKETING BOARD

This announcement appears as a matter of record only

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February 1989

### INTERNATIONAL COMPANIES AND FINANCE

### TDK takeover plan for US chip maker may hit controversy

Hans to

paper.

TDK OF Japan, the world's largest maker of magnetic recording tapes, has made a \$200m, or \$20 a share, agreed bid for Silicon Systems, a California-based semiconductor

The takeover offer is likely to arouse fresh anxieties in the US about Japanese advances in high technology industries, and will provide a second test of new foreign takeover review legislation introduced in the

Omnibus Trade Act last year. In February, President George Bush approved the takeover of Monsanto Electronic Materials, a maker of silicon wafers for semiconduc-tors, by Hüls, the West German chemicals group, despite loud opposition from some in Con-gress and from US semiconduc-

Handling of the TDK/Silicon Systems case will be watched carefully by Japanese Govern-ment and industry officials, who have been disturbed by the rise of anti-Japanese senti-ment in the US. They will be on the lookout for any sign of

discrimination.

A Ministry of Trade and Industry (Miti) official, commenting on the Monsanto case, wondered if the deal would have been approved if the bidder had been a Japanese company. In 1987, Fujitsu, the leading Japanese electricals group, abandoned an attempt to take over Fairchild Semiconductor in the US in the face of strong local opposition. Fairchild was

a large supplier of chips to the US military. Under the new US foreign review legislation, the Commit-tee on Foreign Investments advises the President whether

Dr Carmelo Santoro, chair-man of Silicon Systems, said that the transaction would "allow our; stockholders to receive a substantial premium over recent trading prices and to receive full cash value for their investment." It would also make it easier for the company to raise, money for expan-

TDK said that it was making the takeover to enter the semi-conductor business. It was already a large user of chips in the production of electronic components, but it wanted to get into production of chips as

The group considers that the management of Silicon Systems is excellent and TDK's Systems is excellent and TDK's resources, would help it implement plans to raise sales from the current \$120m to a \$10m annual level. Mr Santoro would stay on and head TDK's chip production business.

TDK officials acknowledged yesterday that the proposed takeover would probably cause political controversy. It will arme that there is no national

argue that there is no national security concern because Sili-con Systems has no business with the US military. Its speci-ality is in making mixed signal (analogue and digital) integrated circuits, 80 per cent of which are used in hard disk drives and the rest in telecom-

munications modems.

Also, TDK suggested that its takeover might help reduce tension between the US and Japan over semiconductors. Mr Hiroshi Sato, president of TDK, noted in a statement: "We feel that we can expand the sale of Silicon Systems products in

Japan."
The US Government has been pressurising Japanese industry to buy more US chips. Two years ago, it imposed punitive 100 per cent tariffs on a range of Japanese electrical product imports, partly because of slow progress in US chip sales in Japan. In associa-tion with a 1986 bilateral semiconductor trade agreement, the that the US share of the Japanese chip market would rise from about 8 per cent to 20 per cent. It is now about 10 per

TDK had net income of Y22.3bm (\$168.4m) on sales of Y418.4bn in the year to last November. Silicon Systems

# Japan's earthmovers look abroad

Nick Garnett on increasing production of machinery overseas

apanese makers of conmachinery are slowly increasing their production capacity outside Japan. Some 21 facilities are owned, partly or wholly operated, or planned by Japanese compenies outside. by Japanese companies outside their domestic market, mainly

in the US and Europe.

These projects range from building on greenfield sites to setting up joint ventures with North American and European producers. There are also sev-eral deals in which factories owned by western producers are now virtually given over to making Japanese designed machinery, with most of the major components imported

major components imported from Japan.

The latest of these, agreed last month, involves the Koehring division of Terex Corporation which is to build hydranlic excavators for Ishikawajima-Harima Heavy Industries (IHI) at its plant in Warning Lower. Waverly, Iowa.

At the moment, output from Japanese plants in the US and Europe is relatively small. Mr Chuck Yengst, a US analyst, estimates that Japanese products have taken 15 to 20 per cent of the North American cent of the North American construction machinery market, but most of these are

direct imports.

These are brought in direct from Japanese producers or as part of broad, long-standing agreements between US and Japanese makers. For example, Caterpillar, the world's biggest manufacturer, has most of its excavators made by Mitsubishi Heavy Industries. Other US producers have joint deals of this type with the Japanese.

However, North American companies believe that, in the long term, production plants owned or partly controlled by Japanese companies ontside Japan will become much more

"Right now, I think it will be

JAPANESE CONSTRUCTION MACHINERY Western European unit production, 1988

Backhoe loaders Wheeled loaders Rough terrain forklifts

difficult for the Japanese to increase their penetration of the North American market much above what they have already," says Mr Yengst. "In a few years' time, though, that just might change."

The Japanese have set up facilities in the US and Europe

as a result of threatened or actual impositions of dumping duties on some equipment, and the strength of the yen. The move has also come when manufacturing plants in

Japan are bursting at the seams to meet huge domestic demand. Many factories there are working 10-hour shifts, six days a week. "Japanese production capacity is constrained," says one US company manager. "That partly explains their lower pro-

duction growth than some other areas in recent years, together with the depressive impact of recession the US and Europe suffered in the early 1980s which wasn't felt so much in Japan. Production of construction machinery rose in North America from 54,900 in the depressed market of 1963 to 89,000 last year, a rise of 62 per cent, according to a report by the Corporate Intelligence Group, a UK-based market survey com-

In Western Europe, output increased by the same percentage, from 68,600 to 110,800. In

Japan over the same period,

ers a range of products, four Dresser plants in the US and Canada and Komatsu's greenfield site in Chattanooga. Some observers believe that this marks the start of Dresser's withdrawal from the 13.8 10.7 industry - which the company "This deal is not working to

Komatsu's benefit yet," says
Mr Yengst. "Komatsu wants to
get on with this but cannot,
because the Drasser people do
not want them to move too fast. I think if Komatsu had its way they would probably phase out all the Dresser prod-

110,838

production rose by a smaller

new plant near Turin.

excavators under licence.

margin, 47 per cent, with our put up from 95,200 to 139,900. Deals involving the Japanese have been much fewer in ahly could not do this now because some existing market Europe than in North America. Komatsu has set up a produc-tion facility in the UK to make ing deals involve the continued supply of Dresser models, and the necessary factory retooling would probably be too much to excavators and wheeled loaders and produced 1,400 units from there last year.
Hitachi has a joint venture
with Flat to produce excavators and is scheduled to make

cope with in one go.

Komatsu-Dresser possibly ranks now as the second larg-1,600 units each year from a est construction machinery operation within the US, above Case and Deere.

A number of production arrangements have been made There are many other deals in the US. Sumitomo has for mini-excavators, a fast-growing product which up to a begun building excavators in the Kentucky facility of US company FMC Link Belt. Kobe Steel has its own facility few years ago was rarely seen in Europe. Nissan has opened a production facility in England. Hitachi has a mini-excavator assembling excavators in Geor plant in the Netherlands and Kubota is building a factory in West Germany to make the gia, and a deal for hydraulic cranes to be made in Sonth Carolina by Century 2, the company bought out by the management from Pauling and same kind of equipment. And FAI of Italy signed a deal last year to make Hitachi full-size Harnischfeger

Kawasaki has opened a plant Kobe Steel has been looking for a partner to make its excain Georgia to make wheeled loaders, and Deere has just extended its links with Hitachi vators, while TCM has talked to form a joint venture project to manufacturers, including the Brown Group of the UK, to make its wheeled loaders. building excavators in South Carolina

Toyota, Nissan and Komatsu Developments in the US are all have production facilities in much more pronounced. The biggest of these is the joint the US making forklifts; and venture, announced last year, Furukawa and Kubota are between Komatsu and Dresser involving the pooling of their among Japanese companies examining the possibility of American operations. This covsetting up plants in the US.

U.S. \$250,000,000



## Republic of Indonesia

Floating Rate Notes Due 1993

103/4% per annum

11th October 1989

Interest Period

11th April 1989

Interest Amount per U.S. \$10,000 Note due 11th October 1989

U.S. \$546.46

Credit Suisse First Boston Limited Agent Bank

### £100,000,000



Floating Rate Notes Due 1998

Interest Rate

131/4% per annum

Interest Period

6th April 1989 6th July 1989

Interest Amount per £10,000 Note due 6th July 1989

£330.34

Credit Suisse First Boston Limited Agent Bank

### had net income of \$12.7m or \$1.67 per share on revenues of By Michael Marray \$120.8m in its year to October. In Hong Kong Saudi Cairo Bank trebles

SAUDI CAIRO Bank, the Jeddah-based commercial bank.

Non-performing loans are now estimated at as much as SR3bn - total loans and advances are just under SR4bn. Mr Wahib Binzagr, the businessman who took over as chairman last July, said in

> in Great Britain has changed its egistered office to I Appoid

> Street, Broadgate, London

11th April, 1989

London yesterday that SR2bn could be collected "promptly and without any problem," but that shareholders should sup-

NOTICE TO THE BONDHOLDERS OF

(formerly SETTSU PAPERBOARD MFG. CO., LTD.)

Notice is hereby given that, as a result of the issuance by Settsu Corporation on 30th March. 1989 of its U.S. \$200.000,000 5 per cent. Guaranteed Bonds 1994 with Warrants to subscribe for Shares of common stock of Settsu Corporation with initial subscription price of Yen 996 per Share, current subscription price for the above-captioned Bonds

SETTSU

Dated: April 11, 1989

## PAN-HOLDING

As of March 31, 1989, the unconsolidated net asset value was usd 285,739,916.75 i.e. usd 464.62 per share of usd 100 par value.

The consolidated net asset value per chare amounted, as of March 31,1989, to usd 472.56.

SETTSU

# CORPORATION

U.S. \$15,000,000 6% per cent. Convertible Bonds due 1992

see per Share, current subscription price for the above captioned Bonds was adjusted from Yen 333.20 to Yen 332.10 effective as from 31st March, 1989, Japan time.

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And we can bring to your business, specialists in short and medium term financial planning, property financing, management buy-outs, and corporate treasury services.

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They laid it when we arrived.

We'll lay it when you arrive.

which is being overhauled after running un a disastrous precious metals trading, more than trebled net losses last year as it acted to clear its. books of loans the new management regards as irretrievable. After increasing the charge for bad debts to SR70.5m from SR14.5m, the 1988 loss reached SR110.5m compared with

Shareholders' funds stood at SR606.3m at the year-end after a previous doubling of capital. Saudi Cairo is half-owned by the Saudi Government, with 20 per cent held by Banque du Catre of Egypt and the rest in private Saudi hands.

Chinese Estates rights issue undersubscribed A RIGHTS issue from property investment company Chinese Estates, a unit of Hong Kong's Evergo group of companies controlled by the Lau brothers, loss as it clears bad loans

has been received unenthusias-tically — only 33 per cent of the HK\$657m (US\$84.2m) worth of shares have been taken up.

When the HK\$3.10 a share rights issue and a HK\$520m placement of new and existing March 7, Chinese Estates' shares were trading as high as HK33.325.

In the intervening period the local stock market fell, and when the deadline for avolications expired last week the shares were trading at around HK\$2.90, leaving the underwriters to take up the bulk of

The issue was undertaken to reduce Evergo Holding's stake in Chinese Estates, to comply with Stock Exchange regulations stipulating that 25 per cent of a listed company must be in public hands.





Notice is hereby given that BT ings (Europe) Limited which is incorporated in Delaware has changed its principal place of business in the United Kingdom to I Appold Street, Broadgare, London Street, Broad EC2A 2HE

11th April, 1989

The Hongkong and Shanghai **Banking Corporation** ed in Hong Kong with limited liebility, U.S.\$400.000.000

PRIMARY CAPITAL UNDATED FLOATING RATE NOTES

U.S. \$250,000,000

Undated Subordinated Floating Rate Notes Notice is hereby given that for the elk months interest Period from April 11, 1989 to October 11, 1989 the Notes will carry an interest April 11, 1959 to October 11, 1969 the Notes will carry an Interest Rate of 10.65% per annum. The interest payable on the relevant interest payment date, October 11, 1969 will be U.S. \$13,534.38 and U.S. \$541.38 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.





CITIBANCO

### NOTICE OF INTENTION TO REDEEM

To the Holders of

### BENEFICIAL OVERSEAS FINANCE N.V.

14%% Notes Due May 15, 1992

NOTICE IS HEREBY GIVEN to the holders of the outstanding Notes described above (the

NOTICE IS HEREBY GIVEN to the holders of the outstanding Notes described above (the "Notes") that, pursuant to the provisions of the Fiscal and Paying Agency Agreement Dated as of May 15. 1982 and the Notes, Beoeficial Overseas Finance N.V. has elected to and will redeem on May 15. 1989 all of its outstanding Notes, at a redemption price equal to 101.5% of the principal amount thereof plus accrued interest to the redemption date.

Payments will be made on and after May 15, 1989 against presentation and surrender of Notes with coupons due May 15, 1990 and subsequent attached in lawful mooey of the United States of America, subject to applicable laws and regulations, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, as Fiscal and Paying Agent, in the Borough of Manhattan. The City of New York, or (h) at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt (Main), London, or Paris or at the main office of Swiss Bank Corporation in Basel. All payments shall be made in United States dollars by check drawn on, or transfer to an account maintained by the payee with, a bank in New York City, subject to any laws or regulations applicable thereto.

transfer to an account maintained by the pavee with, a bank in New York City, subject to any laws or regulations applicable thereto.

Any payment made by transfer to an account maintained by the pavee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payees not recognized as exempt recipients fail to provide the paving agent with an executed IRS Form W-8, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification oumber or IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your sepenalty of \$50. Please therefore provide the appropriate certification wheo presenting your se-

eurities for payment.

The coupon due May 15, 1989 is to be detached and collected in the usual manner.

On and after May 15, 1989 the Notes will no longer be outstanding and interest thereon shall

BENEFICIAL OVERSEAS FINANCE N.V.

By: Morgan Guaranty Trust Company

Dated: April 11, 1989

OF NEW YORK, Fiscal and Paying Agent



### PETROFINA

52 rue de l'Industrie - B-1040 Erussels VAT No 403 079,441 R.C. Brussels No 227.957

### Capital Increase Result of the auction of the temporary vouchers

The #01,365 rights to subscribe not used by shareholders were auchoned at the Brussels and Antwerp Stock Exchanges on March 23, 1989 for an amount of BEF 55,343,805. Costs, expenses and duties of all nature incurred by the Company represent BEF 9,374,190. The net amount due to shareholders who have not used their rights to subscribe between February 21, 1989 and March 14, 1989 therefore is BEF 45,969,615, i.e. BEF 51 per Coupon No 3. Coupon No 3 will be payable as from April 12, 1989 at the following institutions:

Banque Bruxelles Lambert Banque Paribas Belgique Kredietbank Générale de Banque Banque Nationale de Paris Crédit du Nord
Banque Internationale à Luxembourg Banque Générale du Luxembourg
Algemene Bank Nederland Amsterdam-Rotterdam Bank
Commercbank Deutsche Bank Dresdner Bank
Crédit Suisse Swiss Bank Corporation Union Bank or Switzerland
Crédit Italiano Banque Belge Limited as well as at the Company's registered office.

Household Bank f.s.b. U.S. \$100,000,000 Collateralized Floating Rate Nates due June 1996 For the three months 28th March, 1989 to 26th June,

1989 the Notes will carry an interest rate of 10.65% per annum with an interest amount of U.S. \$1331.25 per U.S. \$50,000 principal amount. The relevant interest payment date will be 26th June, 1980.

(Registered in England No. 1396513)

NOTICE to the holders of the outstanding £120,000,000

**ASDA GROUP PLC** 

4¾ per cent. Convertible Bonds Due 2002 of Asda Group PLC (the "Company")

NOTICE IS HEREBY GIVEN to the holders of the above Bonds that, at the adjourned Meeting of such holders convened by the Notice published in the Financial Times on Finday, 17th March, 1989 and held on Thursday, 30th March, 1989, the Extraordinary Resolution set out in such Notice was duly passed. Dated 11th April, 1989 This Notice is given by Asda Group PLC

### INTERNATIONAL COMPANIES AND FINANCE

# Intel unveils powerful '486' chip

By Louise Kehoe in San Francisco

INTEL, the US microchip producer, yesterday announced a long-awaited expansion of its microprocessor product line with the introduction of powerful new chips that are expected to have a major impact upon the computer industry, dramat-ically increasing the performance of desk-top computers and creating a new class of multi-microprocessor systems that replace today's minicom-

The new Intel 486 chip is two to four times more powerful than Intel's current 386 microprocessors and provides main-frame computer-like performance of 15m instructions per

An important feature of the 486 is that it is totally compatible with earlier 386 micropro-cessors that are widely used in

Bronfman

cuts stake

By David Owen

in Cineplex

A GROUP that includes Mr

Charles Bronfman and Clar-idge Investments, the Bronf-man-controlled holding com-pany, is to reduce its stake in Cineplex Odeon, the Canadian film exhibitor.

The stake will be purchased by Mr Garth Drabinsky, chair-man of Cineplex, Mr Myron

Gottlieb, vice chairman, and others. Under the terms of the deal, 7.26m common shares

will change hands for C\$17.50 a unit, or C\$127m (US\$107m).

The transaction will reduce the Bronfman group's holding in Toronto-based Cineplex

from about 24.6 per cent to 9.3 per cent (or 18.5 per cent of common shares). The Drabinsky group's interest will correspondingly increase to 15.2 per cent (37.8 per cent of common charge) from 3.9 per cent of common charge, from 3.9 per cent

it a one-third voting interest in

to reduce its debt load. It has sold both a 49 per cent interest

the UK's Rank Organisation.

LEUMI INTERNATIONAL INVESTMENTS N.Y.

US \$20 MILLION GUARANTEED FLOATING RATE NOTES 1990 SERIES '8'

NATE NOTES 1990 SERIES '8'
The interest rate applicable to the above Notes in respect of the three month period commencing 11th April 1989 has been fixed at 10<sup>9</sup>/16<sup>2</sup>, per amount. The interest amounting to US \$26.70 per US \$1,000 principal amount of the Notes will be paid on Tuesday 11th July 1989 agents presentation of coupon fact S. BANK LEUMI TRUST COMPANY OF NEW YORK Principal Paying Agent

bank feumi 'out' pa

**LEGAL NOTICES** 

SCOTTISH EQUITABLE LIFE

**ASSURANCE SOCIETY** 

Notice is hereby given that the ANNUAL GENERAL MEETING of the Society will be

reld in the SOCIETY'S HEAD OFFICE No. 28

ST. ANOREW SQUARE, EDINBURGH OF

Phureday. 20th April 1989 at 12-30 p.m. to consider the Accounts and Belance Shee and Reports of the Directors and the Auditor

entitled to appoint enother person to attend and vote instead of him. Proxies must be

EDINBURGH

By Order of the Board D.A. BERRIDGE

personal computer products by IBM, Compaq and several other manufacturers.

With the 486. Intel sims to extend its dominant position in the personal computer chip market to counter rising com-petition from Risc (reduced instruction set computer) chips such as the Sun Microsystems Sparc chip, Motorola's 88000 Risc chip, the Mips Computer Systems chips and others in the computer workstation mar-

ket.
The company also sees broad opportunities in the minicomputer market where multiple 486 microprocessors could be

their customer's investments in more than \$15bn worth of software," said Mr Claude Leglise, marketing manager for Intel's microprocessor division. Computer workstations, file servers and minicomputers built around the new 486 should be available in high vol-

ume next year, he added.

Intel said that the 486 will be available in the third quarter of the year in sample quantities. It will be priced at \$950 per chip, almost three times the price of the 386 micropro-cessor, leading analysts to pre-dict that 486-based computers will cost around \$15,000-\$20,000.

used together to build very powerful systems.

"The 486 microprocessor gives our customers the power to compete directly with Rischased systems while protecting with cast around \$15,000-\$20,000.

More than two dozen leading computer and software companies endorsed the 486 at its introduction yesterday. Among them, Compaq Computer, Hewlett-Packard, Apricot Com-

puter, AST Research, Dell Computer, NCR, Clivetti, Phil-ips, Sequent Computer Systems, Sun Microsystems, Unisys and Wang Laboratories all said they would use the 486 chip in future computer prod-ucts. IBM added its endorsement but made no specific commitments to the chip.

in related announcements Intel said yesterday It had boosted the performance of its 386 microprocessor to about 8m instructions per second. Twelve computer companies including Olivetti and Philips also introduced personal com-

puters taking advantage of the new higher-speed 386. Intel also announced a lowpower version of the 386 specifically designed for use in battery-operated portable com-

### Digital revamps micro range By Louise Kehoe

DIGITAL EQUIPMENT, the world's second largest com-puter manufacturer, has segment of its widely used range of office computers with new high-performance models, a new entry-level model and price cuts on some existing products.

The new machines include MicroVAX Models 3900 and 3900 that deliver up to one and a half times the performance of existing top of the range Micro-VAX computers, extending the product line into the "midrange" minicomputer performance sector. Prices start at

The new systems will support up to 76 active users performing continuous, intensive office work the company said.

"The new MicroVAX 3800 and 3900 systems combine the most powerful performance of any MicroVAX system with increased mass storage capacity, greatly expanding the range of solutions the MicroVAX family can provide," said Mr Domenic LaCava, vice president for Low End Systems.

The new products are aimed at boosting sales in market

at boosting sales in market segments where Digital is facing increasing competition from manufacturers of micro-processor based multi-user

UNILEVER N.V.

Rotterdam The Netherlands

ANNUAL GENERAL MEETING OF SHAREHOLDERS

On Wednesday, 3rd May, 1989 at 10.30 a.m. in the "Kleine Zeel" of the "Concert on Commenchance of Decision", extrange Kneisnien 30, Rottendam

tion of the Annual Report for the 1960 financial year su Consideration of the Annual Report for the 1985 financial year submitted by the Board of Directors.

Approval and adoption of the Annual Accounts and appropriation of the prefit for the 1988 financial year.

LOS 1988 Shenicial year.

Appointment of the members of the Soard of Directors.

Appointment of Auditors.

Authorisation, in accordance with Artisle SE of Sook 2 of the Netherlands Cis.

Code, of the Soard of Directors to purchase shares in the Company and trus
estrificates therefor.

This agenda, the Report and Accounts for 1988, and the information to be provided accordance with Article 382, pers. 1, of Book 2 of the Netherlands CNN Code and e further documentation pertaining to the Agenda are available for integection by areholders and holders of corufficers issued by N.N. Nederlandsoh Administratio- or untianation at the Company's office, Burg. et Jacobale 1, Rotzerdam, and at the office the Bank mentioned below, whose copies may be obtained free of charge.

(C) Holders of certificates for shares in Uniferent N.M. feeted by N.M. N. Administration so Trustianton of Amsterders, "Nedemicrations cartificate to attend the meeting without taking part in the voting must deposit sod by Wadnesday 20th April, 1969 at any of the offices mentioned in [A] a production of the create the feeted to them, such Nedemirust certificate will be admitted to the meeting.

will be admirted to the meeting.

(ii) if holders of the certificates mentioned in (c) above wish to source voting rights at the meeting either is person or by protor appointed in writing, NA Nedgelandsch Administratio- ee Trusticartoor will eschange such certificates free of charge for organis shares, which it will hold in the numes of such holders at its own office. I fauch office being the designated piece of deposit in the event) and exchange the same again after the meeting free of thruge for Nedemburs certificates to be issued to such holders in accordance with the conditions of administration of these certificates. For such purposes holders must by Teseday 20th April, 1989 surrender their certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case for FL4 or a multiple thereof (but, in the case for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case for FL4 or a multiple thereof (but, in the case for FL4 or a multiple thereof (but, in the case for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates for FL4 or a multiple thereof (but, in the case of certificates

AGENDA -

Orders for MicroVAX products have been declining in recent months, according to industry

Digital introduced new VAX servers for users of networked systems. It also launched a system for the real-time fransaction processing market includ-ing applications such as process monitoring, computer integrated manufacturing and data acquisition.

An entry-level MicroVAX for one to five users was unveiled at a US price of \$25,000. Digital lowered the price of some existing MicroVAX models by around 15 per cent.

### NORTH AMERICAN NEWS IN BRIEF

FORD MOTOR of the US said yesterday it had promoted Mr Allan D. Gilmour to executive vice president, corporate staffs, and designated him a member of the Office of the Chief Executive, writes our Financial

cent (37.8 per cent of common shares) from 3.8 per cent.

Cineplex's largest share-holder, with 49.6 per cent of outstanding equity, is MCA of the US. MCA's stake – acquired in 1986 – is in the form of subordinate restricted voting shares. This block gives it a one-third voting interest in Staff. Mr Gilmour had been executive vice president, international automotive operations. Mr Louis R. Ross will succeed Mr Gilmour, while Mr Alexan-It a one-third voting interest in Cineplex less one vote.

Bronfman interests have been associated with Cineplex since the late 1970s, twice raising their stake in the group when it was facing difficulties.

Cineplex, which reported net income for, 1988 of, US\$40.Am, has recently been selling assets to reduce its debt load. It has der J. Trotman replaces Mr Ross as executive vice president, North American automo-

• Goodyear Tire & Rubber said it expects earnings for the first quarter to approach the year-ago period's \$95.3m or \$1.67 a share, on sales of \$2.65bn, Mr Tom H. Barrett, duction centre and 50 per cent told the annual meeting.

"After a detour in the last half of 1988, it now looks like the North American tyre division is getting back on track with the rest of our tyre operations, and the general products group is continuing at the same record clip it did in 1988," Mr Barrett said.

· Abbott Laboratories, the Iliinois based pharmaceutical group, boosted first-quarter net profits from \$172.1m or 76 cents a share to \$198m or 88 cents. spurred by new products.
Sales rose from \$1.19bn to
\$1.3bn. Mr Robert Schoellhorn,

chairman cited "a continuous stream of new products that improve the quality of health care, while reducing the cost." Alimentum, an infant formula, was mentioned as one of these

Abbott said sales of pharma-

ceutical and nutritional products rose to \$680m this quarter from \$637m the year-ago quar-Hospital and laboratory

product sales totalled \$616m in

the first quarter, up from

\$551m a year ago. Sales in domestic markets increased to \$843m from \$778m in the 1988 first quarter.

International sales, including direct exports from the US, were \$453m, a 10.5 per cent increase from \$410m. a year ago, it said.

 Formica, the US laminated products concern, said a spe-cial committee of its board has received but ald not approve a revised \$18.75 a share cash offer from FM Acquisition to shares.

### Surge in broadcasting earnings lifts CBS

By Anatole Kaletsky in New York

CBS, the big US media group reported a gain of almost 200 per cent in its earnings from broadcasting in the first quar-ter, and a 27 per cent advance in net profits for the group as a whole.

a whole. CBS made net profits of \$56.1m or \$2.18 a share in the 55.1m or \$2.70 a state it ine-first quarter, compared with \$44.8m or \$1.74 from continu-ing operations a year ago. CRS said that its broadcast

group's sales increased by 5 per cent to \$780.9m, while operating profits from this division jumped by 194 per

division jumped by 194 per cent to \$46.5m.

The CBS Television Network, the second largest in the US, reported a profit in the latest period, compared with a loss the year before. CBS said it was benefiting from improved demand from advertisers and ratings gains in evening entertainment, sports and news.

and news.

Net corporate interest income was \$39.4m in the latest quarter, compared with \$51.5m the year before. The year-earlier figure included a pre-fax gain of \$14m on sales of Treasury securities.

Dow Jones, the leading US business publishing and financial information company, renorted a small decline in

reported a small decline in underlying earnings, despite a big gain in first-quarter net. Dow Jones made net profits of \$200m or \$1.99 a share in the first quarter, compared with \$104m or \$1.08 last year. But both results included big

But both results included big one-time items. The latest profit included a net gain of \$164m from the sale of the company's stake in Continental CableVision.

Excluding these special items, Dow Jones said it earned \$36m or 36 cents a share in the last quarter, compared with \$39m or 41 cents the year before. Revenues grew by 4 per cent to \$407m.

Pre-tax operating income fell by 12.5 per cent to \$91m, primarily because of "continuing weakness in the financial advertising at the Wall Street Journal, the company's flagship publication."

Advertising lineage was down by 11.5 per cent in the Journal and 23.8 per cent in Barron's, the group's financial weekly. Total revenues from business publications were down by 4.8 per cent to \$188m.

Operating servings of the information servings. rose 0.6 per cent to \$55m.

I.G INDEX.LTD, 9-11 GROSVENOR GARDENS, LONDON SWIW OBD Tel: 01-828 7233/5699 An AFBD member Reuters Code: IGIN, IGIO Apr. 1670/1679 -23 | Apr. 2026/2036 -32 | Apr. 2304/2316 N/C Jun. 1654/1703 -26 | Jun. 2056/2066 -35 | Jun. 2320/2332 N/C

Prices taken at 5pm and change is from previous close at 9pm

CAD 50,000.000
American Hospital Supply Init fin
PLV. 12.375% Retractable Hotes due 30/4/89 CAD 50.000.000

Notice of adjustment to Interest Rate notice is hereby given that for the interest period 304/99 to 30/4/96, the Notes will carry and interest Rate of 10%. Note holders should also be advised that they can sourcise their option to redeen the Notes on April 30 1989 as described in Paragraph 5(d), of the fiscal agency agreement.

### CROSBY SECURITIES INC.

With effect from April 10th Crosby Securities Inc. will have moved their New York Office to:

35th Floor 515 Madison Avenue New York, New York 10022

Tel: 212-593-5959 Fax: 212-593-0149/0151 Telex: 211285 CSI NYC Modem: 212-593-0152

... NASD Member

U.S. \$100,000,000



Takugin international (Asia) Limited (incorporated in Hong Kong)

Guaranteed Floating Rate Notes due 1997 Guaranteed as to payment of principal and interest by The Hokkaido Takushoku Bank, Limited (Incorporated in Japan)

In accordance with the provisions of the Notes, notice is hereby given, that for the six month interest Period from April 11, 1989 to October 11, 1988 the Notes will carry an Interest Rate of 10%% per annum. The interest amount payable on the relevant interest payment date, October 11, 1989 will be U.S. \$546.46 for each Note of U.S. \$10,000 denomination and U.S. \$13,861.48 for each Note of U.S. \$250,000 denomination.

By: The Chase Manhattan Bank, N.A., London, Agent Bank



ROYAL TRUSTCO LIMITED Yen 12,000,000,000 Reverse Duci -Currency Debentures Due 1992 Notice is bereby given that the Rate of Interest has been fixed at 13.23555% and that the interest payable on the relevant interest Payment Date July 7, 1989 against Coupon No. 6 in respect of Yen 10,000,000 nominal of the Notes will be NZ\$1,462.55.

April 11, 1989, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANCO

U.S. \$200,000,000 Hydro-Québec Floating Rate Notes, Series FV,

Due May 2005

Interest Period

8th May 1989

7th November 1988 8th May 1989 Interest Amount per U.S.\$10,000 Note due

U.S.s489.88

Credit Suisse First Boston Limited Agent Bank

NOTICE TO HOLDERS OF **EUROPEAN DEPOSITARY RECEIPTS** (EDRs) in NIBSRI FOOD PRODUCTS CO., LTD. NOTICE IS HERESY GIVEN that I'm Company hereby terminates the Deposit Agreement dated 15th December 1962 between Nissin Food Products Co., Ltd. (the "Company") and Citizent, N.A., Pursuant to Clause 25 of the Deposit Agreement, Final termination date will be

CITHEANIC, N.A., London

Halifax Building Society Floating Rate Loan Notes 1992

has the three meanth period litera 10 April, 1989 to 10 July, 1989 the Notes will hear internet at the The Coupon amount per annum. The Coupon amount per £5,000 Note will be £100.73, pacable on 10 July, 1989.

Morgan Grenfell

### INT COMPANIES AND FINANCE

# Bank of Montreal chief plans change of tack

Surge in proadcag.

lifts CBS

Marie Salar Sa

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ment dealer which BMO bought control of for C\$290.9m (US\$243.7) in 1987, should give him pause for thought. He must also confront the bank's. lagging performance in its own-backyard, the market for

lagging performance in its own, backyard, the market for domestic deposits.

In relative terms, the bank is falling behind. Eighteen months ago, it was Canada's second largest bank. But with assets of C\$75.01bn at the end of January, it had slipped to third place among the six major banks, with Bank of Nova Scotia, with assets of C\$75.82bn snapping at its heels. The youthful Mr Barrett, 44 will replace William Mulholland, 62, who has dominated the bank as chairman since 1961, president since 1974, and a director since 1964. Mr Mulholland had a reputation as a tough, abrasive man, with a very hands on style, and the bank has gained an unenviable reputation for losing senior staff with some frequency.

Mr Barrett he contrast is

staff with some frequency.

Mr Barrett, by contrast, is easy-going, informal and coneasy-going, mormal and considered more of a team player.
After joining the bank in London in 1962, he climbed through the ranks, working in the international, treasury and retail divisions, as well as doing spells in British Columbia and Outsrie.

hia and Ontario. His most immediate challenge will be to build a management team from the depleted senior ranks. Mr Grant Reuber, BMO's deputy chairman, retires next January, and Mr Stanley Davison, vice chairman, leaves in early 1991. Mr Barrett's present post of president will also be

Last year's results showed an encouraging recovery, with profits of C\$553.4m or C\$4.80 a share, compared with 1987's C2215.2m losses, caused largely by a provision of C\$765m for losses on third-world debt. But BMO's net income of 70 cents per \$100 of assets was still far behind the C\$1.15 earned by industry leader, Toronto

Dominion Hank, Moreover, first quarten ceru-ings, announced at the end of rebruary, sell to C\$150.2marom C\$158.1m = a year earlier, teffecting the impact of a C\$50m provision for bad loans. The other major banks

per cent.
Arguably the most pressing concern for Mr Barrett is:
BMO's third-world debt portfolio, which, at just less than CSSbn or 87 per cent of the Casbu. or .87 per cent of the bank's common equity, gives it the highest exposure among Canadian banks. By contrast, Toronto Dominion, Canada's fifth largest and best performing bank, has an exposure of 9 per cent. The average figure for all six major Canadian banks is just over 50 per cent. In an interview last year, Mr Barrett stressed that BMO's

hen Mr Matthew Barrett takes over as
chairman of Bank of
Montreal (BMO) in July, he
which regards its third world
lave plenty to think
about.

The bank's third-world debt
portfolio is nagging away-like
portfolio is nagging away-like
and Brazil have very good

at Nesbitt Thomson, the investand Brazil have very good and Brazil have very good

prospects."
However, the bank has been consolidating its portfolio and concentrating the risk into a

Andrew Marshall on the challenges facing youthful Matthew Barrett as he prepares to take the helm of Canada's third largest bank

few key countries. Mr Barrett told shareholders earlier this year that reducing the bank's exposure would continue to be a priority. But he does not see sales in the secondary market as the ideal vehicle. He regards the secondary market, justifi-ably, as an imperfect guide to the value of the debt. "We aren't interested in a fire sale,"

nother big question mark hangs over BMO's own backyard: the Canadian retail market. The bank has done poorly in attracting C\$ personal deposits. They have grown by just 26 per cent in the last five years, compared to 43 per cent for the Royal Bank of Canada and 52 per cent for Toronto Dominion.

Turning this performance ing the structures and the traaround is one of Mr Barrett's ditional lifestyles of banks."

highest priorities.
Despite these woes, BMO does enjoy undeniable pluses, led by its potential to exploit new opportunities in Canada's own deregulated markets and in the US.

in the US.

With the acquisition of Chicago based Harris Bankcorp; for instance, BMO has a solut base for US expansion. Mr Barrett field the bank is in position to exploit the expansion of US-Canadian trade under the Free Trade Agreement, and increases of between 20 and 120 any future US deregulation --per cent. such as expansion of interstate

such as expansion of interstate benking or the abolition of the Glass Steagall Act.

"We're a North American bank nicely positioned ou the North South pipeline," he says. BMO already claims to be the only bank which is a primary dealership in government secu-rities in both Canada and the UN.

14 states, and can gain access to 20 more when legislation

Mr Barrett says the immediate outcome of the free trade agreement – with its provision "national treatment" of financial services — is that "technically, the Americans can do things in Canada that can do things in Canada that we can't do in the US." But given the size of the US market, and the possibility for expansion, "I have a tough time feeling hard done by."

BMO's purchase of a controlling stake in Nesbitt Thomson, though overshadowed by the equity market collapse, appears to be a sound strategic move. The investment dealer's

move. The investment dealer's lower first-quarter income contributed to an 8.6 per cent decline in BMO's non-interest income. It has contributed little to the bank's performance, with \$11.5m in goodwill to

amortise.

Mr. Barrett believes develop-ing the relationship with Nes-bitt will take time: "Our objective in the first two years is to to build confidence and mutual respect between the organisa-tions and to get good bilateral relationships. We haven't jumped in with both feet."

Mr Barrett is also very conscious of the need for good banking relationships at the retail level: "Somehow or another, we've left the cus-tomer behind." His attitude seems to be "Back to basics" — good service and better cus-tomer relations.

He is most concerned with structural changes in retail banking, resulting from deregulation; and from technologi-cal and financial innovation. A

cal and financial innovation. A major challenge is the shift from interest-based business to reliance on fee income.

This implies, he believes, a change in tack. "It means, I think, that the large banks, with their large cost bases, have to get ahead of the game – shedding assets, selling low yield stuff, and de layering the management... you will see major restructuring, challenging the structures and the tra-

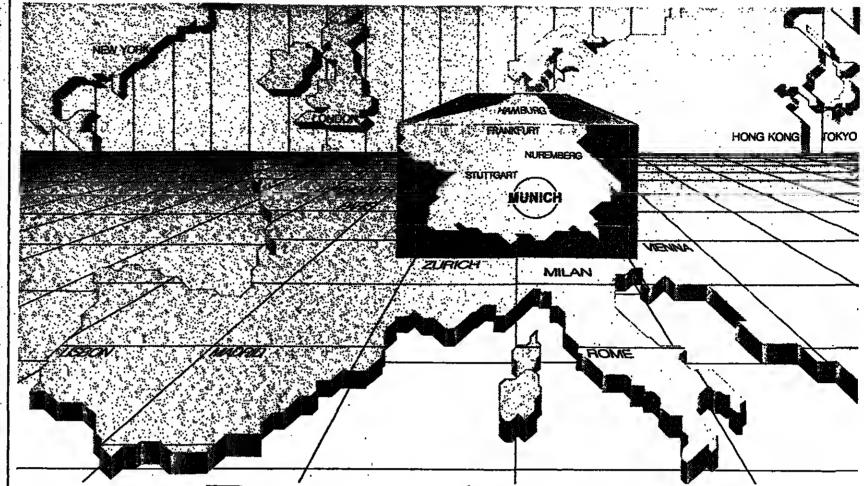
If this seems to promise radi-cal change at the bank, Mr cal change at the bank, Mr
Barrett's timescales are long
and his attitudes essentially
pragmatic. Caution is likely to
be his hailmark. "My interest
is in those products that would
substitute for "existing bank
products." he says. Elsewhere,
he sees no need to take risks
with the bank's corporate governance or its management.

ernance or its management.

Mr Barrett stresses his hands-off approach and his preference for teamwork. Some analysts wonder, however, if this will be enough. It may take some bold leadership to make a break with the past.

He certainly does not underrate the problems be faces.

Twenty years ago, if someone had asked me to recommend a career that guaranteed work-ing in a stable, predictable working environment, I might working environment, I might have suggested banking," he said in a speech last year. "Today, I would probably rec-ommend landscape architec-ture or the teaching of classical history."



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(a) Free rate; (b) Banknote rate; (c) Commercial rate; (d) Controlled rate; (e) Essential Imports; (g) Financial rate; (d) Exports; (t) Non commercial (d) Buying rate; (ii) Loxory goods; (m) Market rate; (o) Official rate; (d) preferential rate; (d) convertible rate; (r) parallel rate; (s) Selling rate; (t) Toal Some data supplied by Bank of America, Economics Department, Loadon Trading Centre, Enquiries; 01 634 4360/5.

Monday, April 10, 1989.



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In accordance with the provisions of the Notes notice is hereby given that for the six month Interest Period from 11th April 1989 to 11th October 1989, the Notes will carry an Interest Rate of 10.75% per anoum and the Coupon Amount per US\$10,000 will be US\$546.46.

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By: The Chase Manhattan Bank, N.A. London, Agent Bank

April 11, 1989



### **BANK OF NEW ZEALAND** Cayman Islands Branch

NZ \$150,000,000 Floating Rate Notes 1992

For the three months 10th April, 1989 to 10th July, 1989 the Notes will carry an interest rate of 12,84692 per cent.

Interest payable on the relevant interest payment date, 10th July 1989 will amount to NZ \$32,029.31 per NZ \$1,000,000 Note and NZ \$160,146.54 per NZ \$5,000,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York, London

### **Shearson Lehman Brothers** Holdings Inc.

U.S. \$300,000,000 Floating Rate Notes Due October 1996

For the three months 11th April, 1989 to 11th July, 1989 the Notes will carry an interest rate of 10.4125

per cent. per annum and interest payable on the relevant interest payment date 11th July, 1989 will amount to U.S. \$263.20 per U.S. \$10,000 Note.

By Morgan Guaranty Trust Company of New York, London Agent Bank

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NZ \$425,000,000 Floating Rate Notes 1992

For the three months 10th April, 1989 to 10th July, 1989 the Notes will carry an interest rate of 12.7 per cent. per annum.

Interest payable on the relevant interest payment date, 10th July, 1989 will amount to NZ \$158,315.07 per NZ \$5,000,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York,

### INTERNATIONAL CAPITAL MARKETS

# Treasuries trade quietly ahead of big batch of data

By Janet Bush in New York and Katherine Campbell in London

US TREASURY bonds started the week little changed in very quiet trading as traders continned to digest last Friday's employment figures and took a cautious stance ahead of this waek's clutch of economic

data.
In late trading, prices stood virtually unchanged along

virtually unchanged along most of the yield curve but as much as % point higher at the long end. The Treasury's benchmark long bond was quoted h point higher for a yield of 9.10 per cent.

The employment release on Friday gave somewhat confusing signals but, overall, the bond market interpreted it as showing still considerable strength in the jobs market and continuing upward presand continuing upward pres-

sure on wages. In that context, Friday's release of the March producer prices index will be all-impor-tant. The PPI is expected to have risen by around 0.4 per-cent, boosted by higher crude

will be released on industrial production and capacity utilisation as well as February figures for business inventories and the trade balance. On Thursday, retail sales figures for March are due out.

With so much economic data expected, the market is likely to trade quietly at the begin-ning of the week.

GOVERNMENT long bond ter, according to a recent paper produced by CSFB. Yields are boxed in, on the upside by fears of recession, supply shortages of outstanding paper and by what CSFB sees as a temporary lull in monetary

Equally, substantial down-ward moves are unlikely

because of persistent inflation narrowing in the spread fears and dim prospects for any relaxation, either, in central stock.

bank monetary policy. The report predicts the US long bond will trade in a range of between 8.75 per cent and 9.50 per cent, with Deutsche Mark 10-year paper centred just below 7 per cent and com-parable yen issues around 5 per cent, although political troubles in both Germany and Japan may cause yields to spike higher from time to time.

the continually changing shape of the Japanese yield curve. While accounting changes have already chipped away at the relative attractiveness of

ment for trading purposes is apparently the 10-year future, which should pick up any cou-pon effect as it tends to be priced off the low coupon-issues.

Also, current uncertainty over the durability of the No 111's benchmark status enhances the attractiveness of

### GOVERNMENT

Moving on to strategies appropriate to individual mar-kets, CSFB draws attention to high coupon bonds with one-to-seven year maturities, the report anticipates a further

UK GILT-EDGED securities ended the day firmer, despite mixed signals from inflation and a growing consensus that the next move in base rates will be up. The long gilt future on Liffe closed at 95-08, repre-senting a % point gain on the

Talk of 14 or 15 per cent base rates contributed to the relative bnoyancy of sterling which, in turn - if paradoxically - helped gilts prices.

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US TREASURY "	8.875 8.875	2/99 2/19	97-11 87-17	-2/32 -1/32	9.29	9.25	9.34
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GERMANY	6.375	11/98	96.0750	-0.425	8.84	6.96	6.96
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ENNMENT BOR

# US economic uncertainty dampens bond activity

WITH A heavy calendar of US ment. The bonds, lead manand UK economic data schedaged by LTCB International, also launched yesterday was used for release over the course were priced at 101 % to yield 52 a A\$50m one-year deal for New basis points over US Treactivity opened the week on a suries on a semi-annual basis. activity opened the week on a

Of greatest anxiety to the markets are the key US producer price index and marchandise trade deficit for March and February respec-

### INTERNATIONAL BONDS

tively, both set for release on Friday. With US PPI rising at a 1 per cent rate in each of the first two months of this year, analysis generally agree that a rise of similar magnitude would have to be met with some affirmative regroups by

some affirmative response by the Federal Reserve. Still, uncertainty about the US economy was insufficient to deter the successful launch of a \$200m seven-year Enrobond for Japan Development Bank, an entity that carries the guar-antee of the Japanese Govern The bonds were seen quoted well inside their 1% per cent fees at a discount of 1.77 per cent, with syndicate members saying that the bonds were placed predominantly in lease.

	DESTR LOTTER CAST OF ILEST-	Zealand, rated AA3/AA. The
	suries on a semi-annual basis.	bonds were priced in line with
	The bonds were seen quoted	a similar deal late last week for
ŀ.	well inside their 1% per cent	Council of Europe bearing a
-	fees at a discount of 1.77 per	conpon of 17 per cent and
	cent, with syndicate members	priced at 101%. Proceeds were
•	saying that the bonds ware	prices at 101%. Proceeds were
•		said to have been swapped into
		floating rate D-Marks to yield
	Japan.	70 basis points under Libor.
_	The immediate sale of Japa-	Lead manager Commerzbank
-	nese-issued Eurobonds back	declined to comment on the
	into Japan is a particularly del-	swap terms, saying only that
	icate matter for JDB, a quasi-	the issue was trading inside its
	public borrower. Japanese gov-	1 per cent fees. However, deal-
•	ernment regulations prohibit	ers noted that the borrower
ï	the sale of the bonds in Japan	might not be as well perceived
	until 90 days after launch and	undur nor he as went berceived
		as Council of Europe among
	it would be embarrassing for	retail investors in Europe.
	JDB to be seen aiding the cir-	In Switzerland, Enterprise
	cumvention of government reg-	Oil Finance BV issued a.
٠.	ulations. However, the	SFr150m nine-year nine-month
	double-digit coupon and the	bond bearing a coupon of 5%
	top-quality name of the bor-	per cent via Swiss Bank Corpo-
	rower are such that Japanese	ration. The issue is guaranteed
•	investors are the most likely	TALLOIL THE ISSUE IS SUMIAMICED
		by Enterprise Oil, the UK's
	buyers of the securities.	largest independent oil com-
	Still, LTCB, which under-	pany. However, dealers said
	wrote nearly half the issue,	the issue was suffering from
ı	said that the bulk of its sales of	lack of investor familiarity
	the securities had been into	with the borrower.
	THE DOUBLESON THAT DOOR THE	WITH THE POLICIAGE.

Borrower US_DOLLARS -	Amount m.	Coupon %	Price	Melority	Feee	Book rumer
Japan Development Bank(e)	200	10	1014	1906		LTCB int:
Final terms fixed on: Mitsubishi Estate(e)++ Ushio Inc. g)++	-700 160	44. 8	100	1904		Nilidto Secs. (Europe) Delwa Europe
AUSTRALIAN DOLLARS New Zealand(a) 🌩	50	17	1013	1990	1/5	Commerzbank
CANADIAN DOLLARS Cregem Finance	75	12 .	101.90 .	1992	13/2	UBS Phillips & Drew
FRENCH FRANCE Scand.Airlines System(I) •	200	214	100-	1999	2/13	BNP Capital Markets
SWISS. FRANCS. Enterprise Oil Finance(a) That terms fixed on:	150	54	101	1000	238	SBC
Miura Co.(b)★★\$◆	60	2	100	1994	n/a	Nomura Bank(Switzerland)
/EN PCbanken(c) ◆ Postipankki(d) ◆	10bn 5bn		1015 1017	1993 1994		Bankers Trust Int. Nippon Credit Int.

### China Resources to raise local finance

CHINA RESOURCES, the Hong Kong-based trading flagship of the mainland Chinese Ministry of Foreign Economic Relations and Trade (Mofert), is raising US\$150m locally through a syndicated loan to finance its recent acquisition of a 10 per cent stake in container port

operator. Hongkong, Interna-

tional Terminals (HIT), writes Michael Marray in Hong Kong. The seven-year loan, the first long-term borrowings by China Resources in Hong Kong, is being arranged by Bankers Trust unit BT Asia. It will carry interest of 0.1875 per cent over Libor for the first two years and 0.25 per cent for

the remaining five years.

The terms include a US dollar-yen currency option, under which BT Asia has the right to bny yen at a predetermined rate after four years.
Ten or more banks will be invited to join the syndication, possibly including Chase Man-hattan Asia.

. In a mean

### Security **Pacific** drops Third World loans

By Stephen Fidler, Euromarkets Correspondent

SECURITY Pacific, the Los Angeles-based bank, is closing its developing country asset trading operation in New York, having reduced the size of its Third World loan portfo-

The bank's developing country debt portfolio shrank to \$580m at the end of last year 60 per cent of which was reserved -- from the end-1987 level of \$1.8hm. The bank now considers the overheads of running the division no longer justified. However, the bank will continue to arrange corpo-rate finance deals in the mar-ket, using other dealers or the bank's own trade finance

Mr Dick Keller, managing director of the bank's international morehant banking department for the Pacific rim, said that the decision followed the reduction of the bank's own portfolio. Trading vol-umes and prices had fallen, and the bank was also fore-casting further declines in turnover and depressed profit

margins.
"We accomplished our objective of liquidating the portfolio, and the view was that this market was not one which would grow in the long term,"
he said. The New York business employed six people.
Most market activity

involved the churning of loans to make small trading profits, he said, adding that the pro-posals to accelerate voluntary debt reduction being proposed by the US administration would, even if implemented, do little to alter that.

### **SEAQ** extends quotations

FIRM PRICES for Singapore stocks have been added to SKAQ International, the international share price quotation service of the London stock exchange, writes Stephen Fid-

Six market-makers are quoting firm prices in the new sec-tion, which covers 11 Singapore stocks.

ons, Dominion and Foreign Bonds .

# Paribas agrees Mexican \$48m debt-equity swap

PARIBAS, the French investment bank, has com-pleted a \$48m debt-equity swap in Mexico.

The group announced yester-day that it had signed an agreement with the Mexican Government for a swap that will finance the construction of a 300-room luxury hotel in

Mexico City.

The hotel will be managed by the Canadian hotel group Four Seasons, which owns the Pierre in New York and the inn on the Park in London. The architecture and decora-tion of the "old-style palace" will reflect traditional Mexican culture, the bank said.

The debt involved in the deal is understood to have come from Paribas' own portfolio of

By Katharine Campbell

CONCERN was growing in New York yesterday over the

implications of the resignation

of Commodity Exchange (Comex) president Alan Brody with effect from June 30.

Mr Brody's exit from the world's largest metals futures exchange had been widely

tipped in past months. How-ever, an industry official

described his imminent depar-

ture as "unfortunate, given the current state of the industry", adding that it could herald "a

reversion to the dark days when exchange policy was dic-tated by a narrow coterie of

The current chairman of the

exchange, Mr John Hanemann,

who is in charge of appointing the new president, ousted Mr Brody from the chairmanship

THE RECEIVERS of Sanko

Steamship, the Japanese

tanker operator, under court protection from its creditors, have thrashed out a restructur-

ing plan that will exempt over 90 per cent of debt repayments,

Mexican debt, but no rate of of Chile's Banco Continental. discount has been disclosed.
Paribas said it was studying
a number of other debt-equity
swaps involving investment in the hotel sector in a variety of Latin American countries. The

group has a total Latin American debt portfolio of FFr6bn (\$952m), with Mexico and Venezuela the two main debtors. However, its stock of provi-sions was increased by a fur-ther FFr4.4bn last year and now covers an average of 46 per cent of its sovereign debt

Other French banks have also used the debt-equity swap technique in Latin America, including Crédit Lyonnais, which 18 months ago used this means to finance the purchase

Comex chief's exit raises fears

ago, although Mr Brody remained as president and

The two mens' styles are completely different. Mr Hane-

mann, a well-known veteran of the gold futures pit, persuaded the board of the exchange that he is in closer touch with their needs than Mr Brody, a 36-year old lawyer who came to Comex

in 1980 in the wake of the Hunt

brothers' silver scandal.

Mr Brody's critics point to
Comex's loss of market share
over the last few years and its
seeming inability to deal with
modernisation issues.

In the early 1980's, Comex was the most active among the

rival New York exchanges,

whereas now it struggles to

achieve slightly more than half the turnover of the New York Mercantile Exchange, the lead-

cent of Y695.8bn (\$5.3bn) owed

by Sanko and three other affili-

ates. Debt repayments will be

spread over 18 years, starting

Sanko's Y68.4bn capital is to

be written off and then raised to some Y10bn through a

debt-to-equity swap of Y9.3bn and a share issue.

Sanko, once the world's larg-

Sanko receives 97% debt exemption

next year.

chief executive officer.

The technique permits a for-eign investor to buy a bank debt, probably denominated in dollars, at a heavy discount in the informal secondary mar-ket, and then to convert it, with central bank approval, into local currency at a rate much closer to its face value. This local currency can then be used to fund investment in

the country.
Mexico's overall external debt was estimated last year at \$107bn, with annual interest payments representing some 28 per cent of the country's total exports of goods and services. However, the country's authorities have recently been more reticent about debt-equity

ing energy futures market. It has been nnsnccessful at

branching out into new prod-

ucts, and the systems side badly needs updating. Talks

about a merger with other New York exchanges have been stal-led repeatedly.

At the same time, officials at

other exchanges are worried about Comex's future on two

counts. They fear both a down-

grading of the president's posi-tion and also that the new

regime may represent a "trad-ers' quick fix." All this comes at a bad time

for the futures industry; it is

caught in the midst of turmoil arising from the FBI investiga-tion into Chicago pit abuses,

and facing important chal-

lenges from the Chicago exchanges over round-the-clock

est tanker operator in fleet

size, filed for permission to

restructure under Japan's bankruptcy laws in August 1985. The company plans to

It targets current profit of Y3.2bn on turnover of Y80bn

every year from 1990, when it expects approval for its restructuring plan.

LONDON TRADED OPTIONS

maintain its existing fleet.

والمعارب والمتحافظ والموارك والمتعارض والمتحاصر يباري والمتحاص

DEALINGS in the FT-SE 100 Index attracted some attention to Conol-

electronic trading systems.

**TEL CAROL HANEY** 01-873 4657

> DOCUMENT PROCESSING

The Financial Times proposes to publish this

8th May 1989

For a full editorial synopsis and advertisement details, please

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**FINANCIAL TIMES** 

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\* Sec. 9.

# Reuter reports. The highlight of the plan, to be filed towards the end of July, is exemption of 97.72 per LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

### FT-ACTUARIES SHARE INDICES se Indiose are the joint compilation of the Fin

EQUITY GROUPS		Mon	ау Ар	rii 10	1989		Fri	Thu Apr	Wed Apr	Year ago (appro:
SUB-SECTIONS  Figures in parentheses show number of stocks per section	Index No:	Day's Change	Est. Earnings Yield% (Max.)	Gress Div. Yield% (Act at (25%)	Est. P/E Ratio (Net)	nd adj. 1989 to date	Index No.	index No.	Index No.	Index No.
I CAPITAL GOODS (207)	915.27	-1.5 -1.6	10.74 11.35			7.22 3.92	926.87 1186.59	932.19 1193.66	943.73 1216.30	755.4 1819.4
3 Contraction, Construction (38)	11676.11	-1.5	12.0	3.94		14.65				
4 Flectelcals (10)		-6.9	\$37	4.45		2.59			2741.56	1994.5
51 Electronics (307	.J2052.83	-1.4	9.29			12.62				
6) Mechanical Engineering (54)	J 495./1	-1.2	18.48			4.94	501.59	506.68		392.5
8 Metals and Metal Forming (7)	527.27	-0.7	14.50			0.00	533.29		532.07	451.8
9 Motors (1-7)	J: 392.80	-0.9	12.10			- 4.85	304.73	387.24		272.7
10 Other Industrial Materials (22)	1510,25	-1.0	9.73	4.46		21.63				
22 CONSUMER GROUP (286)	11147.76	-0.6	9.22			5.74	1157.27 1264.48		1173.82 1270.52	
22 Brewers and Oistillers (22)	1421-10	-1.1	18.34			5.36 19.15		1010.42		828.8
25) Food Manufacturing (20)	1 777.40	-0.7 -0.4	9.13	3.53		1.17	1998.44			2108.2
201 tood retailing (4.5)	2267 44	+0.7	47			7.33		2200.18		
27 Health and Household (14)	7542 00	-1.5	7.73	3.43		13.42				
29 Letsure (33): 31 Packaging & Paper (16): 32 Rublishing & Printing (18): 34 Stores (33): 35 Textiles (15): 40 OTHER GROUPS (94): 41 Agencies (18): 42 Chemicals (22): 43 Complementer (11):	559.93	-1.5	19.53	4.23		5.04	568.41	574.66		485.1
32 Dublishing & Printing (IR)	3557.26	-1.0	9.93			. 5.66	3591.77		3646.27	3382.6
34 Stores (33)	739.13	-11	11.77			1.75	747.80	751.38	762.21	B4.0
35 Textiles (15)	564.63	-43	12.30		9.87	8.38	506.18	533.02	516.88	548.9
40 OTHER GROUPS (94)	1441.43	-1.2	10.39	4.33	11.74	8.37	1054.61	1860.88	1874.70	
41 Agencies (18)	1251.79		8.51	2.71		12,34	1252.04			
42 Chemicals (22)	1193.24		. 11.18	4.93				1207.88		
43 Conglomerates (11)	1469.11		20.40	4.98	11.12	4.76	1481.57			
43 Conglomerates (11). 45 Transport (13)	2331.42	-0.7	8.54		15.64			2367.91		1919.0
47 Telephone Meturels (2)	1100.13	-2.6	10,85		11.50			1100.58		976.5
48 M/scci (Annous (AU)	11.42.27.42	-13	10.90	4.32				1471.70		1143,7
49 THE DUST STALL GROUP (487)	A177.45	-1.0	9.98			7.19		1095.46		943.2
51 Olf & Gas (13)	1929.84	-0.7	10.26	5.76	12.50	40.19	1942.89	1945.97	1973.93	
59 500 SHARE INDEX (500)	1151.34	-0,9	10.01	4.25	12.40	7.85	1162.26	1167.84	1182.23	1021.4
AT ETMANCIAL CROUP (123)	724.53	-1.0		5.24		12.54	713.52	737.22	742.56	662.6
62 Ranke (R)	716.77	1.7	23.79	- 663	5.53	28.35	722.81	725.05	729.56	623.2
62 Banks (8)	1944.68	-1.6		5.44	-	25.72	1041.57	1068,75	1863.06	965.1
66 Insurance (Composite) (7)	262.16	1.2	[ ,-, ]	5.75		10.63	572.49	592.90	597.79	536.7
4.7 (Annualment (Brokers) (7)	J. 928.34	-1.6	9.10	6.80	14.66	. 16.38	943.10	947.00	951.50	858.3
68 Merchant Banks (11)	326.86	-1.4		4.59		3.61	331.63	332.06	332.32	339.9
68 Merchant Banks (11)	71285.69	4.7	3.81	2.71	21.89	4.14	1294.29	1303.83	1316.07	1133.6
70 Other Financial (30)	396,27	-0.7	9.99	5.79	12.50	3.56	365,47	368.65	367,86	391.3
771) maget mant Trucks (773)	11674.52	-8.5		2.91	F		1843.57	1856.44	1093.07	876.3
B1 Mining Finance (2)	456,46	-2.7	8.83		12.51		674.96	673.80	672.80	463.9
B1 Mining Finance (2) 91 Overseas Traders (8)	1136/34	-0.8	8.59	4.89	17.64			1373.75		
99 ALL-SHARE INDEX (786)	1944.43	-1.8		4.35		18.42	1058.56	1063.38	1675_13	926.3
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:	PRICE INDICES	Moe Apr 10	Day's change %	Fri Apr	xuladj. today	nd adj. 1989 to date	122	British Government Low - 5 years	9.68 9.38	9.69	8.47 8.97
3	5-15 years		+0.05 +0.23 -0.09	117.46 133.66 143.97 168.49 136.98	9.47 9.33	5.36 4.89 1.51	5 7 2 9 10	Medium 25 years. Coupers 15 years. 25 years. High 5 years. Coupers 15 years. 25 years. Irredemables. Index-Linked Inflation rate 5% 5yrs.	9,17 10,75 9,73 9,32 10,87 9,95 9,50 9,21	9.16 16.74 9.74 9.34 10.86 9.57 9.51 9.20	9.33 9.12
7 8	- Jens D		+0.07	132.52	0.04 0.04	1.36 0.99 0.99 2.20	12 14 15	lofiation rate 5% lofiation rate 10% lofiation rate 5% lofiation rate 10% lofi	3.59 2.74 5.43 12.22 11.70	3.60 2.81 5.43 12.14 11.63	3.72 1.34 5.56 18.71 10.52
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### offer of last September. The dealings in i) isy in few puts, no moro price of Rolls-Royce down 4p or than 144, though there was open-ing of Interest of 100 contracts, to 352, in the April 1300 series on the day at 179p. Turnover on the options merket in the stock financial and tax years - attract-ing 12,743 contracts, some one-third of overall turnover of 39,108 reached no more than 518 calls and 50 puts, with some opening of interest in the June 180 and 200s the put elde. On the call side there was more activity, with British Steel and British Petro-leum, which the Government has recently put into private hands, were the most heavily traded there wes more activity, with 1.439 contracts traded, representing e closing of interest of 306 contracts to 7.758, on the early count with the main activity seen in the April 1400s, in which there was deellings of 807 contracts, and e closing of position of 292 contracts. The underlying price of the and September 180s. British Steel sew 3,494 contracts handled, consisting of 2,874 calle and 620 puts, and British Petroleum 2,360, comprising 558 stocks on the options market, but sects of the options market, but the market was remarkable for there being reletively little busi-ness in stocks like Consolidated Gold Fields and Rolls-Royce, in was deelings of 807 contracts, and e closing of position of 292 contracts to 741 exerciseable contracts. The underlying price of the stock, rose, even so, by 5p on the day to 1,340. retroteum 2,360, comprising 558 calls and 1,722 puts. Dealings in the Index came to 12,743 contracts, lying in 8,065 calls end 4,678 puts. GEC and United Biscuita elso ettracted attention. spite of their being involved in bid The revised offer by Minorco | CALLS | PUTS | CALLS | CALLS | PUTS | CALLS | PUTS | CALLS | CALLS | PUTS | PUTS | CALLS | PUTS | 550 -- 65 83 -- 13 20 Ibrilioner 500 -- 44 62 -- 11 15 600 -- 35 54 -- 34 40 (\*517) 550 -- 15 32 -- 35 40 Apr Any Mar Apr Any Her Option 20 4 21 26 24 11 14 Anstra0 10 1 11 10 19 22 24 (\*139) Option 220 4 21 26 2½ 11 14 240 1 11 10 19 22 24 160 19½ 23 34 ½ 2 5 180 2 12 20 3 8½ 12 200 ½ 5 9½ 22 23 23 300 53 60 72 ½ 4 6 330 27 35 50 4 10 13 360 9 19 32 18 24 28 Seers (\*117 ) 330 112 116 -- 1 2 - (\*117) 360 82 89 -- 1 3 - THF 390 52 62 72 2 5 8 (\*286) Thors EMI (\*669 ) Ladbroke 550 28 44 62 1 12 15 (\*U33.) (\*S27.) 550 1 18 33 25 36 39 Sainsbary 220 3 12 21 3 9 11 (\*\*221 1 240 4 5 11 20 24 25 For rate indications see and of London Share Service A Calls in Cosilis, J Williams, London Share Service A Calls in Cosilis, J Williams, London Share Service A Calls in Cosilis, J Williams, London Share Service A Calls in Cosilis, J Williams, London Share Service A Calls in Cosilis, J Williams, London Share Service A Calls in Cosilis, J Williams, London Share Service A Calls in Cosilis, J Williams, London Share Packet, Calls way, Wellman, Esgle Trust, Burns Anderson and Bula Resources. A Calls in Cosilis in Cos - - 34 - - 10 15 - - 1 1 - -Sheli Trans. 360 (\*379.) 367

Investigators hit out strongly at 'management inadequacies'

# Crystal losses cut Waterford profit

INVESTIGATORS probing potential cost and the time accounting errors at Waterford Glass, the troubled tableware group which owns the Wedg-wood chins company, have produced a powerful indictment of management inadeqs-cies within the group. The investigators' conclu-

The investigators' conclusions were published with Waterford's preliminsry results for 1986 showing that operating losses of 1£20.5m (£17.2m) in the lrish crystal division almost wiped out the group's pre-tax profits, leaving jost 1£2.7m on turnover of 1£304.4m.

Net debt climbed by 1525m to 15109.5m, exceeding shareholders' funds of 15102.9m, and there is to be no final dividend. leaving s total for the year of

Pest Marwick McLintock, the accountancy firm, was brought in hy Waterford in January after it became clear that a radical restructuring of the crystal division carried out late in 1987 had not proved to be the success that the 1988 interim figures had suggested. Peat Marwick's report says the hoard was correct to emhark on the restructuring because the crystal division's

high labour costs had become unsustainable in the face of the weakening dollar. However, the projections on which the plan was based "sig-nificantly underestimated the

Pergamon AGB ......fin Proudfoot (Alex)......fin

required for the benefits of the new technology and reduced labour force to be reflected in the operating results."

There were also "significant shortcomings in the subse-quent management and control of the plan," the report says: so when progress fell short of the budgeted level, stocks were over-valued and costs deferred "with the result that mislead-ing information was presented

Peat Msrwick's report, which has been with Water-ford's board for some days, led to the resignstion at the weekend of Mr Paddy Hayes, Water-ford's chairman and chief executive, who said he accepted full responsibility for the errors. Two other directors resigned when the mistakes were first uncovered.

The investigation has resulted in a drastic restatement of the crystal division's first-half figures. Instead of showing the modest operating profit of I£1.2m that was supposed to mark the first stage in the division's recovery, it now shows an operating loss of I£12.3m.

Similarly, the group's interim pre-tax profit of 192.5m has been now restated to show s loss of I£4.9m.

One bright spot in the fig-ures is that the restatement leaves crystal on an improving

уеаг

3.4

**DIVIDENDS ANNOUNCED** 

Dividends shown pence per shars net except where otherwise stated. \*Equivalent after allowing for scrip issue. \*On capital increased by rights and/or acquisition issues. §USM stock. §SUnquoted stock. \$Third market. \$For nine months. ‡For eight months.

3.4t 0.8 1 0.95 8.25 6.5 0.95 8.75 1.1 2.9314

Current Date of ponding payment payment dividend



Paddy Byrne: securing an agreement with the workforce a top priority

trend, with second half operattrend, with second han operating losses reducing to 158.2m. (The loss was 1520.8m in the second half of 1987). In addition, sales of crystal rose strongly during the year, from IE76.4m to IE93.7m.
Wedgwood sales were also strongly ahead, from IE169.4m

operating profits rose hy nearly 10 per cent to a record 1527.5m (1525.1m).

On a darker note, however, Peat Marwick observes that Waterford has yet to reach realistic long-term pay and pro-ductivity agreements with the highly-unionised crystal divi-sion workforce, and its ability to do so "will not only be critical to Waterford's future, but will be a key factor in the timing of the operation's return to

ing of the operation 5 return to profitability."

Mr Paddy Byrne, the Wedgwood chief executive who succeeds Mr Hayes as group chief executive, said yesterday that securing an agreement with the workforce would be a top priority now that the uncertainty created by the investigation was out of the way.

tion was out of the way. Waterford also announced waterford also announced yesterday that it was changing its name to Waterford Wedgwood in recognition of the importance of the china company's contribution. It took Wedgwood over in 1988.

See Lex

### Highland Distilleries sees 38% advance to £10.1m

By Lisa Wood

HIGHLAND DISTILLERIES, maker of The Famous Grouse, Scotland's best-selling Scotch whisky, yesterday reported a pre-tax profit of £10.09m for the six months to February 28, a 38 per cent increase over the cor-

responding period.

Earnings per share were 5.3p (3.8p) and the interim dividend is 0.95p (0.765p).

Highland's turnover was up at £74.49m (£71.23m). The profit figure was hoosted hy increased contributions from The Famous Grouse as well as a 38 per cent increase in the sale of new whiskies to hlenders and improved margins on the mature whiskies it supplies to other distillers' blended

Mr Brian Ivory, managing director, said increased profits came from higher sales volumes, price increases and reduced costs. Exports for the first time

He said that sales of The

Famous Grouse in the UK were

against a market which was down by ahout 2 per cent. Prices in the period increased by more than 8 per cent and margins "firmed". COMMENT

up by 5 per cent in volume

Around one-fifth of Highland's profits come from supplying its top quality malt whiskies to other distillers to be used as "top dressings" in their brands.
So, the recent upturn in the
industry's exports is good for
Highland which has just given
the go-ahead for a small expansion in its distillery at Glen Rothes. Meanwhile sales of The Famous Grouse steam ahead in England and Highland Park and the other smaller volume malts gain more distribution in Scotland, Exports, after 16 years of spade work, look set to grow in profitability, particularly in the US and on the continent. Analysts upgraded their forecasts to around £19.3m which gives a prospective p/e

### DTI to look at trading in Mersey **Docks shares**

By Ray Bashford

THE MERSRY Docks and Harbour Company announced yesterday that the Department of Trade and Industry had appointed inspectors to inves-tigate trading in the company's shares.

The inquiries are being ried out under Section 1 of the Companies (Insider Trading) Act 1985 and concentrate on trading in the company's shares during an unspecified period in 1987.

Mersey Docks and Harbour and the DTI declined to com-

ment on the announcem The investigation is under the investigation is under-stood to centre on share trad-ing during the run-up to the release on July 9 1987 of the company's plans for a £200m redevelopment of the Princes Dock area, close to Liverpool's Pier Head.

The company's share price rose sharply during the six weeks before the plan was unveiled.

### L&G finally accepts offer for GT holding By Nikki Tait

Legal & General, the UK insurance company, has finally accepted the offer from Bank in Liechtenstein for GT Man-agement, the UK-based fund

management group.

L&G had made no secret of its unhappiness with the terms offered. Shortly after the recommended bid was announced and despite the fact that BIL quickly gained control of its target — it raised its stake over the critical 10 per cent limit. A UK bidder requires 90 per cent of its target's shares before it can compulsorily mor up the remainder.

L&G purchased shares at 180½p - just beyond the cash alternative price of 180p offered

Last night, however, BIL announced that it now con-trolled 97.86 per cent of GT. It said that options for the loan note alternative came in respect of 3.52 per cent of the shares, and in respect of 20.04 per cent for the bearer partici-pation certificates. The loan note and bearer alternatives were closed on Friday, although tha cash option remains open until further

Yesterday, Hambro Magan, advising BIL, said that L&G had agreed to take the paper option in respect of a "mean-

# Inchcape up 27% to £147.7m driven by the motor division

By Vanessa Houlder

per cent increase in the 1988
pre-tax profits of inchcape, the
international services and marketing group.

Pre-tax profits were raised from £116.2m to £147.7m; on turnover up from £2.04bn to
The group and the 1988
Turnbull said the full benefits of the plant, which he expected to be built in the UK, would come through in 1993.

Chirency fluctuations reduced pre-tax profits by £3m compared to their value if last year's exchange rates had meaning the plant of the plant, which he expected to be built in the UK, would come through in 1993.

The good performance from the motor division, which Mr George Turnhull, chairman and chief executive, described as "the jewel in Inchcape's crown" was offset by losses in the Australasian business machine division and reduced profits in the insurance busi-

The losses from the Austral-asian husiness machine activities were expected to be halted this year as management changes and restructuring measures took effect.

The insurance services divi-

sion, which saw operating profitsfall from £13.2m to £7.5m, was hit by a substantial fall in premium rates, and costs from redundancies and systems

development.

Mr Turnhull said that its relationship with Toyota, Japan's largest motor manufacturer, would become increas-Japan's largest motor manufacturer, would become increase to 24.1p (18.4p). A 37 per cent shares, down 4p to 253p, on a ingly valuable when it began increase in the year's dividend fairly valued p/e of about 9.

A STRONG performance from to manufacture in Europe. Mr its motor division powered a 27 Turnbull said the full benefits

valled.
The breakdown of operating profits was as follows: buying services £3.1m (£2.2m); inspecservices £3.1m (£2.2m); inspection and testing services £10.3m (£5.5m); insurance services £7.5m (£5.3m); shipping services £5.9m (£5.3m); business machines £1.4m loss (£0.9m); consumer and industrial £31.2m (£21.4m); motor vehicles £98.7m (£70.5m); agricultural and industrial £3.9m (£3.6m); wines and spirits £3.6m (£4.1m); tea £4.0m (£4.0m); imber £5.1m (£6.8m); other £5.5m (£9.0m).

The company has eliminated

other £5.5m (£9.0m).

The company has eliminated its share premium account and created a special reserve to write off some of its historic goodwill. This followed the Companies Bill's has on the Companies Bill's ban on the previous practice of writing off goodwill against revaluation

reserves. Earnings per share increased

was proposed, pushing it up from 6.75p to 9.25p. O COMMENT

This strong set of results and generous dividend increase bears witness to the success of the Turnbull team in imposing direction onto the shambling Inchcape empire. However the real test will be the progress of the group now that it has moved out of its recovery phase into a potentially harsher economic environharsher economic environment. In particular, the increased emphasis on tha motor business may become problematic if there is greater pressure on consumer spending. However this worry is alleviated by the global spread, the move away from new car sales and the likely benefits of the Toyota manufacturing plant. Another source of uncertainty is acquisitions. Although the company has plenty of room for manoevre, analysts are still reserving judgemant about incheape's acquisition skills, given tha problems arising from its 1986 foray into the insurance trade. Profits of about £170m this year are expected, which puts the

# Restructuring at Burger King

By Karen Zagor in New York

BURGER KING, the troubled fast food chain which joined the Grand Metropolitan stable whan the UK company acquired Pillsbury at the end of last year, yesterday announced that it is to restructure its food procurement and distribution services. The Miami-based company said that its Distron business,

which handles the buying and distribution of food, will be split into two separate segdistribution of food, will be split into two separate segments.

A newly formed Burger King

System Supply Management team will handle all the purchasing of restaurant food and supplies at both national and local levels. Burger King Dis-tribution Services, will be responsible for the delivery of food and supplies to restau-

rants.
Mr Ian Martin, Burger King chairman and chief executive of GrandMet's Food Sector

However, now that we have acquired the company and per-formed our own in-depth analyformed our own in depth analysis, we have concluded that a reorganised internal procurement and distribution system will be a tremendona asset to Burger King.

"This reorganisation is the latest step in our restructuring the artists Burger King."

advisable to sell the division.

the entire Burger King opera-tion to make the company more competitive and more focused on the customer," he added.

### Allied-Lyons offshoot to buy back franchise rights

ngful" part of its total holding.

Dean Foods, a franchisee since 1963, will continue to manufacture and distribute

BASKIN-ROBBINS, the company for a specified period californis-based ice cream of time.

Baskin-Robbins said tha acquisition was in keeping

og greater operational consistency.
Baskin-Robbins has 2,600

outlets -

### products for tha ice cream

nary, raising the holding to

The following changes in company share stakes were

announced recently: dent Mutual managed pension funds no longer has a notifiahle interest in the ordinary

shares. African Lakes Corporation -Mr MHD Barlow and his immediate family hold 449,016 shares

(8.05 per cent).
Automagic Holdings – Mr MB
Strom, a director, has sold
4,600 ordinary at 110p each, reducing his beneficial holding to 2.52m (44.1 per cent). Avesco – RA Murray, chair-man, has given, for nil consid-eration, 88,495 ordinary to WH Fulton, group managing director, and a further 109,000 to several subsidiary company

directors, thereby reducing the holding to 8.16m. Bespak – Scottish Amicable Investment Managers has acquired 105,000 to bring its holding to 1.21m (9.07 per cent). Bett Brothers – ICR Bett, chairman, has acquired 162,750 ordinary through a legacy for nil consideration, increasing the holding to 1.22m (8.13 per

Bostrum - Equity Capital for Industry has sold 250,000 ordinary, reducing its holding to 1.45m (12.65 per cent). Also Fenchurch Nominees has sold 200,000 ordinary, reducing its holding to 1.5m (13.08 per cent). Bremner – Mr Michael John Bracegirdle is beneficially interested in 705,200 shares (6

Bridport-Gundry - Charter-hall has increased its holding to 2.71m shares (27.09 per cent). Cambridge Electronic Industries - Scottish Amicable Investment Managers now holds 2.41m ordinary (5.64 per CLF Yeoman - Mr Eric Heck-

ett has acquired 832,231 ordihas accument each of the registered holder is Security Finance and the purchases were on behalf of a trust in which the Heckett family are

beneficiaries. Explaura – London Securities has disposed of 7.89m ordinary reducing its holding to 6.17m (6.03 per cent).

Goodman Gronn - Wickhams Cay investments has sold 1.1m ordinary at 27.5p per share, reducing its holding to 4.4m. Trelida Investments has also reduced its holding, to 729,261, with the sale of 429,562 at 27.5p

SHARE STAKES 14.19m (18 per cent). Ingham (George) & Company — Margaret Howard has dis-Habit Precision Engineering -Jantar has purchased 960,000 ordinary (7.2 per cent), and CIN Industrial investments has posed of 4,501 ordinary at 113p per share, reducing her holding to 144,500 (7.225 per cent). Ivory & Sime — Colguy Hold-ings has purchased 65,000 ordi-nary, lifting its holding to 1.9m sold 300,000, reducing its hold-ing to 600,000 (45 per cent). Hartwell — Mr Abdul Latif Jameei has, through Cresscombe, bought 250,000 ordi-

(6.19 per cent):

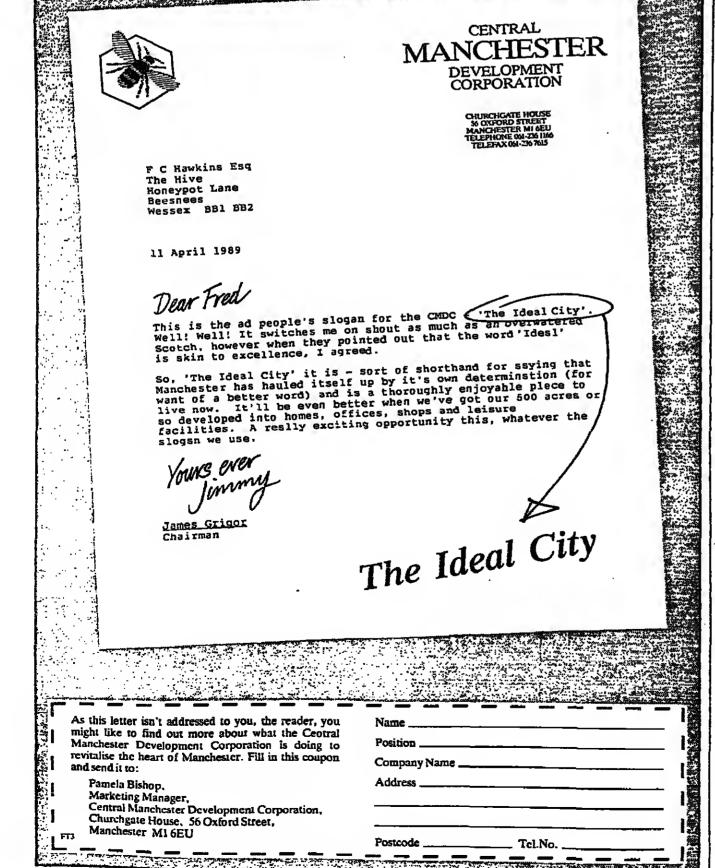
**Camford shares** rise 22p as it buys Rover arm By John Thornhill

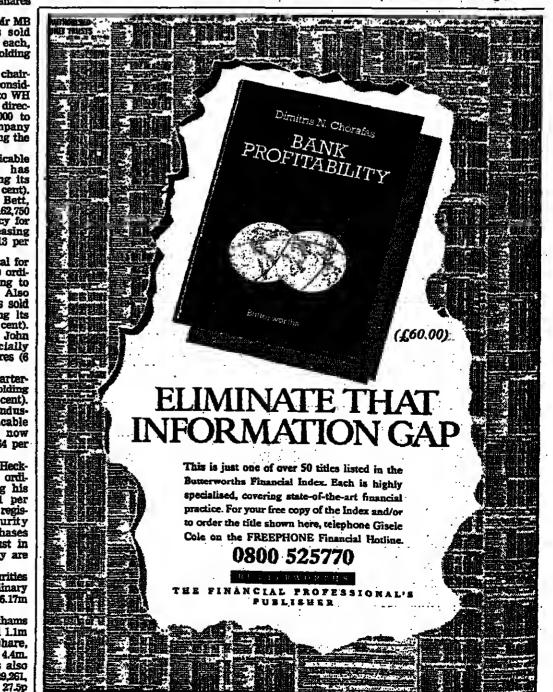
Camford Engineering, the Stevenage-based motor components manufacturer, announced yesterday it had completed the acquisition of Retree Ground a placetic motor. drinks group is buying back, with the company's long-term announced yesterday it had for an unspecified sum, the strategic objective of unifying completed the acquisition of franchise rights to the brand in its franchising operations in all sometimes plastic motor several US states from Dean parts of the US; thereby unin compenents business in LLa-

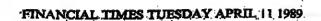
The acquisition will be fol-lowed by the issue of 999,637 Camford shares - representing 5 per cent of the enlarged share capital of Camford - at 300p each. Its shares rose 22p

to 261p yesterday.
Camford's manufacturing capacity will be substantially increased and the deal will also have the effect of increasing group net cash resources hy

The Welsh Development Agency is supporting the investment hy making 41 acres of property available for Camford's use under a 25-year sale and lease-back arrangement.







UK

**GERMANY** 

Project JASMIN, a study of the German sub-system withia NATO's Battlefield Information Collection and Exploitation

RESPOND Is the RAC's new Computerised Customer Support System. The first phase run from our UK Data Gentre, Is just one of a number of facilities management contract

Camforige rise 22pg: Torse Rose pril 1988 saw the merger of Systems Designers and Scicon, creating one of the largest European software systems and services groups, with more than five thousand staff in over fifty offices worldwide.

Now, barely a year later, the combined strengths and complementary skills of our staff have been fully integrated, resulting in a major force in our industry.

Our operations span six major market sectors: communications, finance, energy, industry, defence and aerospace and civil government. Each sector is supported by leading-edge technology research in key areas.

Last year nearly three quarters of our turnover came from Europe, with sales from our French and German companies contributing over half of this European total.

With the approach of the Single European Market in 1992, we are well placed to meet the challenge of servicing the needs of our present and future clients.

And in the USA our specialist companies servicing the financial and automotive sectors have maintained their strong market positions.

But whatever the areas of operations, our total commitment to quality of product, excellence of service and international strength underlines our strategy for the future.

FINANCIAL HIC	GHLIGHTS	
	1988 £'000	1987 £'000
Turnover Operating Profit Profit Before Tax	221,565 15,386 13,354	83,644 8,367 7,363
Earnings Per Ordinary Share Dividends Per Ordinary Share	4.01p 0.75p	3.84p 0.65p

Extract from the Accounts for the year ended 31st December 1988 which cantain an unqualified audit report and which have not yet been filed with the Registrar of Companies. Earnings per share have been adjusted to take account of the rights issue in April 1988. The past is not necessarily a guide to the future.

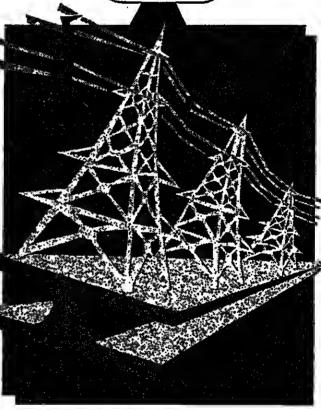
Our 1988 Annual Report will be published in mid April. For a copy, please contact the Company Secretary, SD-Scicon plc, Centrum House, 101–103 Fleet Road, Fleet, Hampshire GU13 8NZ. The contract for the Norwegian Meteorological Message Switch was the fifth national meteorological system recently won in Europe, reinforcing SD-Scicon's position as a leading European supplier.

NORWAY

In partnership with Bull, the major French owned computer manufacturer, we are developing the reservation and administration systems for the new Opéra Bastille in Paris, to be inaugurated during this year's celebrations of the Bicentenary of

the French Revolution.

SPAIN



In Spain, one of Europe's fastest growing industrial economies, we have established a strong position in capital plant maintenance systems with five contracts in 1988 in the steelmaking, ail and electricity industries.

It all adds up to a successful year.

SD SCICON

SD-SCICON PLC

The contents of this advertisement, for which the directors of SD-Scicon pic are salely responsible, have been approved for the purposes of section 57 of the Financial Services Act 1986 by Ernst & Whinney, a firm authorised by The Institute of Chartered Accountants in England and Wales to corry out investment business.

# Pergamon AGB starts £90m sales

PERGAMON AGB, the muchaltered descendant of the industrial group, Hollis, yesterday embarked on a programme of disposals which could raise

over £90m.

The aim is to reduce yearend borrowings of about £100m at the company, now a market research and professional services group. Since December, the cost of closing down AGB's TV audience monitoring project in the US has pushed that figure up by s further £26m.

Ahout 57 per cent of Perga-mon AGB, which elso announced increased pre-tax profits of £10.5m (£9.3m) for 1988, is owned by Mr Robert

Maxwell's privete vehicle, Pergamon Holdings.

The group's hasic market research operation will provide the core of the business. Most of Pergemon AGB's profes-sional and educational services operations are likely to go, but the recruitment division, which was only put together last autumn, will probably be

Pergamon AGB will start by selling Metalliform, a furnitura

ISA advances

81% and this

vear starts well

ISA International, the distributor of branded consumables for information pro-

cessing equipment, followed

up its 87 per cent rise at the interim stage with an 81 per cent increase in pre-tax profits at the year-eod.

For the year to December 31,

the company's taxable result wes £2.45m. compared with

£1.35m last time. In the first six mooths profits had jumped

Thrnover in the year edvanced 55 per cent to £26.31m (£16.98m) and earn-

manufacturer, to its manage-ment for ebout 23.1m. Last May, Hollis was transformed when it sold its engineering and merchanting interests to a management-led buy-out. The remainder of the group, renamed Pergamon Professional & Financial Services, hecame Pergamon AGB in

Research for £134.2m. The group said AGB had made a valuable contribution to the results in the fourth quarter. Professional services represented nearly 61 per cent

October when it bought AGB

(38 per cent) of group turnover, which rose from £219m to £221m in 1988.

Earnings per share were 8.6p (8p), after a tax rate of just 6 per cent, and a final dividend of 3p was recommended, making 4.5p (4p) for the year ing 4.5p (4p) for the year. Pergemon AGB holds an option over 42 per cent of the equity in Hollis Industries, the new private company which bought Hollis.

But as a result of trading difficulties and disposals at Hollis, Pergamon AGB has

A SUBSTANTIAL pick-up in the second half enabled D G Durham Group to cut its loss to £202,000 by the end of 1988. In the light of the result and

prospects, the group is return-ing to dividends with a pay-

ment of 1p.

For the whole of 1987 the

group incurred a loss of £864,000, and that had grown to

£917,000 for the six months ended June 30 1988. The divi-

Mr Richard Read, chairman

dend was passed in 1987.

the company by £15m. A fur-ther £4m was provided to release the market research group from its liabilities towards Hollis, reducing the extraordinary profit on the sale from £76.3m to £57.3m.

The strategy at Pergamon AGB looks very similar to pro-grammes under way in debt-ridden parts of the rest of the Maxwell empire. Worrying as the connection may be to some investors, there seems little doubt that the quality of earn-ings at the slimmed-down ings at the slimmed-down group will be much improved. For AGB, the core quality business, last year was one for fighting – with AC Nielsen in the US, over TV market research – and being fought over – hy Mr Maxwell and MAI, the edvertising group. This year is bound to be quieter, with ahout £20m earmarked for cautious ungrading marked for cautious upgrading of 'AGB's worldwide market research network. On that basis - and forecast profits of

shares, down 6p to 68p, could

of the USM-quoted insurance broker, said the loss-making

companies in the Derek Bryant

NCV Group, the profits from the continuing businesses indi-

cated that current trading within the newly-restructured group was proceeding satisfac-

Now that the structural

changes had been made, the

chairman looked forward to

Accord downturn to £451,000

group were no longer part of

And with the acquisition of

Durham Group reduces loss



Robert Maxwell - Pergamon strategy is similar to others

be attractive in the long term on a prospective p/e of about on a prospective per the activities that a company which has had three different names and three different core activities (engineering, professional services and market research) within a year, has finally made up its mind.

Restructuring had been expensive, Mr Read pointed out. An extraordinary charge of £1.62m (£155,000) covered

provisions and other merger

expenses, including a substan-tial amount in respect of the lease of the former head office

of Derek Bryant, Loss per share was 3.7p (11.1p) after goodwill amortisa-

tion. Attributable loss for the

year came to £2.17m, compared

## UK and **Netherlands** shortfalls hit Sema

By John Ridding in London and George Graham in

GROUP, the Franco-British computer services company created by the merger in June 1988 of Sema-Metra and CAP Gronp, saw profits plunge last year by 25 per cent as management fail-ures caused shortfalls in its UK and Netherlands operations.

Pro forma taxable profits fell from £17.1m in 1987 to £12.9m, on turnover up from £244.3m to £266.9m. Earnings per share declined from 12.2p to 8.4p. Profits for the eight months to December 31, which were reported to bring the two companies' accounting periods into line, were £2.6m on sales

of £161.6m.
Mr Pierre Bonelli, managing Mr Pierre Bonelli, managing director aloce the resignation in December of Mr Mike Smith, said that the results of the merger had "clearly not been as good as anticipated." He said that the shortfall was principally the result of the poor performance in the group's UK and Dutch operations. In the UK, pre-tax profits fell from almost £7m in 1987 to £479,000 reflecting 1987 to £479,000 reflecting overly aggressive bidding for contracts, decentralisation of manegement and the under-taking of a number of risky

projects.

There were also significant costs associated with reorganising the underperforming areas. However, Mr John Chisholm, UK chief executive, Chisholm, UK chief executive, said that cost-cutting measures already implemented had reduced overheads hy 22.6m, and that new order inflow had nnw once again risen above billings.

Mr Bonelli said that despite these diseppointments, the majority of the grnnp's operations experienced steady profit growth.

In France, pre-tax profits

In France, pre-tax profits rose by almost 30 per cent to FFr 131m (£12m) with both the business and technical systems divisions performing strongly. Sema's West German and newly-expanded Spanish divisions

ly-expanded Spanish divisions also performed well.

Sema said the UK operations, which made losses in the second half, would return to profitability in the first half of this year although a full recovery will not be made until the second half.

Mr. Ronelli, said business Mr Bonelli said business prospects in France and Spain were excellent. The directors

**6** COMMENT

a alvidend 1.44p for the eight-month period, the same as the final dividend for the year to April

Mr Bnnelli, quoting Bande-laire, said that "history only goes ahead through hig misun-derstandings". The merger, with a £7m shortfall in CAP's expected contribution, was certainly that. But if 1988 was a year of unpleasant surprises, 1989 should be one of recovery. While trading improvements will take a while to become evident in the UK, the cost cutting and management restructuring will provide a more immediate boost. On the continent - increasingly the gronp's husiness hase another year of strong growth should be recorded in both France and Spain. More broadly, Sema, with its focus on systems and facilities management should be protected from the weakness affecting certain areas of the software market. Overall, e pre-tax tar-get of £18.5m should not be get of £18.5m should not be too high. But the multiple of 23 which this implies almost certainly is. Although Cap Gemini Sogeti, its potentially hostile rival, holds 20 per cent of the shares, hid prospects are reduced by the fact thet the more supportive Paribas. CIN more supportive Paribas, CIN and Credit Agricole control 49.5 per cent. Moreover, investors will be justifiably chastened by last year's reversals.

#### Breedon more than doubled

Profits more than doubled to £3.59m for the year ended January 31 1989 are reported by Breedon, which is engaged in limestone quarrying and house building.

This was earned on turnover of £16.63m. Previously that came to £5.81m on which the profit was £1.74m.

profit was £1.74m.

Operating profit rose to £2.95m (£1.23m) while surplus on sale of non-trading assets fell to £93,000 (£236,000). Earnings worked through at 8.529 (4.71p) per share and the dividend is raised from 3.175p to

The directors said completion of the A42 Rinningham-Nottingham trunk road, part of which passes between two of the quarries, should enable of the quarries, should enable the company to be extremely competitive in securing orders for at least the next two years. Housing completions in the building subsidiary were considerably ahead of last year. The husiness was being expanded, particularly into the retirement market.

## Dewhirst climbs 14% despite competitive clothing industry

By Alice Rawsthorn

DESPITE the competitive state of the clothing industry, LJ. Dewhirst Holdings increased pre-tax profits by 14 per cent from £6.5m to £7.41m and sales by 17 per cent from £80.26m to £94.25m in its last financial

Dewhirst, which is one of the higgest suppliers of clothing and tolletries to the Marks and Spencer retail group, saw its share price rise by %p to 44%p on the announcement yester-

on the announcement yesterday.

In the last year or so the
state of trading within the UK
clothing market has become
increasingly difficult hecause
of the impact of increasing
imports – fuelled by the
strength of sterling – and
erratic consumer demand.
Dewhirst encountered problems in clothing in the first
half of the year because of
sluggish retail sales and a temporary increase in stocks, following the introduction of M

and S's new computerised distribution system.
The pattern of trading recov-

The patiern of trading recovered as the year progressed. Dewhirst's profit margins slipped slightly during the year. However it managed to end the year with a lower stock level, despite the increase in the summer.

Operating profits rose to £7.25m (£6.24m) and Dewhirst derived £147.000 from related erizem (26.24m) and Dewnist derived £147,000 from related interests in the year to January 13. Its investment income dropped to £15,000 (£286,000). This was due to the cost of financing the temporary via in

financing the temporary rise in stocks and of investing £1.8m in the formation of a South East Asian sourcing operation as a joint venture with Riders of Australia.

Earnings per share increased to 4.97p (4.48p). The board proposes to pay a final dividend of 0.8p making a total of 1.07p (0.98p). Dewhirst has traditionally

specialised in tailored men's wear, but in recent years it has expanded its women's wear interests. Women's wear grew last year to provide about 8 per cent of sales. The traditional men's suit business fared well, as did the uniform interests.

as did the uniform interests. Although the shirt company suffered static sales.

The group has also expanded its interests in tolletries hy manufacturing tolletry products and bags for retailers such as M and S, Boots and Superdrug. This division, which was set up six years ago, provided 20 per cent of sales last year.

The competitive conditions which affected the clothing industry in 1988 have continindustry in 1988 have contin-ued in the opening mouths of 1989. The board says that so far this year sales have shown only modest growth over the same period in the previous year. Nevertheless the board is confident that profits will

## Peter Black bids for Lambert

By John Thornhill

PETER BLACK, the Yorkshire-besed consumer goods manufacturer and dis-tributor, yesterday launched a takeover hid for Lamhert Howarth Group. The cash-and-shares terms value the footware and luggage group, which last month reported e loss for 1988, at £9.3m.

Lambert Howarth rejected the offer, describing it as unso-licited and unwelcome. Peter Black is offering one share and 320p in cash for every three Lambert Howarth shares. This values each Lambert Howarth
share at about 165p, compared
with yesterday's market price
of 173p, up 23p. Peter Black's
share price remained
unchanged at 175p.
As recently as last Wednesday Lembert's share price

day, Lambert's share price stood at 122p but it rose rapidly when it was announced that Futura Holdings, a footware and rubber compounds manu-facturer run hy Mr Beverley

Oates, a Manchester business-man, had bought a 5.56 per cent stake. Yesterday, Futura declined to comment on its holding in Lambert or its reac-tion to Peter Black's bid. Mr Gordon Black, joint chairman of Peter Black, yes-terday said: "We know Lam-bert Howarth extremely well and we think it is a fair price;

it is s 35 per cent premium over their share price last week and above their asset The two companies overlapped in many areas and there would be considerable benefits from economies of scale, rationalisation of design and pre-production costs and focus-ing of sales and marketing

efforts, he said.
Mr Martin Jourdan, Lambert
chairman, said the offer was nowhere near a reflection of the value of the company. In particular, he pointed out that the value of its freehold and

"substantial" in the second

leasehold lands and buildings, especially the property in York Way, London, was in excess of net book value.

In the last year, Lambert Howarth has been badly hit by highly competitive conditions in the UK footwear market. Cheap imports and difficulties in launching the new Hitz range of sports shoes led to Lambert incurring a £615,000 loss in 1988 against a £2.12m

loss in 1968 against a £2.12m profit previously, on turnover of £44.32m (£41.97m).

Last autumn, Mr Alan Linton resigned as chief executive and his responsibilities were taken over hy Mr Bernard Etches, deputy chairman, and Mr Jourdan, who is also chairman of Cornwell Parker, the fabrics and furniture group. fabrics and furniture group.

Full acceptance of the offer would involve the issue of

1.88m Peter Black shares which would represent about 3.6 per cent of its enlarged share capital.

## Cullens issue 33.7% sold

Share and warrant holders in Cullens Holdings, the loss-mak-

man, said he was not disap-pointed in the result of the issue given that it was

# substantial in the second half of the financial year. The half-year trading deficit was \$11m, down from \$1.6m. Yesterday Cullens' shares closed unchanged at 45p, the level at which the rights issue

ing convenience food stores chain, have taken up 196m, or 33.7 per cent, of the shares issued under its £2.29m onefor-four rights issue, writes Clare Pearson.

announced as the company reported that losses continued

Cullens' third since a manage-ment huy-in in early 1985, will be used partly to mance the acquisition of the freeholds of

## Renaissance ahead to £479,000

Renaissance Holdings, the specialist hands-on investor in recovery, turnround and special situations, increased pretax profits from £367,000 to

£479,000 in 1988.

During the year the inflow of projects improved, and investments currently total 14. Mr Nicky Branch, chairman,

said there was no shortage of opportunities at home and in the US, but it was planned to develop joint ventures to exploit Europe and Canada.

Earnings were 3.99p (3.62p) per share; the final dividend is 2.1p making e total of 3.3p (3.03p). Net asset value per share was 104.3p (95.3p).

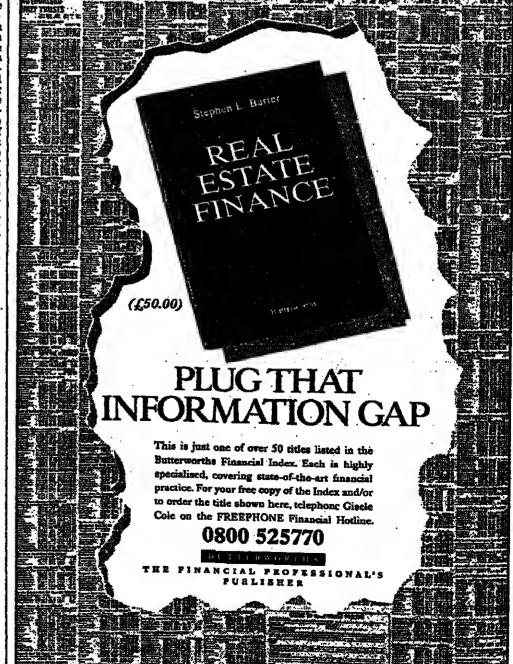
#### Asda Property leaps to £6.8m

Asda Property, the property investment, development and trading group, yesterday reported an 87 per cent expansion in pre-tax profits for 1988.
The advance — from 23.64m to 26.82m — was achieved on turnover ahead 65 per cent to £33.46m (£20.33m). Net rental income increased to £5.43m (£3.9m). Earnings per 20p share rose from 3.69 to 6.39 and a proposed final dividend of 19 raises the annual payment 50 per cent to 1.5p.

per cent to L5p.

Net assets per share, after taking into account dilution for conversion of preference shares, rose from 177p to 238p.

Mr Manny Davidson, chairman, said the current year had started well and a number of new acquisitions had taken place. He foresaw further rental and capital growth throughout the group's portfo-



#### IN A yeer of major reorganisation and change, Accord Publications saw pretax profits fall from £954,000 to mended a final dividend of 0.95p to make a total of 1.4p Earnings per 5p share were halved to 5.1p (10.1p). Mr Richard Horton, chair-(0.27p) and have proposed a £451,000. However, the dividend is held at 3.4p via a 2.6p market. There are now-four ooe for two scrip issue for May. Mr John Parkinson, chairseparate operating companies, each having its own hrand identity and different Practical reorganisation was man, said that ISA had started 1989 well and was exceeding completed by the half year end, but the results were affected throughout 1988 and benefits its hudgets. Prospects for con-Turnover in 1988 improved to from £8.22m to £8.82m, hut operating expenses were nearly tinned organic growth were excellent with the expansion did not really come through. However, the halftime loss of £255,000 was wiped of the customer base and the £1m higher, interest payable range of products, he said. was almost doubled, and the

ings were up 56 per cent to 7.9p (5.05p). The directors have recom-

exceptional charge rose to £224,000, compared with

man, said the reorganisation led to a poorer Christmas than planned. Christmas was a little disappointing for the greeting cards industry as a whole and the September postal strike affected a period of improving

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#### **UK COMPANY NEWS**

## Mowlem advances 19% to £59.5m

By Andrew Taylor, Construction Correspondent

PRE-TAX PROFITS at John Mowlem, the construction and building services group which owns London City Airport, rose by 19 per cent to £59.5m during the 12 months to end-

The increase would have been higher but for a £48m loss at London City Airport. After interest charges the loss increased to £7m.

The performance of the dock-lands airport was hampered by the temporary suspension by air traffic controllers of the Paris route at the and of 1987.
The group intends shortly to submit a planning application to extend the runway to accomodate the BAe 146 jet which has a greater range and bigger payload than planes currently using the airport.

Earnings per share, follow-ing a lower tax charge, rose 26 per cent from 38.3p to 48.2p.
The group's building services and housebuilding had a bumper year. Housebuilding profits jumped from \$10.1m to £17m.

Mowlem, which builds almost 60 per cent of its homes in south east England, said sales during the first three months of this year were about 30 per cent lower than during the first three months of 1988. The group said house sales had raced ahead during the



Sir Philip Beck: boost as scaffolding contributes £31m.

first half of last year, only to drop sharply in the Autumn. Progress was likely to be more

The shape of Mowlem's business has changed radically since the acquisition of its scaffolding and plant hire companies three years ago. Last year building services accounted for 61 per cent of group operating profits.

Scaffolding profits rose by 43 per cent to £31.4m with the UK accounting for about three-quarters of profits. The Netherlands, the next biggest market, will be overtaken by France this year following Mowlem's recent purchase of Comabi, the French scaffolding group. Plant hire profits rose 39 per cent from £8m to £11.1m. Sales, helped by the opening of new outlets and the continuing rise in UK construction output, increased 40 per cent from £60m to £84m.

Contracting and property, once Mowlem's main business, fell from £13m to £11.8m. The decline was due to a lower contribution from international work, a lower number of contract settlements coming through and the incidence of low margin work in south east England.
The construction business

has been reorganised to concentrate on higher value, bet-ter margin work. Order books

#### **Expectations** realised as **Proudfoot** had increased from about £700m to £1bm by the year end. Total dividends for the year rose from 17.25p to 19.5p via a tops £27m

A PROFIT of £27.39m was hieved in 1988 by Alexander Proudfoot, a US management consultancy which reversed into City and Foreign Hold-ings, an investment trust, in

eptember 1987. Turnover totalled £98m and earnings doubled to 27.1p which demonstrated that the initial expectations of the acquisition had been largely realised, the directors stated.

Results included the Language School until disposal in July. Figures for 1987 — turnover £18m and profit £8m took in Proudfoot since acquisition and the Language School for the whole period.

The company is paying a final dividend of 3.59 to make 5.5p for the year (2.92p). There was an extraordinary

credit of £3m (debit £386,000) being the surplus on the sale of Language School, goodwill having previously been writ-ten off.

do well to hold its own this year, but contracting should do better from higher margin to sanction the purchase by the company of np to 15 per cent of its shares in the mar-

Provident Mntual Life has disposed of 402,000 ordinary shares (0.65 per cent) in Proud-foot reducing its holding to 3.47m shares (5.6 per cent).

#### Pennine Optical

Pennine Optical, the Third Market-quoted spectacle group, made pre-tax profits of £200,000 for year to the end of October 1988, an improvement of 92 per cent of the £104,000 achieved in the previous year. Turnover rose to £1.23m

Tax accounted for £69,000 (£36,000), leaving earnings of 4.9p (3.1p) per 2.5p share.



## LIT jumps to £5.6m in nine-month period

LIT HOLDINGS, the acquisitive financial services group, yesterday announced pre-tax profits of £5.6m in the mine months to end-December,

on income of £68.6m. The figure contrasts with the £3.5m achieved on income of \$51.5m in the year to end-March 1988, Earnings per share for the nine months was 8.5p, against the previous 12-month figure of 10.2p.
The company, which is

changing to a calender yearend, recommended a final divi-dend of 2.93p making 5.63p for

Comparisons are unrealistic, however, because of a number of significant acquisitions made by LIT during the past nine months. These included the Goldberg interests in the US which contributed from

early June, Jersey General Investment Trust in August, a 24.5 per cent interest in Levitt Group in late-October (subse-quently raised to over 33 per cent in February), and Ashbur-ton Group and Asset Trust in October and November respecThe purchase of Johnson Fry was not completed until after the end of the period under review and did not affect the

LIT did not reveal the contribution from the purchases, but said that, with the exception of Asset Trust, they were all ecquisition-eccounted. The only profits break-down is given in terms of geographical area, with £1.7m coming from the UK and £3.9m from the US. Interest charges were

Yesterday, LIT said that

operating conditions for the futures and securities division were not easy during the period, due to a subdued tradng environment. The division also underwent an integration of its separate operating businesses and saw certain man-

**COMMENT** 

The results are a further vindi-cation of the purchases of the scaffolding and equipment hire businesses which were crit-

cised at the time as too expen-sive. The businesses have been

doing very well while UK con-struction output has been ris-

ing steeply. They have the added attraction in that a large

slice of their businesses is gen-erated from repair and mainte-nance work which is less likely to be affected when the current

building boom comes to an

end. Unfortunately for Mow-lem, its airport investment has

not been such a happy tale. There could be a long planning

battle over moves to allow the

BAe 146 to use the dockland airport. It is going to be very

difficult for the airport to meet its target to break even by the end of 1990. Housebuilding will

business. A pre-tax profit of

just over 8 - a worthy enough rating but one which is not going anywhere in the short

LIT added that Levitt made profits before tax of £8m, beating its expected target by

# York Waterworks stake raised

EQUITY & Law Life Assurance Society, which has played a crucial role in a number of recent bids for UK statutory water companies, bes increased its stake in York Waterworks Company to 16.1

None of the large investors in the industry - notably

in the industry - notably in water companies in the France's three largest water south east of England, which

suppliers - has declared an investment in York Weterworks, the only statutory com-pany in Yorkshire Water Authority's region.

Equity & Law, which took its investment in York over 15 per cent a few weeks ago, held a number of important stakes it committed to French

In January, the sale of the institution's 11 per cent hold-ing in Folkestone and District Water Company helped thwart a counter—hid from a joint venture between Southern Water Authority and Mr Dun-can Saville, a Sydney-based

## **COMPANY NEWS IN BRIEF**

A&M GROUP, the furniture and film-set supplier which is planning to buy City and Westminster Financial in a reverse takeover, has agreed to sell its 25 per cent interest in post-production digital facilities group Soho 601 for £75,000. In addition inter-company loses totaltion, inter-company loans total-ling £240,000 will be repaid to A&M over the next three years. ASSOCIATED PAPER Industries is to close all coating and converting operations et the Bollington factory of Henry and Leigh Slater, with the exception of the electron beam development project.

BARR & WALLACE Arnold Trust, the Leeds-based motor

and leisure group, has paid 2650,000 in cash for Albany Travel (Manchester), a tour operator and travel agency.

BRITISH EQUIPMENT Leasing, vendor leasing and trailer rentals, has been acquired by

Commercial Leasing of Den-

mark for £6.7m. Vendors are independent Finan of Sweden (51 per cent) and Mr Ronald Graham, managing director (49 per cent). Mr Graham remains

in charge.
CI GROUP is acquiring the business and assets of the perforating and cable tray division of N Greening for £1m cash and an additional, £750,008 for EUROPEAN HOME Products is

buying Laboratoires Valdor, a private French decorative cosmetics and skincare company, for cash — £2.5m (70 per cent) initially and the remainder in three years, depending on prof-its. Valdor was a management buy-out from Rhone-Poulenc

group in 1987.

EW FACT is acquiring VATAX

Advisory Services, specialist

VAT consultants, for £250,000

cash. For the year ended June
30 1989 VATAX forecasts after
tax profits of at least £50,000,

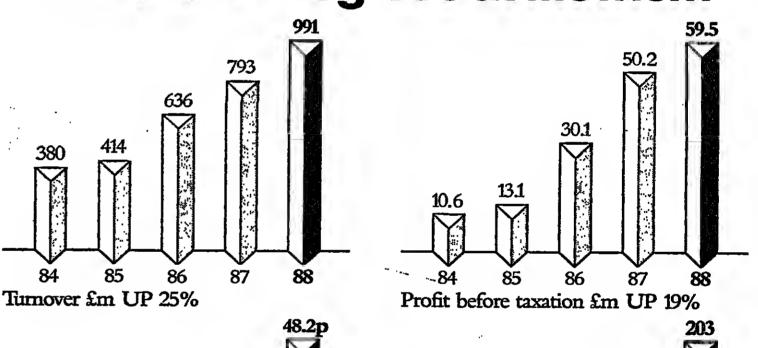
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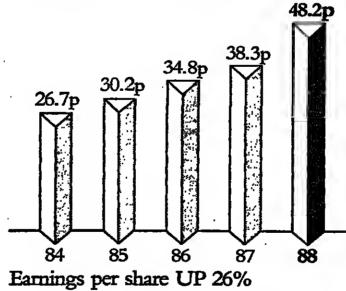
KENYON SECURITIES has acquired Ulster-based James Baird (Antrim) for £325,000 in cash and shares and also freehold property occupied by that company for £125,000 cash. The acquisition brings Kenyon'e total number of funeral direct-ing businesses to 122.

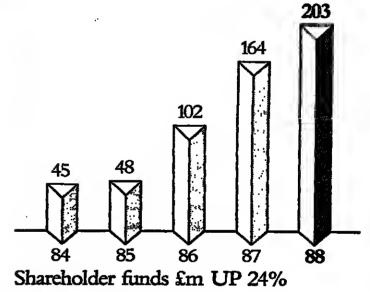
MOSAIC, the entrepreneurial holding company, hes strengthened its presence in the car accessories market with the purchase of Electron-ics (GP International) for an initial 2500,000 in cash with a deferred 2250,000, payable in November. EGP, which is nor trading come 50 page cent of trading, owns 50 per cent of Fister UK, which assembles and distributes replacement car accessories in the UK and Scandinavian markets.

NOBLE RAREDON rights accepted in respect of 96.2 per cent. Balance placed in market.

# **Excellent Progress at Mowlem**







#### EXTRACTS FROM THE CHAIRMAN'S STATEMENT.

- ☐ Your company is unique in the sector in deriving a significant part of its pre-tax profits from service companies.
- ☐ The SGB and Youngman businesses have made excellent progress in favourable trading conditions in this country and continued their development in Europe,
- ☐ HSS Hire Group has again recorded significant growth in the UK, leading to record profits.
- ☐ The Group's private housebuilding company produced an excellent profit in 1988.

Summary of Results	1988	1987
Turnover	£991m	£793m
Profit before tax	£59.5m	£50.2m
Earnings per share	48.2p	38.3p
Dividend	19.5p	17.25p

## MIM Mowlem

If you would like to receive a copy of the Annual Report containing the Chairman's Statement in full, please write to The Secretary, Westgate House, Ealing Road, Brentford, Middlesex TW8 0OZ.

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(Registered in England No. 1370600)

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Cumulative Non-Voting Redeemable Preference Shares of £1 each at 100p per share

The Council of The Stock Exchange has granted permission for the above mentioned securities to be dealt in in the Unlisted Securities Market. The Circular dated 18th March, 1989 relating to the new 8p (nef) Convertible Cumulative Non-Voting Redeemable Preference Shares is available in the Extel statistical service and may be obtained during normal business hours up to and including Tuesday 2nd May, 1989 from the Company Announcements Office. The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD. Copies of the Circular dated 16th March, 1989 will also be available for collection during normal business hours on any weekdey (except Saturdays and public holidays) up to and including Tuesday 2nd May, 1989 from:

ASD PLC Valley Farm Road . Stourton

Hambros Bank Limited 41 Tower Hill London EC3N 4HA

11th April, 1989

the company was offered a block of shares. Strong & Fisher is prohibited from rais-ing its interest in Pittard

beyond its interest in Fittaria beyond its per cent during the MMC inquiry period.

Charterhall confirmed that its interest had been sold into the market, and said that it was showing "a good profit" on the stake. It was an investor in the group back in late-1966 and now takes in some footwear

now takes in some footwear

retailing interests. The latest stake was built up about six

stake was built up about six months ago — shortly before and just after SaFs bid.

According to Pittard, Charterhall held around 200,000 shares directly, plus a further 600,000 through Eurowast, a Hong Kong company believed to be connected to Mr Goward.

The company was still looking for possible acquisitions in the printed circuit board field in continental Europe, especially West Germany, but so far had been unsuccessful in finding a suitable company to buy.

Mr James Hann, chairman, said that although Exacts was successful in selling to conti-nental markets, it believed that

it could penetrate them better if it owned a local subsidiary. It wanted to acquire greater

size before going public.

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Strong & Fisher raises stake

The MMC reports were delivered to the Department of Trade and Industry on March

10, but have yet to see the light of day — although most observers believe publication must now be imminent.

Strong & Fisher, whose pre-vious Alim bid for Pittard was referred to the MMC in Novem-ber, had already raised ita

stake once during the inquiry

period to 5.3 per cent.
It has now announced further purchases of 835,000 shares on March 31, 10,000 on

April 5, and 105,000 on April 7, taking its total holding to 2.16m shares.

Mr Richard Strong, chairman, yesterday said that the purchase had been made when

munications.
It supplies major electronics

manufacturers in the UK, and has strong markets in Ireland, West Germany and France.

Its customers include Inter-national Business Machines,

Digital, Apple and NGR.
The company said that
demand has remained buoyant

despite higher interest rates.

Last year it made capital investments worth £1.8m com-

pared to £1.2m the previous

Mr Derrick Bumpsteed, man-

aging director, said that Exacta

are used for conveying data in data-processing equipment, as well on course to achieve a well stock exchange listing in the early 1990s.

Exacta advances to £1.85m

in Pittard Garnar to 9.95%

## All-round lift gives Lamont £12m

By Alice Rawsthorn

LAMONT Holdings, the now holds £8m in cash – and Northern Ireland textiles group, yesterday announced a £55,000 (£477,000). group, yesterday announced a 26 per cent increase in pre-tax profits from £9.5m to £12m in 1988, on sales ahead by 2.5 per exhausted — to make the

cent from £94.33m to £96.74m. Sir Desmond Lorimer, chairman, said the group had fared well in every division with especially strong growth from its computing and property interests, Lamont was poised for further expansion by acqui-sition, he said, probably into niche areas of textiles. The

share price rose by 5p to 274p. Lamont, which is based in Belfast, saw operating profits rise to £12.06m (£9.99m). It has eradicated its borrowings - it

Computer

People profits

advance 31%

Computer People Group, computer staff agency, announced pre-tax profits up 31 per cent from £2.47m to £3.23m in 1988. Turnover rose

hy £10.28m to £47.02m. Earnings per share advanced

28 per cent to 17.84p (13.9p) and

the disposal of the principal husiness asset of VLM Projects, which held certain of the group's publishing interests.

UK rose 32 per cent, while the recruitment husiness was a

major success, said the com-

pany, with revenues up 55 per cent to £3.5m. Sterling Soft-

ware of the US, acquired in August, exceeded the profit level necessary to trigger the first payment under the the

earn-out arrangements.
Mr Michael Bayfield, chairman, said that the computer services markets in the UK and

US were "expected to grow between 15 and 25 per cent into the foreseeable future" and

said that the company was on line to meet its profit targets for the current year.

Summit Group, an unquoted financial and property concern, has completed a £17m private placing of new sbares with institutional investors led by

ECI Ventures.

The placing involves an issue of preference shares with

equity warrants, together with an issue of ordinary shares to the ECI funds. On full sub-

scription of the warrants, the

institutional investors, includ-ing ECI funds, will own just

under 12 per cent of the Sum-

Summit placing

Consulting revenue in the

charge £3.74m (£2.8m). The rate will rise again to about 33 per cent this year. Earnings per share increased to 35.21p (31.04p). A final dividend of 8.75p is proposed, lifting the total from 7p to 9.5p.

Carpets, which form the largest part of Lamont, saw profits rise to £5.91m (£5.27m) on sales of £60.13m (£59m). Sir Desmond said the home market had been buoyant, despite the concern over consumer spending and the corporate upheavals within the carpet industry. The group did, bowever, face a fall in carpet exports reflecting the impact of the strong pound on sales to its main market, the Middle East.

Lamont's other textile interests, which are dominated by Moygashel linen, increased profits to £3.44m (£3.03m) on sales of £26.63m (£25.52m).

Sales of £26.63m (£25.52m).

The computing division saw profits rise to £785,000 (£733,000) on sales of £6.25m (£5.25m), reflecting the introduction of new software products and growth in income from maintenance.

Engineering sustained a fall in profits to £284,000 (£304,000)

and in sales to £2.48m (£3.44m) following the disposal of the James H. Lamont business last summer. Property benefited from rent reviews towards the end of 1988 and experienced an increase in profits to £939,000 (£803,000) and in sales to £1.25m (£1.11m).

£1.25m (£1.11m).

Having completed the reorganisation of Shaw Carpets—
which was acquired three years ago - and strengthened its balance sheet Lamont now intends to return to the acquired. sition trail. Sir Desmond said the group was actively looking for sizeable textile businesses outside clothing - to reorganise, as it had done with Shaw.

## Apricot's increased win DDT

offer.

The new cash terms are worth 118p a share, and value DDT at £7.74m. The paper terms - 19 Apricot shares for avery ten DDT - are unchauged; with Apricot steady at 64p, they value each DDT share at 121-6p.

Apricot said yesterday that, having talked to major shareholders, it became clear that slightly increased cash terms would have a chance of swift success. Accordingly, it had decided to end the uncertainty.

success. Accordingly, it had decided to end the uncertainty.

As a result, it was able to announce simultaneously that it has agreed to purchase a further 823,000 shares, or 12.71 per cent, at the 118p level. Combined with shares already owned by Apricot, this takes the bidder's tally to 52.71 per cent. Tha latest shares are understood to have come principally from Scottish

However, Vistec last week decided that it would not add a cash alternative to its terms and - in the light of this deci-

ment is due to be posted within the next few days.

The purchase represents

# cash terms By Nikki Tait

By Nikki Tait

AS MANUFACTURERS and the City await publication of the Monopolies and Mergers

Commission reports into Britain's leather industry, Strong & Fisher has raised its

stake in Pittard Garnar to 9.95

The bulk of the shares are believed to have come from

Charterhall, an investment company built up by Mr Rus-sell Goward, an Australian

The MMC has been looking

into two specific matters: a potential bid by Strong & Fisher for rival leather manu-

facturer Pittard; and any increase in the 16.6 per cent stake in Pittard held by Hills-

down Holdings, the much larger food, furniture and prop-

EXACTA, an unquoted maker of printed circuit boards for the electronics industry,

increased its pre-tax profits for the year to December 31 1988 by 26 per cent to £1.85m. Sales rose by 14 per cent to £24.4m, of which £12.4m was exported

of which £12.4m was exported to Western Europe.

Based at Selkirk in the Scottish Bordars, Exacta was acquired by its management from STC in 1986 with the backing of Investors in Industry (3i) and other institutions.

The company - which now employs over 500 people - considers itself the UK's premier producer of the multi-layer printed circuit boards which

printed circuit boards which

APRICOT Computers, the personal computer manufac-turer, yesterday won its brief bid battle for DDT Group, the computer maintenance contra-tor, with a marginally increased cash alternative

shares are understood to have come principally from Scottish Amicable and English Trust.

A rival recommended all-paper bid for DDT from Vistec, the USM-quoted computer services and supplies group, was already on the table when Apricot entered the fray. The DDT board also subsequently indicated its preference on commercial grounds for tha former suitor. former suitor.

ann - in the agat of this decision and the revised Apricot terms - DDT is now switching its recommendation to the Apricot bid.

Yesterday, the two companies were due to meet for initial discussions. Both DDT and

Apricot said it was too early to speculate on how the busi-nesses might be integrated. Apricot's formal offer docu-

#### **Jacksons Bourne**

Jacksons Bourne End has bought the shops and offices at 9-16 Oxford Street and 17-31 Octagon Parade, High Wycombe, from Rugby Securities for 58-42m.

Jacksons Bourne End's first was reorganised after being taken over by Vasella. The deal is conditional upon the consent of Jackson's share-

## Miss World has acceptances for 75% of Piccadilly Radio

MISS WORLD, the entertainments group, yesterday said it had received acceptances in respect of nearly 75 per cent of the voting shares of Piccadilly Radio, the Manchester-based radio station for the directors have proposed a final dividend of 3.4p (2.4p) to make a total of 4.85p (3.6p). There was an extraordinary credit of £878,000, arising from the directors of the proposed of the which it has made a £39.5m recommended bid.

As at last Friday, completed valid acceptances had been

received covering 74.62 per cent of the voting shares. The total number of acceptances in respect of the voting shares came to 74.97 per cent, or 1.95m shares. Holders of 37.28 per cent of the non-voting shares, or 79.81 per cent of those of this class of shares for which Miss World had made an offer, had also accepted.

Miss World's offer, which closes on April 21, is still conditional on IBA approval. It cleared a crucial hurdle at the end of last month when Piccadilly Radio shareholders voted in favour of changing the in favour of changing the articles of association of the company to allow an individ-ual owner to bold more than 15

Manufacturing from Prestwich Holdings for up to £233,000. Hayjax distributes a range of character merchandise towels,

## Lanca growth holds to 43% rise

LANCA, the handbag and clothing manufacturer, main-tained growth throughout the second half of 1988 to end the year with pre-tax profits up 43 per cent at £1.44m, against

With sales ahead 25 per cent to £14.8m, margins showed an increase to 9.7 per cent (8.6 per cent). The directors recom-mend a final dividend of 1.1p making a total of 1.85p - 68 per cent higher than the previ-ous year's single 1.1p. Mr Chimu Gidoomal, chair-

DESPITE a static second half,

Home Counties Newspapers Holdings, printer and publisher of local newspapers, reported taxable profits for 1988 ahead by 21 per cent. The result was achieved on turnover up by 20 per cent from \$14 day to

per cent from £14.4m to £17.26m.

pre-tax profits were £1.42m

(£1.45m) making £3.15m for the year, against £2.6m last time.

The result was struck after an

**Home Counties profits** 

checked second half

bution came from the encour-aging growth of Fashion Accessories International, the group's clothing division, together with the benefits arising from the centralisation of the warebousing and distribu-tion function after the acquisi-tion in 1987 of Frankel & Roth (International).

The company is aiming to expand through both organic growth and acquisitions. Conhas recently acquired Hayjax

(nil) relating to sdditional costs for rationalisation and

issue on the basis of one-for-

The tax charge was £1.2m (£953,000). Dividends absorbed £600,000 (£375,000).

The following changes in share

stakes were announced

British Mohair — Lawrie Group, through the purchase of 100,000 ordinary, has lifted its stake to 3.43m (25.79 per

China and Eastern Investment

 Esso Pension Trust is finan-cial owner of 905,000 ord (5.24 per cent).
Delyn Packaging - Coast
Investment and Development.

Kuwait, has disposed of 50,000 ord, reducing its holding to 365.000 (4.59 per cent).

Gartmore Information Trust

Damian Securities, a wholly-owned subsidiary of British

redundancies.

# character merchandise towels, duvet covers and pillow cases. As this acquisition was completed after the year end, the expected contribution to the trading position was not included in the results. Tax took £527,012 (£384,901) and earnings per 2.5p share were 7.27p (5.46p) basic and 6.67p (5.03p) fully diluted. Previously, there was an extraordinary charge of £39,384. Satellite boosts **Chepstow profits**

The contribution from Satellite Information Services provided the main impetus as Chepstow Racecourse lifted taxable profits to £64.811 in 1983, up from £40,424 in the previous 12

months.

The chairman said that an application for planning consent has been lodged for the development of land adjoining the course.

Stated earnings per share were 39p (33p) and the directors are recommending an increased final dividend of 8.25p (5p) for a total for the year of 12p (7.5p). The board is also proposing a capitalisation increased the basis of one for the year of the basis of one for the large of the basis of one for the large of the basis of one for the large of the fore for the large of the larg Turnover expanded to £1.1m (£998,000). Earnings per share were 9.23p, against 6.55p last time, and the single dividend for the year is again maintained at 1p.

SHARE STAKES

and Commonwealth Holdings, has acquired £9,000 4.25 per cent cum pref stock. Also a fur-

ther purchase of £132,600 5.26 per cent cum pref in Gartmore Information and Financial

Trust, brings its total holdings

James Dickle - Specialist Holdings has acquired 20,000 ordinary and now holds 122,500

(6.62 per cent).

Macallan-Glenlivet - High-land Distilleries has acquired 70,000 ord bringing its total holding to 831,752 (10.4 per cent).

Platon International - City and Westminster Financial has

to 21.2 per cent.

**MAGAZINE PUBLISHING** 

The Financial Times proposes to publish a Survey on the above on.

17th May 1989

For a full editorial synopsis and advertisement details, please contact: 

Neville Woodcock

on 01-873 3365

or write to him at:

London SE1 9HL.

**FINANCIAL TIMES** 

#### exceptional charge of £801,000 **GOLD FIELDS COAL** LIMITED (Incorporated in the Republic of South Africa) (Registration No. 01/01124/06) ISSUED CAPITAL: 16,862,721 shares of 50 cents each

	Consolidated Quarter ended 31 March 1989	Consolidated Quarter ended 31 December 1988
OPERATING RESULTS (tons 000)		
Coal mined	2,240	2,304
Coal sold	1,842	2,032
FINANCIAL RESULTS (ROCC)		
Sales	48,956	50,219
Cost of sales	43,243	42.034
	5.713	8.185
Sundry revenue - net	970	1,558
Freint before tax	6.683	9.743
Tax	1,740	3,416
PROFIT AFTER TAX	4,943	6.327
Capital expenditure	532	1,481
Dividend		8,431

111 <u>Capital Expenditure</u> The unexpended balance of authorised capital expenditure at 31 March 1989 was R11.7 million, which includes estimates authorised for 1999.

catimates sufficient for 1989
(21 <u>Owntend</u> A dividend (No 151) of 50 cents per share declared on 8 December 1988 was paid to members on 8 February 1989.
(3) <u>Tay</u> The new rate of mining tax as announced by the Minister of Finance has been used in the fax computation.

On behalf of the Board

10 April 1989 A MEMBER OF THE GOLD FIELDS GROUP

M 8 Forsyth

disposed of 150,000 ord and now hold 281,966 (4.25 per cent).

Rights and Issues Investment Trust - Grieg Middleton, on behalf of investment clients, and by agreement with discre-tionary unit fund managers, has disposed of 100,000 capital has disposed of 100,000 capital shares. On the same date the company acquired 38,610 capital shares, resulting in a holding of 561,110 capital and 104,000 income shares (19.7 per cent). A further 10,000 capital shares have been acquired by Morris and Co Trust Fund, which now holds 6.25 per cent registered in the name of Greene Nominees.

Sonthampton Isle of Wight and South of England – Shires Investment has sold 35,000 shares, reducing its holding to 315,000 (9.3 per cent).

Sutcliffe Speakman - NW Harvey Holdings has sold 150,000 ordinary at 162p and simultaneously acquired 150,000 warrants at 88p.

John Foster - Equity Capital for Industry has sold 222,615 ordinary, leaving its holding at 1.12m (10 per cent).

This announcement appears as a matter of record only.

**BOARD MEETINGS** 

## PENTEX OIL LTD

**CREDIT FACILITY** 

arranged by



**Den Danske Bank** 

U.S. \$40,000,000

Subordinated Floating Rate Notes due 1990

In accordance with the provisions of the Notes. notice is hereby given that the rate of interest for the six months, 11th April, 1989 to 11th October, 1989 has been fixed at 1011/16 per cent per annum and that the coupon amount payable on coupon No. 14 will be U.S.\$13,582.03



The Sumitomo Bank, Limited Agent Bank

US\$ 25,000,000

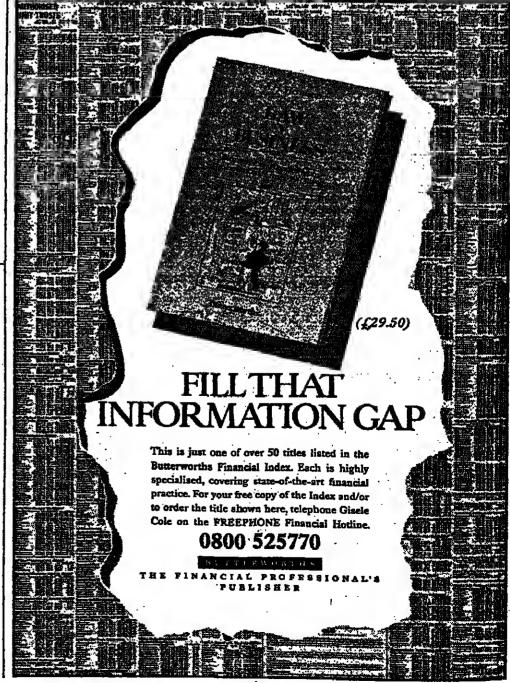




BANK OF SCOTLAND CANADIAN IMPERIAL BANK OF COMMERCE

Agent Bank





#### **FT LAW REPORTS**

## No damages for car crash victim

REID v RUSH & TOMPKINS
GROUP LTD PLC
Court of Appeal (Lord Justice May, Lord Justice Neill and Lord Justice Ralph Gibson):
March 23 1989

AN EMPLOYER owes no duty of care in tort to employees working abroad to protect them from economic loss caused by someone for whom he is not responsible, nor to advise them as to special risks, unless there is some express or factually implied term to that effect in the contract of employment. Accordingly, in the absence of agreement to the state of the contract of the absence of agreement to the contract of the contract of the absence of agreement to the contract of the contract working abroad to protect them from economic loss caused by someone for whom he is not responsible, nor to advise them as to special risks, unless there is some express or factually implied term to that effect in the contract of employment. Accordingly, in the absence of agreement to the contrary, employers who are not to blame for injuries suffered by an employee while driving in the course of his employment in a foreign course. employment in a foreign country where third party insurance is not compulsory, cannot be sued for damages on the ground that they failed to take out insurance on his behalf or to advise him that in view of the lack of local cover he should make appropriate arrangements himself.

The Court of Appeal so held when dismissing an appeal by Mr Frederick Joseph Reid from a decision by Sir Douglas Frank QC sitting as a deputy High Court judge, striking out his claim for damages against his previous employers, Rush & Tompkins Group Ltd, on the ground that be had pleaded no reasonable cause of action and the claim could not succeed.

LORD JUSTICE RALPH GIB-SON said that on January 26 1984 Mr. Reld suffered severe injuries while driving his employers' landrover in Ethiopia in the course of his employment as a quarry foreman on the Armati Division project.

Achael Bank State

4!NG

His injuries were caused by collision between the landrover and a lorry. The employers were in no way responsible. The sole cause was the lorry driver's negli-gence. The injuries were to both legs. Mr Reid was unable to return to work. He could not

recover any damages.

Mr Reid alleged that the employers should have been aware there was no system of compulsory third party motor insurance in Ethiopia. He claimed they were in breach of their duty of care as employers in failing to insure him against the negligence of a third party, or in failing to advise him to obtain such insurance for himself. He issued a writ on Octo-

ers gave rise to a duty of care in tort within the principle in Hedley Byrne [1964] AC 465, in that by employing Mr Reid to work in Ethiopia, the employers undertook by necessary implication to advise him as to special risks, and he by necessary implication relied on them. sery implication relied on them to furnish such advice.

Mr Aylen for the employers submitted there were rules of law which rendered the claim unarguable. He contended that economic loss was not recoverable because it was not caused by injury to Mr Reid or his property for which the employers were responsible (see Dono-

ghue v Stevenson ).
Mr Smith for Mr Reid acknowledged the claim was for pure economic loss, with reference to the ordinary duty of care owed by a master to his

No case had been cited in which an employer's duty had been extended to protect the servant from economic loss. If a servant were to have a claim in tort against his employer in respect of economic loss, It. must be based on some special factor in the circumstances or the relationship which justified extension of the duty - or on a separate principle of the law of tort which imposed such a

duty. Mr Aylen submitted that without proof of voluntary assumption of risk and reli-ance, on *Hedley Byrne* princi-ples, questions of foreseeability and proximity of relationship did not arise (see Anns v Mer-ton [1978] AC 728), because the claim was for economic loss not caused by physical injury or damage for which the employers were responsible. He relied on D & F Estates

119881 3 WLR 368. That decision had not established so wide or general a rule. The House of Lords was not dealing with all forms of negligence, and did not intend laying down a rule that in no NOTE OF THE PARTY OF THE PARTY OF

nomic loss be recovered except under Hedley Byrne principles. In La Banque Fianciere [1988] 2 LLoyd's Rep 513 the Court of LLoyd's Rep 513 the Court of Appeal was prepared to accept that in some cases (if rare) of pure economic loss, the court might be willing to find the existence of a duty of care, even in the absence of voluntary assumption by the defendant of such a duty.

That meant that one of the grounds on which the employers had asserted that there was

ers had asserted that there was no reasonable cause of action

had not been made out. Second, Mr Aylen said the relationship between the par-ties was contractual, and as there was no contractnal term requiring the employers to incur the alleged obligations, Mr Reid was precluded from sulng in tort.

It was impossible to hold on the facts that an implied term to advise arose from the con-tractual relationship. The only facts were the offer and acceptance of employment, the employers' knowledge of the circumstances in which Mr Reid would be exposed to special risk in Ethiopia, and his ignorance of that risk.

If the term was to be implied

at all it must be implied by That meant it was to be implied in any contract of employment where the master engaged the servant to work abroad in a country where he would face a special risk of the present kind, and was, to the employers' knowledge, ignorant of that risk.

A new term could be implied by law into contracts of employment. But in the present case it was impossible as a matter of law to imply a term creating a specific duty to advise Mr Reid to obtain insur-

ance cover.

Such a duty was inappropri-ate for incorporation by law into all contracts of employ-ment. The length of time dur-ing which the servant would work abroad and the nature of his work, and therefore the extent to which the servant would be exposed to the special risk, might vary greatly between one job and another. The usefulness of the princi-

ple contended for seemed, in social terms, to be plain enough. But to incorporate the duty by law into contracts of employment, if it were to work fairly, would require exemptions and limitations which could only properly be

The next question was whether, in the absence of a special term implied on the facts or by law, the alleged specific duty to inform and advise could be held arguably to have arisan by reason of an "assumption of responsibility"

by the employers.

A defendant's actual of implied knowledge that the plaintiff was relying on him was vital to the concept of "voluntary assumption of responsibility" as used in *Hed*-

ley Byrne. In the present case there had at no time been any reference by either side to the special risk. Mr Reid therefore had no reasonable cause of action based on voluntary assumption of responsibility.

With regard to a duty to pro vide personal accident insur-ance, it was impossible to hold that the scope of the duty in scope could extend so far.

Compulsory Insurance against lightlity to employee was required by the Employ-ars' Liability (Compulsory Insurance) Act 1969, but applied only to bodily injury or disease sustained in Great Britain. The legislation had not in general extended the duty of compulsory employers' liabil-ity insurance to employment abroad. The Common Law could not devise such a duty. The legislature had not thought fit to impose it, and it could not be just or reasonable for the court to impose it.

It had been stated on at least two occasions (Deyong v Sher-burn [1946] 1 KB 236; Edwards v West Hertfordshire Hospital [1957] I WLR 5415) that in the absence of express or implied contractual term, the master's duty was limited to the protec-tion of the servant against physical harm or disease.

Therefore it was not open to the court to extend the duty of care owed by the employers to Mr Reid by imposing a duty in tort which was not contained in any express or implied term

The appeal should be dis-Lord Justice May and Lord Justice Neill agreed.

For the employers: Walter Aylen QC and Richard Davies (Mackrell Turner Garrett) For Mr Reid: Colin Smith QC and David Radford (Cawthorn Billins Sharpe)

Rachel Davies

CREDIT SUISSE CREDIT SUISSE FINANCE (PANAMA) S.A.

Notice to the holders of 4%% US\$ Bonds with Warrants 1987-97 of Credit Suisse Finance (Panama) S.A. (Swiss Security No. 804.880, No. 806.193 for the Warrants)

**DESCRIPTION OF THE NEW STRUCTURE OF THE CREDIT SUISSE GROUP** 

On 2 March 1989 the General Meeting of Shareholders of CS Holding and the Board of Directors of Credit Suisse (CS) passed the resolutions required for the Group's reorganisation.

CS Holding's current share capital of Sfr 50,000 will accordingly be increased in stages by a maximum of Sfr 2,349,950,000 to a maximum of Sfr 2,350,000,000, with the preferential subscription rights of the present shareholders and holders of participation certificates having bean excluded. Of this amount, a maximum of Sfr 2,035,000,000 are set aside for the exchange of axisting Credit Suisse shares together with CS Holding participation certificates for new shares in CS Holding. In the period from 17 to 27 April 1989 at noon, 1 current Credit Suisse bearer share with a nominal value of Sfr 500 with attached bearer participation certificate of CS Holding with a nominal value of Sfr 50 can be exchanged for 1.1 CS Holding bearer share with a nominal value of Sfr 100 with attached registered participation certificate of CS Holding with a nominal value of Sfr 10 can be exchanged for 1.1 CS Holding registered share with a nominal value of Sfr 100.

CS Holding reserves the right to withdraw the exchange offer if less then two-thirds of all Credit Suisse shares are notified and deposited for the purposes of exchange. The Extraordinary General Meeting of Shareholders on a May 1989 will come to a decision on the outcome and make their decision known immediately.

The exchange for 1.1 share of CS Holding is without charge and has no economic effect on the current shareholder's interest in the CS Group. Each shareholder's overall equity interest remains the same as before the implementation of the new structure. His previous ownership of 1 CS share with 1 CS Holding participation cartificate will now be embodied in 1.1 share of CS Holding (either bearer or registered, as appropriate).

CS Holding, at present a sister company of Credit Suisse, will become the central holding company and parent company of the CS Group upon completion of the exchange of Credit Suisse shares for shares of CS Holding. Following the exchange transaction, Credit Suisse will be a subsidiary of CS Holding and will continue to operate as a universal (full-service) bank. Its present interests in Electrowatt Ltd. and Fides Holding will be held directly by CS Holding. The axchange will result in a substantially simplified Group structure with anhanced transparency for shareholders. CS Holding will function purely as a holding company; it will not engage in banking operations.

After the exchange, an offer of rights to subscribe for further shares of CS Holding will be made to the shareholders and remaining participation certificate holders of CS Holding. Under the terms of this offer, the shareholders of CS Holding will have the right during the period from 29 May until noon on 9 June 1989 to purchase 1 new share for every 15 shares of the same class at par.

## IMPLICATIONS FOR EXISTING US\$ BONDS WITH WARRANTS ISSUED BY CREDIT SUISSE FINANCE (PANAMA) S.A.

For the holders of warrants the exchange transaction has the following implications:

- In the event of exercise of options after 21 April 1989, a present entitlement to 1 CS bearer share with a nominal value of Sfr 500 plus 1 bearer PC of CS Holding with a nominal value of Sfr 50 will be replaced by an entitlement to 1.1 bearer share of CS Holding with a nominal value of Sfr 500 per share. Delivery and settlement will be effected no sarlier than 10 May 1989. All fractions of CS Holding shares resulting from the exercise of options will be reimbursed in cash at the day's closing price quoted on the Zurich Stock Exchange.
- No change in the currently valid warrant exercise price will result from the exchange offer made to the shareholders of Credit Suisse and the holders of PCs of CS Holding. After 21 April 1989, the warrant exercise price will, in accordance with the exchange ratio, refer to 1.1 CS Holding bearer share.

Protection against dilution:

Under the existing terms for the exercise of warrants, rights issues and certain other events lead to a reduction of the warrant exercise price. If such events occur after 21 April 1989, purchases of shares of CS Holding through the exercise of rights on existing warrants will be subject to the same procedure and conditions as would apply at present to Credit Suisse shares. This means that if an event affecting Credit Suisse would have led to a reduction in the warrant exercise price in relation to Credit Suisse shares, then en event of the same nature affecting CS Holding will lead to a reduction in the warrant exercise price in relation to the purchase of CS Holding shares.

41/4% US\$ bond with warrants (listing no. 804.880 and 806,193) Warrants before exchange 10 warrants exercisable into (with PC of CS Holding) at Str 3,700

Warrants after exchange 10 warrants exercisable into 1.1 bearer share of CS Holding at Sfr 3,790

- Shares reserved for holders of warrants:

PCs of CS Holding) w will notify these shares for exchange for shares of CS Holding and deposit them in safekeeping. The shares of CS Holding acquired through the exchange transaction will be kept by their owner and held available to secure the rights of holders of warrants as before.

For all shares of CS Holding acquired through the exercise of warrants, entitlement to dividends will be decided by reference to the financial year of CS Holding.

Trading in Switzerland:

In order to ansure orderly and liquid trading during all stages of the exchange transaction, the following measures have been taken by the various Swiss stock exchange authorities:

Official trading in the shares of Credit Suisse with attached PCs of CS Holding will be maintained until Friday, 21 April 1989; trading will cease as from Monday, 24 April 1989;
 Pra-market trading in the shares of CS Holding on a swhen issued basis will commence on Monday, 24 April 1989, with continuous trading in CS Holding bearer shares.

Applications have been made for admission of CS Holding registered and bearer shares to listing on the various Swiss stock exchanges with effect from 10 May 1989. Treding in the bearer shares of CS Holding on the stock exchanges of Frankfurt and Tokyo will be instituted as soon as possible.

**APPLICATION FOR EXISTING CREDIT SUISSE SHARES** WITH CS HOLDING PCS

Holders of warrants for the aforementioned issue who still wish to subscribe for CS shares with attached CS Holding par-ticipation certificates are requested to deposit their warrants with an official exercise office

not later than mid-day on Friday 21 April 1989.

Shares obtained in this manner may still take advantage of the exchange offer prior to expiry of the exchange period. Exercise of warrants directly into CS Holding shares may be made as from 24 April 1989. Delivery and settlement will be offected no earlier than 10 May 1989.

11 April 1989

Crédit Suisse Credit Suisse Finance (Panema) S.A.

# Conferences arranged by the FINANCIAL TIMES

Two Major Transportation

## **World Rail** -Service and **Profit**

London, 8 May 1989

Transport is now a major policy issue and railways are high on the agenda. Growth in efficiency and profitability. are achievable and leading speakers will explain how:

Mr Stanley Crane Consolidated Rail Corporation

Mr Charles Hoppe Booz Allen & Hamilton Inc

Mr Kevin Hyde **New Zealand Railways Corp** Mr Ronald Lawiess

Canadian National Railways Mr Ross Sayers State Rail Authority of NSW, Australia

Mr Denis Tunnicliffe London Underground Limited

> FINANCIAL TIMES INTERNATIONAL CONFERENCES

Please send me further details

☐ World Rali

☐ Transport Links with the Continent

## **Transport Links** with the Continent —Collaboration to meet the

**Challenges of Future Growth** 

London, 9 & 10 May 1989

A forum for transport planners and businessmen to look at the challenge of meeting future growth traffic demands and the effect of the Channel Tunnel. Speakers Include:

The Rt Hon Paul Channon, up Secretary of State for Transport, UK

Mr Alastair Morton Eurotunnel

Sir Robert Reid, CBE

**M** Jean Bouley Union Internationale des Chemins de fer

**British Railways Board** Sir Jeffrey Sterling, CBE

The Peninsular and Oriental Steam **Navigation Company** 

Mr Karel Van Miert Commission of the European Communities

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## **EMPLOYEE OWNERSHIP**

The Financial Times proposes to publish this survey on:

5th May 1989

For a full editorial synopsis and advertisement details, please contact:

**Denis Cody** on 01-873 3301

or write to him at:

Number One Southwark Bridge London SE1 9HL

**FINANCIAL TIMES** 

mine will be developed. Mr Namaliu said yesterday it was important to give the go-ahead as soon as possible so that everyone could benefit. Cur-rently it is running months

overdue.
The Government is taking a

10 per cent equity stake in the project, which will reduce the interest of each of the three partners from 33.3 per cent to

30 per cent.
Porgera will be the country's fourth major mine. CRA's Bou-

fourth major mine. CRA'S Bou-gainville Copper began in 1972 and the Ok Tedi gold and cop-per mine, involving a BiiP-led consortium, started in 1984. Production at Placer Pacific's Misima island gold mine is due to be commence shortly.

## Tin producers want to keep export quotas Turkey

By Wong Sulong in Kuala Lumpur

LEADING TIN producing countries, meeting in Kuala Lumpur yesterday to discuse the sbarp upsurge in prices in recent weeks are in agreement that their supply rationalisa-tion scheme, now in its third year, should be retained.

They feel that the abandon-ment of export quotas at this stage could jeopardise a young and fragile hoom. Tin prices nave risen by 35 per cent since the start of the year and ended last week at 26,29 ringgit a

kilogram (£5,630 a tonne).
"The sharp price increase
has caught everyone by surprise, and we do not quite know the reasons for it, and for bow long the boom will last, said a Malaysian delegate.

He thought the lifting or relaxing of export curbs would be premature at this stage, although he edded the executive committee of the Association of Tin Producing Countries could recommend an increase at the association's ministerial meeting in September, when the market situation

would be clearer. The seven ATPC members had decided to keep their exports to 106,400 tonnes tonnes for the 12 months to Fehruary 1990, while non-members Brazil and China agreed to keep theirs to 31,000 tonnes and 10,000 tonnes

respectively.

The association had esti-mated overhanging stocks at

about 38,000 tonnes but many traders are now questioning that figure, saying the over-hang is more likely to be around 20,000 tonnes. They note, moreover, that much of that tin is subject to litigation ensuing from the 1985 collapse of the International Tin Agreement, while a substantial

proportion is in the form of tin concentrates at the mines. Delegates to the Kuala Lumpur meeting spent yesterday trying to reach a consensus over the various stocks figures supplied by producing countries, before getting down to discussing reoponses to the current bull market.

"There is a feeling that some producers are not very forth-

coming with actual figures of their stocks, and this makes its difficult to formulate concrete decisions," said an Indonesian delegate.

The meeting, attended by the seven ATPC members plus Brazil and China, is scheduled to end today. Meanwhile, Malaysian offi-

cials say they are considering proposals to relocate four small towns in the rich tin-bearing Kinta Valley in Perak State, to allow for tin mining.

Currently most Malayslan mines are working on low grade deposits, and last year the country produced 28,866 tounes of tin, a decline of 5 per

## Tapping into rubber's renewed strength

Wong Sulong on a producer victory in price support talks

ATTLE-WEARY produc-ers walked away from a roarathon session of the international Natural Rubber Organisation in Kuala Lumpur last Friday having won agree-ment from consumers for an 8 per cent rise in Inro support

prices.

The increase is seen by producers as a major achievement as it means that rubber prices will have to be defended at levels that are profitable for virtually all producers.
"It is not often appreciated,

hut rubber io a politically sen-oitive commodity to South-east Asian countries, particularly Malaysia and Indonesia," said Mr Ahmad Farouk, leader of Malaysia's delegation and spokesman for the exporters' group. "We went to the Inro meeting not to demand unreal-istically high prices, but prices that would be profitable for our farmers, and we got them." There is no denying that the

exporting countries had the cards stacked in their favour, When the new agreement was negotiated, it was agreed that the first council session should discuss a price review. The agreement also provided for an automatic increase or decrease of 5 per cent in the support level to be triggered by average

By Joseph Mann in Caracas

optimistically predicting that agricultural output will grow by 9 per cent this year – compared with 4.2 per cent in 1988 – thanks to higher official prices for many produc-

But the country will still

need to import large volumes

of food for human and animal

consumption in 1989, and

imports could rise sharply

since many crop farmers delayed planting until the new

government, in office since

prices for the previous six months.

Since the average price during the critical period was above the "may bny" level, that clause came into effect.

level is 174 cents (from 161 cents).

At the upper intervention range, the "may sell" level is increased to 251 cents (232), while the "must sell" level is Moreover, as there was a net sale of 300,000 tonness since the last revision, the so-called "quantity trigger" was also operated and a 'urther 3 per cent had to be added.

During the Inra II negotiations in 1986/67 in Geneva, it was the importing countries themselves that bad demanded automatic adjustment of sup-port prices. At that time, rub-ber prices hads been depressed, and Inro was accumulating massive stocks.

The new reference price is 218.1 Malaysian/Singapore cents a kilogram, compared with 201.66 cents previously. At the lower intervention range, the "may buy" level is increased to 185 cents (from 171 cents), while the "must buy"

February 2, raised official

prices. Venezuela always requires

imported items such as wheat, cooking oil, sugar, cotton,

soyabean flour and sorghum,

and this year it will also need

maize, and perhaps other

Under an optimistic produc-tion scenario developed by the

Agriculture Ministry, the coun

try this year will need to spend \$707m to import 241,000 tonnes

of cooking oils, 1.7m tonnes of sorghum, 18,000 tonnes of rice,

COCOA E/tonne

cent had to be added.

Many importing countries argued for a lowar price increase, pointing out that prices had peaked since last April, and were now below the "may sell" level. But in the end they had to agree that under the circumstances the 8 per cent increase was the minicent increase was the mini-

level is 174 cents (from 161 cents).

At the upper intervention range, the "may sell" level is increased to 251 cents (232), while the "must sell" level is now 262 cents (242).

With rubber prices firm at the moment, Inro huying is not expected in the short term. But expected in the short term. But if and when it does become

necessary, members will have to make bigger financial contrihutions. It is partly for this reason that some importing members, notably Canada and Australia, have decided not to renew their memberships.
At a time when commodity

pacts are going out of fashion, the ruhber agreement stands out as a success. The tin agree-ment has collapsed, while the cocoa and coffee pacts are

foundering.

The rubber accord has been tested at both ends of the price range. Its buffer stock manager had to bny more than 360,000 tonnes during the 1985/36 period to support prices, but during the past 18 months he has been able to sell off virtually his entire stock.

As a result, inro delegates last week found themselves tackling the relatively pleasant task of negotiating the distri-

flour, 22,000 tonnes of cotton fibre and 93,000 tonneo of

announced that it planned to

invest \$2hn to increase domes

tic fertiliser production, hut

until then, the country will continue to import substantial

quantities of this product. The

Minister of Agriculture, Ms Fanny Bello, said that higher

prices were approved recently for 14 agricultural lines,

Venezuela predicts big rise in agricultural output

hution of assets from the first agreement, totalling 1,023m ringgit (US\$375m). It was decided that R835m would be distributed immediately to members. A sum of R70m ringgit would be retained as initial contributions to Inra II, and the rest would be dis-tributed during the next Inro

meeting in November. At the moment, 89 per cent of the exporting countries and 82 per cent of the importing countries in the first agreement bave renewed member-ship. The rest have until the end of the year to do so. Inro is also trying to add South Korea to its list of members, as it has emerged as a significant rub-

ber importer in recent years. Malaysia also gained a bonus from the Inro meeting when it secured delegates' approval for the Thai-Malaysian agreement that the two countries should that the two countries should share the top Inro job of executive director. The Thai nominee, Mr Pong Sono will serve for three years to the end of January 1992, after which the Malaysian nominee, Mr Wong Kum Choon, will take over.

Last year, Malaysia produced 1.6m toppes of natural rubber.

1.6m tonnes of natural rubber, followed by Indonesia with 1.2m tonnes and Thailand with

pork, and that this incentive should spur new production. But some Venezuelan farm-

many business costs have riser

sharply under an economic

programme announced by the government in mid-February,

while others are still awaiting

approval for higher minimum

Venezuela's new Govern-

**WORLD COMMODITIES PRICES** 

ment has had to cope with retail shortages of several pop-

280,000 tonnes of refined sugar, including grains, sugar cane, cocoa, sugar, milk, poultry and pork, and that this incentive

The Government recently ers are not satisfied, since

## launches official gold trading

By Jim Bodgener in

TURKEY'S CENTRAL bank yesterday opened a gold mar-ket aimed at curbing gold smuggling and illicit dealing, and supporting the financial sector. A total of 1.5m tonnes

sector. A total of 1.5m tonnes of gold was sold last week during trial trading nn the exchange.

The official price fixed yesterday was \$382.50 an ounce—the dealing last week brought prices down to within \$65 dollars of spot internatonal prices, compared with prices as high as \$300 above the Zurich rate previously.

previously.

Before last week, the only legal gold sales in Turkey were the inadequate supplies by the central bank to jewellers. Players in the new market are banks and other financial institutions already licensed to deal in the central bank's in-house foreign exchange dealing room which fixes currency rates of

which fixes currency rates of exchange.

Traditionally there has been extensive gold smuggling, particularly through Bulgaria, where a schedule of bribes and tariffs involving both countries' customs officials guaranteed delivery.

But latterly with margins in the black market souezed by

the black market squeezed by falling world prices, and the threat of the central bank market opening, dealers in Istan-bul's "tahtakale" hlack market in currency, gems and precious metals had turned to specula-tion in shares instead. This partly has sustained a rally from last month which has kept the Istanbul stock exchange's index at ahout 470-500.

	HOUSE STOCKS ring week ended last Friday)
Aluminium	-10,525to 127,450
Сорраг	103,22 to +6,825
Lead	39.800 to -1.650
Nickel	3,890 to +294
Zing	2.925 to 38,200
Tin	-110 to 1,390

ular food items, some of which

like coffee - have been
missing from markets for

months. In some cases, short-ages were caused by waves of nervous bnying, since many

Venezuelans were frightened

In other cases, crop and livestock farmers delayed any new investments until they

obtained official approval for

higher minimum prices. Some farmers have been pushing for

new prices for over two

**US MARKETS** 

IN THE METALS, copper futures gai

by rioting earlier this year.

## to be commence shortly. Apart from Porgers, major gold deposits have been located at Mt Kare in the highlands, Hidden Valley, and Lihir island, and the Government is hoping to use the revenues to fund economic development generally. Government's agreement to the terms under which the EIU report sees bleak outlook for cocoa and coffee prices

Papaua New Guinea's Porgera

The joint venturers also

announced an upward revision

in measured and indicated resources of the Porgera deposit, which lies buried inside a mountain. At a cut-off.

grade of 1.5 grams per tonne, it

grade of 1.5 grams per tonne, it says the resource amounts to 84.4m tonnes with an average 5.8 grams of gold per tonne. The previous figure was 83.5m tonnes at 4.9 grams per tonne. Mr Rabbie Namalin, the Prime Minister, said tha increase meant the Government could receive additional revenues, averaging Kina 7m.

revenues averaging Kina 7m (£5m) per year over the projected 20 year life of the mine.

ected 20-year life of the mine.
This in turn would mean
higher revenues both for the
Provincial Government of
Enga and for local landowners
in the Porgera area.
This is important because of
difficulties the National Government has faced securing the
landowners' and the Provincial
Government's agreement to

gold estimate increased 26%

By David Blackwell

A BLEAK outlook for cocoa and coffee prices is signalled in World Commodity Forecasts new publication to be published every other month by the Economist Intelligence

By Chris Sherwell in Sydney

ESTIMATES OF mineable

reserves in the massive Por-gera gold deposit in Papua New Guinea's central high-

lands have been increased by more than 26 per cent, the three international joint van-turers involved in the project

turers involved in the project amnounced yesterday.

The announcement, based on a major drilling programme into the high-grade core of the deposit, makes one of the world's biggest gold finds even larger. It was promptly welcomed by the Port Moresby Government, which is expected soon to give the project its

soon to give the project its final go-ahead.

final go-ahead.

The three partners — Placer Pacific, Renison Goldfields and MIM — said mineable reserves, hased on a cut-off grade of 1.5 grams of gold per tonna, amounted to 60.1m tonnes at an average grade of 6.5 grams of gold per tonne. The previous feature revealed in June 1988.

figure, revealed in June 1988, was 54.2m tonnes at 5.7 grams

The International Cocoa Organisation (ICCO) should be written off as a supportive force indefinitely following the two disastrons meetings in January and March, says the opening edition of the report. And if the International Coffee Organisation (ICO) makes no progress during this week's talks about the future of the coffee agreement, quotas could be suspended from October, sparking an immediate col-lapse in robosta prices.

lapse in robusta prices.

The outlook is particularly bleak for cocca, suggests the report. The Ivory Coast's unilateral stockpiling is "virtually the only block to total collapse." But it finds some evidence that the Ivory Coast's old minimum price of FFr 1,200 per kilogram (£1,100 a tonne) is being less rigidly applied.

In addition, the prospect of sales from the ICCO's 250,000 tonne huffer stock looms

tonne huffer stock looms against a background of five years of overproduction. The finance the stock, and it is not allowed to borrow money. The EIU report's food and

beverages section also includes grains, oilseeds, sugar and tea. A section on industrial raw materials includes crude oil aluminium, copper, lead nickel, tin, zinc, cotton and rubber.

	COMMODITY PRIC	CE FORECASTS or (b)	
	1990	1969	1988
Akuminium	76.1	87.1	197.4
Copper	90	125	117.3
Lead	27	30	30
Nickel	610	740	625
Tio	403	388	326
Zine	52.5	68	55.9
Rubber		51.4	53.7
Cocom	57.5	. 64.5	71,9
Coffee			116
Cume	10.69	11.5	10.19

Chicago

SOYABEANS 5,000 bu min; cents/808

The report concentrates on the fundamental supply and demand picture for each commodity, and then gives its

It also contains a new EIU commodity price index — a simmed down version of the IMF's non-oil commodity price index. This is seen as falling in the next 15 months because prices for raw materials are seen as easing. Aluminium is forecast to be \$1,670 a tonne this time next year; copper at 90 cents a lb; and nickel at \$5.80 a lb.

The exception is tin, which is seen at more than 34 a lb next year after averaging \$3.88 a lb this year.

"For over three years, sales of ITC creditors' collateral in tin depressed prices to below the costs of many producers, who shut up shop. Now that most creditor tin is sold and the rest firmly held, mine pro-

CRUDE Oil. (Light) 42,000 US gatts \$/berrel

duction will have to supply a higher share of a demand that is both rising and fairly inelas-tic to price changes, Prices will have to move up the cost scale to bring this about."

Both consumption and prices of crude oil (which was excluded from the new index because it would have swamped other movements) are predicted to decline further next year, increasing the sensi-tivity of the market to Opec discipline. "Success in constraining Opec production would

improve the chances of co-operers. The obstacles in the way of a real extension of the Opec cartel are still huge; but so is the need for higher oil prices hy a number of Nopec coun-However, slow demand growth also increases Opec's difficul-

44 St 🔻

## LONDON MARKETS

atternoon trading following re-emergent strength on Comex where the chart resistance level of 135 cents analysis said recent sharp movements n New York appeared to be mainly imked to local activity and jobbing operations rather than any Iresh market lactors, although the latest rally seemed to have tempored recent copper guiled പ്രത്വന്ദ്യത്ന് prices off their lows, although they closed do on the day. Sentiment continued to be mponed by the unexpected ri (PAI inventories, which offset the tail in LME stocks and look that a ship carrying a)uminium had sunk off West Nickel prices also closed down but off the tows. The morning decline was sparked by an unexpected rise of 294 tennes in LME stocks.

SPCY MARKETS

SPCT WANKERS		
Crude oil (per barrol FOB)		+ 01 -
Dubai Bront Bland IV.T.f. (1 pm est)(May)	\$16 50-6.60z \$18 85-8 9\$2 \$20 48-0 50z	
Oli products INVE prompt delivery per ti	onne CIF)	+ or -
Promium Gasoline Gas Oil Heavy Puol Oil Naphtho Petroleum Argus Estimatos	\$261-265 \$155-157 \$90-92 \$175-177	
Other		+ or -
Gold (por tray az)  Silvar (por tray az)  Platinum (por tray az)  Pullacium (por tray az)	\$382.25 \$78c \$521.25 \$164.50	+1 -1.50 -4.05
Aluminium (free market) Cepper (US Producer) Loza (US Producer) Nickel (tree market) Tin (Surapoan Iree market)	52025 136 <sup>5</sup> g · 136c 37.5c 675c	-70 -15 +65
Tin įkusia Lumpur market) Tin įkusia Lumpur market) Tin įklow York) Tinc (US Prime Woslam)	26.29r 445.5c 30 % c	+ 2.0
Catio ilive weightit Stoop idead weightit Pigs (live weightit	120 92p 243,72p 83,93p	+ 5.16" + 13.8" + 1.31
London delly sugar (raw) London delly sugar (white) Tele end Lyla e-port price		-10.6 -8 -6
Barley (English leed) Maire (US No. 3 yellow) Wheat (US Dark Northern)	£121 S £133.25 £125.25v	-0.50
Rubber (Spot) <b>Y</b> Rubber (May) <b>Y</b> Rubber (Jun) <b>Y</b> Rubber (KL RSS No 1 May	59.00p 67.50p 67.50p ) 300.5m	-0.25 -0.25 -0.50 + 0.5
Coconul oil (Philippenes)(Patin Oil (Malaysiani)(Copia (Philippenes)(Sociation - Arades)(Cotton - Arades)(Volfope (64s Super)(Cotton - Arades)(Volfope (64s Super)(Cotton - Arades)(Volfope (64s Super)(Cotton)(Cotton)(Volfope (64s Super)(Cotton)(Volfope (64s Super)(Cotton)(Cotton)(Volfope (64s Super)(Cotton)(Co	\$545.0v \$387.5 \$350 \$198z 72.40c 660p	

x May Sep. w May Jun. z-May. 1Meat Commis sion overago laratock prices. " change from a wook ago "London physical market. §CIF Rot-

price for	Apr 10: 11:1036.7	rices (SDR	776 766 791 780 805 795 805 795 825 827 822 818 823 817 828 41 10 tonnes is por tonne). Dali 24):10 day averag
Jul Sep Doc Mar May Jul Turnover ICCO Inc price for for Apr 1	805 835 824 826 830 -2228 (1 dicator of Apr 10: 11:1036.7	795 827 817 817 825 1064] fots o prices (SDR 1003,71 987	805 795 835 827 822 518 823 817 830 826 11 10 tonnes is por tonne). Dali 24):10 day average
Doc Mar May Jul Turnover ICCO Inc price for for Apr 1	835 824 826 830 -2225 (1 dicator g Apr 10: 11:1036.7	827 817 817 825 1064  fats o prices (SCR 1003.71 987	835 827 822 518 823 817 830 826 1 10 tonnes is por tonne). Dali 24):10 day averag
Mar May Jul Turnover ICCO Inc price for for Apr 1	824 826 830 -2225 (1 dicator p Apr 10: 11:1036.7	817 817 825 1064  fots o prices (SDR 1003,71 987	822 518 823 817 830 826 If 10 tonnes is por tonne). Dali 24):10 day average
May Jul Turnover ICCO Inc price for for Apr 1	826 830 -2228 (1 dicator p Apr 10: 11:1036.7	817 825 1064] fots o rices (SDR 1003,71 987	823 817 830 826 If 10 tonnes is por tonne). Call (24):10 day average
Jul Turnover ICCO Inc price for lor Apr 1	530 -2225 (1) dicator of Apr 10: 11:1036.7	825 1064  fats o rices (SDR 1003.71 987	530 826 1 10 tonnes is per tonne). Dali 24):10 day averag
Turnover ICCO Inc price for for Apr 1	-2226 (1) dicator p Apr 10: 11:1036.7	1064  fats o rices (SDR 1003,71 987	1 10 tonnes is por tonne). Dali .24):10 day averag
CCO Inc price for or Apr 1	Apr 10: 11:1036.7	rices (SDR 1003.71 987	s por tonne). Dali .24):10 day averag
COFFEE	Stonne		
	Close	Previous	High/Low
Moy	1116	1115	1122 1115
Jly	1038	:082	1089 1085
Sop	1050	1056	1062 1052
Nov Jan	1050 1050	1044 1042	1052 1046 1052 1043
Jan Mar	1050	1042	1043
May	1050	1042	1049
average	115.23 [	115.46).	(115.89); . 15 da
SUGAR	(\$ per to	nno)	
SUQAR Raw	(\$ per to	nno)	High/Low
Rew	Close	Provious	
Raw May			High/Low 272.00 262.40 269.00 262.60
Rew	Ctose 263.00	Previous 274.40 271.00 270.00	272.00 262.40 269.00 262.60 268.00 250.60
May Aug Oct Dec	263.00 262.00 261.00 265.00	Previous 274.40 271.00 270.00 269.60	272.00 262.40 269.00 262.60 268.00 250.60 265.00
Raw May Aug Oct	Ciose 263.00 262.00 261.00	Previous 274.40 271.00 270.00	272.00 262.40 269.00 262.60 268.00 250.60
May Aug Oct Dec	263.00 262.00 261.00 265.00	Previous 274.40 271.00 270.00 269.60	272.00 262.40 269.00 262.60 268.00 250.60 255.00 258.00 256.60 High/Low
May Aug Oct Dec Mar	Close 263.00 262.00 261.00 265.00 256.60 Close 327.00	Previous 274.40 271.00 270.00 269.60 264.60 Previous 332.50	272.00 282.40 269.00 262.80 268.00 250.80 255.00 256.60 High/Low 330.00 337.00
May Aug Oct Dec Mar White May Aug	Close 263.00 262.00 261.00 265.00 256.60 Close 327.00 321.50	Previous 274.40 271.00 270.00 269.60 264.60 Previous 332.50 329.00	272.00 282.40 269.00 262.60 268.00 250.60 258.00 256.60 High/Low 330.00 337.00 327.00 321.00
May Aug Oct Dec Mar White	Close 263.00 262.00 261.00 265.00 256.60 Close 327.00	Previous 274.40 271.00 270.00 269.60 264.60 Previous 332.50	272.00 282.40 269.00 262.80 268.00 250.80 255.00 256.60 High/Low 330.00 337.00

Silver (per tray e2)4 Platinum (per tray e2) Pullacium (per tray e2)	578c \$501.25 \$164.50	+1 -1.50 -4.05	Turnover: Raw 3701 (6201) lots of 50 tennes. White 1121 (1058). Paris- White (FFr per tenne): May 2075, Aug					
Aluminium (froe market) Copper (US Producer) Load (US Producer)	52025 136 % 136c 37.5c	-70	2051, Oct 1981, Dec 1	1935, M	ar 191	IO, Ma	y 1900.	
Nickel (free market)	675c	-15	LONDON NETAL EXC	MANGE	TRA	DEED O	PTION	
Tin (European Iree märkei) Tin (Kusia Lumpur markei)		+65	Aluminium (99.7%)	C	sils.	F	uta	
Tin (New York) Zinc (US Pilme Western)	445.5c 30 1 G	+ 2.0	Strike price 5 tonne	May	lut	May	ليهار	
Cattle jilive weightit Sheep jeese weightit Pies liive weightit	120 92p 243,72p 83,93p	+ 5.16" + 13.8" + 1.31"	1900 2000 2100	156 89 38	156 103 64	0 30 78	59 1대 161	
London delly sugar (raw)	\$303.0v	10.6	Copper (Grado A)	Calls		Puts		
London delly sugar (white) Tele and Lyla e-port price		-8 -6	2800 3000	331 168	243 139	7 42	87 178	
Barley (English lead) Naise (US No. 3 yellow) Wheat (US Dark Northern)	£121 S £133.25 £125.25v	-0.50	3200	62	72	135	306	
Rubber (May) Y Rubber (May) Y Rubber (Jun) Y Rubber (KL R\$\$ No 1 May	59.00p 67.50p 67.50p ) 300.5m	-0.25 -0.25 -0.50 + 0.5	TEA There were 19,237 p including 8,640 for o the Tea Grokers' As	fishore sociatio	ouction on, The	on, rep Ore wa	3	
Coconut on (Philippenesity Paim Oil (Malaysian)§ Copes (Philippenes)§ Sovaboans (US) Cotton "A" indea Woolfops (64s Super)	\$545.0v \$387.5 \$350 5198z 72.40c 660p		good general demail and better medium is at item to dozere rate irregular and tended again well supponed improved substantia Offshore leas met go	Atricant es. Plai d easier d and p dity follo	ner so ner so Ceyl nees nees	ong m ons w ons w	arkot ere	
C a forme unloss otherwise c-contollo r-ringgitte v-Ap	xtated p-po	ence/kg. u. q-Apr.	brighter descriptions quality - no quote (1)  ow medium 83p (n/)	s fulty 1: 82p), m	rm.Qu	otobo	Asi:	

POHDON	METAL EXC	HANGE	(Pr	ices supplied t	y Amaigamate	d Metal Trading
	Close	Previous	High/Low	AM Official	Kerb close	Open Interest
ويراداوييكم	, 99.7% purit	y (\$ per tonne)			Ring turn	over \$1,075 tono
Cash 3 months	2045-55 2008-10	2095-100 2038-40	2055/1975	2025-30 1990-5	2000-5	29,182 lots
Copper, G	rade A  £ per	tonne)			Ring turns	over 38,950 tonn
Cesh 3 months	1873-8 1768-70	1808-13 1707-8	1769/1716	1820-1 1718-20	1768-9	70,587 lots
Silver (US	cents/fine ou	nce)			Rin	g kirhover G oz
Cash 30 June				571-4 583-6		353 lots
Leed (£ pe	r tonne)				Ring turn	over 6,400 tonne
Cash 3 months	345-7 352-3	350-1 355-6.5	346/345.5 356/353	345.5-6 353-3.5	352-3	9,672 lots
Nickel (S p	er tonne)				fling turn	over 1,434 tonne
Cash 3 months	15150-250 14800-50	15400-500 15100-60	15150/14950 15100/14650	15050-150 14700-60	14900-50	7,078 lots
Zinc, Spec	ial High Grad	(\$ per tonne)			Ring tum	over 4,575 tonne
Cash 3 months	1720-30 1680-5	1715-20 1672-5	1730/1 <b>724</b> 1655	1722-4 1685-90	1650-5	8,457 lots
Złoc (\$ por	tonne)				Ring turno	ver 10,725 tonne
Cash 3 months	1705-15 1630-5	1690-6 1628-30	1712 1640/1627	1712-5 1631-3	1630-5	12,729 lots

POTAT	DES C/ten	ne		LOND	OH 190	JLLK	M MARK	
	Close	Previous	High/Law	Gald (f	ine oz	) 5 pr	rice	
Apr May Nov Fob Apr	95.0 125.5 68.0 96.0 135.0	95.0 122.6 88.0 94.0 132.0	95.0 90.0 127.5 122.5 95.0 90.0 135.0 134.0	Close Openin Mornin Alterno Day's i	g flx xon flx high	382 381. 381. 382		
	(					_		
BAYOE	EAN MEY	L E/tonne		Coine		\$ p		
	Cicso	Previous	High/Low	Maplele Britann		393-		
Aor	161.00	163.00	159.00	US Eac		303		
Jun	151.M	151.90	151.00 150.00	Angel	-	383		
Aug	147.60	148.50	147.00 146.00	Kruger		381-		
		)lots of 20		Old So Noble	v.	90-9 90-9 526.		
REQ		ES \$10/Indo	·		_			_
	Close	Provious	High/Low	SErer !	<u> </u>		18 CZ	
Apr	1639	1643	1641 1639	Opot		339.		
May	1630	1620	1845 1830	3 mont 6 mont		360. 362.		
Jul Oct	1390 1480	1385 1480	1397 1390 1491 1480	12 mont		385	-	
Jen Jen	1530	1533	1530	IZ IIKA	шы	363.	40	
Apr	1590	1580	1580					
FI	1623	1622		CRUDE	Off.	/barr	el	
urnov	r 255 (76	3)				Close	Previo	
				May	_	18.63	18.55	
RAIN	Efforme .			Jun		18.13	17.83	
frest	Gloss	Previous	High/Low	- Ju) _ IPE Ind		17.48 18.45	17.24 18.31	
4ey	121.70	120.60	121.70 120.75	Turnov				
Luni	122.60	121.60	122.25 121.00	101104	ui	~ ~	,	
ар	105.30 107.60	104.85 107.10	105.30 105.10					
lov	107.50	107.10	107.60 107.50	GAS O	L S/to	anu e		
Surley	Close	Previous	High/Low		Clas	30	Previous	
<u> </u>	_			Apr	157.		154.75	
A3y	111.00 101.80	110.60 101.60	111.00 110.90 101.80	May	150,		149.50	
iep iav	164.90	104.90	101.90	Jun	147. 145.		146.25	
lan	107.90	107.90	107.90	Jul Aug	140.		146.75 148.00	
dar	111.00	111.00	111.00	AUG 500	148		149.75	
				- Nov	151.		151.00	

I THE ME	IALS, CU	oper 10w	res garried						- SOYA	BEANS &	000 bu min; e	ents/80th by	entent.
i5 basis l	May as the	e days m	cat active	May	20.43	20.02	20.48	19.91	30.14	Close	Previous	High/Low	
	ports Drex			رسیال الحال	19.49 18.86	19.21 18.70	19.54 18.93	19.11 18.61	Maria				
	echnical f			Aug	18.39	18.29	18.46	18.23	. May	719/0	711/6 722/0	724/4 735/0	704/4
	local sho			Sep	18.04	17.99	18.10	17.90	Aug	731/4	722/6	735/Q	715/0 715/0
	vance. Go			Oct	17.83 17.27	17.25 17.24	17,87 17,30	17.70	Sop	721/0	712/6	725/0	708/0
	ed higher			Jen				17.20	Nov	719/4	711/2	728/0	707/4
	day. In t			HEAT	MG OIL 4	2,000 US g	alla, centa	US galls	Jan	729/2	720/6	732/0	717/0
	s featured				Latest	Previous	High/Lo	_	Mar	739/0	731/4	740/0	726/0
	49 basis I			May	5235	0150	5270	5125	May	744/0	784/0	746/0	734/4
	stops he			Jun	5036	4996	5065	4870	SUTA		60,000 lba; e		
	Kvestock			dui Aug	4975	4910 4940	4975 4990	4890		Close	Previous	High/Low	
	prices du			Aug	5030	4893	5040	4915 4965	May	22.23	22.24	22.36	22.11
	ecrease in			Nov	0135	5109	5135	0130	Jul	22.81	22.85	22.96	22.71
	ert their sp			Dec	5190	5169	5190	8140	Aug	23.11	23.14	23.26	23.03
			s the large	Feb	5100	5169	5160	5100	Sep .	23.38 23.57	23.39 · 23.57	23.55	23.27
			nued slow	COCO	A 10 toran	es:\$/tonne	•		Dec	23.91	23.90	24.08	23.75
	st weighe				Close	Previous	High/Lo		Jan	25.00	23.95	24.20	24.00
			lower than	I dans	1837	1292	1339		Mes	24,22	24.35	24.10	24.30
	many peo			May	1250	1247	1282	1300	SOYA	BEAN ME	AL 100 tons;	\$1100	
USDA I	eport due	out on T	luesday.	Sep	1273	1236	1274	1244		Close	Previous	High/Low	- :
	had the bu			Dec	1286	1250 .	1209	1264	May	221.9	219.1	223.5	
	ring rally a			Mar	1287	1253	1290	1272	Jul	220.8	218.1	222.8	216.0 215.5
	ied the m			May	1265- 1250	1261	1289	1285	Aug	219.7	216.8	221.0	214.0
	7 1/4 cents					1247	1262	1251	Sep	218.0	215.5	219.5	213.5
			ning juice	COFF	EE "C" 37	,500ibs; ce	nts/lbs		Oct	215.7	213.2	217.0	211.0
			basis May.		Close	Previous	High/Los	,	Dec	214.7	212.8	216.0	216.8
	res gaine			May	134.71	133.84	135,40	134.00	. Jan Mar	218.0 214.7	212.5 212.5	215.5 215.0	213.5
	activity.			Jol	128.02	127.67	128.40	127.40					. 213.5
nplex ac	lavnced o	n steady	trade	Sep	123.15	122.93	123.60	122.45	MAIZE	e,000) bu	min; cents/6	Bib bushet	
	aughout th			Dec	119.83	119.80	120.40	119.20		Close	Previous	High/Low	
_	•			Mar	118.50	118.28	119.25	117.70	May	206/4	265/0	287/4	284/4
				May	117.80 116.50	117.50 115.75	117.80	117.80	Ju)	287/4	257/4	268/4	288/2
ew '	fork			Sep	119.25	118.76	0	0	Sep	260/4	251/0	262/0	259/2
									Dec	258/2	259/0	260/4	257/4
.D 100 tro	oz.; \$/troy	ôz.		BUGA	M WORLD	<b>~11~</b> 112,0	100 lbs; ca	nts/lbe	Mar	285/4	268/0	267/0	264/4
Close	Previous	High/Lo	_		Close	Previous	High/Los	,	- May Jul	267/0 266/4	267/4	G	G
386.0		_		May	11.58	12.37	12.26	11.86			269/0	270/2	288/0
385.0	383,4 385.0	388.5 C	381.0 G	Jul	11.86	12.38	12.15	11.85	MARIA	T 5,000 bu	mia; cente#	506b-bushel	
380.3	388.0	392.5	385.3	Oct	11.71	12.18	11.98	11.70		Close	Previous	High/Low	
385.4	393.1	· 397.0	390.5	Tata	11.10	11,60	11.10	11.10	A Ameri		****		
401.1	398.0	397.3	396.6	Mar	11.39	11.73	11.61	11.38	May	394/4 .	391/4	395/4	387/0
406.8	404.5	408.0	402.0	May	11,40	11.65	11.65	11.40	Jul Sep	392/4	386/4	380/6	383/4
412.4	410.1	413.0	408.5	Jol	11.35	11.67		0	Dec	403/2	394/6 408/0	409/4	391/4 403/0
418.2	415.0	418.0	418.0	COTT	ON 53,000	cents/lbs			Mar	412/0	414/0	414/0	411/0
424.0	421.7		0		Close	Previous	High/Lor	,	May	400/4	408/0	410/0	406/4
18NUM 50	troy az; \$/tr	oy oz.		May	64.00	63.31	64.10		LIVE	ATTLE 40.	000 lbs; can	te/lbs	
Close	Previous	High/Lo	w	Jul	65.15	64.34	65.19	63.12 64.19	-	Close	Previous	High/Low	<del></del>
524.1	524,7	527.0	517.5	Oct	65.26	65.00	65.26	65.00	4	<del></del> -			<u> </u>
524,1	524.7	0	0	Dec	64.90	64.63	64.90	64.55	Apr Jun	77.87	77.85	78.00	77.60
525.1	525.2	626.0	616.1	Mar	65.50	65.17	65.20	66.20	Aug	72.30 68.47	72.37	72.75	72.05
526.6	526.7	528.5	520.5	May	95.50	65.50	0	0	Sep	68.M	66.62	88.87	88.30
528.6	52B.7	532.0	528.6	<u>Jud</u>	66.00	65.87	0	<u>.</u>	Oct	89,22	68.90 69.25	0	68.70 69.00
631.1	531.2	0	0	ORAN	GE JUICE	15,000 lbs	cents/lbe		Dec	70.20	70.38	70.86	70.05
ER 5,000	troy oz; cen	te/tray oz.		_	Close	Previous			Feb	70.62	70.75	70.80	70.50
Close	Previous						High/Lov		Apr	71.m	71.80 ·	71,90	71.40
				Mary	169.40	163.50	173.50	162,75	(JAE H	068 30.00	0 lb; cents/l	be."	
582.1	576.9	576.5	676.5	Jul Sep	170.50 155.60	165.55	170.65	165.90					
585.0	579.8	.588.5	575.0	Nev	166.60 156.10	163.60 153.95	167.50 157.05	163,60 154,00		Close	Previous	High/Low	
590.4 596.0	585.2 590.5	600.0	0 500 5	Jan	161.50	149.60	. בעניכו	154.00	Apr	39.82	30.55	40.10	30.47
596.0 607.0	590.5 601.5	610.0	586.5 698.0	Mar	150.40	148.55	ŏ	0 .	Şeib	45.65	45,10	45.85	45.16
622.8	617.2	625.5	614.0	May	150.40	148.65	ō	ŏ	Jul	48.32	45.85	46.62	45.76
628.0	622.3	0.	0.7.0	` اين	150.40	148.55	Ō.	ŏ	Aug	45.05	44,52	46.20	44,50
638.0	632.8	541.0	630.0	Sep	150.40	148.55	0.	Ö	Oct	41,60	41.10	41.80	40.05
649,3	643.5	642.0	642.0						Dec Feb	49.00 44.20	42.86	43.30	42.65
660.3	654.5	658.0	653.0	INDI	CES				Apr	43.20	43.77 43.15	44.23	45.95
PER 25.00	O (bs; cents	/lbs				e: Septemi	her 18 101	<del>- 100</del>		_		43.35	43.00
Close	Previous		<del></del>	1	Agr 7	Apr S		o yr ago	FUNK	Cicse	0.000 lbs; co		
141.50		141.60	141.50	1-	2012.0		2001.3	1721.2	May		Previous	High/Low	
140.35		140.50	132.19	1					-jnj msh	34.20	34.32	34.65	34.00
138.70		0	0	DOW	JONES (E	Base: Dec.	31 1974 -	100)	Aug	34.32	34.32		34.15
133.20	125.48	133,50	124.50	Spot	134,96	134.87	138.46	130.88	Feb	33.57 48.10	33.62 48.35	33.96	35,47
127.70		127.50	120.00		es 136,32		141.87	134.46	Mar	47.30	47.10	48.40 · · · · · · · · · · · · · · · · · · ·	47.80 47.30
122.20	118.50	122.50	115.30						May	47.85	47.50	47.05	0
									-			T 4874	<b>-</b>

#### LONDON STOCK EXCHANGE

## Interest rate worries unnerve equities

Worries over the possibility of another rise in UK interest rates and growing concern over some important domestic and international economic data due later this week conbined to leave London's equity market in rather a sorry state yesterday. The FT-SE 100 share index. posting its fourth successive decline, retreated 20.7

Blue chips looked to have ridden out last week's storm as the market opened with the FT-SE up a point or so and turnover relatively subdued. But sellers soon appeared, and share prices commenced a gen-eral decline which at one point

May 8
May 18
May 19
May 30

rout. The catalyst for the increased selling, which began in the middle of the morning, came from the latest economic news in the form of UK's input and output prices for March.
The figures were not wholly unexpected but were said by dealers to have been used as

which intensified just before midday. The FT-SE's lowest reading came at 11.42am when the index showed a 30.8 fall. Thereafter, it staged another rally, settling eventually at 2,025 exactly, to show a decline of 57.8 points over the past four trading sessions.

Many economists saw nothing too sinister in the latest input and output figures. "They were certainly not as had as the reaction in the mar-ket would suggest," said one, "If anything they are consist-ent with the Chancellor's stated strategy, but the market is in a bearish mood," he

Analysts took the view, how-

ever, that "the markets now seems prepared for some bad news on inflation at the end of the week." A figure of eight per cent is now the accepted norm and would not cause any major fuss, said one, but any-thing in excess of that figure most certainly would. "I get the feeling we are being soft-ened up for a rise to 14 per cent

on interest rates," he said. Equity market traders were surprised at the extent of the mid-session weakness in the market yesterday. "This mar-ket is being led by the futures. We knew the marketmakers were nursing big positions, but there didn't seem to be that much in the way of institutional selling. They are obvi-ously nervous ahead of Fri-day's US trade figures and the UK inflation numbers."

Traders also noted the relatively low level of turnover

406.1m shares yesterday com-pared with Friday's 475.7m and Thursday's programme trade-inflated 758.3m.
Of the FT-SE 100 stocks only seven were ahead at the close, with the internetional issues including Beecham, Reuter and Welcome well supported. But interest rate worries hit the building sector hard, while doubts whether the Minorco bid will succeed saw Consoli-dated Gold Pields sharply

	F	TNAN	CIAL	TIME	S ST	OCK	INDI	CES	*	
	Apr	Apr	Apr	Арг	Apr	Year				mplistion
	10	7	e	е	4	Ago	High	Low	High	Low
Government Secs	86.16	86.08	85.54	88,70	87.10	91.05	89.29 (8/2)	88.08 (7/4) (	127.4 9/1/35)	49.18 (3/1/75)
Fixed interest	97.10	97.24	97.48	97.56	97.82	97.81	99.59 (15/3)	95.83 (4/1) (2	105.4 8/11/47)	50.53 (3/1/75)
Ordinary	1869.4	1683.0	1684.2	1705.4	1708.4	1433.8	1751.1 (14/3)		1926.2 16/7/87)	49.4 (26/6/40)
Gold Mines	187.2	189.0	188.9	191.0	190.4	221,3	196.1 (28/3)	154.7 (17/2) (1	794.7  5/2/83)	43.5 (28/10/71)
Ord. Dl. Yletd Earntog Yld %(full) P/E Ratio(Net)(sh)	4.81 11.21 10.78	4.68 11.05 10.92	4.55 11.03 10.94	4.50 10.90 11.06	4.49 10.85 11.13	4.49 11.75 10.44	•	S.E. ACT	Apr	
SEAC Bargains(5pm) Equity Turnover(2m)† Equity Bargains† Shares Traded (ml)†	24,973	25,295 1494.28 30,098 570.6	32,839 1682.13 39,844 650.0	35,919 1113,93 46,084 467,6	43,583 1277.70 52,224 507.8	25,715 907.55 26,795 378.1	Equ Equ	Edged Barga ilty Cargains ilty Value	ina 102 195 302	5.0 258.2
Ordinary Share Index			●1 pm	●2 p.m.	●3 pm.	<b>6</b> 4 pr	Gift L Equ	Ony average Edged Barga ity Bargains	ins 106 276	.4 296.6

DAY'S LOW 1658.4

Basis 100 Govt. Secs 15/10/25, Fixed Int. 1925, Ordinary 1/7/35 Gold Mines 12/9/55, SE Activity 1974, Will 10.68 (Excludis business. \* Corrected Bours.

DAY'S HIGH 1685.1

## Views on Rolls **NEI** deal

Marketmakers and analysts had been expecting Rolls Royce's agreed takeover offer for NEL Many, however, had anticipated a 150p price, against the 128p offered by the share exchange terms, and the consensus was that Rolls Royce shareholders would benefit more from the deal. Marketmakers pointed out that the number of Rolls shares being issued would stimulate overseas buying; under the deal; the present foreign-held stake would be diluted from its 15 per cent ceiling to 12 per cent. Rolls closed 4 lower at 179p in turnover of 6.1m shares, while NEI put on 2 to 127%p. During last month's bid speculation the NEI price edged over the

140p mark. Mr Brian Newman, analyst at Henderson Crosthwaite, is ers to reject the offer. The exit ple of just over 13 is too low for bat is the last of the independent power plant manufactur-ers," be said. Several institu-tional shareholders had voiced: their concern that the offer was too cheap, he added.

This point of view was backed by Mr John McGee at Warburg Securities. The price for NEI is too low. It produces a climate for someone else to come in with a higher bid." Possible predators mentioned in the market were Engineen giants Asea Brown Boveri and

On the other hand, Mr. Ian Wild at BZW said that NEI shareholders had no choice but to accept. The company has received no other approaches for the last six months." Another broker argued that the ple was average for the secgiven that NEI had no niche markets.

#### Gold doubts

There was an air of confusion in the market in Consolidated Gold Fleids shares after the expected increased offer from the South African-backed Minorco was announced at the start of trading. By the close Gold Fields shares were 55 down at 1340p with turnover reaching 42m shares.

The increased offer - from 23.2hn to £3.5hn via terms of one new Minorco share plus £23.50 in cash for every two Consolidated Gold fields shares — saw Consgold shares marked up by marketmakers to 1475p at the outset. But there was no appetite in the market for the shares at this

level, and the price ran into

some heavy and persistent sell-

ing.
"We were bemused by the selling pressure, we kept being hit all the way down, at around 20 points a time," said one top trader. "The share price is tell-ing us they (Minorco) won't win and that institutions are selling in the market in case they don't."

Some analysts were taking the view that Minorco could well get acceptances of over 50 per cent (including their own near 30 per cent).

#### Switch advised

Incheape beat most market forecasts when turning in annual profits of £147.7m compared with the previous year's £116.2m — and a gener ous increase in the dividend payment. However, the resumption of the wider market weakness, coupled with analyst's negative assessments about Inchcape's prospects, restrained the shares which eventually slipped 4 to 253p.

Hoare Govett researchers are not anticipating any major change in their forecast of £168m for the current year. They believe the outlook for UK motor sales must be quite limited, even if sales are cur rently up on 1988; also, the restructuring of UK insurance business Bain Clarkson will take time. Still not a demanding rating.

said the Hoare team, but another case of dead money. The shares have less to offer on the dividend front than Harrisons & Crosfield and, although they still merit a hold, traders should sell the stock, and maybe switch into Harrisons ahead of the results on May 3."

Stocks with strong international activities outperformed the market, especially after Wall Street opened. Pharmacenticals were well supported on the back of interest gener-ated by the Beecham/Smith-kline Beckman merger talks. Glaro, 5 off at one point, ended 10 shead at 1335p. Wellcome put on 9 at 487p and Beecham closed 4 to the good on 599p. A block of 9½m Smith and lephew shares moved through Seaq before the market opened. A three month moratorium on

HELICAL BAR.

McLintock.

■ Mr Sandy Higgins has been appointed financial director of WAVIN BUILDING

PRODUCTS, Chippenham. He was a senior financial

consultant with Peat Marwick

MILLICOM CELLULAR (UK)
has appointed Mr Peter Scrope

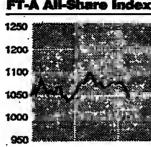
Michael Brierley to senior associate director, finance; Mr

Steve Barlow to divisional director, investment banking and Mr Paul Brunning to

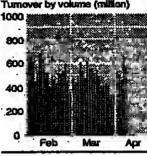
divisional director, property

as deputy chairman, and Mr Robin Bromley-Martin as

managing director.



**Equity Shares Traded** 



when SN bought US-venture loptex, expired. They were placed at a slight discount. By the close 14m shares had

a turnover of 1.2m. The company announced it is to set up a top-management task-force to expand its global food business. Renter was bought throughout the day and closed 6 ahead at 686p, Dealers cited the opening of a new Reuter office in the US as a contribu-

The energy sector did not escape the market slide. Mar-ginally easier crude prices and general lack of interest saw the majors drift down throughout the session. But Shell were helped by talk of some big switching in the US from Exxon into Shell and Royal Dutch; Shell settled 4 off at 378p after 2.3m shares changed hands. County NatWest Wood-Mac's positive stance on Brit-

Morgan Grenfell dropped 11 to 278p on speculation that Australian entrepreneur Mr Alan Bond had sold his near 9

the sales of SN shares, received

## **NEW HIGHS AND LOWS FOR 1989**

SECUTIONAL (IN).

SECUTION (IN).

SECUTION (IN).

SECUTION (IN) (IN).

LOANS (I) National Angle 3 2,00 17.486, Oc. 32 pc. 85,50 47.486, Oc. 32 pc. 85,50 48.2800.

CO. 32 pc. 85,50 AMECRICANS (I)

SECUTION (IN) CO. 850 AMECRICANS (I)

SECUTION (IN) CO. 850 AMECRICANS (II)

SECUTION (IN) CO. 850 AMECRICANS (II)

POMBLE SENSO (II) ALCO, STORES (I)

CO. MINISTRIBALS (II) ALCO, STORES (II)

POMBLE SENSO (II) AMECRICANS (III)

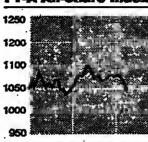
POMBLE SENSO (III) AMECRICANS (III)

SECUTION (III) AMECRICANS (III)

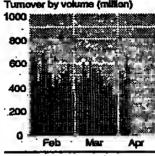
Inda, TRUSTS (9) OILS (1) Tustor Res. OVERNEAS TRADERS (1) Core Max Corp., MARKES (7) THIRD MARKET (2) Kells Mics., Medicaca.

Mailings. (7) Francisco (1971).
Mailings., 1972 (1972).
Mailings., 1973 (1972).
BINITION I PUREDS (77) LOANES (7) Nationwide Anglin 72 Apr 29, 190, CAMADRAINS (7) Augmitto Expir., BANKS (8) Guinness Nation, Morgen Genetist, Sumitiono Bank, Michael (1972).
Markettes (1) Scott, & New., DILL DINGS (1) Bellwinch, STORES (4) ELECTRICALS (7) BENGRIEZHING (7) Hopkinsons, POCCI (7) BENGRIEZHING (7) BENG

FT-A All-Share Index



Turnover by volume (million)



changed hands and the price had softened a penny to 140p. Unilever held firm at 917p in

tory factor.

ish Gas helped the shares harden to to 179%p on 6.1m.

per cent stake. Highland Distilleries brought a ray of sunshine to a

gloomy drinks sector. The shares climbed 9 to 187p after the company reported a 38 per

cent improvement in half-year profits to £10.1m, a figure that was some £1.5m more than most analysts' forecasts.

The prospect of dearer mey and a consequent further rise in mortgage rates exerted downward pressure on most housebuilders. George Wimpey were worst hit with a fall of 10 to 278p, while Barratt Developments lost 51/4 to 185p and Federated Housing 8 to

Construction and cement issues also succumbed. Tarmac retreated 9 to 292p and RMC, rated by County NatWest WoodMac yesterday as the "best positioned stock in the sector," fell 12 to 652p; the preliminary statement is due tomorrow. Higher annual profits failed to support John Mow-lem, down 7 at 429p, but Taylor Woodrow showed resistance

Of the few stocks to move against the trend, Breedon hardened to 138p after doubled profits and Needler continued to advance, gaining 4 more to 90p, still in anticipation of good

awaiting today's full-year fig-

ures and eased only 3 to 608p.

County analysts call TW a

superb long term invest-

results on Thursday.

Among Stores weakened by fears of a further rise in interest rates, Kingfisher stood out with a 2-point gain to 273p on turnover of 1.1m shares. There were no specific reasons proffered by dealers for the outperformance, but some pointed to the dominant position of subsidiary D&Q in the diy market. B&Q is thought to be holding bearing up well in the current

diy price war. Kingfisher's sizeable property assets were also men-tioned as a possible attraction to investors, as was the defen-sive merit of the stock. As one analyst said: "People are looking around for stocks that are not going to be desperately hurt by a hard landing of the economy; Kingfisher could be one such stock."

Next was the subject of mar-ket talk ahead of today's final profits figures. Although most broking houses are looking for earnings in the region of £65m or £70m, a few dealers privately voiced fears that Next could spring a nasty surprise. Next closed a shade easier at 122 house of the looking the lo 142p, buoyed by bullish comment in the weekend press. Shoe manufacturer Lambert

Howarth jumped 23 to 173p after receiving an unwanted £9.3m offer from consumer products group Peter Black (down 5 at 170p). Traders expect Lambert Howarth to fight hard to retain its independence, and are looking to Futura Holdings, the footware and rubber compounds group which last week bought 5.66 per cent of Lambert Howarth, to play a major role any bid

Gateway continued to attract interest on the back of the long-running management buy-out story. After opening firmer in the wake of some bullish weekend press com-ment, profit-takers stepped in and the wice fell with the man and the price fell with the mar-ket to close 1% lighter at 176p

on turnover of 5.7m shares.

Asda were also heavily traded, ending the day 3 to the good at 145p as 3.3m shares changed hands. City analysts are due to visit Asda's distribution centre in Lutterworth and a revamped store in Leicester today, with institutions following in their footsteps later in the week. Tesco, which reports annual figures tomorrow. closed 2 easier at 151p on turnover of 2.6m shares.

Hoare Govett yesterday upgraded its current year profits forecast for Trafalgar House to £260m from £252m, and lifted the eps estimate 13 per cent to 41.3p. Mr David Ireland said that commercial property was performing well and that the QE2 liner was about to start on a series of Japanese charters. "The maxi-mum hit from a dock strike is only about £\"." he added.

The stock held firm at 363p. Blue Arrow shed 1/4 to 91 1/4 p as one top securities house was preparing a profits downgrade to be published this morning. The basis for the change in view is that the £25m loan revealed last week would have to be written off and that the company would incur increased interest charges as a

Full-year profits from Sema crumbled to £2.6m from £8.3m. But the market had discounted the news and the shares closed

TRADING VOLUME IN MAJOR STOCKS Volume Clothey Cor's 800's Price change Sect (007) Print (1979)

(SSA brown ) 3300 | 447 + 35 | 457 + 5 |

Anactal | 1985 | 175 | 177 + 5 | 4 | 4 | 177 |

Anactal | 1700 | 170 | 170 | 170 |

Extra | 1700 | 170 | 170 | 170 |

Extra | 1700 | 170 | 170 | 170 |

Extra | 1700 | 170 | 170 | 170 |

Extra | 1700 | 170 | 170 | 170 |

Extra | 1700 | 170 | 170 | 170 |

Extra | 1700 | 170 | 170 | 170 |

Extra | 1700 |

Extra | 170 | Sect | Section 

a penny firmer at 290p. One marketmaker said that continuing talk of a bid from French software house Cap Gemeni Sogeti bnoyed the

Oceanics were a good market following press comment and touched 22p before settling back to show a net rise of 1 at 20p. Amstrad showed that there is life after leaving the FT-SE 100, attracting bargain hunters from both sides of the Atlantic, "At around £1.40, there's not much downside," said a marketmaker. The stock closed 2 stronger at 139p as turnover reached 2.1m shares. News that Mr George Martin had become Pavilion Leisure's new chief executive boosted

the shares 34 to 167p, after

1700. Cautious comment from

County NatWest WoodMac

undermined Mecca Leisure

ahead of tomorrow's annual results. The stock shed 16 to 174p, closed off the lowest of the day.
Addison Consultancy contin-

ued to trade heavily - turnover reached 1.2m shares but the buying was satisfied and the price remained at 42%p. VPI turned dull, losing 6 to 174p, on speculation that BZW, the securities house, was about to downgrade the stock because of the adverse effect of falling first-quarter volumes in the DS USM-listed Accord Publica-

tions reacted badly to lower profits, the shares dropping 15 to 900 despite news that the board was looking forward with confidence to a "much improved outcome" for the cur-

A couple of financial trusts provided rare splashes of col-

our. A good trading statement which included expansion by acquisition plans, put Renais-sance up 5 to 96p, while Bio-technology Investments were raised 6 to 88p in a thin mar-

NAMES OF STREET

Dealings in the FT-SE 100 Index again captured some one-third of business in traded options, on a total of 12,743 contracts, out of the market total of 39,108, with around two-thirds of the transactions in the index and the totallying on the call side. British Steel and BP were the most beaviest traded of the individual options stoc.

" Other market statistics. including FT-Actuaries Share Index and London

# **APPOINTMENTS**

Mr Michael Anthony Inwards has been appointed financial director of the Philips UK organisation, and a director of PHILIPS ELECTRONIC & ASSOCIATED INDUSTRIES. He was managing director of finance and administration in the

International in Holland. Mr David Butcher has been appointed to the main board of SAVE & PROSPER GROUP.

electronics components product division of Philips

m Mr Norman Boyd has been appointed director and general manager of the spring division of THE TWIL GROUP. He was managing director of Babcock

■ REEDPACK has appointed Mr Robert McGowan as group treasurer. He joins from Vickers where he held a similar post.

m Mme Marie Josee Drouin has been appointed a director of STANDARD LIFE ASSURANCE COMPANY following the retirement of Mr G. Drummond Birks. Mme Drouin is executive director of the Hudson Institute of Canada, and a non-executive director of the Canadian Imperial Bank of Commerce, Philips Canada Inc, and Seagram Co.

m Mr Michael W. Butcher has been appointed managing

#### Philips finance director George Martin becomes chief director of Helical Property executive of Services, newly-formed construction subsidiary of **Pavilion Leisure**

m Mr George Martin has been appointed chief executive of PAVILION LEISURE. Formerly chairman and chief executive of Pleasurama, and for the last two years chief executive of LandLeisure, Mr Martin has secured options to purch Im ordinary shares in Pavilion Leisure at 135p each from a number of shareholders.

■ Mr Anthony Gaynor has been appointed managing director of FORREC (EUROPE) Mr Peter Sydney-Smith has been appointed finance director and company a joint company formed between Sibec Developments secretary of BRITISH GYPSUM, Nottingham, part of BPB Industries, He succeeds Mr O.V. Black who has retired. and Forrec International Corporation, Toronto. He was managing director of Heritage Products.

Mirs Denielle Gross has been appointed to the board of SYDNEY & LONDON PROPERTIES, a partnership between the FAL insurance Group of Australia and the Consultation of Partnership Consultation of Part Mr Richard H. Pain has been appointed chairman of the WALTHAMSTOW\_ BUILDING SOCIETY. He is an actuary, formerly a partner with stockbrokers Capel Cure Myers and chairman of the Gross Hill Properties Group. E BOYAL TRUST BANK, academic panel of the Financial Times World Index London, a wholly owned subsidiary of Royal Trustee, He succeeds Mr Leonard Murphy who becomes vice Canada, has promoted Mr.

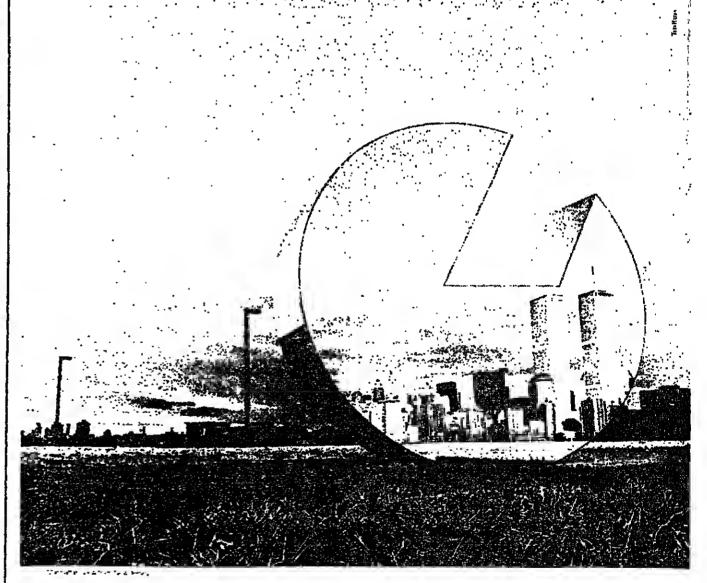
> Mr Neil Chisman has been appointed finance director of STAKIS from June 1 in succession to Mr Frank O'Callaghan who is retiring

but remains with the company as an adviser until October. Mr Chisman was finance director of Underwoods

Mrs Ann V. Hacker has been appointed to the new post of chief executive officer of BIOCOMPATIBLES. She was on the Glaxo Pharmaceuticals UK board, with responsibility for Allen & Hanburys



DOWTY GROUP has appointed Mr M.H. Spence (above) as group director of strategic development. He was manage ing director of the aerospace division where he is succeeded division where he is succeeded by Mr J.R. Lightfoot, who was managing director of Dowty Rotol. Mr G.W.S. Lockyer, pro-duction director, succeeds Mr Lightfoot. The group has-established a polymer engi-neering group which will be beaded by Mr K. Tofield. He joined the group with the acquisition of Woodville Poly-mer where he was chief execu-tive.



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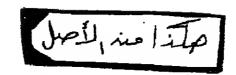
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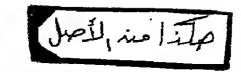
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**CROSSWORD** 

No.6,906 Set by FRESCA

#### CURRENCIES, MONEY AND CAPITAL MARKETS

#### **FOREIGN EXCHANGES**

## Dollar and pound hold firm

THE DOLLAR and sterling were generally firm on the foreign exchanges yesterday. Both currencies were sup-ported by high interest rate differentials over Continental Europe and Japan, while the dollar was also propped up by the threat of political instability in Japan.

Last Friday's announcement that US unemployment hit its lowest level for 15 years in March provided support for the dollar, although a lower than expected rise in non-farm pay-rolls left the market wondering whether another tightening of the Federal Reserve's mone-

Nevertheless the possibility of higher US intsrest rates remained a strong background factor for the dollar, as the market continued to watch market continued to watch political developments in Japan. There was a tendency to extend long dollar positions against the yen, anead of today's statement in Parliament by Mr Noboru Takeshita, Jananese Prime Minister, on his involvement in the Recruit

Cosmos share scandal.

At the close in London the dollar had climbed to Y132.60 from Y132.40. It had also improved to DM1.8795 from DM1.8745; to SFr1.6560 from SFr1.6485; and to FFr6.3450 from FFr6.3325. According to the Bank of England the dol-

Apr.	10	Late	SR SR		Previous Close
£ Spot 1 moath 3 ment! 12 moa	S	1.7015-1 0.48-0 1.39-1 3.72-3	.47pm .36pm	1	945 - 1.6 39 - 0.3 25 - 1.2 .70 - 3.5
	STE	RLIN			
		RLIN	Apr.,1	ò	Previo
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S 30 9.00 10 00	am am	RLIN	95.4 95.4 95.4	Ò	95.4 95.5 95.5
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\$ 30 9.00 10 00 11.00	am am	RLIN	Apr.,1 95.4 95.4 95.4	ð	95.4 95.5 95.5 95.5

## CURRENCY RATES

		·	
Apr.10	Bank rate %	Special* Drawlog Rights	European Carrency Unit
French Franc Italian Lura Japanes Ves Norway Krone Spanish Peseta Swedish Krona Greek Orach Irish Punt	- :	0.764025 1.30060 1.55149 17.1107 50.9282 9.44756 2.43121 2.74427 8.21264 1785 20 171.809 8.6370 8.29783 2.13428 N/A	0.653932 1.10809 1.31675 14.6479 43.5785 8.09683 2.08122 2.34760 7.02641 1526.40 147.011 1.29 148 7.08902 1.83556 176.885 0.780182
*All 5DR rates 2	are for Ar	w.7	

#### **CURRENCY MOVEMENTS**

Apr.10	England Index	Goaranty Changes %
Sterling	95.6	-15.1
U.5 Dollar Canadian Dollar	68.4 102.7	-9.8 -0.6
Austrian Schilling Beiglan Franc	106 7 105.8	49.9
Danish Krone Deutsche Mark	103.0 112.7	+20.5
5 rts: Franc	104.6	+13.9
French Franc	110.0 99.7	+13.0
Yen	97 4	-20.2 +78.9
Moroan Cuaranty 1982-100, Bank of	chauges: J England Index	verage 1980 (Base Averag

#### 1985 - 1000 Rates are forApr 7 THEO CHORENCIES

Apr. 10	E	S
Argentina	83.1600 - 83.3500	49.0000 - 49 2000
Amiralia	2 1015 - 2 1046 1 6680 - 1 6970	1,2385 - 1,2395
Finland	7 1570 - 7.1700	4 2190 4 2210
Greece	268 15 - 272 65	158 25 · 160 65
Hong Kong	13 2125 - 13 2256	7 7850 - 7 7870
iran korea(Sth)	120 60° 1126 40 - 1135 45	70.30° 664.70 · 670.10
Kumant	0 49280 - 0 49390	0.29025 - 0.2907
Luxensourg	65 75 65 85	39 30 - 39 40
Malavsia Merico	4 6560 - 4 6695	2,7475 · 2,7495 2400 00 · 2410 00
N Trained	7900 - 7950	1.6440 - 1 6465
Saudi Ar	6 3675 - 6 3730	3 7400 - 3 7410
Singapore S At (Cm)	1 3185 - 3 3240 4 3325 - 4 3435	19550 · 1 9570 2:5540 · 2:5570
S Af (Fm)	6 9200 - 7 0635	4 0735 - 4 1580
Talwan	45 90 - 45 10	27 25 - 27 35
UAE .	6.2350 - 6 3405	3.6725 - 3 6735

## lar's exchange rate index was unchanged at 68.4. Britain's economic situation

involving inflation and the trade deficit overhung Lon-don's financial markets, but sterling was buoyed by specu-lation that this will lead to a rise in UK bank base rates. March UK producer prices rose 1.4 per cent on the input side, about double the expected fig-ure. This maintained the upward pressure on London interest rates, as the market awaits further news on the inflation front from Thursday's employment data and Friday's

retail prices index.
Sterling closed unchanged at
\$1.6975, but rose to DM3.1900
from DM3.1825; to Y225.00 from Y224.75; to SFr2.8100 from SFr2.8000; and to FFr10.7700 from FFr10.7500. On Bank of England figures the pound's index rose 0.2 to 95.6.

The Swiss franc continued to weaken against the D-Mark. The West German currency the Swiss consumer price index. Swiss year-on-year inflation in March was unchanged

at 2.3 per cent. The French franc was little changed against the D-Mark, after the Bank of France left its money market intervention rate at 8.25 per cent at yesterday's securities repurchase agreement tender. The D-Mark was fixed unchanged at FFr3.3761 in Paris. The Danish krone remained

tha weakest mamber of tha European Monetary System, but was well within its agreed limit against the strongest cur-rency, the D-Mark. The krone was supported by a rise of ½ per cent in the rates charged on corporate loans by Den-mark's three largest banks. This follows a recent rise of ½ per cent in the Danish National Bank's deposit rate to 8 per cent and a cnt in the ceiling on borrowings by commercial banks from the author-

ose to U.S	810 Iranc	s irom	ities.				
EMS EUROPEAN CURRENCY UNIT RATES							
	Eco central rates	Currency associats against Ecu Apr.10	% change trom central rate	% change adjusted for divergence	Divergence likelt %		
eigian Franc unish Krone eman D-Mark reach Franc urch Galider ish Punt allan Lira	2.05853 6.90403 2.31943 0.768411	43.5785 8 09483 2.08122 7.02641 2.34760 9.780382 1526.40	+264 +3.12 +1.10 +1.77 +1.21 +1.53 +2.89	+0.93 +1.41 -0.61 +0.06 -0.50 -0.18 +1.89	±1.5944 ±1.5404 ±1.6981 ±1.3674 ±1.5012 ±1.6684 ±4.0752		

ges are for Ecu, ti	terefore positive d	hange denotes a v	eak correnc

Apr.10	Day's spread	Close	One month	94	Three months	P.
rs	1.6925 - 1.7015	16970 - 16980	0.38-0.35cpm	2.58	1.22-1.17pm	2.8
aroda	2 0125 - 2.0240	3.5% - 3.60%	0.14-0.02cpm 13-13-cpm	0.48 6.05	0.48-0.31pm	0.
etherlands . elgium	3.5812 - 3 604	66.75 66.85	29-24cpm	4.76	54-55pm 87-82pm	5,
enmurk		12404-12414	43-35-00	321	131-121-00	43
eland	11905 11965	1.1950 - 1.1960	0.48-0.43com	3.81 4.57	1.45-1.35pm	4
. Germany	3.174 - 3.194	3.184 - 3.194	1%-1'spfpm	6.58	54-5400	6
ortogal ,	261.70 - 264.30	263.00 - 264.00	7-44cdls	-1.16	11-9944	-61
pała	197.10 - 198.15	197.70 - 198.00	23-13cpm	1.09	55-40pm	0.0
aly	23304 - 23394	2337 4 - 2338 4	3-Ukrepen	1.03	B-6pm	1
OF MENT	11.56 · 11.59	11.57 2 - 11.58 2	14-14 orenn	155	54 -54 pm	1
ance	10.724 - 10.774	10.76-2 - 10.77-2	4-34cpm	4.32	124 L2pm	
reden	10.834 - 10.864	10.85½ · 10.86½ 224½ · 225½	15-15 oreon 15-15 ypm	1.66	5-4½pm 4%-4½pm	Ť.
rstria	2241g - 2251g 22.36 - 22.46	2243 2246	12-11 troom	6.15	374-34400	8.
deriand.	280-2815	2805 - 2815	15-12 com	6.67	5-4-Epm	6.0

DOLLAR SPOT- FORWARD AGAINST THE DOLLAR											
Apr.10	Day's spread	Close	One month	% p.a.	Three months	pa.					
BK? helasife	39 25 : 39.40 7.294 : 7.31 1.8765 : 1.8805 154.90 : 155.10 116.40 : 116.65 1375 : 1378 6.814 : 6.824	6.34 4 · 6.34 4 6.39 4 · 6.40 132.55 • 132.65	0.38-0.35cpm 0.27-0.35chts 0.43-0.25chts 0.63-0.60cpm 7.50-6.00cpm 0.50-0.75crells 0.62-0.75crells 14-18cdts 1.30-1.80krells 0.50-0.75crells 0.90-0.85cpm 0.45-0.65cmds 0.53-0.650pm 4.10-3.70gropm	258 -249 -212 348 205 -386 -165 -110 -103 556 3416	1.22-1.17pm 0.81-0.91dm 0.83-0.54ds 1.87-1.83pm 1.80-1.90ds 1.80-1.77pm 1.20-1.70ds 1.80-1.75pm 1.20-1.70ds 5.00-5.5dds 1.60-1.90ds 2.80-2.65pm 1.70-1.95ds 1.80-1.85pm 1.240-1.120pm 1.74-1.70bm	282 -242 -205 349 219 -0.96 -3.74 -1.90 -1.52 -1.03 -1.14 5.62 3.57 4.15					

E	EURO-CURRENCY INTEREST RATES											
al.rot	Short, term	7 (Days notice	One Mouth	Three Months	Six Months	Gor Year						
Sterling US Dollar Can Dollar O. Gulder Sw. Franc Dentschungt Fr. Franc Ratian Live S. Fr. (Floi) S. Fr. (Con.) D. (Knoe) Aslan Sileng	114-11 9124-12 64-64 65-65 81-9 73-74 8-75 42-43 94-94	118-112 94-93 124-12 67-63 53-53 6-53 115-102 77-73 46-43 98-91	12%-128 16-97 12-117 61-64 57-54 61-6 82-83 114-114 8-77 61-44 8-77 61-49 104-98	13,-13,2 104-104, 123-124, 64-54, 64-54, 64-54, 83-84, 12-114, 84-84, 84	13.4-13.1 105-105. 125-124. 64-65. 64-65. 64-65. 64-65. 82-88. 124-114. 83-88. 414-45. 84-85.	1341-124 1341-124 1341-124 1341-124 1341-134 1341-134 1341-134 1341-134 1341-134						

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Food fixin Fraction	ilars: two years 10%-10½ 10% per cent nominal. Shor	her cent' name less y	n the Traing has court tom.	Lens Total To be
cent; five years 10 4 - 1	,04 <sub>0</sub> per cent nomical. Shor	t lêro rates are call fo	محوط اعدي ويجازون كتاريخ	CH YOU OTHERS, UN
4				

Apr.10	£	S	DM	Yes	F Fr.	S Fr.	H FL	Ura	C\$	8 Fr
Ę	0.589	1.698	3.190 1.879	250 1525	10.77	2.810 1.655	3.598 2.119	2338 1377	2.021 1.190	66.8 39.3
DM YEN	0.313 4.444	0.532 7.547	14 18	70.53 1000.	3.37b 47.87	0.881 12.49	1.128 15.99	732.9 10391	0.634 8 982	20.9 296.9
F Fr. 5 Fr.	0.929 0.356	1.577	2 962 1 135	208 9 80.07	10. 3 833	2.609	3.341 1.280	2171 832.0	1.877 0.719	62.0 23.7
H Ft. Ura	0 278 0 428	0.472 0.736	0 887 1.364	62.53 %.24	2.993 4.607	0.781 1.202	1.539	649.8 1000.	0.562 0.864	18.5 28.5
CS SFr.	0.495	0.840	1.578	111.3	5.329 16.12	1.390	1.780 5.386	1157 3000	3.025	33.05 100.

#### **FINANCIAL FUTURES**

## Short sterling prices hold firm

A RISE in cash rates amid fears of higher base rates and rising inflation should have been enough to push short-sterling futures sharply weaker in Liffe trading yesterday. However, technical considerations played a significant part in ensuring that the price for June delivery finished two ticks up from Friday's close at

The contract was marked down at the start of trading, and touched a low of 86.60. This was close to the all-time low of 86.57 touched on February 28, but the contract failed to reach this level as fresh demand developed at around

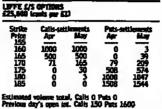
Most investors were carrying short positions, but the sup-port anticipated around tha

covering slightly above this price. This reflected the fear of being caught out if the con-tract bounced off its historic low. But the placing of these orders meant that the lower support level was never reached, and the contract moved back up to 86.76. Volume was brisk, with over

25,000 lots changing hands.

LIFFE SHORT STEMLING

LIFFE LONG GILT PHTDRES OPTIONS



1.15 2.02 3.30 4.93 6.85 9.10

LONDON SE EIS BYTTEN E12,500 Gents per EU 5.10 2.20 0.90 0.40 0.20 0.10 0.60 1.05 3.70 5.10 7.70 10.20 12.50 15.20 17.50 1.30 0.45 0.20 0.20 115 020 015 010

88-04

0.7619 0.7623 0.7613 0.7725 0.7726 0.7722

Estimated Volume 15872 (20507) Previous day's open ltd. 24856 (2408) 7-10 YEAR 9% MITTOMAL GIL \$50,000 32mk of 100%

Estimated Volume 0 (0) Previous day's open int. 141, 041) Close High Low Pres. 104.38 104.49 104.37 104.22 103.53

Estimated Volume 312 (642) Previous day's open jet. 751 (763)

Est. Vol. (Inc. figs. not shown) 21647 (31,453) Previous day's open (at., 63749 (637)6)

d Volume 4259 (3351) Close High Low 99.49 99.49 89.44 89.33 69.33 99.29 89.29 89.30 89.26 69.63 89.62 89.60

Est. Vol. (inc. figs. not shown) 5245 (12014) Previous day's open lat. 50491 (50179)

1894 Lun Prev. 88-12 88-02 86-17 88-17 Estimated Volume 1257 (3275) Previous day's open ion, 5563 (6103)

High Low Pres. 93.45 93.27 93.53 92.92 92.85 93.09 92.79 Estimated Volume 9775 (14861) Previous day's open int., 33663 (32717)

POUND-S (POREIGN EXCHANGE 1-min 3-min 6-min 12-min 14939 16856 16756 16623 2 year S 2011/11/2-1002 Latest High Low Pres, 1,6888 1,6890 1,6846 1,6856 1,6766 1,6766 1,6756 1,6756 1,6710 1,6710 1,6702 1,6706

#### **MONEY MARKETS**

## London rates higher

UK INTEREST rates edged firmer in London yesterday amid speculation of another rise in clearing bank base rates from the current level of 13 per cent. As a result, institutions are reluctant to lend money into the longer dated periods, preferring to wait until a better return is on offer, should base rates rise. Consequently, the shorter end of the market has become extremely liquid as funds were are beld on

UK clearing bank base leading rate 13 per cent from November 25

short term deposit. While the key three-month interbank rate moved up to 13,113, per cent from 134-13% per cent, overnight money slipped from an opening level of 11% 11% per cent to finish at 1 per cent. Investors remain worried about the underlying rise in inflation. Figures released yes-terday for UK producer prices suggest that either the corporate sector will be faced with a tighter squeeze on margins or that prices will be increased to

offset rising costs.

The Bank of England fore-cast a surplus of around £100m. Factors affecting the market included bills maturing official hands and a take up of Treasury bills, together with repayment of any late assistance draining £394m. Exchequer transactions took out a further £50m. These were partly offset by a fall in the note circulation of £502m and banks' balances

The forecast was revised to a flat position, and there was no assistance in the morning or in the afternoon.

brought forward £30m above

In Paris, the Bank of France left its money market interven-tion rate unchanged at 8.25 per cent when allocating funds to the money market through a sale and repurchase facility. The strength of the French franc against the D-Mark pro-

vided speculation that the French authorities would cut their key lending rates. How-ever, the absence of any change probably underlines the authorities' determination to keep the franc firm. While interest rate differentials remain constant in favour of the franc, there are fears that a possible rise in West German interest rates to defend the weak D-Mark - could put renewed downward pressure

on the franc. In New York, the US Federal Reserve added temporary reserves to the money market through \$1.5hn of customer repurchase agreements. At the time, overnight Federal funds were trading at 94 per cent. unchanged from Friday

#### FT LONDON INTERBANK FIXING G1.00 a.m. Apr.100 3 months US dollars 6 months IIS Delise offer 10%

The fixing rates are the arithmetic means rounded to the nearest one-sisteenth, of the bid and offered rates for \$10m control by the market to five reference banks at 11.00 a.m. each working day. The banks are litational Westminster Bank, Bank of Tokyo, Destucke Bank, Bampe National de Paris and Morgan Guaranty Trust.

		ONE	Y RAT	E\$		
NEW YORK			Treasur	Bills and	Bonds	
(Lunchtime)		One month Two coorth		8.27 Three	769°	9.54
Prime rate Broker loan rate Feé funds Feé funds at intervention	102-5	Three month Six month One year Two year		9.07 Fire: 9.29 Sees 9.51 10-4	1967	939
Apr.10	Overzight	One Month	Two Months	Three Months	Six Months	Londerd Intervention
Frankfurt. Paris. Zurich Ansstreigen Tokyo Millan Brasses Dobliu	5,805,90 711-94 41-54 6,43-65 43-43 124-124 7,25 74-73	5.85 4.00 82.87 51-54 6.40 4.50 411-411 12-125 73-711 74-8	6.05-6.20 83 <sub>1</sub> -83 <sub>2</sub> 73-83 <sub>1</sub>	6.25-6.40 87-85 <sub>8</sub> 53-6 6.60-6.70 48-48 124-123 <sub>8</sub> 03-84 8-84	6.55-6.70 8½-6½ 8½-8%	6.00 7.25

L	ONDO		NEY	RATE	S		
Apr. 10	Overnight	7 days notice	One Month	Three Months	Six Months	One Year	
Interbank Offer Interbank Sild Sterling Clos Local Authority Ores Local Authority Ores Local Authority Ones Discount Lifet Deps Company Decosits Finance House Deposits Finance Deposits Finance Deposits ECU Linked Dep Offer LOUI Linked Dep Offer CCU Linked Dep Offer CCU Linked Dep Offer CCU Linked Dep Offer	114 114 114 114	12 114 114 114	NAME OF THE PARTY	ning with the second state of the second sec	111111	134 134 134 134 134 134 134 10,70 87 84 94	
Treasury Bills (sell);	one-month ;	12½ per cer	t: Ulres mor				

Treasury 81lls (sell); one-month 12½ per cent; three months 12½ per cent; Bank Bills (sell); one-month 12½ per cent; three months 12½ per cent; Treasury Billic, Average tender rith of discount 12.5707 p.c. 8506 Fixed Rate Storting Export Finance. Make up day March 31, 1999. Agreed rates for period April 26.1999 to May 23, 1999. Scheme; 13, 90 p.c., Schemes II & III; 24.37 p.c. Reference rate for period March 10 March 31, 1999. Scheme II 3, 90 p.c., Schemes II & III; 24.37 p.c. Reference rate for period March 10 March 31, 1999. Scheme IV&V; 13,066 p.c., Local Authority and Fisiance Mosses seven day; notice, others seven days flaud. Finance Mosses Base Rate 13½ from April 1, 1999. Sank Deposit Rates for sums at seven days notice 4 per cent. Certificates of Tax Deposit (Sories 6); Deposit 210,000 and over held sader one month 9½ per cent; one-three months 11 per cent; Under £160,000 9½ per cent; six-nine months 11 per cent; Under £160,000 9½ per cent from December 1,1988, Deposits withdrawn for cash 5 per cent.

## **EUROPEAN OPTIONS EXCHANGE** | Nay | 1 | Nay | Na 115 247 243 238 19,50 14,60 9,90 5,80 2,60 0,80 0,50 1,40 3,30 29 67 176 389 364 201 23 71 421 181 20.50 16 11.80 8.60 5.70 3.60 1.80 2.10 3.70 9.40 47197 9147916 80 2 3313 - 18 7.20 h

2 674 101 10 1.20 4.60 7.20 3.70

3.10 4.60 4.60 4.20 3.30 3.50 4.70 3.70 2.50 3.10 28.10 4.50 4.50 6.80 5.50 7 5.50 2.90 3.10 TOTAL VOLUME IN CONTRACTS: 60,865

BASE LENDING RATES

Adam & Company \_\_\_\_ AAS - Allied Arab Bit \_\_\_ Comme. Bk. A. East ... Cant repositor
Bank of Cyrus
Bank of Cyrus
Bank of Ireland
Bank of India
Bank of India
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Bank of Soutland Beachmark Bank PLC... Berliger Bank AG

Financial & Geo. Back ... 13 Financial & Geo. Back ... 13 First Mational Back Pic. 14 Robert Flemlag & Co. ... 13 Robert Fraser & Piers ... 13½ HFC Bank pit.
Hambros Bank
Heritable & Ges Inv Bok C. Hoare & Co Hongkong & Stangh
Leopeid Joseph & Sens
Lloyds Bank
Meghzaj Bank Ltd
McConnell Douglas Bek
Middard Bank Brit Bk of Ald East ..... Brown Shipley
 Business Mage Test
CL Basik Rederland Central Capital

Otarterhorse Bank

Norwick Ses. Trest PRIVAThanken Limited Provincial Bank PLC R. Raphael & Sons...... Recharghe G rankee ...... Royal Bk of Scotland ..... Royal Trust Bank ...... Smith & Willows Secs. Standard Chartered .... Western Trast 13
Western Trast 13
Western Earlt Corp. 13
Whitsaway Laldian 13½
Yorkskire Bank 13

Northern Basek Ltd ....

Members of British Merchant Banking & Securities Houses Association. \* Deposit now 5.9% Saverise 8.5%. Top Tier-£10,000-instant access 12.1% & Morropage have rate. § Demand deposit 5%.

1. 10.000.

ducer at end of perform

5 Shaped like fashion editor 10 Expert in expensive car? (5) 11 They take a tumble in the

shower (9)
12 A cut-out sign for insurance men (9) 13 Region round pole a scene

region fund pole a scenario of conflict (5)
Pass out when saleep? (6)
Embarrassed at use of spurious English in recent times 18 Agreement to study com-

pany course (7)
26 Dignified look to road:

26 Dignified look to road: extremely lofty (6)
22 Girl to make you duck
— quicki (5)
24 Composer with rear end caught in duct; result of drunken revel? (8)
25 Absence of directional change in California at wight (9)

night (9) Sound entertainment from a Greek character – thus! (5) 27 County vehicle (6) 28 It may keep viewers in the dark (8)

DOWN 1 Tar on highway in foreign

parts (6)

2 Olympic event of the month
at Irish town - almost (9) Standard practice of opera

student disconcerted pro-

4 Approved by family artist in east Soviet republic (7) 6 Sam told the RAF he's indisposed – hut he keeps rolling alongi (3,5,6) 7 Cowlike sounds associated with English caribou (5) 8 Scatters princess's ribbons

9 Alfie Stapleton's car? (6)
16 A Milaness production group in the Pacific (9)
17 Bill is of some importance

in this department (8) 19 Show up for a dip outside
East Berlin initially (6)
20 Pass up to accomplice in the

neighbourhood (7)
21 "Le chic" phrase? definitely not! (6) 23 Fall for a trendy scoundrel (5) Solution to Puzzle No.6,905

**JOTTER PAD** 



23 Old Bond Street, London. Tel: 01-491 4475 Holyhead Road, Wednesbury. Tel: 021-556 1471

**COMPANY NOTICES** 

**EUROPEAN SMALLER COMPANIES FUND** SICAV Luxembourg, 11, rue Aidringer R.C. Luxembourg n° B 20093

Notice of Meeting

Messrs Shareholders are hereby convened to attend the Annual General Meeting which will be held on April 25, 1989 at 3.00 p.m. at the offices of Kredienust, 11, me Aldringen, L-2960 Luxembourg, with the following

Agenda

Submission of the reports of the Board of Directors and of the Auditor.

Submission of the reports of the Board of Directors and of the Auditor. Approval of the balance sheet and the profit and loss statement as at December 31, 1988 and allocation of results. Discharge to the Directors in respect of the carrying out of their duties during the fiscal year ended December 31, 1988. Receipt of and action on nomination for election of the Directors for a new statutory term. Election of an Authorized Independent Auditor.

The shareholders are advised that no quorum for the items of the agenda is required and that the decisions will be taken at the majority of the shares present or represented at the Meeting. Each share is emitted to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Director

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CHEMICAL NEW YORK CORPORATION USD 250,000,000 FLOATING RATE SUBORDINATED CAPITAL NOTES DUE OCTOBER 1997 in accordance with the provisions of the noise notice is hereby given that for the interest period from 11 April 1988 to 11 July 1988 the noise carry an interest rate of 10% per cent per annual. The interest psychie on the relevant interest payment date 11 July 1989 against coupon no 15 will be USD 1311.28 per USD 50,000 note.

AGENT BANK CHEMICAL BANK

CORRECTION NOTICE CE TO HOLDERS OF THE BORDS AND WARRANTS OF SCHOOLS MFQ. CO., LTD. (the "Company"), Or U.S. 800,000,000 3½ per cent.

Guaranteed Bonds due 1901 with Watterie NOTICE IS HEREBY GIVEN THAT:

1. Essective as from tet April, 1988,
SONOLIKE MFG. CO., LTD, with
charge its name to AMADA, SONOKE CO., LTD.

The above-mentioned Bonds and Warrants will remain listed on the Lutersbeurg Stock Exchange under the Company's previous name bot tollowed by the new pame. Each new solder to the holders of the Bonds and Warrants will contain both names.

The Bonde and Warrants will not be stamped or exchanges for new Bonds and Warrants.

4. The Company will change its fleest year and from 30th Reptember to 31st March effective as from 1st April, 1809. However, the "Divident Accrual Period" delined in Condition 4 of the Werrants remains inchanged. SONORE MEG. CO., LTD.

NATIONAL BANK OF CANADA USD 108,000,000 FLOATING RATE DEPOSIT NOTES DUE APRIL 1995 For the three months, April 10, 1989 to July 09, 1989, the rate of interest has been fixed # 10 7/8% PA. The interest due on July 10, 1969. against coupon or 17 will be \$US 253,84 and has been reputed on the actual number of days elspeed (91) divided by 350. SOCIETE GENERALE

> 15, Arence Emile Reuter LUXEMBOURG

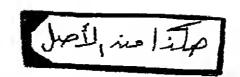
ALSACIENNE DE BANGUE

CLUBS.

EVE has outlived the others becausely on fair play and value for Supper from 10-2.50 am. Disco. musicians, gramerous hostesses, floorabows. 01-734 9367. 189.

مآزا من الأصل

Citibank NA



#### Ф 45 FINANCIAL TIMES TUESDAY APRIL 11 1989 **WORLD STOCK MARKETS** CANADA 199119 | 19-7-5- | 19-7-5-9 -विक्रश्नक्तिनक्र शक्तिक | 157225 | 15777 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 1575 | 15 **克智斯自由的音乐区的效应与自己的企业的分类的主义** | Serior Cinemiest | S165 | | S250 Co Steel | S175 | | S8507 Comingo | S224 | | S8507 Comingo | S224 | | S8507 Comingo | S224 | | S9500 Commanghi S234 | | S50 Commanghi S34 | | S50 Commanghi \$\text{24} \quad \text{34} \quad \quad \text{34} \quad \text{34} \quad Atlas Copes A Freez Ericano 8 (Freez) Ma Och Dom 6 Freez Ma Och Dom 6 Freez Santhis 0 (Freez) Santhis 0 (Freez) Santhis 10 (Freez) 2000 Decore A I 3114 27500 Decore A I 3114 27500 Decore B III4 27500 Decore B II44 2750 Lack Marts 275 27500 Decore B II44 2750 Lack B II44 2750 MMC B II44 2750 M TORONTO SALI Sala BPO . Taro Andre Tosi Franco 3.590 13.128 3.14.500 13.128 3.15.28 15.200 5.8740 6.4500 हेक्ट्रेस्ट्रेस्। है। हेक् कर्क्ड्री हुर्डेड्रेस्। क्रेक्ट्री क्रिक्ट्री क्रिक्ट्री है। इ ETHERLAND \$\$\$\$\$±\$| \$\$6\$\$\$\$\*\*\$U\$\$\$\$\$\$\$ \$€! \$\$\$6\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$ 296114292143666 1100214366 110021436 11002146 11002146 11002146 11002146 11002146 11002146 11002146 11002146 11002146 11002146 Coparies Cred Francier Fr Cred Francier Fr Cred France Double France Double France Double France Earne (Cle Gen) 5000 Francis Fre Pet-Algebraine France Fran arii 16 berétsche Isrefer No Oktor Joseph Ist Broca Ieloelen Iolf, Beta きならは Ballings Ballin On. AFV Do. AFV Cochem Do. AFV Greerate Do. AFV Greerate Hobolen Do. AFV Latercom Do. AFV Do. AFV 「中学ではなるなられた」をおきなまままままままままない。 あおされ おおなとったたみなの Hotzmen (P) Horten Horten Housel Indestriekredt, Indestriekredt, Kartadt Kartadt Kustadt Kustadt Kustadt Kustadt Kustadt Kustadt Kustadt Listen lambelmer Ver fercefe; fild \_\_ fetalligetel \_\_ dunch Rucck , fixforf \_\_ PMH for Komen Porvche \_\_\_ Frenting \_\_ 455 455 44 257 455 1457 1452 4455 Preming Riefreickten Riefre West Elect On Pref. Riefremetall Berl Do. Pref. Rosenthal BEWAY pell 10 75.00 184.00 184.00 220.00 220.00 129.00 179.00 179.00 189 11 15 25 1 1 15 25 1 INDICES **NEW YORK** DOW JONES 10 6 High Low nerner wa Industrie wsk Oats A wsk Hydro... tela Borrega April 20 + 67 -91 -7.59 -1.22 -1.367 -1.54 -1.64 -1.69 5 Kigh 4729 1 218 283 -6424 379 1 299 8 280 745 7 433 590 313.6 2824 385 9 1119.4 4,900 2347.14 (7/2) 89.52 88/20 1087.97 (7/2) 191.15 (24/1) 412.9 652.6 1424.9 654.9 1426.3 654.6 1412.9 (7/4) 652.6 (7/4) 2722,42 (25/8/87) 41.22 (2)7/32 2144.64 G/II 87.35 123/33 959.95 G/II 181.84 (24/2) 87.92 rrancings All rrancings All rrancings Radiotech Radiotec **67.93** 87.72 AUSTRIA Credil Akties (30/12/84 301.B3 (10/4) 219.5 (2/1) 296.7 291.92 292.51 1067.43 1070.67 1066.30 1067.27 adl 18 1420日のおける 145万円の 175円の tra'bi BELGIUM Brumets SE (1/1/80) 185.81 186.70 185.46 185.46 5519.30 (4/1) 5834.01 (10/2) ad 10 1,650 995 455 455 1,560 1111 275.49 (27/2) gen SE CV/1/83 296.21 297.4 297.45 (6)4) 1497 4194 12,536 391 13,766 13,560 13,560 13,560 13,560 13,560 13,560 14,570 FINLANO Voltas General (1975) 29 A3 (12) 36 A3 (12) 28 31 (14) 336.77 CESTRIBETT 393.17 CESTRIBETT 32.43 CESTRIBETT 32.43 CESTRIBETT 812.3 815.1 (10/4 723.3 (4/1) Ø15. 807.4 Bartow Read Bartow Read Buffels CMA Galle Ourtle Fleater De Beers Destread Gold Dreisorater East Rand Gold Fleat And. Bast Free Starts Cons Gold Fleids SA Hartchers Hagiveid Stare Kloruss Gold Liburou Gold Liburou Gold Liburou Gold Halater Heigs Heider Banco Pepolar Banco Sentando Citrom Hispania Corp. Napire — Dragados — Electriz Viespo — Energia Na Ara Em Carburos Mil Em Carburos Mil Em Carburos Mil 342.48 342.30 339.89 340.97 25.03 28.11 27.97 28.06 453.3 106.5 455.1 106.4 454.3 106.5 453.1 106.4 457.3 (6/2) 108.1 G/2) 417.9 (4/1): 97.5 (27/2) 7.5 154.98 (3/1) 305.24 (3/1) 378.56 (3/1) 187.99 25/8/87 365.01 13/8/87 455.28 26/8/87 4.46 (25)4)42) 29.51 (9)12/72 54.87 (31/10/7) 66.45 CERMANY FAZ Aktien (31/12/58) \_ Commerchask (1/12/53) DAX (30/12/67) \_\_\_\_\_ 564.38 1678.5 1348.02 571.02 (10/4) 1705.6 (5/1) 1371.10 (5/1) 535.78 (27/2 15/15.7 (27/2 1271.70 (23/2 571.02 1699.2 1369.2 翌 330.27 331.40 330.59 350,08 144 1686555455 18 5555455 14993455 411.14 410.71 408.20 408.30 MASTIAL OTC COME 一日 八十二十二 本本古の子の日本日 一日 一日日 Egy Acces Nation Egyloshor Rio Fana Restault Fess Hidrool Cantals Hidrool Rober Metal Darro-Frig Petroleon (Cla Esyl Portland Valid SinACE 172.5 62.5 420 140 136 125 421 208.5 31.95 139.5 365 2706,69 (3/1) 3209.96 19/2 Seno Bank (33,776-4) Mar 17 Mar 10 Mar 3 ALY anga Com. Ital. (1972) 3.70 3.70 3,70 3,35 603.79 615.89 (17/1) 577.49 (28/2) Mar 1 3.23 12.68 mater (High Medice 9K Sazzari 9K Sazzari 9K Sazzari 9K Sazzari Patabori Miring Rombrande Pata Plat Safrarine di Rep. Sage Heldings Santin (CO) Pets SA Barewri SA Barewri Tiger Cats Towaris (Helet) Vaul Retts Vaul Retts 10.05 3.13 2.94 30183.79 (5/1) 2366.91 (6/1) 11 123 15 NEW YORK April 10 April 7 231.1 232.2 185.7 23L0 184,7 208.3 CV1) 166.7 CV31 1,990 874 543 513 90 April 10 April 7 April 6 1,945 566 830 549 54 952 716 549 549 83 25 + 87 -43.7 415.4 419 419 419 419 419 Issues Trad Rises ...... Falls ...... Unchanged New Highs New Lones April 10 123.990 12.341 W 154.950 9.425 133.578 520 2,050 +34 2,050 +34 521 -37 Sto SE (2/1/800) 603.32 603.11 615.51 (3/4) 467.17 (2/1) 3 RNGAPORE Braits Times lad. (30/12/66 2192.97 1186.66 1292.43 1194 63 (29/3) 1030.69 (4/1) 1191.2 CANADA" 7 April 6 April 1556.0 2460.0 1291.0 (15/2) 1961.0 (3/1) 5 -10 PAIN #adrid SE (30/12/85) JAPAN 3292.3 3032.9 3245.2 3553.0 2651.6 223.8 297.29 294.13 292.95 Amt\$ +sr--2010 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 2.500 x 2.500 사는 아무리를 아무리를 하는 아무리를 하는 아무리를 하는 다른 아무리를 하는 아무 3912.2 3907.0 3912.2 (6/4) Lapas State Wits Lapas Statery Lap 12.12.13.10 × 12.13.10 × 12.13.10 × 12.13.10 × 13.13.10 All Nippon Park All Nippon Carle All Nippon Carle All Nippon Carle All Nippon Carle And Construct Annada Banki Cokpo Banki Yoko Banki Yoko Banki Yoko Canada Sak Core. Calada Calada Core Core Canada Core Core Condon Sak Co Hitum Corp. Hitum Corp. Hitum Cord. Hitum Cord. Hitum Cord. Hitum Cord. Hitum Cord. Hitum Cord. Hitum Hitum Cord. Hitum Hitum Cord. Hitum Hitum Hitum. Hitum Hitum Hitum. Hitum Hitum. Hitum Hitum. Hitum Hitum. Hitum Hitum. Hitum Hitum. Hitum Saroya. Hitum Saroya. Hitum Saroya. Hitum Saroya. Hitum. Hitum McCherisons Mayre Michless Nat Aust. Bark Nat Consell Mayed McSell Mayed McSell Mayed McSell Mayed McSell Mayed McSell Mc Tabeda Tambe Scipala Tambe Scipala Tambe Scipala Telinam 688 Telin WITZERLANG Webs Bank Ind. (31/12/58) ... **NEW YORK ACTIVE STOCKS** 670.0 665.2 665.2 661.2 670.0 (20/4) 613.1 G/D Closing price 42 45% 7874 197<sub>2</sub> 21.5 Stacks traded 3,299,000 2,017,100 1,717,500 1,616,800 Closing price 2912 114 517 435 + 23 - 19 Trayelling by air on business? **TOKYO - Most Active Stocks** Monday TO April 1989 Closing Prices 1,080 2,370 921 1,590 1,400 Change on day -10 -40 Stocks Traded 20.9m 15.5m 16.8m 10.5m 9.7m Stacks Traded 28.1m 24.5m 24.5m 24.5m 22.3m 21.4m Prices 1,350 1,290 1,100 1,230 1,260 +30 +30 +60 -19 +50 KHI Mitsul Petrochem Sumistra Light Metel Nitshin Steel Shows Denko .... FINANCIAL TIMES HOTEG MONG April 19 A HJK\$ +ar-3.80 15.90 10.170 30.00 14.00 4pm prices April 10 COMPOSITE PRICES | Stock | Div. E | 100s | High | Low | Close Ching | 11 | 3322 | 54 | 45 | 64 + 4 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | 188 | | Brook | Bry. E | 1986 | High | Low | A128 | A178 | A129 | A178 | A129 | A178 | A179 Stock Div. E Cruch Div. E Cruch Ta Cruch Ta Cruch Div. E Victor .... 12,030 विक्रमा अक्रमा विक्रमा Control of the contro . f1,130 Amis 14000 1 +84-STRICA PORE April 18 Bonstrad Hilles Cerebos Pacific Cold Storage PRS Corden Pacific Cold Storage PRS Frame A Mene Gesting Have Par Bros Hose Leron Fin Laborace Bris Lochator Bris Laborace Bris Laborace Bris Laborace Bris Laborace Bris Laborace Lochator Bris Laborace Lochator Laborace Labor 다 하 65년 655일 다 명한 11 655 다 하 68년 655일 다 명한 11 655

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**FINANCIAL TIMES** 

## Dow stagnates before next economic data

IN A week which sees a clutch of key economic releases, the equity market started on a cautious note and traded in a very tight range in low volume, writes Janet Bush in New York. The Dow Jones Industrial Average closed 2.93 points lower at 2,301.87. Just under 124m shares changed hands.

Bond and equity markets were marking time ahead of this week's data which is concentrated on Thursday and Friday. March retail sales figures will be published on Thursday. followed by March industrial production and capacity utilisation. February business inventories and the trade balance on Friday as well as the critical March producer prices

Last Friday's unemployment release was ambiguous on the surface as the unemployment

cent or 5.3 per cent from 5.1 per cent in February - but the noo-farm payroll rose by only

However, a closer look at the figures convinced markets that they were relatively strong. The payroll rise had been depressed by about 25,000 to 30,000 by striking Eastern Airline workers, job creation in the service sector remained

strong and wage pressures con-tinue to be a concern. The Producer Prices Index on Friday is expected to have risen by 0.4 per cent with higher crude oil prices being offset by slightly lower food

Financial markets have appeared to start stagnating in recent sessions as investors tussle with unanswered ques-tions about how much the

to combat inflationary pressures or even ease at some

As things now stand, the Federal Reserve seems likely to keep interest rate policy on hold but the PPI number on Friday, which is followed by consumer prices data next week, will be crucial. Equity movements have for

some days been triggered mostly by large fluctuations in stocks involved in takeovers, restructurings, mergers and rumours of all these.

The entertainment sector

was the focus of much speculative activity yesterday in the wake of the announcement by Gulf & Western that it was sell-ing its Associates Corp finance subsidiary and would use the proceeds of the sale to acquire media companies. Gulf & Western's stock rose \$2% to \$51%. Among entertainment and media companies thought to be potential takeover targets,

Time Inc jumped \$2% to \$115%, McGraw Hill rose \$1% to \$72%, MCA added \$% to \$56% and Tribune gained \$1%

The sector had already been seeing some lively interest in the wake of MGM/UA's sale of some of its businesses to Qin-tex of Australia and amid per-sistent rumours about Sony's

entertainment company.

Campbell Soup surged \$4% to \$38% on takeover speculation following the death at the weekend of its former chairman Mr John Dorrance. The Dorrance family owns about 58 per cent of the company and Mr Dorrance had a 32 per cent

Scotty's added \$2% to \$14% when GIB Group of Belgium, which already has a 43 per cent stake, offered to buy the rest for \$15 each.

Fisher Scientific Group added \$2% to \$18% after Hen-

ley Group, which has an 81 per cent stake in the company, said that Fisher was considering selling its instrumentation laboratory and its Imed health care business in order to con-centrate on its scientific laboratory products subsidiary.

#### Canada

WEAKER transportation issues led a marginal decline in Toronto share prices. Oils were

easier but firmer gold issues reflected an increase in the price of gold on the Juns futures contract on the New York Commodity Exchange. The composite index slipped 0.20 to 3.552.90 as declines ont-numbered advances by 363 to 260 on light turnover of 13.8m

Cineplex Odeon lost C3% to C\$16% after a group led by chairman Mr Garth Drabinsky

## Frankfurt's FAZ climbs to new 1989 high

IT WAS a particularly positive cent a year ago, encouraged start to the week for West Germarket sentiment. "There's a man stocks as the market climbed to a 1989 record. Amsterdam continued to another high and Madrid was buyant, writes Our Morkets

Stoff. FRANKFURT finally breached its year's high with a sharp rise driven by growing confidence about corporate earnings. Volume remained strong at DM3.76bn and the FAZ index sailed to 571.02, a rise of 6.64 on the day and well clear of the previous high of 569.27 reached on February 8. The DAX closed 11.20 better at 1,359.22, but off the day's

high of 1,363.21, which is some 15 points from its 1989 peak. Some brokers had been expecting gains like these to come in the first quarter, but they were thwarted by persistent nervousness over interest rates and by the defeat of the conservatives in the Frankfurt municipal elections.

municipal elections. Wall Street's sanguine response to the Friday job figures in the US provided the platform for yesterday's strong gains. Optimistic news from the Hanover Trade Fair, where gains. Optimistic news from the Hanover Trade Fair, where a survey found 85 per cent of respondents expecting a positive year compared with 65 per survey found and government fore.

The strongest sectors were construction, metals and chemicals. In constructions, Urbis gained 49 percentage points to franc and government fore.

The most active stock banks, with insurers a stocks also performing gained 49 percentage points to franc and government fore.

recognition among investors that 1989, and not 1988, may now be the peak year for cycli-cal earnings," said one analyst. Chemicals were strong, with BASF up DM1.70 at DM299.10 and Bayer np DM3 at

However, utilities, usually chosen for their high-yield defensive nature, topped the actives, with Veba rising DM7 to DM297 as shares worth DM422m changed hands. Veba is benefiting from upward revisions of earnings forecasts, as well as interest in fellow utility RWE, whose planned restruct-uring has excited interest. RWE was the second most actively traded stock, adding

DM5.50 to DM272.50. Retailers, which have under-performed over the past year, were popular. Kaufhof gained DM12 to DM433 and Hussel put on DM9.40 to DM524.20.

PARIS managed reasonable gains in spite of a trading halt caused by a bomb scare. Vol-ume was estimated at a thin FFr1.2bn and the OMF 50 index

casts of robust economic growth underpinned gains. Cheesemaker Fromageries

Bel was the star, jumping FFrlä5, or 9 per cent, to FFr1,835 after reporting a 60 per cent rise in profits. Luxury goods maker LVMH rose FFr47 to FFr3,930 after an appeal court ruled that chair-

man Mr Bernard Arnault could not call a special shareholders' meeting of the Louis Vuitton luggage division in an attempt to onst Mr Henry Racamier, the bead of its executive committee. Investors will now have to wait for the annual general meeting on June 9.
One of the most active stocks was Générale Occidentale, which rose FFr43, or 4.9 per cent, to FFr913 as a hefty 101,000 shares changed hands.

MADRID reacted strongly to favourable inflation indicators as the general index added 3.16 to 297.29 on high trading vol-ume of Pta 15bn. "The market is very strong

and appears to be continuing," said one dealer, who expected the 300 level to be broken before the end of the week.

Domestic investors were present in strength and the market was encouraged by the announcement by the Knwait Investment Office that all the proceeds from the sale of its stake in Banco Central would be reinvested in Spain. Stocks in which KIO has a holding

advanced strongly.

AMSTERDAM was firm on good turnover of Fl 737m. The CBS tendency index added 0.3 to a year's high of 176.0.

Internationals were strong, with Philips increasing 60 cents to Fl 40 on high turnover

of 1.6m shares after last week's good showing. Insurer Aegon rose Fi 1.70 to a year's high of Fi 99.60 after Friday's results. Takeover speculation led to heavy trading in Center Parcs, which rose Fl 3.80 to Fl 79.80. But one dealer pointed out that the company was trading at 20

times earnings and any poten-tial buyer would need deep ZURICH had a quiet day, but the Credit Suisse index gained 3.8 at 574.0, with trading domi-

nated by domestic investors.

The most active stocks were banks, with insurers and food stocks also performing better. Nestle bearers rose SFr150 to a

MILAN remained unexciting, with activity estimated at little more than L100bn and the Comit index edging up 0.35 to 604.14. "The market is very agnostic about everything," said one broker. "It doesn't react to any news."

The main event was the suspension of trading in publishers Mondadori and L'Expresso for news of their planned merger. Both sbares had climbed sharply earlier. BRUSSELS closed mixed

with most activity centred on Société Générale de Belgique and its subsidiaries FN and Gecbem. Mr Carlo de Benedetti, who last year lost a take-over battle for SGB, yesterday said he would not sell any of his 15 per cent stake in the company at current prices. SGB fell BFr5 to BFr4.695. Arms maker FN rose BFr28

to BFr704 and chemical concern Gechem gained BFr12 to BFr938 although dealers said they were puzzled by the level STOCKHOLM saw government warnings about further

anti-inflationary measures add momentum to the downtrend. The market fears another oneoff tax on corporation profits. The Affärsvälden General index fell 13.5 to 1,122.4.

ASIA PACIFIC

## Recruit scandal continues to trouble wary investors

Tokyo

THE POSSIBILITY of further political repercussions of the Recruit scandal kept investors Recruit scandal kept investors cautious and share prices tumbled in dull trading, writes Michigo Nakamoto in Tokyo.

Although the week opened on a firm note, inactivity coupled with the concern about Recruit developments quickly led shares downward. The Nikkei appears altimed through

kei average slipped through the day to finish down 186.03 at 32,999.02. The day's high was 33,223.50 and the low 32,909.78. Declines led advances by 549 to 310 while 191 issues were unchanged.

Turnover fell to 732m shares from 1.44bn on Friday. The Topix index of all listed shares lost 15.55 to 2,458.80 and, in later London trading, the ISE/ Nikkei 50 index fell 1.84 to

Analysts said the Tokyo market had actually dis-counted aspects of the Recruit scandal but that investigations involving former Prime Minis-ter Yasuhiro Nakasone or calls from members of the opposition parties for the resignation of Prime Minister Noboru Takeshita's Cabinet, are factors which the market has not yet taken into account. Interest will focus on Diet (parliamen-tary) proceedings today when Prime Minister Takeshita is expected to make a disclosure on the Y100m contribution he received from Recruit.
On the external front, impor-

tant US figures to be released at the end of the week, such as the trade figures for February, are also said to be keeping investors wary. News that Hitachi, Japan's

largest comprehensive electri-cal machinery maker, will refrain from fund investment through tokkin specified money trusts also had a dampening influence on the market. It was reported over the week-end that Hitachi was led to withdraw from tokkin investments by the complicated accounting procedures required by changes in Japan's tax system that became effec-

tive on April 1.

The new Japanese tax law makes the accounting procedures extremely complicated for any company whose non-taxable sales exceed 5 per cent

of total sales. Interest and divifrom securities transactions are counted as non-taxable sales and Hitachi was reported to have decided to eliminate tokkin investment to keep non-taxable sales to no more than 5 per cent of total sales.

The main concern was that Hitachi's move would lead other companies to eliminate their tokkin investments and this would upset the current favourable supply and demand balance. However, Mr Shin Tokoi of County NatWest said Tokoi of County NatWest said it was difficult to imagine Hitachi, with its advanced technology, withdrawing from tokkin investment just because of complicated accounting procedures. Some analysis felf Hitachi's move stemmed more from

a particular situation arising

from the closing of its books and that it would probably not and that it would probably not affect other companies.

Interest in nuclear fusion-related issues remained firm in spite of generally depressed trading. Mitsubishi Metal, in the top slot of the most actives list with 29.1m shares, gained Y30 to Y1,350. Mitsubishi Metal is one of three Ispanese com-

is one of three Japanese com-panies that produces palladium and platinum, used in nuclear Sumitomo Heavy Industries followed with 24.8m shares and increased Y10 to Y1,290, having reached Y1,310. Sumitomo Heavy has a licence to produce

heavy water used in cold nuclear fusion. Chemical issues were popular for their good business results, Daicel Chemical Industries was third most actively traded with 24.8m shares. It

rose Y60 to Y1,180.
Koito Manufacturing, the parts maker affiliated with Toyota, saw the greatest loss in share price last week.
Koito's shares suffered after it emerged that Mr T. Boone Pickens, the US corporate raider, became its largest

#### SOUTH AFRICA

COLD stocks weakened in low turnover with bullion continu-ing to hover around \$380. Vaal Reefs fell R5 to R385 and Free-gold lost R1.25 to R38.25. In the bid arena, Gold Fields fell R5.40 to R94.50 while Minorco essed R1 to R51.

Large Japanese shareholders have sometimes been forced to buy back shares acquired by unfriendly investors at inflated prices, but Kolto investors were discouraged by the fact that Toyota announced it was not prepared to buy back Kolto's shares from the Pick-

ens group.

In Osaka, chemicals maintained their momentum amid overall weakness. The OSE average dropped 114.75 points to 31,764.74. Volume also more than halved to 51m ahares against 111m traded on Friday.

#### Roundup

OTHER Asia Pacific markets, with the exception of Singa-pore, drifted lower in quiet

trading.
SINGAPORE was encouraged by Friday's strong close on Wall Street, ending slightly firmer in active trading. The Straits Times industrial index

rose 5.31 points to 1,191.97.
Strong interest in Malaysian industrial and property stocks was again in evidence as advances led declines by 126 to 70, while turnover rose to 114m shares from 101m on Friday. AUSTRALIA was nervous in .

the run-up to tomorrow's eco-nomic statement. On low vol-ume of 123m shares worth A\$134m, the All Ordinaries index edged up 0.4 points to

BTR Nylex ended unchanged at A\$8.42 having reached A\$8.50 after heavy trading on its last day cum bonus and dividend. ICI gained 10 cents to A\$5.70 and Hooker Corp 5 cents to A\$1.00 Nows Corp slid 15 to A\$1.60. News Corp slid 15 cents to A\$11.50 and Lend Lease Corp 6 cents to A\$9.14.

HONG KONG was dominated by rumours that Jardine Stra-tegic Holdings and Hopewell Holdings were both planning to raise cash on the market. The Hang Seng index closed

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40.0

M. B

2.66 points down at 3,021.43 in dull trading. Turnover dropped from HK\$876m on Friday to HK\$753m, the second lightest trading day of the year. Hopewell ended 10 cents lower at HK\$3.25 and Jardine Strategic fell 10 cents to HK\$12.80 while Jardine

Matheson rose 10 cents to HK\$20.40.

# Nervousness again haunts trading

_		% change	in storting	t
	1 Week	4 Weeks	1 Year	Stort of '8
Austria	+4.48	+ 14.77	+40.72	+29.70
Belgium	. + 1.87	+205	+14.18	+4.62
Denmark	+ 3.35	+8.50	+58.11	+ 19.87
finland	+ 3.75	+8.90	+35.40	+27.18
France	+ 1.48	+4.09	+ 56.59	+ 8.09
West Germany	+ 2.37	+2.82	+13.78	+3.23
reland	+2.75	+ 3.29	+ 31.63	+ 17.21
taly	-0.73	+4.88	+ 13.03	+ 1.72
Netherlands	+ 1.05	+3.28	+ 18.86	+ 12.04
Norway	-0.04	+ 5.30	+ 54.02	+ 35.12
Spain	+4.33	+5.21	+11.30	+ 10.08
Sweden	+0.84	+ 3.99	+45.23	+ 18.02
Switzerland	+2.34	+ 1.18	+3.30	+4.08
UK	-1.81	-3.04	+ 15.77	+13.87
EUROPE	+ 0.22	+0.56	+ 20.05	+ 10.06
Australia	-5.52	-6.35	+ 21.02	-5.39
Hong Kong	<b>-0.08</b>	+ 1.24	+36.40	+ 21.50
Japan	-0.18	+ 2.82	+ 21.06	+ 5.50
Malaysia	+ 0.15	+ 5.94	+44.07	+21.55
New Zealand	-1.03	-3.09	-1.29	+7.62
Singapore	-1.28	+1.22	+45.82	+ 23.12
Canada	-1.23	-0.37	+ 19.51	+ 13.28
USA	+ 0.23	+ 1.53	+21.93	+ 13.94
Mexico	-0.45	+ 0.88	+ 32.09	+9.46
South Africa	+ 0.14	+ 1.99	+ 19.87	+27.79
	-0.06	+1.75	+21.17	+9.13

### By Alison Maitland

THE WORLD'S stock markets reverted to a mood of nervous anticipation last week after a burst of strength the previous week which gave them their best performance of the year. Last week's caution returned as investors awaited the release on Friday of the US

jobs figures for March.
The World Index showed little change on the week in ster-ling terms, easing 0.1 per cent. Of the largest markets, only the US managed a small gain of 0.2 per cent. Japan shed 0.2 per cent in volatile trading after emerging at the top of the table with a 5.4 per cent

table with a 5.4 per cent advance the previous week.

The UK had the sorriest time among leading markets, falling 1.6 per cent as the financial year came to an end. Jitters about inflation and the possibility that interest rates might be pushed higher were compounted by a hearish forecast. pounded by a bearish forecast on the economy from brokers UBS Phillips & Drew.

Interest rates were also preoccupation last week in Australia, which pnt in the worst performance of the 24 markets covered by the FT-Ac-tuaries World Indices, falling

5.5 per cent.
Norway retains its top place, with a 35 per cent rise since the end of December, although it barely moved last week. But South Africa has been ousted from second place by the lively performance of the little Austrian bourse, which pursued its gains of the past few weeks with a rise of 4.5 per cent last week, making it the world's best performer.
Its ascent, aided by a surge

of foreign interest and a short-age of stock, has reached 14.8 per cent for the past four weeks — far ahead of any other market — and 29.7 per cent since the start of the year. Last week's second best performer was Spain, which gained 4.3 per cent in healthy turnover, reaching new yearhighs as interest rate worries eased and optimism grew over the partial privatisation of state oil company Repsol.

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has re-registered as a public limited company. Following this change of status it is now operating under the name of

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with effect from Tuesday 11th April, 1989



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#### FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		MON	DAY APRIL 1	0 1989		FR	DAY APRIL 7	1989	0.0	LLAR IND	EX
Figures in parentheses show number of stocks per grouping	US Oollar Index	Oay's Change	Pound Sterling Index	Local Currency Index	Gross Oiv. Yield	US Dollar index	Pound Sterling Index	Local Currency Index	1988/89 High	1988/89 Low	Year ago (approx)
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Base values: Oec 31 1986 - 100					6.27	143.00	124.94	131.14	146.51	138.83	130.47

Base values: Dec 31, 1986 = 100: Finland: Dec 31, 1987 = 115.037 IUS 5 Index), 90.791 (Pound Sterling) and 94.94 (Local); Nordic: Oec 30, 1988 = 139.65 (US S Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited, 1987 Canstituent changes: Emery Air Freight Corp. and West Point Pepperell (both US) have been deleted with effect 10/4/89.